



# **Minebea Co., Ltd.**

**Third Quarter of Fiscal Year ending March 31, 2015**

**Supplementary Financial Data**

**(February 3, 2015)**

Any statements in this material which are not an historical fact are future projections made based on certain assumptions and our management's judgment drawn from currently available information.

Please note that actual performance may vary significantly from any particular projection, due to various factors.

Factors affecting our actual performance include: (i) changes in economic conditions surrounding us or demand trends; (ii) fluctuation of foreign exchange rates or interest rates; and (iii) our ability to continue R&D, manufacturing and marketing in a timely manner in the electronics business sector, where technological innovations are rapid and new products are launched continuously. However, this is not a complete list of the factors affecting actual performance.

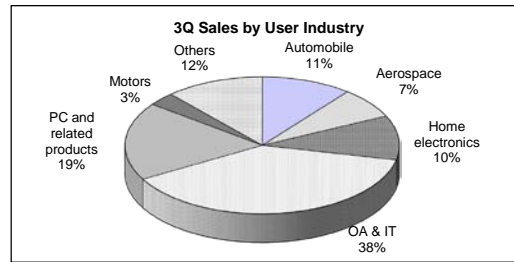
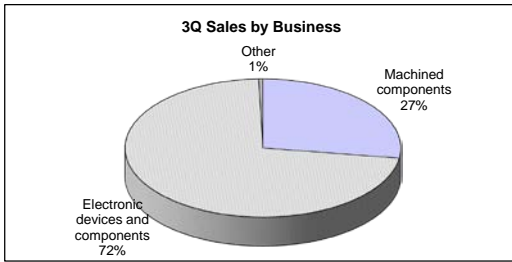
**Consolidated Balance Sheets**

**Assets**

(Millions of yen)	Year ended Mar. '14				Year ending Mar. '15			Change 3Q - 2Q	Remarks  (Millions of yen)
	1Q (Jun. '13)	2Q (Sep. '13)	3Q (Dec. '13)	4Q (Mar. '14)	1Q (Jun. '14)	2Q (Sep. '14)	3Q (Dec. '14)		
Current assets	175,690	186,785	196,045	189,637	202,136	234,878	<b>272,673</b>	<b>+37,795</b>	Effect of FX fluctuations 15,833
Cash and cash equivalents	27,344	34,723	35,194	38,615	35,988	35,816	<b>43,597</b>	<b>+7,781</b>	
Notes and accounts receivable	70,797	77,675	81,082	74,340	81,014	103,021	<b>120,928</b>	<b>+17,907</b>	Sales increase
Inventories	59,084	60,494	65,457	63,650	67,372	78,105	<b>89,561</b>	<b>+11,456</b>	Production increase Effect of FX fluctuations 6,232
Others	18,461	13,888	14,308	13,029	17,758	17,934	<b>18,582</b>	<b>+648</b>	
Fixed assets	193,613	190,889	194,491	191,602	187,232	200,620	<b>214,512</b>	<b>+13,892</b>	Effect of FX fluctuations 12,939
Tangible fixed assets	171,294	167,564	169,361	166,899	164,359	176,083	<b>187,307</b>	<b>+11,224</b>	
Intangible fixed assets	4,810	6,049	5,950	5,529	5,339	6,869	<b>7,613</b>	<b>+744</b>	
Investment and other assets	17,507	17,276	19,179	19,173	17,533	17,667	<b>19,591</b>	<b>+1,924</b>	
Deferred charges	47	44	41	37	34	30	<b>27</b>	<b>(3)</b>	
Total assets	369,351	377,719	390,577	381,278	389,402	435,529	<b>487,212</b>	<b>+51,683</b>	Effect of FX fluctuations 28,778

**Liabilities and Net Assets**

(Millions of yen)	Year ended Mar. '14				Year ending Mar. '15			Change 3Q - 2Q	Remarks  (Millions of yen)
	1Q (Jun. '13)	2Q (Sep. '13)	3Q (Dec. '13)	4Q (Mar. '14)	1Q (Jun. '14)	2Q (Sep. '14)	3Q (Dec. '14)		
Current liabilities	129,494	130,048	125,993	120,937	126,739	145,212	<b>164,193</b>	<b>+18,981</b>	Effect of FX fluctuations 6,547 Production increase
Notes and accounts payable	27,246	31,975	33,264	29,898	36,412	51,783	<b>66,444</b>	<b>+14,661</b>	
Short-term interest-bearing debts	77,712	71,905	69,058	64,044	60,503	58,670	<b>61,887<sup>*1</sup></b>	<b>+3,217</b>	*1 Short-term loans payable 45,787 Current portion of long-term loans payable 16,100
Others	24,533	26,164	23,669	26,991	29,821	34,754	<b>35,858</b>	<b>+1,104</b>	
Long-term liabilities	97,997	100,509	99,968	96,877	96,427	95,966	<b>97,028</b>	<b>+1,062</b>	Effect of FX fluctuations 703
Long-term interest-bearing debts	87,019	89,300	88,293	84,454	83,801	82,416	<b>82,624<sup>*2</sup></b>	<b>+208</b>	*2 Bonds 10,000 Convertible bond-type bonds with subscription rights to shares 7,700 Long-term loans payable 64,924
Others	10,974	11,205	11,672	12,421	12,624	13,547	<b>14,403</b>	<b>+856</b>	
Total liabilities	227,492	230,557	225,962	217,814	223,167	241,178	<b>261,222</b>	<b>+20,044</b>	Effect of FX fluctuations 7,250
Total net assets	141,859	147,161	164,615	163,463	166,235	194,350	<b>225,990</b>	<b>+31,640</b>	Increase of retained earnings 10,921 Effect of FX fluctuations 21,528
Total liabilities and net assets	369,351	377,719	390,577	381,278	389,402	435,529	<b>487,212</b>	<b>+51,683</b>	Effect of FX fluctuations 28,778
Interest-bearing debts	164,731	161,205	157,351	148,498	144,304	141,086	<b>144,511</b>	<b>+3,425</b>	Effect of FX fluctuations 1,266 Difference of principal 2,159
Net interest-bearing debts	137,387	126,482	122,157	109,883	108,316	105,270	<b>100,914</b>	<b>(4,356)</b>	Effect of FX fluctuations (709) Difference of principal (3,647)



**Consolidated Statements of Income**

(Millions of yen)	Year ended Mar. '14					Year ending Mar. '15			Change 3Q - 3Q	Remarks
	1Q (Apr. '13 - Jun. '13)	2Q (Jul. '13 - Sep. '13)	3Q (Oct. '13 - Dec. '13)	4Q (Jan. '14 - Mar. '14)	Full Year (Apr. '13 - Mar. '14)	1Q (Apr. '14 - Jun. '14)	2Q (Jul. '14 - Sep. '14)	3Q (Oct. '14 - Dec. '14)		
<b>Net sales</b>	85,317	95,482	97,135	93,608	371,543	99,531	117,025	<b>145,403</b>	<b>+48,268</b>	Increase in LED backlights, EMS products, motors and ball bearings
Cost of sales	68,796	72,827	73,297	70,846	285,768	75,241	87,865	<b>110,913</b>	<b>+37,616</b>	
Gross profit	16,520	22,654	23,838	22,761	85,775	24,290	29,160	<b>34,490</b>	<b>+10,652</b>	Increase in LED backlights, motors and ball bearings
Gross profit margin	19.4%	23.7%	24.5%	24.3%	23.1%	24.4%	24.9%	<b>23.7%</b>	<b>(0.8%)</b>	
SG&A expenses	12,982	13,189	13,526	13,878	53,575	13,765	14,923	<b>15,409</b>	<b>+1,883</b>	
SG&A % sales ratio	15.2%	13.8%	13.9%	14.8%	14.4%	13.8%	12.8%	<b>10.6%</b>	<b>(3.3%)</b>	
<b>Operating income</b>	3,538	9,465	10,312	8,883	32,199	10,524	14,237	<b>19,080</b>	<b>+8,768</b>	
Operating income margin	4.1%	9.9%	10.6%	9.5%	8.7%	10.6%	12.2%	<b>13.1%</b>	<b>+2.5%</b>	
Other income (expenses)	(469)	(782)	(1,942)	(940)	(4,134)	(51)	(75)	<b>(481)</b>	<b>+1,461</b>	
Net interest income (expenses)	(402)	(424)	(293)	(274)	(1,391)	(166)	(232)	<b>(164)</b>	<b>+129</b>	
Others	(68)	(358)	(1,649)	(666)	(2,743)	115	155	<b>(318)</b>	<b>+1,331</b>	
<b>Ordinary income</b>	3,068	8,682	8,370	7,943	28,065	10,473	14,162	<b>18,599</b>	<b>+10,229</b>	
Net extraordinary income (loss)	(68)	(1,033)	1,064	(1,216)	(1,253)	(1,571)	(666)	<b>(1,300)</b>	<b>(2,364)</b>	Refer to-breakdown below
Income before income taxes	3,000	7,649	9,433	6,727	26,811	8,901	13,496	<b>17,299</b>	<b>+7,866</b>	
Total income taxes	248	1,931	2,399	1,855	6,434	2,087	2,522	<b>4,219</b>	<b>+1,820</b>	
Current (including enterprise tax)	454	1,435	1,567	1,151	4,608	1,384	2,340	<b>3,882</b>	<b>+2,315</b>	
Adjustment of income taxes	(205)	495	831	704	1,825	703	182	<b>337</b>	<b>(494)</b>	
Minority interests	(99)	(201)	(73)	(126)	(500)	(17)	(11)	<b>(83)</b>	<b>(10)</b>	
<b>Net income (loss)</b>	2,852	5,920	7,107	4,998	20,878	6,831	10,985	<b>13,163</b>	<b>+6,056</b>	

**Breakdown for Extraordinary Income and Loss**

(Millions of yen)	Year ending Mar. '15			Remarks
	1Q	2Q	3Q	
Extraordinary income	155	31	<b>109</b>	
Gain on sales of fixed assets	10	7	<b>65</b>	
Insurance income	25	24	-	
Gain on sales of stocks of subsidiaries and affiliates	119	-	<b>44</b>	
Extraordinary loss	1,726	697	<b>1,409</b>	
Loss on sales of fixed assets	11	2	<b>6</b>	
Loss on disposal of fixed assets	71	34	<b>137</b>	
Impairment loss	67	-	-	
Loss on disaster	-	5	-	
Loss on sales of stocks of subsidiaries and affiliates	1,261	-	-	
Business restructuring losses	302	418	<b>224</b>	MOATECH, etc.
Loss on abolishment of retirement benefit plan	-	215	<b>64</b>	
Allowance for environmental remediation expenses	12	22	<b>32</b>	
Loss for after-care of products	-	-	<b>417</b>	
Loss related to anti-monopoly act	-	-	<b>527</b>	Korea
Net extraordinary income (loss)	(1,571)	(666)	<b>(1,300)</b>	

**Consolidated Statements of Cash Flows**

(Millions of yen)	Year ended Mar. '14					Year ending Mar. '15			Change 3Q - 3Q
	1Q (Apr. '13 - Jun. '13)	2Q (Jul. '13 - Sep. '13)	3Q (Oct. '13 - Dec. '13)	4Q (Jan. '14 - Mar. '14)	Full Year (Apr. '13 - Mar. '14)	1Q (Apr. '14 - Jun. '14)	2Q (Jul. '14 - Sep. '14)	3Q (Oct. '14 - Dec. '14)	
Cash flows from operating activities	5,314	17,653	8,981	17,224	49,173	8,222	10,905	13,366	+4,385
Income (loss) before income taxes	3,000	7,649	9,433	6,727	26,811	8,901	13,496	17,299	+7,866
Depreciation and amortization	5,896	5,833	6,020	5,989	23,740	5,940	6,195	8,492	+2,472
Amortization of consolidation adjustments	146	156	156	457	917	144	144	146	(10)
(Gain) loss on sales and disposal of fixed assets	9	10	84	48	154	72	29	79	(5)
(Increase) decrease in notes and accounts receivable	(6,505)	(6,739)	(432)	5,638	(8,038)	(8,143)	(17,333)	(11,206)	(10,774)
Decrease (increase) in inventories	775	(1,019)	(1,618)	722	(1,139)	(5,376)	(6,265)	(4,878)	(3,260)
Increase (decrease) in notes and accounts payable	6,820	4,897	739	(3,033)	9,424	7,005	13,068	11,598	+10,859
Income tax paid / refund (paid)	(445)	(169)	(1,407)	(125)	(2,146)	(1,037)	(2,084)	(3,766)	(2,359)
Others	(4,381)	7,030	(3,997)	795	(553)	717	3,653	(4,399)	(402)
Cash flows from investing activities	(7,141)	(6,817)	(5,969)	(5,028)	(24,957)	(4,092)	(5,769)	(7,016)	(1,047)
Purchase of tangible fixed assets	(4,999)	(4,489)	(4,755)	(4,098)	(18,342)	(6,964)	(7,009)	(7,683)	(2,928)
Proceeds from sales of tangible fixed assets	324	140	129	357	952	163	119	218	+89
Purchase of intangible fixed assets	(277)	(193)	(171)	(217)	(860)	(120)	(1,492)	(846)	(675)
Increase (decrease) in purchase of investments in subsidiaries resulting in change in scope of consolidation	-	(1,888)	-	-	(1,888)	49	(22)	-	-
Proceeds from sale of share in subsidiaries resulting in change in scope of consolidation	-	-	-	-	-	1,261	-	-	-
Proceeds from investments in affiliates	-	-	-	-	-	977	-	337	+337
Others	(2,189)	(386)	(1,172)	(1,071)	(4,818)	539	2,634	957	+2,129
Cash flows from financing activities	(7,887)	(3,558)	(5,152)	(8,634)	(25,233)	(5,852)	(3,967)	12	+5,164
Increase (decrease) in loans and debts	(6,132)	(3,629)	(4,082)	(8,632)	(22,478)	(3,981)	(4,068)	2,154	+6,236
Purchase of treasury stock	(254)	(1)	(2)	(3)	(262)	(2)	(3)	(5)	(3)
Proceeds from disposal of treasury stock	63	140	119	68	392	54	159	158	39
Cash dividends paid	(1,493)	-	(1,119)	-	(2,613)	(1,867)	-	(2,242)	(1,123)
Others	(69)	(66)	(66)	(67)	(269)	(55)	(54)	(51)	+15
Effect of exchange rate changes on cash and cash equivalents	829	130	1,244	(80)	2,123	(282)	988	1,484	+240
Net increase (decrease) in cash and cash equivalents	(8,885)	7,408	(896)	3,480	1,106	(2,004)	2,156	7,847	+8,743
Cash and cash equivalents at beginning of period	28,223	19,337	26,745	25,551	28,223	29,031	27,027	29,183	+2,438
Increase (decrease) in cash and cash equivalents resulting from change of scope of consolidation	-	-	(298)	-	(298)	-	-	-	+298
Cash and cash equivalents at end of period	19,337	26,745	25,551	29,031	29,031	27,027	29,183	37,030	+11,479

**Consolidated Sales and Income and Performance by New Business Segment**  
Quarterly

(Millions of yen)	FY ended Mar. 13				FY ended Mar. '14				FY ending Mar. 15		
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q
Machined components	29,966	26,977	26,137	30,490	34,092	34,597	34,795	36,547	36,602	37,085	<b>39,776</b>
Electronic devices and components	38,434	43,275	45,326	40,874	50,982	60,646	62,073	56,812	62,687	79,672	<b>104,924</b>
Other	220	227	240	236	242	238	267	248	241	267	<b>702</b>
Adjustment	-	-	-	-	-	-	-	-	-	-	-
<b>Total sales</b>	<b>68,621</b>	<b>70,480</b>	<b>71,705</b>	<b>71,601</b>	<b>85,317</b>	<b>95,482</b>	<b>97,135</b>	<b>93,608</b>	<b>99,531</b>	<b>117,025</b>	<b>145,403</b>
Machined components	7,463	7,008	5,745	5,242	6,889	8,537	8,622	9,500	9,554	9,776	<b>10,079</b>
Operating margin	24.9%	26.0%	22.0%	17.2%	20.2%	24.7%	24.8%	26.0%	26.1%	26.4%	<b>25.3%</b>
Electronic devices and components	(447)	130	210	(2,346)	(327)	3,420	4,235	2,252	2,984	6,901	<b>11,416</b>
Operating margin	(1.2%)	0.3%	0.5%	(5.7%)	(0.6%)	5.6%	6.8%	4.0%	4.8%	8.7%	<b>10.9%</b>
Other	38	39	172	(83)	15	386	447	16	289	354	<b>262</b>
Operating margin	17.3%	17.2%	71.7%	(35.2%)	6.2%	162.2%	167.4%	6.5%	119.9%	132.6%	<b>37.3%</b>
Adjustment	(3,361)	(3,170)	(3,185)	(3,286)	(3,040)	(2,879)	(2,993)	(2,886)	(2,303)	(2,794)	<b>(2,677)</b>
Operating income (loss)	3,693	4,007	2,943	(474)	3,538	9,465	10,312	8,883	10,524	14,237	<b>19,080</b>
Operating margin	5.4%	5.7%	4.1%	(0.7%)	4.1%	9.9%	10.6%	9.5%	10.6%	12.2%	<b>13.1%</b>
Ordinary income (loss)	3,368	3,573	2,319	(1,587)	3,068	8,682	8,370	7,943	10,473	14,162	<b>18,599</b>
Net income (loss)	1,718	2,002	1,076	(2,992)	2,852	5,920	7,107	4,998	6,831	10,985	<b>13,163</b>

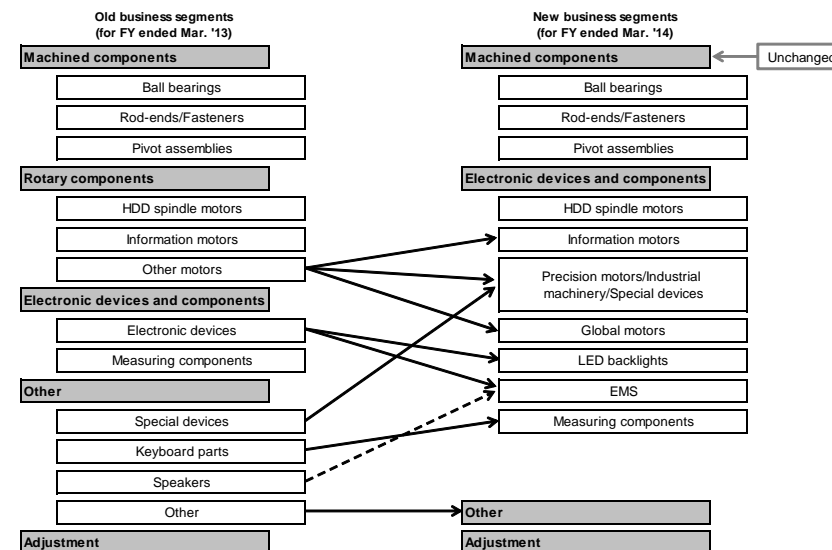
**Semiannual**

(Millions of yen)	FY ended Mar. 13			FY ended Mar. '14			FY ending Mar. '15		
	1H	2H	Year	1H	2H	Year	1H	2H(E)*	Year(E)*
Machined components	56,944	56,628	113,573	68,690	71,342	140,032	<b>73,687</b>	<b>79,813</b>	<b>153,500</b>
Electronic devices and components	81,709	86,201	167,911	111,628	118,886	230,514	<b>142,360</b>	<b>192,140</b>	<b>334,500</b>
Other	447	477	924	480	516	996	<b>508</b>	<b>1,492</b>	<b>2,000</b>
Adjustment	-	-	-	-	-	-	-	-	-
<b>Total sales</b>	<b>139,101</b>	<b>143,308</b>	<b>282,409</b>	<b>180,799</b>	<b>190,744</b>	<b>371,543</b>	<b>216,557</b>	<b>273,443</b>	<b>490,000</b>
Machined components	14,471	10,988	25,459	15,427	18,123	33,550	<b>19,330</b>	<b>20,370</b>	<b>39,700</b>
Operating margin	25.4%	19.4%	22.4%	22.5%	25.4%	24.0%	<b>26.2%</b>	<b>25.5%</b>	<b>25.9%</b>
Electronic devices and components	(317)	(2,135)	(2,452)	3,093	6,488	9,581	<b>9,886</b>	<b>18,414</b>	<b>28,300</b>
Operating margin	(0.4%)	(2.5%)	(1.5%)	2.8%	5.5%	4.2%	<b>6.9%</b>	<b>9.6%</b>	<b>8.5%</b>
Other	78	89	167	402	464	866	<b>643</b>	<b>457</b>	<b>1,100</b>
Operating margin	17.4%	18.7%	18.1%	83.8%	89.9%	86.9%	<b>126.6%</b>	<b>30.6%</b>	<b>55.0%</b>
Adjustment	(6,532)	(6,472)	(13,004)	(5,919)	(5,880)	(11,799)	<b>(5,098)</b>	<b>(5,502)</b>	<b>(10,600)</b>
Operating income (loss)	7,700	2,469	10,169	13,003	19,196	32,199	<b>24,761</b>	<b>33,739</b>	<b>58,500</b>
Operating margin	5.5%	1.7%	3.6%	7.2%	10.1%	8.7%	<b>11.4%</b>	<b>12.3%</b>	<b>11.9%</b>
Ordinary income (loss)	6,942	731	7,673	11,751	16,314	28,065	<b>24,635</b>	<b>32,365</b>	<b>57,000</b>
Net income (loss)	3,720	(1,916)	1,804	8,772	12,106	20,878	<b>17,817</b>	<b>18,183</b>	<b>36,000</b>

\* Forecasts for the second half and the full year were revised on February 3, 2015.

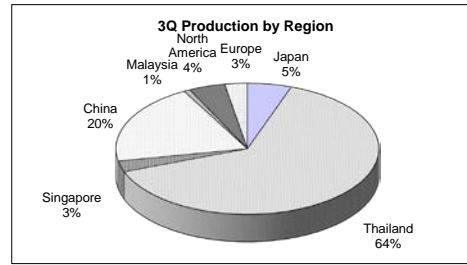
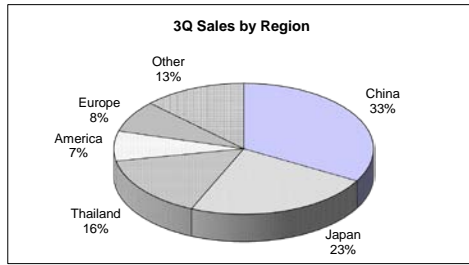
**New Business Segments**

Following a structural reorganization, we have changed our business segment classification starting the fiscal year ended March 31, 2014.



**Historical Consolidated Sales and Income and Performance by Old Business Segment**

(Millions of yen)	FY ended Mar. '11					FY ended Mar. '12					FY ended Mar. '13				
	1Q	2Q	3Q	4Q	Year	1Q	2Q	3Q	4Q	Year	1Q	2Q	3Q	4Q	Year
Machined components	28,180	26,782	26,550	26,327	107,841	27,482	27,121	24,426	28,008	107,037	29,966	26,977	26,137	30,490	113,573
Rotary components	24,889	26,707	25,275	24,266	101,139	24,347	25,633	19,267	22,115	91,363	24,079	26,140	24,491	27,208	101,919
Electronic devices and components	9,707	10,653	10,932	9,209	40,502	8,959	10,497	9,184	9,245	37,887	12,131	14,979	18,533	11,547	57,190
Other	5,114	5,660	4,741	4,140	19,657	4,013	4,393	3,837	2,823	15,068	2,444	2,383	2,542	2,355	9,726
Adjustment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total sales</b>	<b>67,891</b>	<b>69,803</b>	<b>67,500</b>	<b>63,944</b>	<b>269,139</b>	<b>64,802</b>	<b>67,646</b>	<b>56,716</b>	<b>62,193</b>	<b>251,358</b>	<b>68,621</b>	<b>70,480</b>	<b>71,705</b>	<b>71,601</b>	<b>282,409</b>
Machined components	7,105	7,306	6,891	6,785	28,088	6,302	7,076	5,691	6,542	25,611	7,463	7,008	5,745	5,242	25,459
<i>Operating margin</i>	<i>25.2%</i>	<i>27.3%</i>	<i>26.0%</i>	<i>25.8%</i>	<i>26.0%</i>	<i>22.9%</i>	<i>26.1%</i>	<i>23.3%</i>	<i>23.4%</i>	<i>23.9%</i>	<i>24.9%</i>	<i>26.0%</i>	<i>22.0%</i>	<i>17.2%</i>	<i>22.4%</i>
Rotary components	8	265	16	(515)	(224)	(878)	(538)	(1,602)	(1,098)	(4,118)	(542)	(420)	(1,382)	(2,023)	(4,368)
<i>Operating margin</i>	<i>0.0%</i>	<i>1.0%</i>	<i>0.1%</i>	<i>(2.1%)</i>	<i>(0.2%)</i>	<i>(3.6%)</i>	<i>(2.1%)</i>	<i>(8.3%)</i>	<i>(5.0%)</i>	<i>(4.5%)</i>	<i>(2.3%)</i>	<i>(1.6%)</i>	<i>(5.6%)</i>	<i>(7.4%)</i>	<i>(4.3%)</i>
Electronic devices and components	1,497	1,308	921	432	4,160	(102)	140	(259)	(737)	(959)	(67)	471	1,365	(237)	1,531
<i>Operating margin</i>	<i>15.4%</i>	<i>12.3%</i>	<i>8.4%</i>	<i>4.7%</i>	<i>10.3%</i>	<i>(1.1%)</i>	<i>1.3%</i>	<i>(2.8%)</i>	<i>(8.0%)</i>	<i>(2.5%)</i>	<i>(0.6%)</i>	<i>3.1%</i>	<i>7.4%</i>	<i>(2.1%)</i>	<i>2.7%</i>
Other	112	345	102	(63)	498	(59)	(96)	(80)	(101)	(338)	181	127	97	(174)	231
<i>Operating margin</i>	<i>2.2%</i>	<i>6.1%</i>	<i>2.2%</i>	<i>(1.5%)</i>	<i>2.5%</i>	<i>(1.5%)</i>	<i>(2.2%)</i>	<i>(2.1%)</i>	<i>(3.6%)</i>	<i>(2.2%)</i>	<i>7.4%</i>	<i>5.3%</i>	<i>3.8%</i>	<i>(7.4%)</i>	<i>2.4%</i>
Adjustment	(2,699)	(2,878)	(2,334)	(2,445)	(10,358)	(2,957)	(2,832)	(2,896)	(2,909)	(11,595)	(3,341)	(3,179)	(2,882)	(3,279)	(12,683)
<b>Operating income (loss)</b>	<b>6,024</b>	<b>6,346</b>	<b>5,597</b>	<b>4,194</b>	<b>22,163</b>	<b>2,303</b>	<b>3,749</b>	<b>850</b>	<b>1,695</b>	<b>8,599</b>	<b>3,693</b>	<b>4,007</b>	<b>2,943</b>	<b>(474)</b>	<b>10,169</b>
<i>Operating margin</i>	<i>8.9%</i>	<i>9.1%</i>	<i>8.3%</i>	<i>6.6%</i>	<i>8.2%</i>	<i>3.6%</i>	<i>5.5%</i>	<i>1.5%</i>	<i>2.7%</i>	<i>3.4%</i>	<i>5.4%</i>	<i>5.7%</i>	<i>4.1%</i>	<i>(0.7%)</i>	<i>3.6%</i>
Ordinary income (loss)	5,600	5,935	5,117	3,710	20,364	1,870	3,162	323	1,142	6,499	3,368	3,573	2,319	(1,587)	7,673
Net income (loss)	3,815	3,502	3,331	1,816	12,465	668	2,100	(3,055)	6,208	5,922	1,718	2,002	1,076	(2,992)	1,804



**Consolidated Sales by Region**

(Millions of yen)	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13	FY ended Mar. '14				FY ending Mar. '15			
	Full Year	Full Year	Full Year	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q
China	71,542	61,307	81,999	26,919	30,619	32,341	29,948	119,828	31,500	39,966	<b>48,238</b>
Japan	63,308	58,994	56,853	15,785	19,348	18,719	15,944	69,797	16,755	23,239	<b>34,021</b>
Thailand	36,470	33,546	36,413	10,327	12,206	12,883	12,630	48,047	14,528	15,918	<b>22,417</b>
America	26,225	24,848	28,542	9,226	9,353	8,825	9,608	37,013	10,070	9,807	<b>10,683</b>
Europe	26,296	26,499	28,688	8,955	9,674	9,822	11,805	40,258	11,518	11,279	<b>11,442</b>
Other	45,297	46,161	49,912	14,102	14,279	14,542	13,671	56,597	15,159	16,814	<b>18,600</b>
<b>Total</b>	<b>269,139</b>	<b>251,358</b>	<b>282,409</b>	<b>85,317</b>	<b>95,482</b>	<b>97,135</b>	<b>93,608</b>	<b>371,543</b>	<b>99,531</b>	<b>117,025</b>	<b>145,403</b>

**Production by Region**

(Millions of yen)	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13	FY ended Mar. '14				FY ending Mar. '15			
	Full Year	Full Year	Full Year	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q
Japan	20,985	22,402	22,922	6,363	6,571	6,828	6,979	26,741	6,474	7,214	<b>7,880</b>
Asia (excluding Japan)	216,160	197,287	226,843	68,792	78,189	80,048	75,342	302,371	81,946	99,599	<b>127,030</b>
Thailand	137,298	130,499	143,023	45,722	54,227	56,009	53,164	209,122	55,899	69,873	<b>92,842</b>
Singapore	10,923	10,452	10,660	3,363	3,441	3,305	3,604	13,713	3,769	3,679	<b>3,933</b>
China	63,769	53,234	69,737	18,870	19,543	19,714	17,595	75,722	21,180	24,883	<b>29,114</b>
Malaysia	4,170	3,102	3,423	837	978	1,020	979	3,814	1,098	1,164	<b>1,141</b>
North America	23,514	22,763	23,769	7,430	7,228	6,647	7,216	28,521	7,361	6,270	<b>6,464</b>
Europe	8,480	8,906	8,875	2,732	3,494	3,612	4,072	13,910	3,750	3,942	<b>4,029</b>
<b>Total</b>	<b>269,139</b>	<b>251,358</b>	<b>282,409</b>	<b>85,317</b>	<b>95,482</b>	<b>97,135</b>	<b>93,608</b>	<b>371,543</b>	<b>99,531</b>	<b>117,025</b>	<b>145,403</b>

**Exchange Rates**

(Yen)		FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13	FY ended Mar. '14				FY ending Mar. '15					
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	Assumption for 4Q	Assumption for Full Year *
US\$	PL	86.04	79.07	82.33	97.72	98.34	99.56	103.40	99.76	102.40	102.65	<b>112.34</b>	<b>118.00</b>	<b>108.85</b>
	BS	83.15	82.19	94.05	98.59	97.75	105.39	102.92	102.92	101.36	109.45	<b>120.55</b>	<b>118.00</b>	<b>118.00</b>
Euro	PL	113.22	110.20	106.48	126.96	129.61	135.53	141.41	133.38	140.57	137.62	<b>141.29</b>	<b>147.00</b>	<b>141.62</b>
	BS	117.57	109.80	120.73	128.53	131.87	145.05	141.65	141.65	138.31	138.87	<b>146.54</b>	<b>147.00</b>	<b>147.00</b>
Thai Baht	PL	2.75	2.59	2.67	3.30	3.12	3.16	3.15	3.18	3.15	3.20	<b>3.45</b>	<b>3.60</b>	<b>3.35</b>
	BS	2.75	2.67	3.20	3.16	3.11	3.20	3.17	3.17	3.12	3.38	<b>3.67</b>	<b>3.60</b>	<b>3.60</b>
RMB	PL	12.78	12.33	13.08	15.84	16.02	16.31	16.96	16.28	16.40	16.60	<b>18.30</b>	<b>19.30</b>	<b>17.65</b>
	BS	12.65	13.03	15.14	16.03	15.98	17.35	16.55	16.55	16.29	17.78	<b>19.36</b>	<b>19.30</b>	<b>19.30</b>

\* Assumptions for the fourth quarter and the full year were revised on February 3, 2015.

**Capital Expenditure, Depreciation and Amortization, R&D Costs**

(Millions of yen)	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13	FY ended Mar. '14					FY ending Mar. '15			Forecasts for FY ending Mar. '15*
				1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	
Capital expenditure	27,335	27,306	43,687	5,852	4,192	4,428	6,207	20,679	6,636	9,096	<b>8,760</b>	<b>35,000</b>
Depreciation and amortization	20,805	19,588	20,800	5,896	5,833	6,020	5,989	23,740	5,940	6,195	<b>8,492</b>	<b>30,000</b>
Research and development costs	7,895	7,490	7,743	2,025	2,057	2,284	2,195	8,561	2,152	2,216	<b>2,244</b>	<b>8,500</b>

\* Forecasts for the fiscal year ending March, 2015 were revised on February 3, 2015.

**Long Term Data**

(Millions of yen)	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13	FY ended Mar. '14					FY ending Mar. '15		
				1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q
Cash flows from operating activities	24,439	20,233	22,990	5,314	17,653	8,981	17,224	49,173	8,222	10,905	<b>13,366</b>
Cash flows from investing activities	(28,631)	(29,018)	(37,813)	(7,141)	(6,817)	(5,969)	(5,028)	(24,957)	(4,092)	(5,769)	<b>(7,016)</b>
Cash flows from financing activities	7,984	4,761	17,409	(7,887)	(3,558)	(5,152)	(8,634)	(25,233)	(5,852)	(3,967)	<b>12</b>
Total Liabilities and net assets	291,092	306,772	362,805	369,351	377,719	390,577	381,278	381,278	389,402	435,529	<b>487,212</b>
Total net assets	109,967	109,777	137,858	141,859	147,161	164,615	163,463	163,463	166,235	194,350	<b>225,990</b>
Interest-bearing debts	133,212	142,543	170,411	164,731	161,205	157,351	148,498	148,498	144,304	141,086	<b>144,511</b>
Net interest-bearing debts	103,622	114,213	136,229	137,387	126,482	122,157	109,883	109,883	108,316	105,270	<b>100,914</b>
D/E ratio	1.2	1.3	1.2	1.2	1.1	1.0	0.9	0.9	0.9	0.7	<b>0.6</b>
Net D/E ratio	0.9	1.0	1.0	1.0	0.9	0.7	0.7	0.7	0.7	0.5	<b>0.4</b>
Interest expense	1,832	2,320	2,651	612	545	511	469	2,138	392	365	<b>376</b>
ROE	11.6%	5.5%	1.5%	-	-	-	-	14.4%	-	-	-
ROA (based on net income)	4.4%	2.0%	0.5%	-	-	-	-	5.6%	-	-	-

**Per Share Data**

(Yen, Shares)	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13	FY ended Mar. '14					FY ending Mar. '15			Forecasts for FY ending Mar. '15*
				1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	
Net income per share (EPS)	32.6	15.6	4.8	7.7	15.9	19.0	13.4	55.9	18.3	29.4	<b>35.2</b>	<b>96.3</b>
Fully diluted net income per share	-	15.5	4.7	7.3	15.1	18.1	12.7	53.1	17.4	27.9	<b>33.4</b>	-
Interim dividends	3.0	3.0	3.0	-	3.0	-	-	3.0	-	6.0	-	<b>6.0</b>
Year-end dividends	4.0	4.0	4.0	-	-	-	5.0	5.0	-	-	-	<b>6.0</b>
BPS	282.0	288.7	351.7	362.1	376.3	427.0	422.6	422.6	430.4	503.9	<b>585.9</b>	-
Total weighted average number of shares outstanding	382,318,700	379,013,837	373,699,462	372,817,372	373,213,795	373,364,106	373,509,882	373,225,855	373,568,542	373,700,972	<b>373,767,451</b>	-
Number of shares outstanding at end of term	382,644,492	378,858,714	373,456,068	372,876,662	373,263,914	373,448,210	373,530,149	373,530,149	373,586,818	373,719,865	<b>373,816,742</b>	-

\* Number of outstanding shares : Total number of shares issued -Treasury stock

\* Forecasts for the fiscal year ending March, 2015 were revised on February 3, 2015.

**Number of Group Employees**

(Persons)	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13	FY ended Mar. '14				FY ending Mar. '15		
				1Q	2Q	3Q	4Q	1Q	2Q	3Q
Japan	3,319	3,368	3,425	3,470	3,454	3,439	3,401	3,458	3,457	<b>3,471</b>
Thailand	31,011	31,117	31,221	31,453	31,852	32,044	31,537	32,823	35,525	<b>36,651</b>
China	13,550	10,119	8,984	9,219	8,914	8,571	9,125	9,610	9,558	<b>10,029</b>
Cambodia	224	1,320	2,924	3,938	4,699	4,166	4,419	6,945	6,470	<b>6,936</b>
Other Asian Countries	2,778	2,507	3,576	4,464	4,698	4,654	2,990	2,936	2,957	<b>2,943</b>
Europe	1,068	1,057	1,114	1,147	1,242	1,238	1,254	1,262	1,276	<b>1,281</b>
North and South America	1,877	1,918	2,083	2,138	2,069	2,092	2,042	1,770	1,733	<b>1,674</b>
Group	53,827	51,406	53,327	55,829	56,928	56,204	54,768	58,804	60,976	<b>62,985</b>