

# Minebea

Minebea Co.,Ltd. was established in 1951 as Japan's first specialized manufacturer of miniature ball bearings. Today, the Company is the world's leading comprehensive manufacturer of high-precision ball bearings and components supplying to customers in IT, telecommunications, aerospace, automotives, home appliance and other industries.



## Contents

<b>At a Glance/Consolidated Financial Highlights</b>	1
<b>Message to Our Shareholders</b>	2
<b>CSR and Environmental Activities</b>	5
<b>Corporate Governance</b>	6
<b>A History of Achievements</b>	8
<b>Directors, Auditors and Executive Officers/Organization</b>	10
<b>Financial Section</b>	11
<b>Major Subsidiaries</b>	62
<b>Corporate Data</b>	63

Mita Head Office

### Disclaimer Regarding Future Projections

In this annual report, all statements that are not historical facts are future projections made based on certain assumptions and our management's judgement drawn from currently available information. Accordingly, when evaluating our performance or value as a going concern, these projections should not be relied on entirely. Please note that actual performance may vary significantly from any particular projection, owing to various factors, including: (i) changes in economic indicators surrounding us, or in demand trends; (ii) fluctuation of foreign exchange rates or interest rates; and (iii) our ability to continue R&D, manufacturing and marketing in a timely manner in the electronics business sector, where technological innovations are rapid and new products are launched continuously. Please note, however, this is not a complete list of the factors affecting actual performance.

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