

## Consolidated Financial Highlights

Years ended March 31

	Millions of yen		Percentage change	Thousands of U.S. dollars (Note 3)
	2007	2006	2007/2006	2007
Net sales	¥331,022	¥318,446	3.9%	\$2,804,084
Operating income	26,265	19,269	36.3	222,492
Net income	12,862	4,257	202.1	108,957
Total net assets	142,558	118,209	—	1,207,610
Total assets	354,784	349,862	1.4	3,005,375
Return (net income) on equity	9.9%	3.9%		

  

Per Share Data:	Yen		Percentage change	U.S. dollars (Note 3)
	2007	2006	2007/2006	2007
Net income (basic)	¥ 32.23	¥ 10.67	202.0%	\$0.27
Net assets	356.75	294.65	21.0	3.02
Cash dividends applicable to the year	10.00	7.00	42.8	0.08

Notes: 1. Effective fiscal 2007, Minebea has applied the Accounting Standard for Presentation of Net Assets in the Balance Sheet and the Implementation Guidance for the Accounting Standard for Presentation of Net Assets in the Balance Sheet. Accordingly, "shareholders' equity" and "return on shareholders' equity" have been restated as "net assets" and "return (net income) on equity," respectively.

2. Owing to a change in the method of calculating net assets in fiscal 2007, it is not possible to calculate a percentage change.

3. U.S. dollar amounts are translated from yen, for convenience only, at the rate of ¥118.05=US\$1, the approximate rate of exchange on March 31, 2007.

