

The Minebea Group accounts for environmental protection efforts using economic indicators with the aim of ensuring its investments are both appropriate and effective. The Group's environmental accounting system is based on the Environmental Accounting Guidelines published by Japan's Ministry of the Environment.

## Scope

- Period covered: Fiscal 2007 (April 1, 2006–March 31, 2007)
- Scope of calculations: Minebea and Minebea Group (see page 4)



Cleaning facility that uses purified water, newly installed Shanghai Plant (China)

## Costs of Environmental Protection Activities

Category		Description	(Millions of yen)	
			Investment	Expenses
1.	Business area costs (Environmental protection costs to minimize the environmental burden resulting from manufacturing and service activities within the business area)	See specific entries for a, b and c below.	<b>647</b>	<b>2,731</b>
	Breakdown			
	a. Pollution prevention costs	Costs related to the installation, disposal, maintenance and management of facilities to prevent water and air pollution, others	<b>150</b>	<b>753</b>
	b. Environmental protection costs	Installation, depreciation, operating and maintenance costs for ozone-depleting substance (ODS)-free water-based cleaning facilities, others	<b>376</b>	<b>1,160</b>
	c. Resource recycling costs	Waste disposal and recycling equipment, costs, others	<b>122</b>	<b>818</b>
2.	Upstream/downstream costs (Environmental protection costs to minimize the burden of key upstream and downstream operations)	Costs related to the installation of analyzers, analysis of materials as part of the Green Procurement Program, printing and revenue stamp costs for contracts with suppliers, others	<b>6</b>	<b>35</b>
3.	Administration costs (Environmental protection costs stemming from administrative activities)	Personnel, maintenance and management costs for environmental management system, others	<b>0</b>	<b>212</b>
4.	R&D costs (Environmental protection costs stemming from R&D activities)	Costs related to the research and development of ODS-free water-based cleaning facilities, others	<b>1</b>	<b>16</b>
5.	Community activity costs (Environmental protection costs stemming from community activities)	Costs related to greening programs, landscape preservation, others	<b>4</b>	<b>167</b>
6.	Environmental remediation costs (Costs incurred for environmental remediation efforts)	Costs related to soil replacement and the operation, maintenance and depreciation of water-based cleaning facilities, others	<b>0</b>	<b>158</b>
Other costs		Costs related to the creation of a system for managing chemical substances	<b>0</b>	<b>12</b>
Total			<b>658</b>	<b>3,331</b>

Exchange rates used: US\$1.00=¥118.1; €1.00=¥157.3; 1 baht=¥3.7; 1 yuan=¥15.2; S\$1.00=¥77.8; £1.00=¥231.7