

Directors, Auditors and Executive Officers

Representative Director, President and Chief Executive Officer



Takayuki Yamagishi

Directors and Senior Managing Executive Officers



Yoshihisa Kainuma
Head of Information Motor Business Unit
Representative Director and President of
Minebea-Matsushita Motor Corporation



Ryusuke Mizukami
Chief of Engineering Headquarters
Officer in Charge of Environmental
Preservation



Tosei Takenaka
Chief of Operations Headquarters
Head of Legal Division



Koichi Dosho
Chief of Sales Headquarters

Directors and Managing Executive Officers



Hiroharu Katogi
Chief of Administration Headquarters
Head of Business Administration
Division and of Information
Systems Division



Akihiro Hirao
Deputy Chief of Engineering
Headquarters
Head of Engineering Support Division
Head of Defense-Related Special Parts
Business Unit



Eiichi Kobayashi
Chief of Manufacturing Headquarters

Independent Directors



Chanchai Leetavorn
Chairman,
ACL BANK Public Company Limited



Takashi Matsuoka
Managing Director, Keiaisha Co., Ltd.

Standing Corporate Auditors

Shinichi Mori
Yoshinori Amano

Standing External Corporate Auditor

Tsukasa Oshima

External Corporate Auditors

Isao Hiraide
Hirotaka Fujiwara

Managing Executive Officers

Yukio Shimizu

Deputy Chief of Sales Headquarters

Susumu Fujisawa

General Manager of Regional Affairs for China

Akio Okamiya

Deputy Chief of Engineering Headquarters
Head of Bearing Basic Technology Development Division
and of Material and Process Development Division

Hiroyuki Yajima

Head of Ball Bearing Business Unit

Sakae Yashiro

Deputy Chief of Administration Headquarters
Head of Finance Division and Accounting Division

Masayoshi Yamanaka

Deputy Chief of Operations Headquarters
Head of Corporate Planning Division

Shunji Mase

Deputy Chief of Operations Headquarters
Head of Personnel & General Affairs Division

Hirotaka Fujita

Deputy Chief of Manufacturing Headquarters
Head of Electronic Device Business Unit

Executive Officers

Sadahiko Okii

Head of Internal Auditing Office

Motoyuki Niijima

Head of Measuring Components Business Unit

Kunio Shimba

Head of Spindle Motor Business Unit

Junichi Mochizuki

Deputy Chief of Sales Headquarters
Deputy Head of Ball Bearing Business Unit

Morihiro Iijima

General Manager of Regional Affairs for South East Asia

Mamoru Kamigaki

Deputy Head of Information Motor Business Unit
Senior Managing Director of Minebea-Matsushita Motor
Corporation

Takashi Aiba

Deputy Chief of Manufacturing Headquarters
General Manager of Accounting Department of Karuizawa
Plant, Accounting Division of Administration
Headquarters

Daishiro Konomi

General Manager of Regional Affairs for Europe

Tatsuo Matsuda

Head of Domestic Sales Division of Sales Headquarters

Gary Yomantas

General Manager of Regional Affairs for the Americas
President of NMB (USA) Inc.
President of New Hampshire Ball Bearings, Inc.

Note: Messrs. Chanchai Leetavorn and Takashi Matsuoka are independent directors as required under Article 2, Paragraph 15, of the Company Law. Messrs. Tsukasa Oshima, Isao Hiraide and Hirotaka Fujiwara are external corporate auditors as required under Article 2, Paragraph 16, of the Company Law.

(As of June 29, 2006)