

# MinebeaMitsumi

*Passion to Create Value through Difference*



## To Our Shareholders

The 75th Business Year  
Business Report

April 1, 2020 ▶ March 31, 2021

MinebeaMitsumi Inc.

Securities Code 6479

## Business Summary

As the Fiscal Year 2021 (April 1, 2020 - March 31, 2021) has ended, we would like to present our business summary.



Yoshihisa Kainuma  
Representative Director  
June 2021



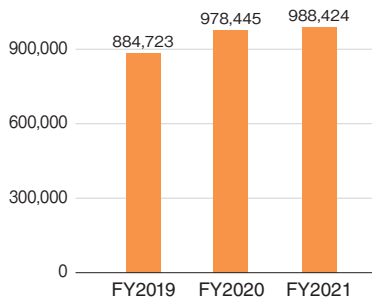
### Overview of the year

During the fiscal year under review, the future of the Japanese economy remained uncertain. Although exports and consumption declined substantially due to the spread of COVID-19, the worst appears to be behind us as exports to the U.S. and China have rebounded. The U.S. economy slowed down due to COVID-19, but economic activity has since been recovering, including increased production in a wide range of industries. The European economy remains stagnant. Although the manufacturing industry is slowly recovering, lockdowns have been extended in conjunction with additional waves of COVID-19. In the Chinese economy, domestic demand recovered. For instance, automobile sales in China were back to a level prior to the spread of COVID-19, and exports also remained robust, particularly to the U.S. In Southeast Asia, the future remains uncertain due to the impact of restrictions on economic activities to curb infections of COVID-19. Working against this backdrop, the MinebeaMitsumi Group concentrated on cutting costs, creating high-value-added products, developing

### Financial Highlights (Consolidated)

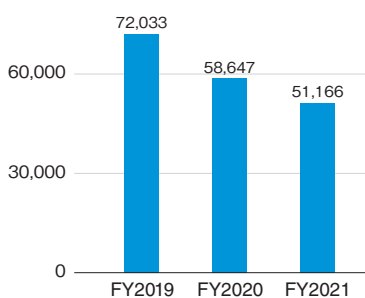
#### Net Sales

(Unit: millions of yen)  
1,200,000



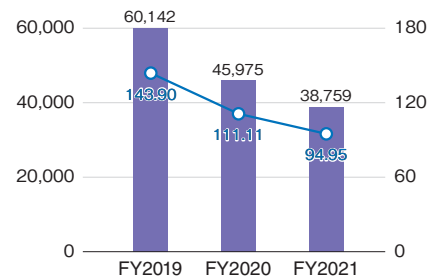
#### Operating Income

(Unit: millions of yen)  
90,000



#### Profit for the Year Attributable to Owners of the Parent / Earnings Per Share, Basic

(Unit: millions of yen) 80,000  
Profit for the Year Attributable to Owners of the Parent (Unit: yen) 240  
Earnings Per Share, Basic



The following is an English translation of the Business Report for the 75th Business Year (FY2021) of MinebeaMitsumi Inc. The Company provides this translation for your reference and convenience only and without any warranty as to its accuracy or otherwise.

new technologies, and enhancing its marketing approach to boost profitability further.

As a result, net sales were up 9,979 million yen (1.0%) year on year to 988,424 million yen, the highest since our founding. Operating income was down 7,481 million yen (-12.8%) year on year to 51,166 million yen, profit before income taxes was down 8,562 million yen (-14.7%) to 49,527 million yen, and profit for the year attributable to owners of the parent was down 7,216 million yen (-15.7%) to 38,759 million yen.

ABLIC Inc. was made a subsidiary on April 30, 2020. The company has been included in the scope of consolidation in conjunction with the business integration. This includes the company's profits and losses from the date of the business integration and thereafter.

### Basic policy for profit sharing

Sharing profits with our shareholders is first priority at MinebeaMitsumi. That is why our basic dividend policy gives priority to enhancing equity efficiency and improving returns to our shareholders. Dividends, while reflecting performance, have been determined in light of the overall business environment and with an eye to maintaining a stable and continuous distribution of profits.

In line with our basic policy, we decided to pay a year-end dividend of 14 yen per share, and in order to express our gratitude to our shareholders, we decided to pay the 70th anniversary commemorative dividend of 8 yen per share, this makes a total year-end dividend of 22 yen per share for the fiscal year under review. As the Company has already paid an interim dividend of 14 yen per share, the annual dividends will be 36 yen per share.

### Outlook for the next fiscal year

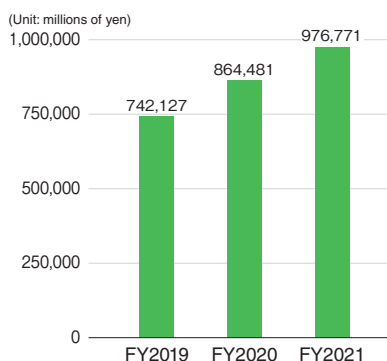
The global economy is plagued by uncertainty, including trade policies in each country, exchange rate trends, geopolitical risks, and questions about when the COVID-19 pandemic will end. Amid these circumstances, we have put together the full-year consolidated business forecast below based on currently available information.

(Amount: millions of yen)

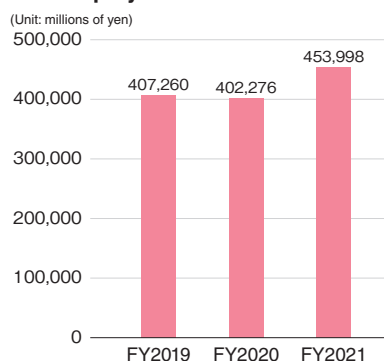
Net sales	1,000,000	Operating income	80,000	Profit for the year attributable to owners of the parent	64,000
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We look forward to your continuous support and guidance.

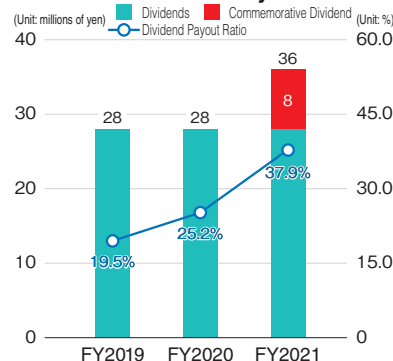
#### Total Assets



#### Total Equity



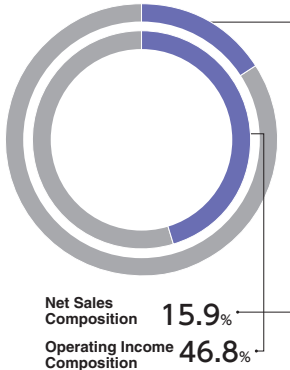
#### Dividends/Dividend Payout Ratio



## Overview by Business Segment

### Machined Components Business

Net Sales 157,411 million yen  Down 13.0%

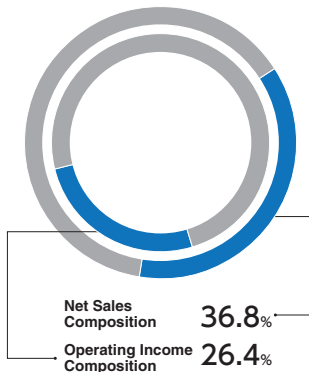


The main products in our Machined components segment include our anchor product line, ball bearings, in addition to mechanical components such as rod-end bearings used primarily in aircraft and hard disk drive (HDD) pivot assemblies, etc. as well as fasteners for aircraft. Sales of ball bearings were up owing to solid demand from fan motors. Rod-end bearing sales decreased due to decreased aircraft-related demand. Pivot assembly sales were down due to shrinking of the HDD market.

As a result, net sales were down 23,474 million yen (-13.0%) year on year to 157,411 million yen, and operating income was down 8,656 million yen (-21.7%) to 31,218 million yen.

### Electronic Devices and Components Business

Net Sales 363,847 million yen  Down 4.1%

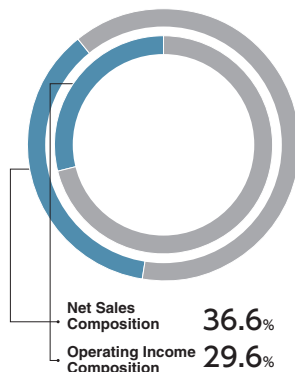


The core products of our Electronic devices and components segment include electronic devices (devices such as LED backlights for LCDs, sensing devices (measuring components), etc.), HDD spindle motors, stepping motors, DC motors, air movers, and special devices. Net sales of LED backlights for LCDs were down due to decreased demand associated with a decrease in the number of smartphone models using them.

As a result, net sales were down 15,575 million yen (-4.1%) year on year to 363,847 million yen, and operating income was up 82 million yen (0.5%) to 17,634 million yen.

## MITSUMI Business

Net Sales 361,004 million yen  Up 23.5%



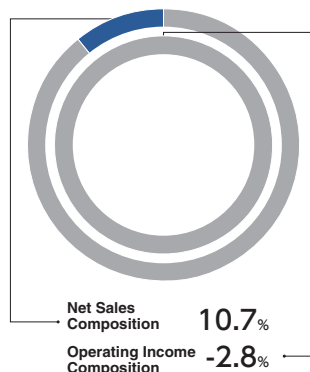
The main products in the MITSUMI business segment are semiconductor devices, optical devices, mechanical components, high frequency components and power supply components. Semiconductor devices performed well as did mechanical components such as game consoles, resulting in an increase in net sales.

Profit and loss of ABLIC Inc. are included in the MITSUMI business segment in conjunction with its acquisition.

As a result, net sales were up 68,761 million yen (23.5%) year on year to 361,004 million yen, and operating income was up 1,105 million yen (5.9%) to 19,761 million yen.

## U-Shin Business

Net Sales 105,133 million yen  Down 16.0%



The main products in the U-Shin business segment are key sets, door latches, door handles, and other automotive components as well as industrial components and housing equipment components (such as building and house locks). Sales of automotive components were down substantially due to deceleration of the automobile market.

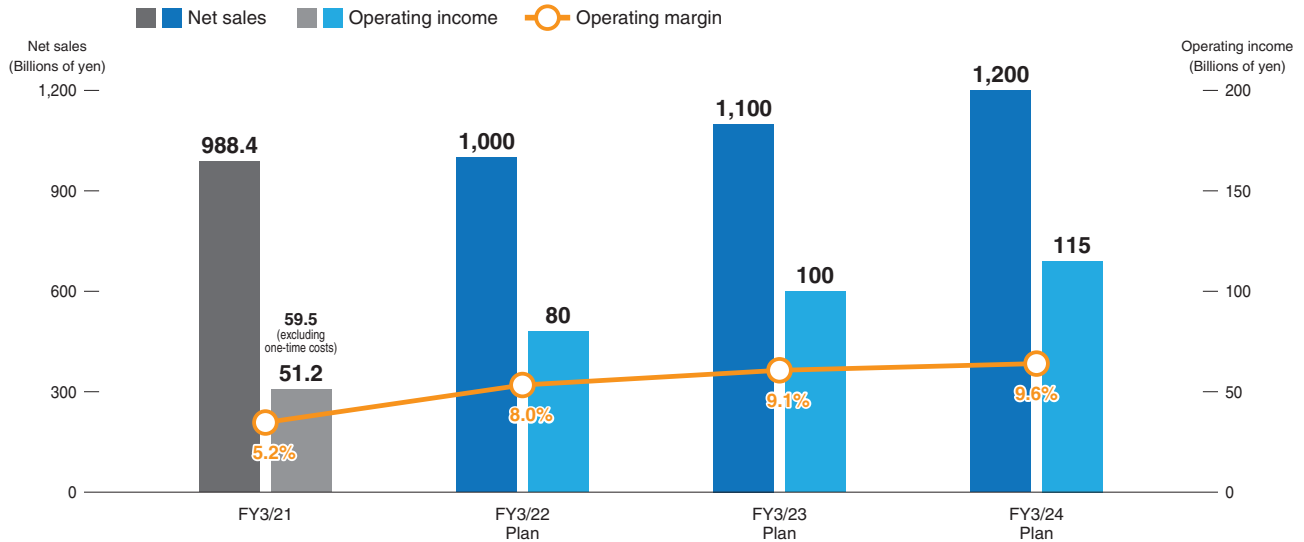
As a result, net sales were down 20,012 million yen (-16.0%) year on year to 105,133 million yen, and the operating income deteriorated 4,448 million yen year on year, recording an operating loss of 1,850 million yen.

Notes: 1. Machines produced in-house are the main products in our Other business segment other than the above. Net sales were up 279 million yen (37.1%) year on year to 1,029 million yen, but the operating loss grew 407 million yen to 1,909 million yen.

2. In addition to the figures noted above, 13,688 million yen is recorded as adjustments on corporate expenses, etc. not belonging to any particular segment. Adjustments in the previous fiscal year came to 18,531 million yen.

# MinebeaMitsumi Group New Medium-term Business Plan Targets

**Core businesses will drive profits up, virtually doubling operating income in 3 years**



## Key Points of FY3/22 Plan

**To make this year suitable for the 70th anniversary of our founding**  
**(Aim for a new profit record and establish foundation to generate 100 billion yen in operating income next fiscal year)**

- **Three spears (bearings/motors/analog semiconductors) + OIS will drive profits up.**

**Completed improvement of profit structure that does not rely on LED backlights.**

### Ball bearings

- ➔ Good sales and production mainly for automotive and data center applications
- ➔ Establish monthly capacity of 345 million units

### Motors

- ➔ Electrification, CASE, new lifestyle, DX, and labor-saving technologies will shift all product categories into full-scale growth phase

### Analog semiconductors

- ➔ Growth accelerates with both Mitsumi and ABLIC synergies and organic growth

### OIS

- ➔ Increase share in major customers for new OIS models to enhance presence
- ➔ Develop new products aimed at acquiring new customers (Ultrasonic motor OIS actuator)

- **Automobiles, investments in 5G, and wide-spread adoption of new lifestyle will boost demand.**

## Installed solar power generation systems at two major plants in Thailand

—Having the largest power generation capacity in Thailand\*1 and it makes thorough reduction of environmental load and CO<sub>2</sub> emissions—

The Company has installed solar power generation systems made by Sharp Energy Solutions Corporation\*2 on the roofs of two major production sites, the Bang Pa-in plant (Ayutthaya Prefecture) and the Lopburi plant (Lopburi Prefecture), in Thailand. This will reduce annual CO<sub>2</sub> emissions by approximately 4,000 tons and can reduce electricity costs by approximately 25.5 million baht.

Starting with the installation at these plants in Thailand, the Company will continue to introduce solar power generation systems to group bases in various countries around the world in order to contribute to the further spread and expansion of renewable energy and the realization of a sustainable society going forward.

(\*1) Installed through a Japanese company in Thailand.

(\*2) A subsidiary of Sharp Corporation in charge of energy solution business such as sales of solar power generation system and electrical equipment installation.



Solar power generation system at Lopburi plant  
(Cover photo: Solar power generation system at Bang Pa-in plant)

**Power generation capacity** 5 megawatts  
**Total installation area** 30,000m<sup>2</sup>

**Contributing to the promotion of renewable energy and the realization of a sustainable society.**

Contribution to the SDGs



Remote holding of solar panel completion ceremony at Bang Pa-in plant on January 15

Pressing the video graphic on the LED display to start the system

## Received the highest grade “Eruboshi” (Level 3) certification as a company that promotes women’s participation and advancement in the workplace

The Company received “Eruboshi” (Level 3) certification by the Japanese Minister of Health, Labour and Welfare as a superior company that promotes women’s participation and advancement.

The Eruboshi company certification is a recognition system based on the Act on the Promotion of Female Participation and Career Advancement in the Workplace. The Ministry of Health, Labour and Welfare certifies companies that have formulated and submitted action plans that meet certain standards and have excellent implementation status of initiatives related to promoting the active participation of women. The evaluation categories are (1) employment, (2) continued employment, (3) work style such as working hours, (4) ratio of women in management positions, (5) diversity of career courses, and we have satisfied the criteria in all categories and received the highest grade (level 3).

The Company is carrying out various measures based on the idea that synergy and new values are created through diverse human resources recognizing each other’s abilities, experiences and ways of thinking and respecting each other.

We will continue to promote women’s participation and advancement in the work place and endeavor to build an organizational culture and environment in which all employees can fully demonstrate their abilities.



Eruboshi certification mark

## Began manufacturing of ball bearings for mechanical watches

The Company has developed and began manufacturing of ball bearings for the self-winding oscillating rotor of mechanical watches.

These ball bearings have been adopted as the bearings for the oscillating rotor that automatically winds the main spring of the movement "Caliber 0200," which is equipped on the mechanical model of "The CITIZEN" that is planned to be launched by Citizen Watch Co., Ltd. (hereinafter referred to as "Citizen") in August 2021.

In order to make the winding even smoother, balls with highly precise inner and outer rings designed specifically for mechanical watches are used. Through combination with Citizen's assembly technology for the movement, both companies were able to realize the increase of the ideal "precision."

Equipped with ball bearings for the self-winding oscillating rotor of mechanical watches  
(Outer diameter: 4 mm; Inner diameter: 1.5 mm; Width: 0.7 mm)



Mechanical movement "Caliber 0200"

Watch equipped with mechanical movement



"The CITIZEN" mechanical model

## Began sale of smart lighting device for home use "SALIOT pico"

The Company began selling the smart lighting device "SALIOT pico," on our official EC site "MinebeaMitsumi Online Shop" and Amazon.co.jp from March, 2021.

This product is a smart lighting device for home use that applied our knowhow we learned from SALIOT (\*1) on optical technology, circuits, and wireless technology, and in addition to using LEDs with the high color rendering properties (Ra97) (\*2) that are required in art galleries, it can also be controlled using the dedicated smartphone app.

There are two types of SALIOT pico: a desk top type that can be placed on a table and a wall-mounted type. Each removable compact spotlight can individually illuminate a different direction.

In addition, light angle, dimming and zoom can be adjusted individually. It is ideal for illuminating art and interiors, and for indirect lighting in the living room and bedside.

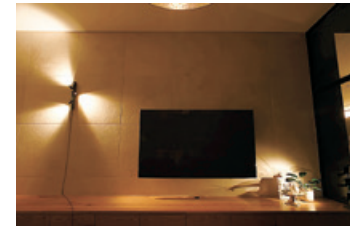
Amid the increasing number of people requiring enrichment of the time spent at home, this product will help people to design a lighting space that suits their daily life and create a luxurious space.

(\*1) SALIOT: New type of LED lighting device developed by MinebeaMitsumi. Used at art galleries, museums, hotels, and showrooms.

(\*2) Color rendering: The appearance of an object's color when illuminated by light/Ra: The value of the average color rendering index. The closer the value is to 100, the higher the original natural color reproduction property.



Light that enriches places you dine



Light that enriches your relaxing time



# Consolidated Financial Statements (IFRS)

## Consolidated Statements of Financial Position (unit: millions of yen)

	Fiscal year 2021 (as of March 31, 2021)	Fiscal year 2020 (as of March 31, 2020)		Fiscal year 2021 (as of March 31, 2021)	Fiscal year 2020 (as of March 31, 2020)
<b>Assets</b>			<b>Liabilities</b>		
<b>Current assets</b>			<b>Current liabilities</b>		
Cash and cash equivalents	165,479	130,746	Trade and other payables	142,673	143,964
Trade and other receivables	203,614	182,890	Bonds and borrowings	137,141	95,268
Inventories	171,368	169,803	Other financial liabilities	8,798	6,984
Other financial assets	19,970	18,057	Income taxes payable	6,689	2,905
Other current assets	14,844	14,375	Provisions	4,445	4,353
			Other current liabilities	46,026	42,209
<b>Total current assets</b>	<b>575,275</b>	<b>515,871</b>	<b>Total current liabilities</b>	<b>345,772</b>	<b>295,683</b>
<b>Non-current assets</b>			<b>Non-current liabilities</b>		
Property, plant, and equipment	293,079	275,064	Bonds and borrowings	131,480	126,444
Goodwill	41,439	18,626	Other financial liabilities	14,408	13,639
Intangible assets	18,666	13,798	Net defined benefit liabilities	23,122	22,482
Other financial assets	23,506	18,896	Provisions	4,518	579
Deferred tax assets	16,892	18,008	Deferred tax liabilities	1,603	1,702
Other non-current assets	7,914	4,218	Other non-current liabilities	1,870	1,676
<b>Total non-current assets</b>	<b>401,496</b>	<b>348,610</b>	<b>Total non-current liabilities</b>	<b>177,001</b>	<b>166,522</b>
<b>Total assets</b>	<b>976,771</b>	<b>864,481</b>	<b>Total liabilities</b>	<b>522,773</b>	<b>462,205</b>
			<b>Equity</b>		
			<b>Common stock</b>	<b>68,259</b>	<b>68,259</b>
			<b>Capital surplus</b>	<b>139,456</b>	<b>134,707</b>
			<b>Treasury stock</b>	<b>(39,166)</b>	<b>(34,455)</b>
			<b>Retained earnings</b>	<b>265,417</b>	<b>234,667</b>
			<b>Other components of equity</b>	<b>17,175</b>	<b>(8,806)</b>
			<b>Total equity attributable to owners of the parent</b>	<b>451,141</b>	<b>394,372</b>
			<b>Non-controlling interests</b>	<b>2,857</b>	<b>7,904</b>
			<b>Total equity</b>	<b>453,998</b>	<b>402,276</b>
			<b>Total liabilities and equity</b>	<b>976,771</b>	<b>864,481</b>

Note: Amounts less than one million yen have been rounded.

## ● Consolidated Statements of Income (unit: millions of yen)

	Fiscal year 2021 (Apr. 2020 thru Mar. 2021)	Fiscal year 2020 (Apr. 2019 thru Mar. 2020)
Net sales	988,424	978,445
Cost of sales	820,832	811,859
Gross profit	167,592	166,586
Selling, general and administrative expenses	107,785	107,647
Other income	5,689	3,969
Other expenses	14,330	4,261
Operating income	51,166	58,647
Finance income	1,482	1,822
Finance expenses	3,121	2,380
Profit before income taxes	49,527	58,089
Income taxes	10,740	11,166
Profit for the year	38,787	46,923
<b>Profit (loss) for the year attributable to:</b>		
Owners of the parent	38,759	45,975
Non-controlling interests	28	948
Profit for the year	38,787	46,923

Note: Amounts less than one million yen have been rounded.

## ● Consolidated Statements of Cash Flows (unit: millions of yen)

	Fiscal year 2021 (Apr. 2020 thru Mar. 2021)	Fiscal year 2020 (Apr. 2019 thru Mar. 2020)
Cash flows from operating activities	93,763	86,486
Cash flows from investing activities	(70,581)	(43,540)
Cash flows from financing activities	9,257	(28,758)
Effect of exchange rate changes on cash and cash equivalents	2,294	(5,874)
Increase (decrease) in cash and cash equivalents	34,733	8,314
Cash and cash equivalents at beginning of year	130,746	122,432
Cash and cash equivalents at end of year	165,479	130,746

Note: Amounts less than one million yen have been rounded.

# Non-Consolidated Financial Statements (Japanese GAAP)

## ● Non-Consolidated Balance Sheets (unit: millions of yen)

	Fiscal year 2021 (as of March 31, 2021)	Fiscal year 2020 (as of March 31, 2020)		Fiscal year 2021 (as of March 31, 2021)	Fiscal year 2020 (as of March 31, 2020)
<b>Assets</b>			<b>Liabilities</b>		
<b>Current assets</b>	<b>162,834</b>	<b>168,116</b>	<b>Current liabilities</b>	<b>198,713</b>	<b>163,550</b>
Cash and deposits	11,014	20,193	Accounts payable	83,885	94,740
Notes receivable	4,029	4,081	Short-term debt	98,780	56,273
Accounts receivable	100,001	95,662	Current portion of long-term debt	500	—
Purchased goods	5,467	4,294	Lease obligations	9	10
Finished goods	1,186	1,425	Accounts payable - other	3,855	4,245
Work in process	4,891	6,402	Accrued expenses	1,897	2,118
Raw materials	1,838	1,889	Accrued income taxes	2,411	11
Supplies	94	139	Deposits received	427	424
Goods in transit	1,361	1,211	Deferred income	1	0
Advance payments - trade	124	3	Accrued bonuses	5,047	5,178
Prepaid expenses	1,001	1,000	Accrued bonuses for directors	404	319
Short-term loans receivable from affiliates	27,290	27,693	Provision for after-care of products	59	32
Accounts receivable - other	3,810	2,247	Other	1,431	193
Advances paid	62	255	<b>Long-term liabilities</b>	<b>128,266</b>	<b>128,197</b>
Other	658	1,615	Bonds	15,000	15,000
<b>Fixed assets</b>	<b>414,687</b>	<b>370,099</b>	Convertible bond-type bonds with subscription rights to shares	20,124	20,217
<b>Tangible fixed assets</b>	<b>43,592</b>	<b>42,816</b>	Long-term debt	90,500	91,000
<b>Intangible assets</b>	<b>2,929</b>	<b>3,093</b>	Lease obligations	21	27
<b>Investments and other assets</b>	<b>368,164</b>	<b>324,189</b>	Provision for retirement benefits	2,140	1,435
Investment securities	5,109	4,151	Provision for retirement benefits for executive officers	146	166
Investment securities in affiliates	304,451	263,436	Provision for environmental remediation expenses	157	167
Investments in capital	0	0	Other	176	182
Investments in capital in affiliates	54,417	52,654	<b>Total liabilities</b>	<b>326,979</b>	<b>291,747</b>
Long-term loans receivable from affiliates	—	173	<b>Net Assets</b>		
Long-term prepaid expenses	266	253	<b>Shareholders' equity</b>	<b>249,903</b>	<b>246,583</b>
Deferred tax assets	3,548	3,145	<b>Common stock</b>	<b>68,258</b>	<b>68,258</b>
Other	390	567	<b>Capital surplus</b>	<b>147,739</b>	<b>147,728</b>
Allowance for doubtful receivables	(18)	(193)	Additional paid-in capital	126,800	126,800
<b>Deferred asset</b>	<b>183</b>	<b>215</b>	Other	20,938	20,927
Bond issuance expenses	183	215	<b>Retained earnings</b>	<b>73,071</b>	<b>65,051</b>
<b>Total assets</b>	<b>577,705</b>	<b>538,431</b>	Legal reserve	2,085	2,085
			Other	70,986	62,966
			Reserve for reduction entry	2,188	2,188
			General reserve	6,500	6,500
			Retained earnings carried forward	62,297	54,277
			<b>Treasury stock</b>	<b>(39,165)</b>	<b>(34,454)</b>
			<b>Valuation, translation adjustments and others</b>	<b>808</b>	<b>86</b>
			<b>Difference on revaluation of available-for-sale securities</b>	<b>922</b>	<b>87</b>
			<b>Deferred gains or losses on hedges</b>	<b>(114)</b>	<b>(0)</b>
			<b>Subscription rights to shares</b>	<b>13</b>	<b>13</b>
			<b>Total net assets</b>	<b>250,725</b>	<b>246,683</b>
			<b>Total liabilities and net assets</b>	<b>577,705</b>	<b>538,431</b>

Note: Amounts less than one million yen have been omitted.

● **Non-Consolidated Statements of Income** (unit: millions of yen)

	Fiscal year 2021 (Apr. 2020 thru Mar. 2021)	Fiscal year 2020 (Apr. 2019 thru Mar. 2020)
<b>Net sales</b>	576,634	571,385
<b>Cost of sales</b>	537,901	525,351
<b>Gross profit</b>	38,732	46,033
<b>Selling, general and administrative expenses</b>	36,124	35,716
<b>Operating income</b>	2,608	10,317
<b>Non-operating income</b>	20,966	9,790
Interest income	160	142
Dividends income	20,031	9,360
Rent income of fixed assets	63	45
Dividends from insurance	201	183
Other	510	58
<b>Non-operating expenses</b>	1,277	1,179
Interest expenses	740	556
Interest on bonds	(41)	(41)
Foreign exchange losses	434	265
Commission for purchase of treasury stock	1	74
Other	142	323
<b>Ordinary income</b>	22,297	18,927
<b>Extraordinary gain</b>	96	75
Gain on sales of fixed assets	4	75
Subsidy income	92	—
<b>Extraordinary loss</b>	1,294	680
Loss on sales of fixed assets	34	0
Loss on disposal of fixed assets	6	180
Loss on valuation of investment securities in affiliates	—	499
COVID-19 related costs	1,253	—
<b>Income before income taxes</b>	21,100	18,322
Current income taxes (including enterprise tax)	2,117	1,127
Deferred income taxes	(472)	2,528
Total income taxes	1,644	3,655
<b>Net income</b>	19,455	14,666

Note: Amounts less than one million yen have been omitted.

## Corporate Data

Trade Name :	MinebeaMitsumi Inc.	Registered Head Office :	4106-73, Oaza Miyota, Miyota-machi, Kitasaku-gun, Nagano 389-0293, Japan Phone: 81-267-32-2200
Established :	July 16, 1951		
Capital :	68,258 million yen	Headquarters and Plants :	Tokyo Headquarters, Karuizawa Plant, Matsuida Plant, Hamamatsu Plant, Fujisawa Plant, Yonago Plant
Number of Employees :	4,412 (as of March 31, 2021)		

## Corporate Officers

### Directors

#### Representative Director, Chairman & President (CEO & COO)

Yoshihisa Kainuma

#### Representative Director, Vice Chairman

Shigeru Moribe

#### Director, Vice President Executive Officer

Ryozo Iwaya

#### Director, Senior Managing Executive Officers

Shigeru None

Michiya Kagami

Katsuhiko Yoshida

#### Director, Managing Executive Officer

Hiroshi Aso

#### Outside Directors

Kohshi Murakami

Atsuko Matsumura

Yuko Haga

Hirofumi Katase

Takashi Matsuoka

### Audit & Supervisory Board Members

#### Standing Audit & Supervisory Board Member

Naoyuki Kimura

#### Standing Outside Audit & Supervisory Board Member

Koichi Yoshino

#### Outside Audit & Supervisory Board Members

Shinichiro Shibasaki

Makoto Hoshino

### Executive Officers

#### Managing Executive Officers

Satoshi Mizuma

Hiroshi Yoshikawa

Joerg Hoffmann

Takuya Sato

Kazunori Sawayama

Daniel J. Lemieux

Hiroshi Murayama

Nobumasa Ishiai

Koji Yano

#### Executive Officers

Osamu Nakamura

Tadashi Adachi

Koichi Seno

Hidenori Yamazaki

Keiichi Kawai

Motohide Ishigami

Shinji Shirakata

Takashi Kamioka

Hidekazu Kudo

Tetsu Shiozaki

Kazunori Kanda

Kiyoshi Koshikawa

Yoshihiro Sakanushi

# Share Information (as of March 31, 2021)

## Overview of Shares

Total Number of Shares Authorized	1,000,000,000	shares
Number of Shares Issued	427,080,606	shares
Number of Shareholders	24,240	

## Major Shareholders (Top 10)

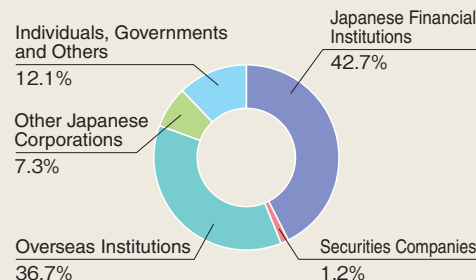
	Number of Shares (shares)	Shareholding Ratio (%)
The Master Trust Bank of Japan, Ltd. (Trust Account)	45,682,500	11.23
CUSTODY BANK OF JAPAN, LTD. (TRUST ACCOUNT)	23,011,600	5.66
Takahashi Industrial and Economic Research Foundation	15,447,330	3.80
Sumitomo Mitsui Trust Bank, Limited	15,413,900	3.79
CUSTODY BANK OF JAPAN, LTD. (TRUST ACCOUNT 4)	13,954,500	3.43
SSBTC CLIENT OMNIBUS ACCOUNT	10,873,925	2.67
Sumitomo Mitsui Banking Corporation	10,223,597	2.51
MUFG Bank, Ltd.	10,181,739	2.50
Keiaisha Co., Ltd.	10,100,000	2.48
STATE STREET BANK CLIENT OMNIBUS OM 04	9,065,206	2.23

- Notes: 1. The Company holds 20,295,503 shares of treasury stock, and is excluded from the shareholders list.  
 2. Shareholding ratio is calculated exclusive of treasury stock.  
 3. Japan Trustee Services Bank, Ltd. changed its trade name to Custody Bank of Japan, Ltd. after its merger on July 27, 2020.

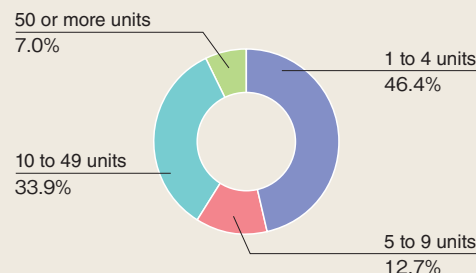
## Stock Price on Tokyo Stock Exchange



## Distribution of Shareholders by Investor Type



## Distribution of Number of Shareholders by Number of Shares Held



## Information for Shareholders

Business Year	From April 1 to March 31 of next year
Ordinary General Meeting of Shareholders	June every year
Shares per Unit	100 shares
Record Date	Ordinary General Meeting of Shareholders March 31 every year
To Be Eligible to Receive a Dividend	Year-end Dividends March 31 every year Interim Dividends September 30 every year
Stock Transfer Agent and Account Management Institution for Special Accounts (Mailing Address)	Sumitomo Mitsui Trust Bank, Limited 1-4-1, Marunouchi, Chiyoda-ku, Tokyo, Japan Sumitomo Mitsui Trust Bank, Limited Stock Transfer Agency Business Planning Department 2-8-4, Izumi, Suginami-ku, Tokyo 168-0063, Japan
(Telephone Inquiries)	☎ 0120-782-031 (Weekdays 9 a.m. to 5 p.m.)
Public Notice	Public notice by the Company shall be carried out by way of electronic public notice. ( <a href="https://www.minebeamitsumi.com/">https://www.minebeamitsumi.com/</a> ) Provided, however, when the Company is unable to carry out public notice by way of electronic public notice due to an accident or unavoidable reason, it shall be given in the Nihon Keizai Shimbun.

Common Stock Listings Tokyo

### [Shareholders' Inquiries and Notifications Concerning Matters Such as Change of Address]

Shareholders whose shares are recorded in <b>the account at a securities company</b>	Please contact the securities company.
Shareholders whose shares are recorded in <b>the special account</b>	For each of the shareholders who did not use the Japan Securities Depository Center (JASDEC) prior to share certificate dematerialization, the Company opened a special account at Sumitomo Mitsui Trust Bank, Limited, stock transfer agent. *Shares registered in our special accounts cannot be traded. To sell or buy shares in a special account, shareholders are requested to open an account with a securities company and transfer such shares from our special account to their account. For details of the procedures, please contact the Stock Transfer Agency Business Planning Department of Sumitomo Mitsui Trust Bank, Limited. ☎ 0120-782-031 (Weekdays 9 a.m. to 5 p.m.)

MinebeaMitsumi Inc.

**Tokyo Headquarters**

3-9-6 Mita, Minato-ku, Tokyo 108-8330, Japan

Phone: 81-3-6758-6711 Fax: 81-3-6758-6700

URL: <https://www.minebeamitsumi.com/english/>