

1. History of MinebeaMitsumi

Organic growth
(Ultra-precision machining technology)



Growth through M&A



The corporate profile can be viewed from here.

Founded
in July **1951**

Nippon Miniature Bearing Co., Ltd., Japan's first specialized manufacturer of miniature ball bearings, is incorporated in Azusawa, Itabashi-ku, Tokyo.

Organic growth

1963
Plant is relocated from Kawaguchi, Saitama, and operations begin at **the Karuizawa Plant, to become the mother plant of all the MinebeaMitsumi Group's plants worldwide**, in Miyota-machi, Nagano



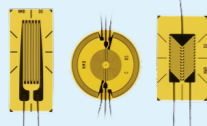
Karuizawa Plant (Japan)



Miniature ball bearings

M&As

1971
Production overseas is commenced for the first time in the U.S.



Strain gauges

1974
The Company embarks on the electronic devices and components area (measuring components: the present Sensing Device BU)



Small-sized ball bearings

1980
The Company commences the production of small-sized ball bearings

1985
The U.S. ball bearing manufacturer is acquired
Supply to the U.S. market is expanded



Aircraft components

1988
The U.K. rod-end bearing manufacturer is acquired
Supply to Europe market is expanded



FDDs and MODs

1986
Hamamatsu Plant is established
Development in the electronic devices and components area is expanded



Ayutthaya Plant (Thailand)

1980
Ayutthaya Plant is established
The Company advances for the first time into Thailand, the Group's largest facility



Chai Chee Plant (Singapore)

1972
Our first own overseas plant is constructed in Singapore

1984
Bang Pa-in Plant is established as **the second facility in Thailand**

1988
Lop Buri Plant is established in Thailand
Production in the electronic devices and components area is expanded



Lop Buri Plant (Thailand)

1994
Minebea Electronics & Hi-Tech Components (Shanghai) Ltd. (our first plant in China) is established, which produces bearings and fan motors from parts in a vertically-integrated manner



Shanghai Plant (China)

2010
Suzhou Plant is established to **expand production of LED backlights**



Suzhou Plant (China)



Backlights

2010
Our plant is established in Cambodia, and commences production the next year
For risk diversification, expansion of production and reduction of costs



Resonant devices

2018
Kosice Plant in Slovakia commences production
Supply to Europe market is expanded



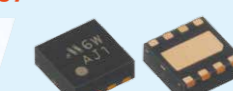
AGA (Active Grill Shutter) Actuators

30

2017
The Company conducts a business integration with MITSUMI ELECTRIC CO., LTD. through share exchange
Accelerated growth of each business as an "Electro Mechanics Solutions™" Provider that integrates control technology with machine and electronic technology



Head office of MITSUMI ELECTRIC CO., LTD.



1-cell Lithium-ion Battery Protection IC

2009
Production of micro actuator is commenced
Number of production facilities of motors is increased



Micro actuators

2010
Production of brushless motors is commenced
Product lineup of motors is expanded



DC motors

2015
Major manufacturer of measuring components in Germany is acquired
Production and supply in Europe and India are expanded



Sensing devices



Hiroshima Plant of U-Shin Ltd.



Climate control panel



Door handles

2020
New building is completed at the Akita Business Division
Automotive devices business development is reinforced



Akita Business Division of MITSUMI ELECTRIC CO., LTD.

2019
German precision molded parts manufacturer is acquired
Capacity for swift production in Europe and Asia is expanded



Mast Kunststoffe GmbH & Co.KG

2020
The Company conducts a business integration with ABLIC Inc. through acquisition of its shares
The Company's presence in the analog semiconductor market is strengthened



Takatsuka Unit of ABLIC Inc.

As of August 2020
Total of 50 M&As!
We aim to keep achieving growth by actively pursuing M&A opportunities

Number of M&As

