

Chapter I Value Creation Story of MinebeaMitsumi

History of MinebeaMitsumi

Global development ahead of other companies Speedy diversification through M&As

1963
Plant is relocated from Kawaguchi, Saitama, and operations begin at **the Karuizawa Plant, to become the mother plant of all the MinebeaMitsumi Group's plants worldwide**, in Miyota-machi, Nagano



1972
Our first own overseas plant is constructed in Singapore



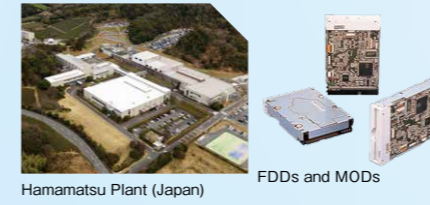
1980
Ayutthaya Plant is established. The Company advances for the first time into Thailand, **the Group's largest facility**



1984
Bang Pa-in Plant is established as **the second facility in Thailand**



1986
Hamamatsu Plant is established. **Development in the electronic devices and components area is expanded**



2010
Suzhou Plant is established to **expand production of LED backlights**



1988
Lop Buri Plant is established in Thailand. **Production in the electronic devices and components area is expanded**



2010
Our plant is established in Cambodia, and commences production the next year. **For risk diversification, expansion of production and reduction of costs**



2018
Kosice Plant in Slovakia commences production. **Supply to Europe market is expanded**



1994
Minebea Electronics & Hi-Tech Components (Shanghai) Ltd. (our first plant in China) was established, which produces bearings and fan motors from parts in a vertically-integrated manner



Since 2000's

Organic growth

Founded in July 1951

Nippon Miniature Bearing Co., Ltd., Japan's first specialized manufacturer of miniature ball bearings, is incorporated in Azusawa, Itabashi-ku, Tokyo.

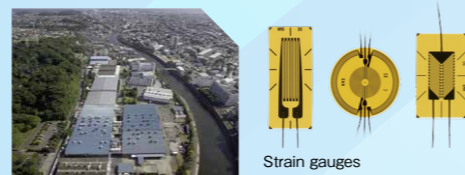
1960's ~ 1970's

1980's ~ 1990's

1980
The Company commences the production of small-sized ball bearings



1974
The Company embarks on the electronic devices and components area (measuring components: the present Sensing Device BU)



Shinko Communication Industry Co., Ltd. (the present Sensing Device BU of MinebeaMitsumi Inc.)

1971
Production overseas is commenced for the first time in the U.S.



Reed Instrument Corp. of SKF, Inc. (the present Chatsworth Plant of New Hampshire Ball Bearings, Inc.)

1985
The U.S. ball bearing manufacturer is acquired. **Supply to the U.S. market is expanded**



New Hampshire Ball Bearings, Inc. (the U.S., the present Peterborough Plant of NHBB)



1988
The U.K. rod-end bearing manufacturer is acquired. **Supply to Europe market is expanded**

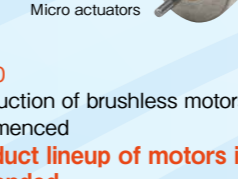


Rose Bearings Ltd. (the U.K., the present Lincoln Plant of NMB-Minebea UK Ltd.)

2009
Production of micro actuator is commenced. **Number of production facilities of motors is increased**



FDK Mechatronics Co., Ltd. (Thailand, the present Nava Nakorn Plant)



2010
Production of brushless motors is commenced. **Product lineup of motors is expanded**



Information motor division of the Motor Company of Panasonic Corporation (the present Yonago Plant)



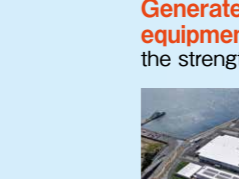
2015
Major manufacturer of measuring components in Germany is acquired. **Production and supply in Europe and India are expanded**



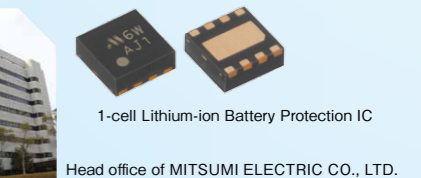
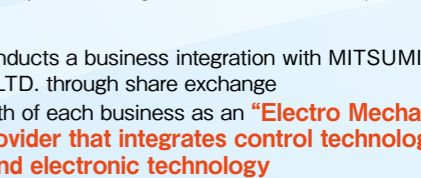
2017
The Company conducts a business integration with MITSUMI ELECTRIC CO., LTD. through share exchange. Accelerated growth of each business as an **"Electro Mechanics Solutions™" Provider that integrates control technology with machine and electronic technology**



2019
The Company conducts a business integration with U-Shin Ltd. through tender offer. **Generated synergy in the automotive, housing equipment and industrial equipment areas** through the strength of new INTEGRATION



U-Shin Ltd. (Hiroshima Plant)



M&As