## BRIEF REPORT OF NON-CONSOLIDATED INTERIM FINANCIAL RESULTS

(Half year ended September 30, 2000)

November 9, 2000

Registered Common Stock Listings: Tokyo, Osaka, and Nagoya

Company Name: MINEBEA CO., LTD. Headquarters: Nagano-ken

Code No: 6479

Contact: Sadahiko Oki

Director-Accounting Tel. (03)5434-8611

Board of Directors' Meeting

on the Non-consolidated interim Financial

Results held on: November 9, 2000 Interim Dividend Plan: None

#### 1. Business performance (April 1,2000 through September 30,2000)

## (1) Results of Operations

(Amounts less than one million yen have been omitted.)

	Net sales (millions of yen)	% Change	Operating income (millions of yen)	% Change	Ordinary income (millions of yen)	% Change
FY2001 Interim	99,467	8.4	7,016	53.9	6,022	7.5
FY2000 Interim	91,793	(11.2)	4,559	(33.2)	5,604	(41.8)
FY2000 Annual	183,576		10,850		11,062	

	Net income (millions of yen)	% Change	Net income per share (yen)
FY2001 Interim	2,991	_	7.49
FY2000 Interim	(22,133)		(55.64)
FY2000 Annual	(19,597)		(49.18)

(Notes) 1. Weighted average number of shares

outstanding during the respective years: 399,160,565 shares at September 30, 2000

397,829,049 shares at September 30, 1999

398,470,414 shares at March 31, 2000

2. Changes in accounting method: None

3. The percentages of net sales, operating income, ordinary income and net income show variance against previous interim period.

## (2) Dividends

	Interim dividends per share (yen)	Annual dividends per share (yen)
FY2001 Interim		
FY2000 Interim		<del>_</del>
FY2000 Annual		7.00

(Note) Detail of current interim dividends Not applicable.

## (3) Financial Position

	Total assets (millions of yen)	Shareholders' equity (millions of yen)	Shareholders' equity ratio (%)	Shareholder's equity per share (yen)
FY2001 Interim	389,671	180,450	46.3	452.07
FY2000 Interim	379,887	176,697	46.5	444.12
FY2000 Annual	381,930	180,344	47.2	451.82

(Notes) Number of shares outstanding at end of year: 399,167,695 shares at September 30, 2000

397,856,105 shares at September 30, 1999 399,150,527 shares at March 31, 2000

## 2. Prospect for current fiscal year (April 1, 2000 through March 31, 2001)

	Net sales	Ordinary income	Net income	Dividends	per share
	(millions of yen)	(millions of yen)	(millions of yen)	Year-end(yen)	Annual(yen)
Annual	206,467	12,822	5,549	7.00	7.00

(Reference) Projected net income per share(Annual): 13.90 yen

# Non-Consolidated Interim Financial Statements and Notes

# 1. Non-Consolidated Interim Balance Sheets

	As of Sept. 30, 2000		As of Sept. 30,	1999	Increase (decrea (2000-1	se)	As of March 31,2000	
	Millions	%	Millions	%	Millions		Millions	%
	<u>of yen</u>	Comp.	<u>of yen</u>	Comp.	<u>of yen</u>	%	<u>of yen</u>	Comp.
ASSETS								
Current assets	155,353	39.9	149,045	39.2	6,307	4.2	153,242	40.1
Cash and cash equivalents	18,328		15,867		2,461		16,337	
Notes receivable	3,682		7,699		(4,017)		5,325	
Accounts receivable	57,879		50,389		7,489		53,870	
Marketable securities	_		9,533		(9,533)		8,944	
InventoriesShort–term loans receivable from	15,426		15,709		(282)		13,974	
affiliates	49,073		38,500		10,573		45,000	
Deferred tax assets	4,344		4,357		(13)		4,000	
Others	7,029		7,437		(407)		6,270	
Allowance for doubtful receivable	(409)		(448)		38		(480)	
Fixed assets	234,290	60.1	230,750	60.8	3,540	1.5	228,633	59.9
Tangible fixed assets	31,374		32,472		(1,098)		31,910	
Intangible fixed assets	810		128		682		176	
Investments and other assets	202,105		198,149		3,956		196,547	
Investments in securities	9,857		_		9,857		1,090	
Investments securities in affiliates.	153,800		152,963		836		153,740	
Investments in partnerships with								
affiliatesLong-term loans receivable from	21,669		21,669		_		21,669	
affiliates	19,978		23.330		(3,352)		21.159	
Deferred tax assets	12,501		16,341		(3,332) (3,839)		15,160	
Others	1,970		3,246		(3,033) $(1,276)$		2,109	
Allowance for doubtful receivable	(17,672)		(19,402)		1,729		(18,382)	
Deferred assets	27	0.0	91	0.0	(64)	(70.4)	54	0.0
Total Assets	389,671	100.0	379,887	100.0	9,784	2.6	381,930	100.0

			Millions of yen	
(No	tes)	Sept. 30 2000	Sept. 30 1999	March 31 2000
1.	Accumulated depreciation of tangible fixed assets	53,642	51,563	52,419
2.	Guaranteed liabilities	42,339	66,109	59,882
3.	Treasury stock			
	Number of shares	1,190 shares	1,936 shares	1,489 shares
	Amount	1	2	2
4.	Issuance of common stock upon conversion of convertible bonds	14	61	1,172
	Increase on conversion of convertible bonds	17 thousand shares	68 thousand shares	1,362 thousand shares
	Transferred to common stock	7	30	586

	As of Sept. 30,	2000	As of Sept. 30	,1999	Increase (decrea (2000-1	se)	As of March 3	1,2000
	Millions	%	Millions	%	Millions	_	Millions	%
	<u>of yen</u>	Comp.	<u>of yen</u>	Comp.	<u>of yen</u>	%	<u>of yen</u>	Comp.
LIABILITIES								
Current liabilities	93,688	24.0	84,795	22.3	8,893	10.5	85,847	22.5
Notes payable	7,946		3,775		4,171		3,682	
Accounts payable	35,159		31,708		3,450		31,615	
Short-term loans payable	40,772		37,186		3,585		41,676	
Current portion of long-term loans payable.	1,713		5,681		(3,967)		2,447	
Accrued income taxes	19		17		1		16	
Accrued bonuses	1,883		1,873		9		1,747	
Others	6,194		4,551		1,642		4,661	
Long-term liabilities	115,532	29.7	118,394	31.2	(2,861)	(2.4)	115,738	30.3
Bonds	35,000		35,000		_		35,000	
Convertible bonds	40,903		42,029		(1,126)		40,918	
Long-term loans payable	39,526		41,239		(1,713)		39,706	
Retirement allowance	_		125		(125)		114	
Allowance for retirement benefits	103		-		103		-	
Total Liabilities	209,221	53.7	203,189	53.5	6,031	3.0	201,586	52.8
SHAREHOLDERS' EQUITY								
Common stock	68,258	17.5	67,695	17.8	562	0.8	68,251	17.9
Capital reserve	94,756	24.3	94,193	24.8	562	0.6	94,749	24.8
Earned surplus	1,793	0.5	1,513	0.4	280	18.5	1,513	0.4
Retained Earnings	15,748	4.0	13,295	3.5	2,452	18.4	15,831	4.1
Voluntary reserve	9,000		26,000		(17,000)		26,000	
Unappropriated retained earnings	6,748		_		6,748		_	
Undisposed loss	-		12,704		(12,704)		10,168	
Difference on revaluation of other marketable securities to the market	(106)	0.0	-	-	(106)		_	_
Total Shareholders' Equity	180,450	46.3	176,697	46.5	3,752	2.1	180,344	47.2
Total Liabilities and Shareholders' Equity	389,671	100.0	379,887	100.0	9,784	2.6	381,930	100.0

# 2. Non-Consolidated Interim Statements of Income

	Half year ended Sept. 30, 2000		Half year Sept. 30,		Increas (decrea (2000–1	ase)	Full year March 31,	
	Millions	,	Millions		Millions		Millions	
	of yen	%	of yen	<u>%</u>	of yen	<u>%</u>	of yen	%
Sales Cost of sales	99,467 85,723	100.0 86.2	91,793 81,133	100.0 88.4	7,673 4,589	8.4 5.7	183,576 160,244	100.0 87.3
Gross profit	13,743	13.8	10,659	11.6	3,084	28.9	23,332	12.7
administrative expenses	6,727	6.7	6,099	6.6	627	10.3	12,481	6.8
Operating income	7,016	7.1	4,559	5.0	2,456	53.9	10,850	5.9
Other income	1,212	1.2	3,372	3.6	(2,159)	(64.0)	4,883	2.6
Interest income	339		284		54		620	
Dividends received Reversal of loss on revaluation of	243		1,176		(932)		2,364	
marketable securities	_		1,161		(1,161)		573	
Rent income of fixed assets	384		-		384		766	
Others	245		750		(504)		559	
Other expenses	2,207	2.2	2,327	2.5	(120)	(5.2)	4,672	2.5
Interest and discount charge	893	۵.۵	968	۵.5	(75)	(3.2)	1,909	۷.۰
Interest on bonds	611		619		(73)		1,224	
Foreign currency exchange loss			019				1,224	
· ·	354		740		354		1 507	
Others	347	0.1	740	0.1	(392)	~ ~	1,537	0
Ordinary income	6,022	6.1	5,604	6.1	418	7.5	11,062	6.0
Extraordinary income	814	0.8	180	0.2	633	350.6	339	0.2
Gain on sales of fixed assets Reversal of allowance for	33		62		(29)		243	
doubtful receivable	781		118		662		96	
Extraordinary loss	1,322	1.4	42,916	46.8	(41,593)	(96.9)	44,312	24.
Loss on disposal of inventories	790		_		790		1,863	
Loss on sales of fixed assets Loss on sales of investments	165		293		(127)		337	
securities in affiliates Loss on liquidation of affiliated	_		_		_		203	
companies Retirement benefits to directors	114		42,113		(41,999)		41,398	
and corporate auditors	5		509		(504)		509	
Retirement benefit expense	247				247			
Income before income taxes(loss)	5,514	5.5	(37,131)	(40.5)	42,645		(32,910)	(17.9
Income taxes (including enterprise tax)	138	0.1	77	0.1	60	78.7	224	0.3
Reversal of income taxes for prior year	_	-	421	0.5	(421)		421	0.2
Adjustment of income taxes (benefit)	2,385	2.4	(14,654)	(16.0)	17,039		(13,116)	(7.1
Total income taxes	2,523	2.5	(14,997)	(16.4)	17,521		(13,313)	(7.
Net income(loss)	2,991	3.0	(22,133)	(24.1)	25,124		(19,597)	(10.7
Retained earnings brought forward								
from the previous periods	3,756		3,384		372		3,384	
Prior year tax effect adjustment			6,044		(6,044)		6,044	
Unappropriated retained earnings			0,011		(0,044)		0,044	
at end of half year	6,748				6,748			
Undisposed loss at end of half year	0,740		$\frac{-}{12,704}$		(12,704)		10,168	
Chaisposed ioss at end of hair year	_		12,704		(12,704)		10,100	

## Millions of yen

	Half year ended Sept.30,2000			Half year ended Sept.30,1999			Full year ended March 31,2000		
1. Equivalent of acquisition		_			_				
value of leased items,		_	_		_	_	_	_	_
equivalent of total amount	Equivalent	Equivalent	Equivalent	Equivalent	Equivalent	Equivalent	Equivalent	Equivalent	Equivalent
of depreciation and	of	of total	of half	of	of total	of half	of	of total	of year-end
equivalent of interim	acquisition	amount of	year-end	acquisition	amount of	year-end	acquisition	amount of	balance
(year-end) closing balance:	value	depreciation	balance	value	depreciation	balance	value	depreciation	
Machinery and equipment	622	520	101	646	488	158	650	519	131
Vehicles	251	143	107	219	144	75	254	142	112
Tools, furniture and fixtures	3,324	1,833	1,490	3,623	2,102	1,521	3,578	2,089	1,489
Helicopter	171	121	49	171	78	92	171	99	71
Total	4,369	2,618	1,750	4,661	2,813	1,848	4,655	2,850	1,804

Because of a low ratio of the interim (year-end) closing balance of unexpired lease expenses to a total amount of the interim (year-end) closing balance of tangible fixed assets plus the interim (year-end) closing balance of unexpired lease expense, equivalent of acquisition value in the term period in the current fiscal year has been calculated based on "Interest payment inclusive method".

2. Equivalent of interim closing (year-end) balance of unexpired lease expenses:

within 1-year	755	815	794
over 1-year	995	1,032	1,010
Total	1,750	1,848	1,804

Because of a low ratio of the interim (year-end) closing balance of unexpired lease expenses to a total amount of the interim (year-end) closing balance of tangible fixed assets plus the interim (year-end) closing balance of unexpired lease expense, equivalent of interim (year-end) closing balance of unexpired lease expenses in the term period in the current fiscal year has been calculated based on "Interest payment inclusive method".

3. The amount of lease expenses and equivalent of depreciation expenses:

Amount of lease expenses	461	461	880
Equivalent of depreciation expenses	461	461	880

4. Method of computing equivalent of depreciation expenses:

Computation is based on straight line method with the lease term as a useful life and the residual value to be set at zero.

## 3. Significant Accounting Policies

#### (a) Valuation basis and method of significant assets

(I) Inventories

Purchased goods: Stated at cost determined by the moving average method. Finish goods: Stated at cost determined by the moving average method.

Raw materials: Stated at cost determined by the moving average method for bearings, fasteners,

measuring equipment, motors and special machinery components. Stated at cost determined by the weighted average method for wheels.

Work in process: Stated at cost determined by the moving average method for bearings, fasteners,

wheels and motors.

Stated at cost determined respectively for measuring equipment, special motors and

special machinery components.

Supplies: Stated at cost determined by the moving average method for manufacturing bearings,

fasteners, measuring equipment, motors and special machinery components.

Stated at cost determined by the weighted average method for manufacturing wheels.

#### (II) Marketable securities

Investments securities in subsidiary and affiliates:

Stated at cost determined by the moving average method.

Other maketable securities: Securities with Market Value

Market value method based on market prices and other conditions at the end of the interim term. (The revaluation differences are accounted for based on the direct capitalization method and the sales costs are calculated by the moving average method.)

Securities without Market Value

Non listed marketable securities are stated at cost determined by

the moving average method.

#### (b) Depreciation

#### Tangibe fixed assets:

Depreciation of tangible fixed assets is made on the declining balance method based on estimated useful lives of the assets.

The depreciation method of depreciation assets whose acquisition values are not less than 100,000 yen and less than 200,000 yen has been changed to a method by which those assets are equally depreciated in lump sum for three years.

#### Intangibe fixed assets:

Depreciation of Intangible fixed assets is made on the straight-line method.

The depreciation method of software used in house, the company has adopted the straight-line method based on an estimated usable period of five years.

#### (c) Allowances

## Allowance for doubtful receivables:

An allowance has been reserved in the amount required for estimated uncollectible receivables based on actual losses of trade receivables and on collectibility of specific receivables with loss possibilities.

## Accrued bonuses:

To make preparations for the payment of bonuses to employees, accrued bonuses are shown based on the anticipated amounts of payment in the current term.

## Allowance for retirement benefits:

Based on estimated retirement benefit debts and pension assets at the end of the current term, the Company reported an amount estimated to accrue at the end of the current interim term to provide for employee retirement benefits.

Regarding the difference of 2,474 million yen arising at the time of changing accounting standards, the Company charged prorated amounts to expenses over five years and stated this extraordinary loss as retirement benefit expense.

#### (d) Accounting method of significant lease transactions

The accounting treatment for financial lease transactions other than those in which the ownership of leases is considered to be transferred to us, is in accordance with that for ordinary lease transactions.

#### (e) Accounting method of significant hedge transactions

The Company had no significant hedge operations to report during the interim term.

#### (f) Other Significant Accounting Policies

(I) Treatment of notes due at the end of the interim term

The Company settled notes due at the end of the interim term on their clearance date.

The last day of the current interim term fell on a holiday for financial institutions. The Company included the amounts of the matured notes in the following accounts:

Notes receivable 34 million yen Current assets-other 3 million yen

(Note receivables-other)

Notes payable 1,469 million yen Current liabilities-other 58 million yen

(Note payable for equipment)

(II) Consumption taxes Exclusive

## 4. Dividends per share

	FY2001 Interim	FY2000 Interim	FY2000 Annual
	Interim (yen)	Interim (yen)	Annual (yen)
Common stock (Breakdown)			7.00
Memorial dividends Special dividends			
New stocks			
Preferred stocks			

## 5. Change in the method of presentation

(a) Until the previous interim term, the Company included "Treasury stock" in "Marketable securities" on the Non-consolidated interim balance sheet. In the current interim term, however, the Company decided to include the stocks in "Current assets-others".

The amount of Treasury stock in the previous interim term was 2 million yen.

(b) Until the previous interim term, the Company included "Rent income of fixed assets" in "Other income others" on the Non-consolidated interim statements of income. In the current interim term, however, it has been decided that the income shall be classified and stated separately.

In the previous interim term, the amount of "Rent income of fixed assets "included in "Other income others" the Non-consolidated interim statements of income was 386 million yen.

(c) Until the previous interim term, the Company included "Foreign currency exchange loss" in "Other expenses others" on the Non-consolidated interim statements of income. In the current interim term, however, it has been decided that the income shall be classified and stated separately.

In the previous interim term, the amount of "Foreign currency exchange loss" included in "Other expenses others" the Non-consolidated interim statements of income was 183 million yen.

## 6. Additional Information

(a) Accounting for Retirement benefits

On June 16, 1998, the Japanese Business Accounting Council released "Opinions concerning the Setting of the Accounting Standards in Reference to Retirement Benefits". The Company applied these accounting standards to its retirement benefit accounting during the current interim term. Due to changes in accounting standards as a result of this application, ordinary income increased by 238 million yen and interim income before income taxes rose by 9 million yen compared with the same period of the preceding year.

Retirement benefit costs amounted to 524 million yen, an increase of 270 million yen over the same period of the preceding year.

The Allowance for retirement benefits, which were presented in this report, included accrued liabilities in reference to the Retirement allowance, and past service liabilities and other fees in the Company's corporate pension system.

#### (b) Accounting for Financial Instruments

On January 22, 1999, the Japanese Business Accounting Council released "Opinions concerning the Setting of the Accounting Standards in Reference to Financial Products". The Company, beginning with the current interim term, applied these accounting standards to its financial product accounting and changed the revaluation method of other maketable securities. Due to this change, ordinary income increased to 889 million yen, compared with by the same standards as in the previous interim term. Interim income before income taxes also increased to 889 million yen.

Also, as a result of examining the holding purposes of marketable securities it retained at the beginning of the period, the Company included the marketable securities in investment securities on the Non-consolidated interim balance sheet, and reported the marketable securities as other marketable securities. Due to this change in presentation, the amount of marketable securities shown in current assets decreased by 8,942 million yen, compared with by the same standards as in the previous interim term. On the contrary, the amount of investment in securities increased by 8,942 million yen.

#### (c) Accounting standards for foreign currency transactions and others

On October 22, 1999, the Japanese Business Accounting Council released "Opinions concerning the Revision of the Accounting Standards in Reference to Foreign Currency Transactions and Others". During the current interim term, the Company applied these revised accounting standards to its accounting standards for foreign currency transactions and others. Due to this application, ordinary income decreased to 8 million yen, compared with by the same standards as in the previous interim term. Interim income before income taxes also declined to 8 million yen.

## 7. Current price etc. of marketable securities

(Amount: millions of yen)

Classification	As of Sept. 30, 1999			
	Book value	Market Price	Gain or (Loss)	
(1) Current Assets Stock Bonds Other	9,533	11,047	1,513	
Sub total	9,533	11,047	1,513	
(2) Fixed Assets Stock Bonds Other				
Sub total				
Grand total	9,533	11,047	1,513	

(Notes)1. Calculation method for current market price ( equivalent of current market price is included):-

Marketable securities at over the counter.... Dealing price at Japan securities dealers association.

Beneficiary certificate of securities investment trust (Non-Listed) .... Quoted price.

2. Stock(Current Assets) includes treasury stock. And profit or loss from valuation is as follows.

As of Sept. 30, 1999
Current assets (0) millions of yen

3. The following amount of Marketable securities are excluded from disclosures:

As of Sept. 30, 1999
sted stock 154,051 millions of yen

Fixed assets: Non-listed stock

(Except for Stock at over the counter)

# 8. Contract amounts, current prices, and unrealized profits or losses of derivatives

The Company did not utilize any derivatives at the end of the previous interim term, and had no relevant data to report during the current interim term.

## 9. Important subsequent events

The Unsecured bonds with warrants, Fourth series, relating to incentive plan was issued at the meeting of the Company's board of directors held on September 29, 2000.

The outline is as follows:

(1) Aggregate issue amount: \$\$4,000,000,000

(2) Issue price: ¥111.20 per ¥100 principal amount

(The issue price of the Bonds is ¥100 per ¥100. The issue price of the Warrants

is ¥11.20 per the assigned amount of ¥100)

(3) Interest rate 1.55% per annum

(4) Exercise price: \$1,350

(5) Maturity date: November 1, 2005

(6) Subscription period: From October 11, 2000 to October 31, 2000

(7) Closing date: November 1, 2000

(8) All the Warrants were acquired by the Company, which sold them to some of its directors, statutory auditors and employees and to some of directors and key employees of its subsidiaries in and outside Japan.