

BASIS OF REPORTING

Period under review

- Fiscal 2006 (Year ended March 31, 2006)
(Some activities that took place subsequent to March 31, 2006, are also included.)

Manufacturing facilities

- This report covers the following Minebea Group manufacturing facilities.

Europe

United Kingdom

- NMB-MINEBEA UK LTD
- Lincoln Plant
 - Skegness Plant

Germany

Precision Motors Deutsche Minebea GmbH

Japan

Minebea Co., Ltd.

- Karuizawa Plant
- Matsuida Plant
- Saku Plant
- Fujisawa Plant
- Omori Plant
- Hamamatsu Plant

Minebea-Matsushita Motor Corporation

- Karuizawa Plant
- Hamamatsu Plant
- Yonago Plant

NMB Electro Precision, Inc.

North America

United States

- Hansen Corporation
New Hampshire Ball Bearings, Inc.
- Peterborough Plant
 - Laconia Plant
 - Chatsworth Plant



Asia

Thailand

- NMB THAI LIMITED
PELMEC THAI LIMITED
MINEBEA THAI LIMITED
- Bang Pa-in Plant
 - Rojana Plant
 - Lop Buri Plant
- NMB HI-TECH BEARINGS LIMITED
NMB PRECISION BALLS LIMITED
MINEBEA ELECTRONICS (THAILAND) COMPANY LIMITED
POWER ELECTRONICS OF MINEBEA COMPANY LIMITED
MINEBEA ELECTRONICS MOTOR (THAILAND) COMPANY LIMITED
- Bang Pa-in Plant
 - Lop Buri Plant

China

- MINEBEA ELECTRONICS & HI-TECH COMPONENTS (SHANGHAI) LTD.
- Shanghai Plant
 - Xicen Plant
- Shanghai Shunding Technologies Ltd.

Singapore

- NMB SINGAPORE LIMITED
- Chai Chee Plant
 - Jurong Plant (Tool & Die Div.)
- PELMEC INDUSTRIES (PTE.) LIMITED