

■ **Period under review**

- Fiscal 2008 (Year ended March 31, 2008)

(Some activities that took place subsequent to March 31, 2008, are also included.)

■ **Manufacturing facilities**

- This report covers the following Minebea Group manufacturing facilities.

**Europe**

**United Kingdom**

NMB-MINEBEA UK LTD

- Lincoln Plant
- Skegness Plant

**Germany**

Precision Motors Deutsche Minebea GmbH

**Slovakia**

NMB-Minebea Slovakia s.r.o

**Japan**

Minebea Co., Ltd.

- Karuizawa Plant
- Matsuida Plant
- Fujisawa Plant
- Omori Plant
- Hamamatsu Plant

Minebea Motor Manufacturing Corporation

- Karuizawa Office
- Hamamatsu Office
- Yonago Office

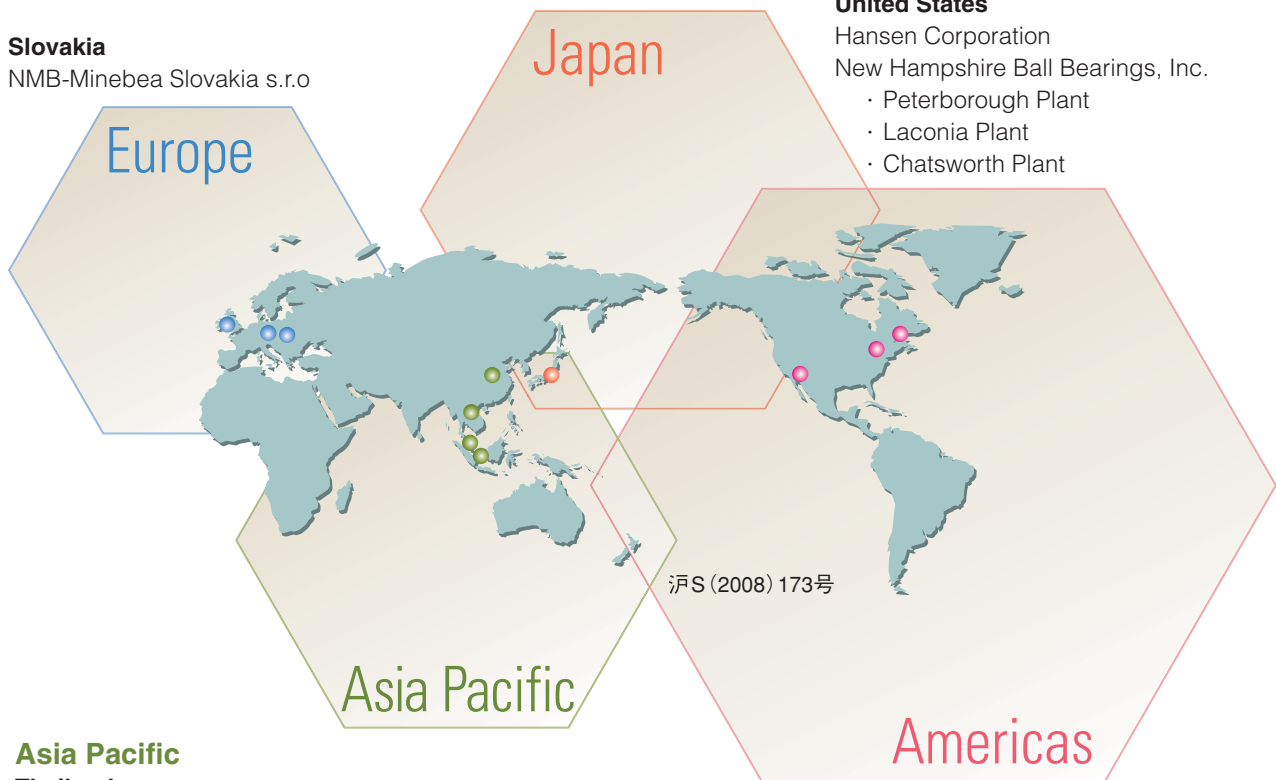
NMB Electro Precision, Inc.

**North, Central and South Americas**

**United States**

Hansen Corporation  
New Hampshire Ball Bearings, Inc.

- Peterborough Plant
- Laconia Plant
- Chatsworth Plant



**Asia Pacific**

**Thailand**

NMB-MINEBEA THAI LIMITED

- Ayutthaya Plant
- Bang Pa-in Plant
- Rojana Plant
- Lop Buri Plant

\* We merged our seven consolidated subsidiaries in Thailand as of April 1st, 2008.  
MINEBEA ELECTRONICS MOTOR (THAILAND) COMPANY LIMITED

- Bang Pa-in Plant
- Lop Buri Plant

**China**

MINEBEA ELECTRONICS & HI-TECH COMPONENTS (SHANGHAI) LTD.

- Shanghai Plant
- Xicen Plant

SHANGHAI SHUNDING TECHNOLOGIES LTD.  
MINEBEA ELECTRONICS MOTOR (ZHUHAI) CO., LTD.

**Singapore**

NMB SINGAPORE LIMITED  
PELMEC INDUSTRIES (PTE.) LIMITED

**Malaysia**

MINEBEA ELECTRONICS MOTOR (MALAYSIA) SDN. BHD.