#### CEO's Message/CGO's Message

trategy and Capital Policy

## Introduction

# **Realize "Beyond Zero"** through inte-Reducing our own CO<sub>2</sub> emissions and

### New strategy toward 2051, the 100th anniversary

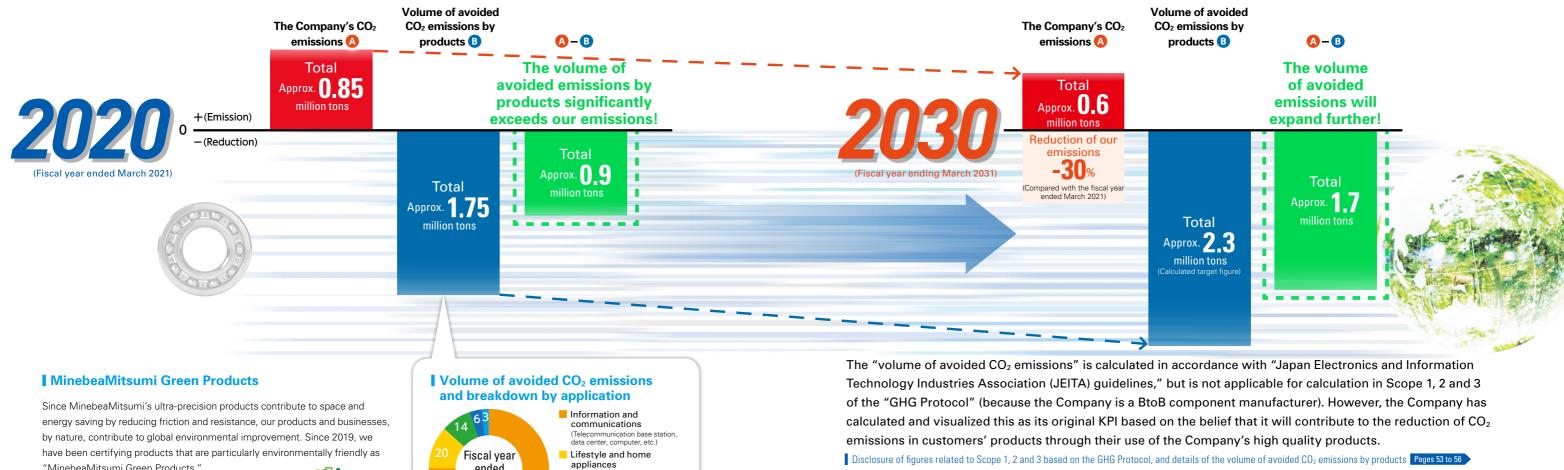


We have launched "QCDESS," which stands for QCDS (Quality, Cost, Delivery, Service), Eco/Efficiency & Speed, as our new management strategy. This is to accelerate our response to reducing the environmental burden through our business activities - as initiatives to address climate change have become an urgent challenge globally. It will also lay a solid foundation for MinebeaMitsumi's 100th year in 2051.

# gration of ultra-precision technologies supporting global CO<sub>2</sub> reduction



The Company contributes to the reduction of global CO<sub>2</sub> emission volume by working to reduce its own CO<sub>2</sub> emissions as well as by reducing the  $CO_2$  emission volume of customers around the world who use our components. The Company has defined these initiatives as "Beyond Zero," and will contribute to realizing a sustainable global environment toward the years 2030 and 2050, by further increasing the volume of avoided emissions.



"MinebeaMitsumi Green Products.

We will further expand the volume of avoided CO<sub>2</sub> emissions of customers by improving the ultra-precision technology of each product, such as bearings, to the limit, and demonstrating synergy by combining our core businesses and core technologies.



**Green Products** 

### ended Vacuum cleane March 2021 refrigerator, TV, etc.) Infrastructure

Smart streetlight, etc. Industry nultifunction printer, ATM, etc. (CO2; 10,000 tons) Transportation

**Chapter I** Financial Strategy and Capital Policy

 $\triangle W_r \times L$ 

Volume of avoided

CO<sub>2</sub> emissions

Calculation

formula

usage conditions

#### CONTENTS

CEO's We aim to serve as a manufacturer of ultra-precision components Message offering better products that contribute to a carbon-free society CGO (Chief Green Officer)'s Message

## **Contribution to the world at large To Beyond Zero**

