

The joint venture company, with the aim of capturing the leading position in markets worldwide in relevant product categories, taps Minebea's advanced ultra-precision machining, mass-production technologies, cost competitiveness and Matsushita's cutting-edge product development technologies to strengthen its high added-value product development/manufacturing capabilities and accelerate development speed, as well as establishing strong customer support structure.

Company name	Minebea-Matsushita Motor Corporation
Principal Office	1-8-1, Shimo-Meguro, Meguro-ku, Tokyo, Japan
Date of Establishment	April 1, 2004
Capital	10,000 million yen
Share holding ratio	60% by Minebea                                  40% by Matsushita
Representative	Tosei Takenaka, President and Representative Director
Number of Employees	Approximately 9,800 (worldwide)
Principal lines of business	Development, manufacturing and sales of fan motors, stepping motors, vibration motors and DC brush motors
Manufacturing Units	Japan, Thailand, Singapore, China, Malaysia
Major Customers and suppliers	(Customers) Canon Inc., Ricoh Company, Ltd., Fuji Xerox Co., Ltd., Matsushita (Suppliers) Nippon Steel Corporation, Sumitomo Metal Industries, Ltd., SANYO Electric Co., Ltd., Matsushita, Minebea

## Directors (As of April 1, 2004)

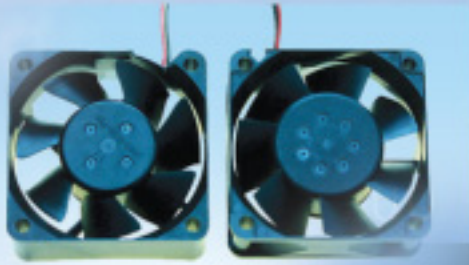
President and Representative Director	Tosei Takenaka	Vice President and Representative Director	Miyuki Furuya
Director	Kaoru Matsumoto	Director	Kunitake Matsushita
Director	Shuji Uehara	Director	Kazuhisa Takahashi
Director	Kengo Katsuki	Director	Yugen Ota
Absentee Director	Rikuro Obara	Absentee Director	Ikuo Miyamoto

Standing Corporate Auditor	Tomihiko Maruta	Absentee Auditor	Masaaki Katagiri
Absentee Auditor	Takeshi Hosomi		

### Contact: Minebea-Matsushita Motor Corporation

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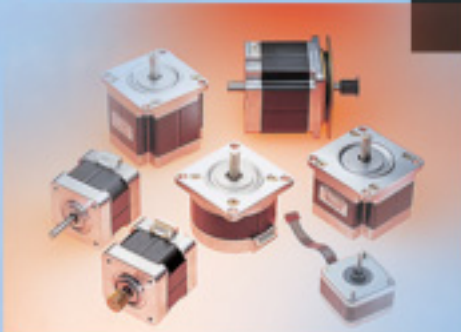
Fan motors



Vibration motors



PM-type stepping motors



Hybrid-type stepping motors



DC brush motors