

Introducing MinebeaMitsumi

—The Economic Value of MinebeaMitsumi Group

Expanding the realm of possibility to create innovative products through difference as a one of a kind manufacturer

Bearings are indispensable products in moving machinery, to the extent that they have been referred to as “the staple of the industries.”

MinebeaMitsumi is particularly focused on small sized products and has the largest share of the global market for miniature and small-sized ball bearings at 60%.

In addition, in the field of miniature and small-sized ball bearings we have cultivated ultra-precision machining technologies and mass production technologies that we apply in various other fields to create ultra-high quality products in the global market as a one of a kind manufacturer.

Bearings made using ultra-precision machining technology reduce friction and resistance, increasing the efficiency and product life of machines and contributing to energy saving.

Passion to Create Value through Difference

Supply of
energy-saving
products

Ultra-
precision
machining
technology

Ultra-high
quality

Creation of
economic value

MITSUMI Business

Net sales ¥250.6 billion

Sales composition 29%

[Major products]
Camera actuators, high-frequency components,
semiconductor, mechanical components,
connectors, switches, etc.

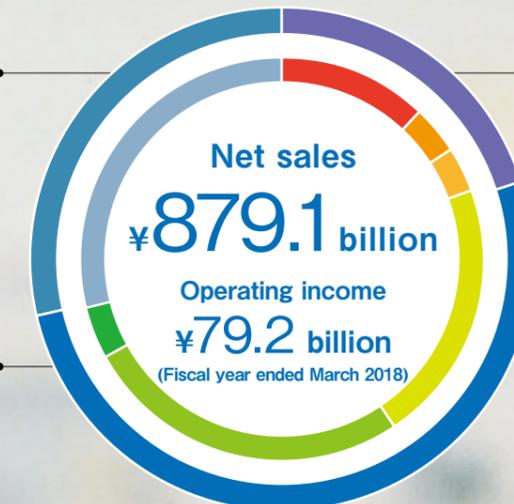
Electronic Devices and Components Business

Net sales ¥451.5 billion

Sales composition 51%

[Major products] Sales composition
Motors 21%
Electronic devices 26%
Sensing devices 4%

With regard to the operating results for the fiscal year ended March 2018, the Company recorded new record highs for net sales, operating income, ordinary income, and net income.



Machined Components Business

Net sales ¥176.4 billion

Sales composition 20%

[Major products] Sales composition
Ball bearings 12%
Rod-end and fasteners 4%
Pivot assemblies 4%

*Net sales of 0.7 billion yen for Other business is omitted here.

The World's No.1 share

Miniature & small-sized
ball bearings

60%

Rod-end bearings for
aircraft

50%

Pivot assemblies for hard
disk drive (HDD)

80%

Protection ICs for Li-ion/
Li-polymer batteries (one-
cell)

60%

The World's smallest

Miniature & small-sized
ball bearings

External
diameter
1.5 mm

The world's smallest class
stepping motors

Diameter
3.3 mm

Tactile switches

Area
4.0 mm²

The World's thinnest

Light guide plates for LED
backlights for LCDs

Thickness
0.3 mm
or smaller

Introducing Another Side of MinebeaMitsumi —Environmental and Social Value through Businesses

Passion to Create Value through Difference

Contributing to solutions for **social issues** by combining a host of advanced technologies with IoT



The IoT era connects things with things, and people with people.

MinebeaMitsumi is recombining its basic technologies inside its business portfolio for their combination and INTEGRATION, bringing together advanced technologies such as ultra-precision technologies, sensors, and connectivity to enter new markets such as smart cities and health care.

We will contribute to solving social issues such as energy saving and reducing the workload in an aging society as an Electro Mechanics Solutions™ Provider that integrates control technology with machine and electronic technology.

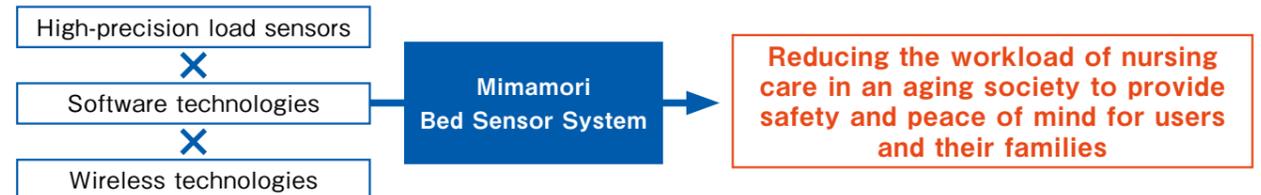
Smart city solutions



We are combining highly efficient LED street lights with wireless networks and sensors to provide state-of-the-art smart city solutions. We are working to save energy and develop infrastructure in cities all over the world, such as in Cambodia.



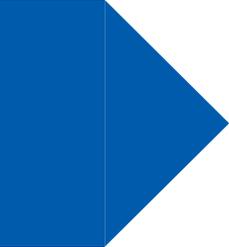
Bed sensor system



Japan faces a shortage of workers due to a declining birthrate and aging population. Mimamori Bed Sensor System combines high precision load sensors, software technologies, and wireless technologies to create a single system that can be mounted under bed legs to obtain vital information about the position, body movements, and reference weights of a person on the bed.

The system realizes user comfort and safety, family peace of mind, and reduced workload for nursing care workers.





We will expand the realm of possibility centered on ultra-precision machining technologies to create new value through difference and achieve sustainable growth.



On January 27, 2017, Minebea Co., Ltd. and MITSUMI ELECTRIC CO., LTD. conducted a business integration of the two companies, with Minebea Co., Ltd. allocating its shares to MITSUMI ELECTRIC CO., LTD. shareholders at a ratio of 1:0.59 and MITSUMI ELECTRIC CO., LTD. becoming its fully-owned subsidiary. We changed our company name to MinebeaMitsumi Inc. and embarked on a new start.

The newly launched MinebeaMitsumi Inc. is a one of a kind manufacturer that creates new value through difference by combining ultra-precision machining technologies such as bearings and motors, sensors, semiconductors and wireless technologies. This allows us to expand the realm of possibility by creating innovative products.

We are accelerating the development of solutions that contribute to a fully connected IoT society, as seen in Industry 4.0, smart cities, advanced healthcare, and next generation technologies including automated driving and robotics. As a result, we are now within sight of our Midterm Business Plan targets for net sales of 1 trillion yen and operating income of 100 billion yen.

We have issued this new "Integrated Report 2018" as the Company's accountability regarding its ESG initiatives increased in conjunction with our expanded business scale. In addition to the financial and strategic information we have communicated through our annual reports to date, the integrated report organizes the Group's approach from a more medium- to long-term perspective, including our sources of value creation and approach to sustainable growth, as our "value creation story." It also features associated important non-financial information.

I hope that this report helps our stakeholders, including shareholders and investors, to understand the Group's approach.

Yoshihisa Kainuma
Representative Director, CEO & COO