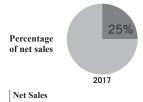
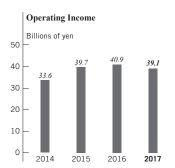
Machined Components







Net sales in the machined components segment decreased by \(\frac{\pmathbf{47}}{501}\) million (4.6%) year on year to \(\frac{\pmathbf{4156}}{310}\) million. Operating income fell by \(\frac{\pmathbf{41}}{1708}\) million (4.2%) year on year to \(\frac{\pmathbf{439}}{39,147}\) million, and operating margin was 25.0%, up 0.1 percentage points year on year.

Demand for our anchor product line, miniature and small-sized ball bearings, remained upbeat across a wide range of markets, mainly on high-grade consumer goods including automobiles and fan motors, with external sales volumes at a monthly average of 171 million units, up 10% year on year, however, net sales decreased as a result of the negative impact of the strong yen.

In rod-end bearings and spherical bearings, although civil aircraft production was stable, net sales decreased as a result of the negative impact of the strong yen.

We increased our sales volume of pivot assemblies and advanced our group's share to over 80% despite the continuing contraction of the HDD market, however, net sales decreased as a result of the negative impact of the strong yen.

Principal Products and Applications and MinebeaMitsumi's Global Market Share

Our product lines & principal products	Principal markets	Global market share (Note)
Miniature and small-sized ball bearings	Small motors, automobiles, household electrical appliances, information and telecommunications equipment, industrial machinery	approximately 60%
Rod-end and spherical bearings	Aircraft	approximately 50%
Fasteners	Aircraft	
Pivot assemblies	HDDs	approximately 80%

(Note) Global market share figures are based on volume, with the exception of the figure for rod-end and spherical bearings, which is based on sales amount. MinebeaMitsumi estimates market shares using information it collects on its own and through independent market research firms.

Future Initiatives

We will continue our efforts to reduce costs in the ball bearings business by improving yields and streamlining production. While we see the strengthening of operations as a return to our manufacturing roots, we will also focus on reinforcing basic technological development. In terms of the future, in light of the tight production regime due to continuing strong demand, we will actively expand sales after increasing our production capacity by implementing measures to improve productivity at an early date.

The rod-end fastener business received active demand for mechanical parts related to aircrafts. Along with increasing parts production capabilities in Japan and Thailand significantly, we will improve productivity and enhance profitability on a global basis. We will also leverage the strengths of CEROBEAR, which we acquired in July 2013, to enhance research and development of ceramic bearing aircraft parts.

In the pivot assembly business, we have been implementing ongoing cost cutting measures such as improving yields. Although it is forecasted that the contraction of the HDD market will continue in the long-term, we will be focusing on using our high-quality and low-cost products to improve our market share with an eye to maintaining a healthy bottom line.

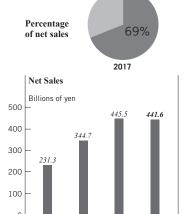
Major Products

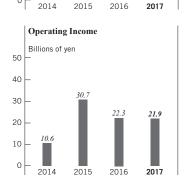
Ball bearings Rod-end bearings Spherical bearings Roller bearings Bushings Pivot assemblies

Mechanical assemblies Aerospace fasteners

^{*}Segment classification has changed from the fiscal year ended March 31, 2016, due to organizational changes.

Electronic Devices and Components





In the year under review, net sales decreased by ¥3,852 million (0.9%) from the previous year to ¥441,615 million. Operating income fell by ¥438 million (2.0%) year on year to ¥21,898 million, while operating margin was 5.0%, unchanged from the previous year.

In the LED backlight business, although launch of production of new smartphone models for existing customers was delayed and was slightly slow, it was completed without any major problems, and production and sales continued at the usual seasonal levels even after we passed the peak of demand. However, net sales decreased due to the negative impact of the strong yen.

The sales volume of the motor business improved due to growing demand in the automobile market although net sales decreased due to the negative impact of the strong yen.

In sensing devices, in addition to strong demand from existing projects, as a result of the change in fiscal year end of our subsidiary, Sartorius Mechatronics T&H (currently Minebea Intec GmbH), we consolidated 15 months to adjust for the elimination of lag period, which led to increase in net sales.

Principal Products and Applications and MinebeaMitsumi's Global Market Share

Our product lines & principal products	Principal markets	Global market share (Note)
LED backlights	Middle-range and high-end smartphones, automobiles, digital cameras, tablet PCs	approximately 25%
Motors (stepping motors, HDD spindle motors, brushless DC motors, brush DC motors, fan motors, precision motors)	PCs and servers, HDDs, information and telecommunications equipment, household electrical appliances, automobiles, industrial machinery, office automation equipment	approximately 2–70%, depending on the product
Sensing devices	Industrial machinery, automobiles, PCs	

(Note) Global market share figures are based on volume. MinebeaMitsumi estimates market shares using information it collects on its own and through independent market research firms.

Future Initiatives

The LED backlight business is reaching maturity in the technologically fast-developing smartphone market. Meanwhile, the investment to significantly beef up production capacity at our Thai and Cambodian facilities has already been completed and most of the depreciation of production equipment has been already completed. As for the future, although decrease in sales volume to our major customers is anticipated in the smartphone market, we are aiming to increase our share in the Chinese market. In addition, we will work to expand sales of high-quality products to the automobile market. Furthermore, we are currently developing new products that integrate our basic technologies such as light guide plates and wireless communications. These new products include smart city LED streetlights being used in Cambodia, SALIOT, a new type of LED lighting device, and outdoor LED lights for tunnels, and more, and we plan to develop and boost sales in these in the future.

The motor business will continue to focus on cost reduction and reorganization with an eye to driving profitability up, and with assistance from the completion of our plant in Slovakia planned for early 2018, we will work to increase sales in motors to the automobile market.

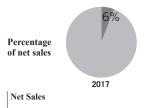
In sensing devices, we are deploying to new fields such as the healthcare and nursing care-related market, robotics, and infrastructure such as bridges, and we will focus on maximizing the synergy created by the acquisition of Minebea Intec GmbH, as well as expanding our business in IoT critical components in combination with MITSUMI ELECTRIC CO., LTD.'s MEMS sensor technology.

Major Products

LED backlights	Stepping motors	Brushless DC motors	Brush DC motors	Fan motors
HDD spindle mot	ors Precision mot	ors Sensing devices		

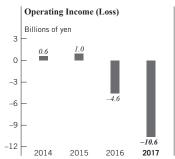
^{*}Segment classification has changed from the fiscal year ended March 31, 2016, due to organizational changes.

MITSUMI Business





- Notes: 1. Years 2014, 2015 and 2016 are results of the former MITSUMI ELECTRIC prior to the acquisition.
 - Year 2017 is a pro forma figure assuming the consolidation with MITSUMI ELECTRIC had been completed at the beginning of the year.



Notes: 1. Years 2014, 2015 and 2016 are results of the former MITSUMI ELECTRIC prior to the acquisition.

 Year 2017 is a pro forma figure assuming the consolidation with MITSUMI ELECTRIC had been completed at the beginning of the year. In the year under review which include results from January 27, 2017, net sales were \$40,343 million, operating income was \$2,315 million, while operating margin was 5.7%. On a pro forma basis which assumes the consolidation with MITSUMI ELECTRIC CO., LTD. had been completed at the beginning of the year under review, net sales in the year under review would have been \$177,969 million, and operating loss would have been \$10,558 million. However, operating profit would have been \$1,778 million excluding losses of \$12,336 million for devaluation of inventories, essentially meaning the year under review would have shown increases in income and profit.

Based on the Business Support Agreement concluded in August 2016, we advanced support services to improve productivity and reduce logistics and materials costs at MITSUMI ELECTRIC CO., LTD. In addition, demand for smartphone camera actuators has been strong in North America and the China area, and in response to the launch of shipment of new game devices in mechanical parts, both net sales and profit have increased.

Principal Products and Applications and MinebeaMitsumi's Global Market Share

Our product lines & principal products	Principal markets	Global market share (Note)
Camera actuators (OIS, VCM)	High-end smartphones	_
Mechanical parts	Games devices, information and telecommunications equipment, household electrical appliances/healthcare	approximately 5–30%, depending on the product
Connectors, switches, coils, power supply components, antennas, tuners, semi-conductor devices	Automobiles, smartphones, information and telecommunications equipment, household electrical appliances/healthcare	_

(Note) Global market share figures are based on volume. MinebeaMitsumi estimates market shares using information it collects on its own and through independent market research firms.

Future Initiatives

In camera actuators, we expect to see an expanded market scale in response to future expansion of high-end smartphones, and our group will actively work to expand sales by improving productivity and expanding our customer base.

In mechanical parts, we have received active demand for new game devices from our major customers and we will work on improving profitability.

For others such as connectors, switches, power supply components, antennas, tuners, and semi-conductor devices, we will continue to improve productivity and profitability.

Major Products

Camera actuators (OIS, VC)	M) Mecha	nical Parts	Connectors	Switches	Coils
Power supply components	Antennas	Tuners	Semi-conducto	r devices	

Other







Net sales for the year under review increased by \$123 million (22.8%) year on year to \$659 million. The segment showed an operating loss of \$121 million, improving on the previous year by \$4 million.

Major Products

Machines made in-house

Adjustments

In addition to the above figures, $\frac{14,224}{2}$ million in corporate expenses, etc. not belonging to any particular segment is shown as adjustments. Adjustments for the previous fiscal year amounted to $\frac{11,628}{2}$ million.