

## Introducing MinebeaMitsumi

—The Economic Value of MinebeaMitsumi Group

### Expanding the realm of possibility to create innovative products through difference as a one of a kind manufacturer

Bearings are indispensable products in moving machinery, to the extent that they have been referred to as “the staple of the industries.”

MinebeaMitsumi is particularly focused on small sized products and has the largest share of the global market for miniature and small-sized ball bearings at 60%.

In addition, in the field of miniature and small-sized ball bearings we have cultivated ultra-precision machining technologies and mass production technologies that we apply in various other fields to create ultra-high quality products in the global market as a one of a kind manufacturer.

Bearings made using ultra-precision machining technology reduce friction and resistance, increasing the efficiency and product life of machines and contributing to energy saving.

*Passion to Create Value through Difference*

Supply of  
energy-saving  
products

Ultra-  
precision  
machining  
technology

Ultra-high  
quality

Creation of  
economic value

#### MITSUMI Business

Net sales ¥250.6 billion

Sales composition 29%

[Major products]  
Camera actuators, high-frequency components,  
semiconductor, mechanical components,  
connectors, switches, etc.

#### Electronic Devices and Components Business

Net sales ¥451.5 billion

Sales composition 51%

[Major products] Sales composition  
Motors 21%  
Electronic devices 26%  
Sensing devices 4%

With regard to the operating results for the fiscal year ended March 2018, the Company recorded new record highs for net sales, operating income, ordinary income, and net income.

Net sales  
¥879.1 billion  
Operating income  
¥79.2 billion  
(Fiscal year ended March 2018)

#### Machined Components Business

Net sales ¥176.4 billion

Sales composition 20%

[Major products] Sales composition  
Ball bearings 12%  
Rod-end and fasteners 4%  
Pivot assemblies 4%

\*Net sales of 0.7 billion yen for Other business is omitted here.

### The World's No.1 share

Miniature & small-sized  
ball bearings

60%

Rod-end bearings for  
aircraft

50%

Pivot assemblies for hard  
disk drive (HDD)

80%

Protection ICs for Li-ion/  
Li-polymer batteries (one-  
cell)

60%

### The World's smallest

Miniature & small-sized  
ball bearings

External  
diameter  
1.5 mm

The world's smallest class  
stepping motors

Diameter  
3.3 mm

Tactile switches

Area  
4.0 mm<sup>2</sup>

Light guide plates for LED  
backlights for LCDs

Thickness  
0.3 mm  
or smaller

### The World's thinnest