

Period under review

- Fiscal 2007 (Year ended March 31, 2007)
(Some activities that took place subsequent to March 31, 2007, are also included.)

Manufacturing facilities

- This report covers the following Minebea Group manufacturing facilities.

Japan

- | | |
|-------------------|---|
| Minebea Co., Ltd. | Minebea Motor Manufacturing Corporation |
| ● Karuizawa Plant | ● Karuizawa Plant |
| ● Matsuida Plant | ● Hamamatsu Plant |
| ● Fujisawa Plant | ● Yonago Plant |
| ● Omori Plant | |
| ● Hamamatsu Plant | NMB Electro Precision, Inc. |

Europe

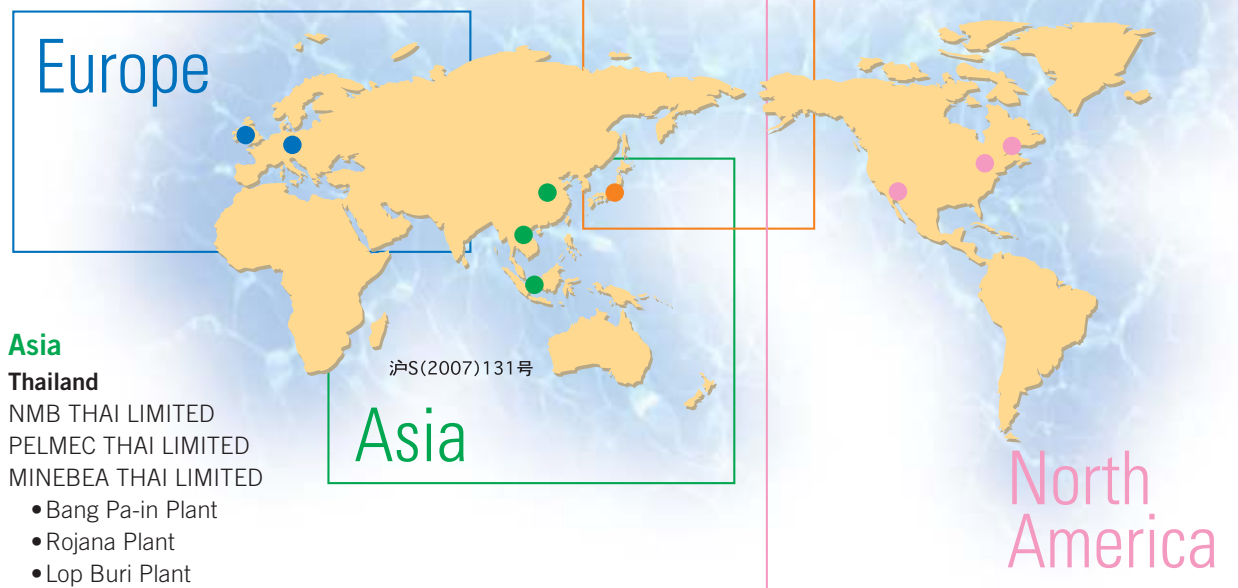
- United Kingdom**
NMB-MINEBEA UK LTD
- Lincoln Plant
 - Skegness Plant

Germany

Precision Motors Deutsche Minebea GmbH

North America

- United States**
Hansen Corporation
New Hampshire Ball Bearings, Inc.
- Peterborough Plant
 - Laconia Plant
 - Chatsworth Plant



Asia

- Thailand**
NMB THAI LIMITED
PELMEC THAI LIMITED
MINEBEA THAI LIMITED

- Bang Pa-in Plant
- Rojana Plant
- Lop Buri Plant

- NMB HI-TECH BEARINGS LIMITED
NMB PRECISION BALLS LIMITED

- Bang Pa-in Plant
- Lop Buri Plant

- MINEBEA ELECTRONICS (THAILAND)
COMPANY LIMITED

- POWER ELECTRONICS OF MINEBEA
COMPANY LIMITED

- MINEBEA ELECTRONICS MOTOR
(THAILAND) COMPANY LIMITED

- Bang Pa-in Plant
- Lop Buri Plant

China

- MINEBEA ELECTRONICS & HI-TECH COMPONENTS (SHANGHAI) LTD.

- Shanghai Plant
- Xicen Plant

- SHANGHAI SHUNDING TECHNOLOGIES LTD.

- MINEBEA ELECTRONICS MOTOR (ZHUHAI) CO., LTD.

Singapore

- NMB SINGAPORE LIMITED

- Chai Chee Plant
- Jurong Plant (Tool & Die Div.)

- PELMEC INDUSTRIES (PTE.) LIMITED