

At a Glance

Year ended March 31, 2012

Machined Components

	2012	2011
Net sales	¥107.0 billion	¥107.8 billion

Major Products

Ball bearings	Pivot assemblies
Rod-end bearings	Mechanical assemblies
Spherical bearings	Aerospace fasteners
Roller bearings	Automotive fasteners
Bushings	



Rotary Components

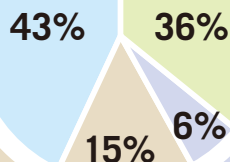
	2012	2011
Net sales	¥91.4 billion	¥101.1 billion

Major Products

Fan motors	Brush DC motors
Permanent magnet (PM)-type stepping motors	Vibration motors
Hybrid-type stepping motors	Brushless DC motors
	Hard disc drive (HDD) spindle motors
	Precision motors



Percentage of net sales



Electronic Devices and Components

	2012	2011
Net sales	¥37.9 billion	¥40.5 billion

Major Products

LED backlights	Measuring components
Backlight inverters	Hybrid components
LED drivers	



Other

	2012	2011
Net sales	¥15.1 billion	¥19.7 billion

Major Products

Personal computer (PC) keyboards	Special devices
Speakers	



Consolidated Financial Highlights

Years ended March 31

	Millions of yen		Percentage change	Thousands of U.S. dollars (Note)
	2012	2011	2012/2011	2012
Net sales	¥251,358	¥269,139	(6.6)%	\$3,058,256
Operating income	8,599	22,163	(61.2)	104,624
Net income	5,922	12,465	(52.5)	72,065
Total net assets	109,777	109,967	(0.2)	1,335,655
Total assets	306,772	291,092	5.4	3,732,484
Return (net income) on equity	5.5%	11.6%		

	Yen		Percentage change	U.S. dollars (Note)
	2012	2011	2012/2011	2012
Net income	¥ 15.63	¥ 32.61	(52.1)%	\$0.19
Basic	15.54	—	—	0.19
Diluted	288.74	282.03	2.4	3.51
Net assets	7.00	7.00	—	0.09
Cash dividends applicable to the year	—	—	—	—

Note: U.S. dollar amounts are translated from yen, for convenience only, at the rate of ¥82.19=US\$1, the approximate rate of exchange on March 31, 2012.

