

Major Subsidiaries

Subsidiaries	Operations	Shareholding Ratio
Japan		
NMB Electro Precision, Inc.	Manufacture and sale of fan motors	100.0%
NMB Sales Co., Ltd.	Sale of machined components and electronic devices and components	100.0
NMB Mechatronics Co., Ltd.	Manufacture and sale of stepping motors	100.0
Daiichi Seimitsu Sangyo Co., Ltd.	Manufacture and sale of molds and related products	100.0
Thailand		
NMB-Minebea Thai Ltd.	Manufacture and sale of machined components and electronic devices and components	100.0
Minebea Electronics Motor (Thailand) Co., Ltd.	Manufacture and sale of electronic devices and components	100.0
NMB Mechatronics (Thailand) Co., Ltd.	Manufacture and sale of stepping motors	100.0
China		
Minebea Electronics & Hi-Tech Components (Shanghai) Ltd.	Manufacture and sale of bearings, fan motors and measuring components	100.0
Minebea Technologies Taiwan Co., Ltd.	Sale of bearings and electronic devices and components	100.0
Minebea Trading (Shanghai) Ltd.	Sale of bearings and electronic devices and components	100.0
Minebea (Shenzhen) Ltd.	Sale of bearings and electronic devices and components	100.0
Minebea (Hong Kong) Limited	Sale of bearings and electronic devices and components	100.0
Minebea ElectronicsMotor (Zhuhai) Co., Ltd.	Manufacture and sale of electronic devices and components	100.0
Minebea ElectronicsDevices (Suzhou) Ltd.	Manufacture of electronic deveces and components	100.0
Dongguan Chengqu Daiichi Precision Mold Co., Ltd.	Manufacture and sale of molds and related products	100.0
Daiichi Precision Mold (HK) Ltd.	Sale of molds and related products	100.0
Singapore		
NMB Singapore Ltd.	Manufacture and sale of bearings and electronic devices and components	100.0
Malaysia		
Minebea Electronics Motor (Malaysia) Sdn. Bhd.	Manufacture and sale of electronic devices and components	100.0
Cambodia		
Minebea (Cambodia) Co., Ltd.	Manufacture of electronic devices and components	100.0
Korea		
NMB Korea Co., Ltd.	Sale of bearings and electronic devices and components	100.0
Moatech Co., Ltd.	Manufacture and sale of electronic devices and components	50.9
United States		
NMB (USA) Inc.	Holding company	100.0
New Hampshire Ball Bearings, Inc.	Manufacture and sale of bearings	100.0
Hansen Corporation	Manufacture and sale of small motors	100.0
NMB Technologies Corporation	Sale of bearings and electronic devices and components	100.0
United Kingdom		
NMB-Minebea UK Ltd	Manufacture and sale of rod-end bearings	100.0
myonic Limited	Sale of bearings and components	100.0
Germany		
Precision Motors Deutsche Minebea GmbH	Development, manufacture and sale of HDD spindle motors	100.0
NMB-Minebea-GmbH	Sale of bearings and electronic devices and components	100.0
myonic Holding GmbH	Holding company	100.0
myonic GmbH	Manufacture and sale of bearings and components	100.0
Cerobear GmbH	Manufacture and sale of bearings	100.0
Italy		
NMB Italia S.r.l.	Sale of bearings and electronic devices and components	100.0
France		
NMB Minebea S.A.R.L.	Sale of bearings and electronic devices and components	100.0
Slovakia		
NMB-Minebea Slovakia s.r.o.	Manufacture of electronic devices and components	100.0
Czech Republic		
myonic s.r.o.	Manufacture and sale of bearings and components	100.0
India		
NMB-Minebea India Private Ltd.	Sale of bearings and electronic devices and components	100.0