

## MinebeaMitsumi Today

With ultra-precision machining technology at the core, we are able to **leverage our strengths** in a diverse range of business, production, and talents while diversifying risk



### Business

The Company set a new record high in net sales and operating income for the fiscal year ended March 2023 thanks to its diversified business portfolio.

#### Access Solutions

Net sales  
**¥194.7 billion**  
Net sales composition  
**15.1%**

#### Semiconductors & Electronics

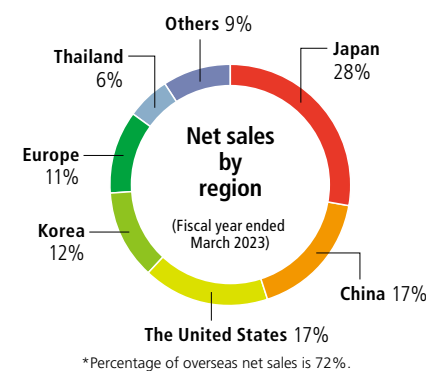
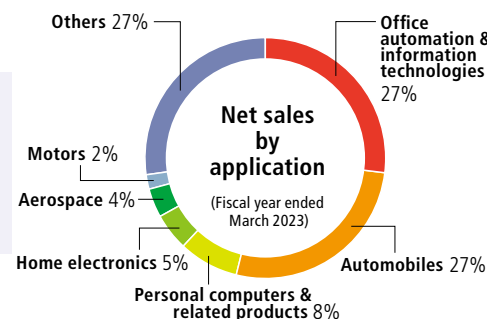
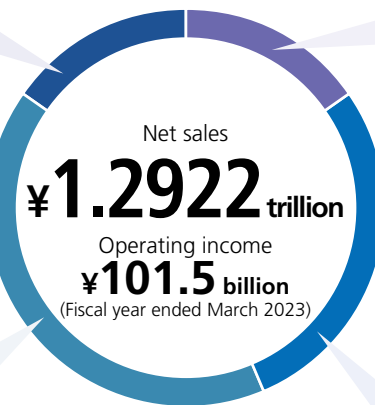
Net sales  
**¥530.5 billion**  
Net sales composition  
**41.2%**

#### Precision Technologies

Net sales  
**¥197.3 billion**  
Net sales composition  
**15.3%**

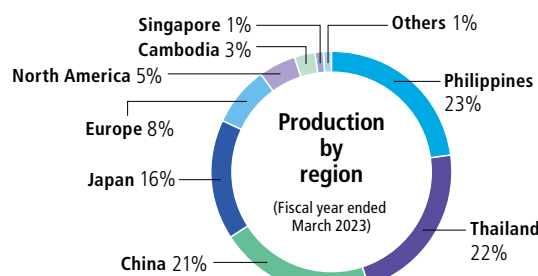
#### Motor, Lighting & Sensing

Net sales  
**¥366.3 billion**  
Net sales composition  
**28.4%**



### Production

We created a global production framework and reduced exchange, disaster and geopolitical risks.



**28**  
countries

**125**  
production and R&D bases

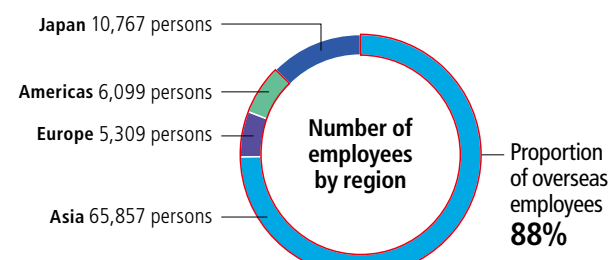
**101**  
sales offices

(As of August 1, 2023)



### People

The Company serves as a global enterprise that carries out and employs 90% of its diversified workforce abroad.



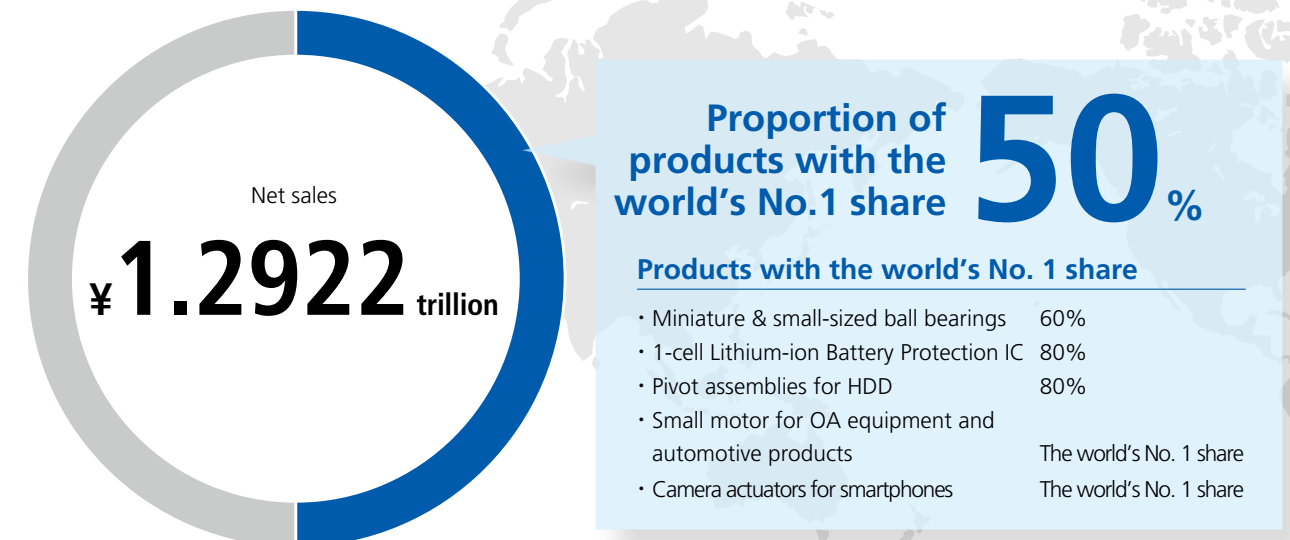
Consolidated number of employees

**88,032**

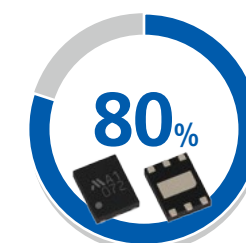
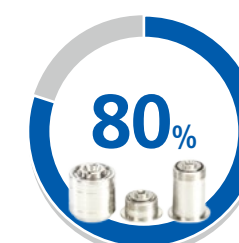
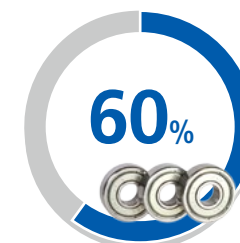
(As of June 30, 2023)

\* The consolidated number of employees comprises full-time employees only and accordingly does not include part-time employees or temporary workers.

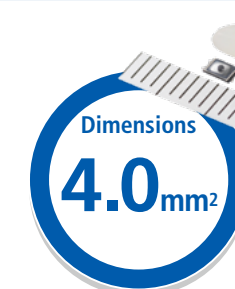
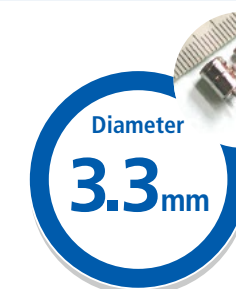
MinebeaMitsumi boasts a 60% share of the global market for miniature and small-sized ball bearings with an outer diameter of 22 mm or less. Furthermore, by applying **the ultra-precision machining technology** and mass production technology we have cultivated through our bearing business to a variety of fields, we have created products with the No. 1 share\* in the global market, as well as the world's smallest and thinnest products. Our global No. 1-share products account for approximately 50% of our net sales. In addition, wide-ranging applications including automobiles, aircraft, smartphones, medical devices, and infrastructure, as well as a complementary system of global production bases in Japan, the U.S., Europe, and Asia provide us with an excellent risk diversification system and a wide range of talent to create synergies. **The diversity of our business, production, and people is the source of our strength.**



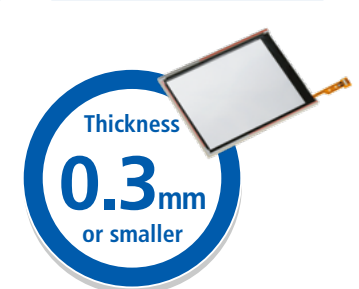
### The world's No. 1 share



### The world's smallest



### The world's thinnest



\*According to MinebeaMitsumi