

### 5. MinebeaMitsumi's New Growth Axis

## Accelerating growth by developing products and supplying components which will contribute to solving social issues

In addition to organic growth and - M&As in the markets we serve today, which have been our growth drivers thus far, "developing products and supplying components for solving social issues" will be MinebeaMitsumi's new axis to continue to accelerate corporate growth.

- 1 Organic growth**
  - Market disposable income per capita will rise in line with the growth in global GDP
  - The sale of high-end functional products = The necessity of parts for high-end functional products
- 2 M&A**
  - Integration of synergistic companies, with a focus on MinebeaMitsumi's Eight Spears products that make up its core business
- New 3 Developing products and supplying components for solving social issues**
  - Synergistic and close alliances with the Eight Spears

Strategies by Business Pages 38, 40, 42, 44

Past ————— Current ————— Future

### New trends 3

Development of products for solving social issues listed below

<p><b>Energy</b></p> <p>Bearings with 3 times the precision of today's products</p> <p>To create extreme reduction of electric power consumption!</p>		<p><b>Environment</b></p> <p>Smart city solutions</p> <p>To centralized control of street light luminance, etc., through wireless communication</p>	
<p><b>Declining birthrate and aging population</b></p> <p>Bed Sensor System™</p>		<p><b>Disaster countermeasures</b></p> <p>Integrated environmental sensors</p> <p>To allow visualization of meteorological data in real time</p>	
		<p><b>Autonomous driving</b></p> <p>Actuators for laser scanners</p> <p>Innovate the LIDAR image quality and function</p>	

**Growth by solving social issues**

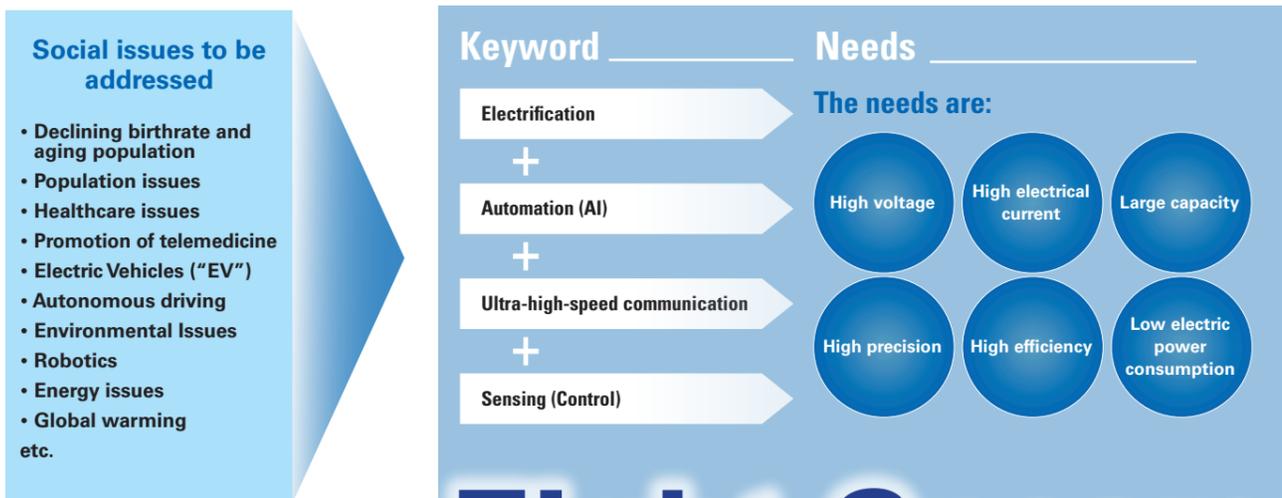
### Traditional trends 1 2

Organic + M&A Compound Average Growth Rate ("CAGR") 11%

<p><b>Convenience and comfort</b></p> <p>Automotive precision components</p> <p>Contribute to safety, comfort, and energy saving of automobile</p>	<p><b>High functioning</b></p> <p>Precision components for mobile device</p> <p>Contribute to the functionality and slimness of smartphones</p>
--	---

**Growing with development of the global economy**

### The 4th industrial revolution will produce new technologies that will solve social issues, some of which are noted below:



## The products required for social issues make up the **Eight Spears**

### Deepen and INTEGRATE each of the Eight Spears technologies to solve social issues

