

## ◆ Period under review

- Fiscal 2005 (Year ended March 31, 2005)  
(Some activities that took place subsequent to March 31, 2005, are also included.)

## ◆ Manufacturing facilities

- This report covers the following Minebea Group manufacturing facilities.

### Japan

- Minebea Co., Ltd.
  - Karuizawa Plant
  - Matsuida Plant
  - Saku Plant
  - Fujisawa Plant
  - Omori Plant
  - Hamamatsu Plant
- Minebea–Matsushita Motor Corporation
  - Karuizawa Plant
  - Hamamatsu Plant
  - Yonago Plant
- NMB Electro Precision, Inc.

### Europe

#### United Kingdom

- NMB–Minebea UK Ltd.
  - Lincoln Plant
  - Skegness Plant

#### Germany

- Precision Motors Deutsche Minebea GmbH

### North America

#### United States

- Hansen Corporation
- New Hampshire Ball Bearings, Inc.
  - Peterborough Plant
  - Laconia Plant
  - Chatsworth Plant



### Asia

#### Thailand

- NMB Thai Ltd.
- Pelmec Thai Ltd.
- Minebea Thai Ltd.
  - Bang Pa-in Plant
  - Rojana Plant
  - Lop Buri Plant
- NMB Hi-Tech Bearings Ltd.
- NMB Precision Balls Ltd.
- Minebea Electronics (Thailand) Co., Ltd.
- Power Electronics of Minebea Co., Ltd.
- Thai Minebea–Matsushita Motor Co., Ltd.
  - Bang Pa-in Plant
  - Lop Buri Plant

#### China

- Minebea Electronics & Hi-Tech Components (Shanghai) Ltd.
  - Shanghai Plant
  - Xicen Plant
- Shanghai Shunding Technologies Ltd.

#### Singapore

- NMB Singapore Ltd.
  - Chai Chee Plant
  - Jurong Plant (Tool & Die Div.)
- Pelmec Industries (Pte.) Ltd.