



Minebea Co., Ltd.

First Quarter of Fiscal Year ending March 31, 2015

Supplementary Financial Data

(July 31, 2014)

Any statements in this material which are not an historical fact are future projections made based on certain assumptions and our management's judgment drawn from currently available information.

Please note that actual performance may vary significantly from any particular projection, due to various factors.

Factors affecting our actual performance include: (i) changes in economic conditions surrounding us or demand trends; (ii) fluctuation of foreign exchange rates or interest rates; and (iii) our ability to continue R&D, manufacturing and marketing in a timely manner in the electronics business sector, where technological innovations are rapid and new products are launched continuously. However, this is not a complete list of the factors affecting actual performance.

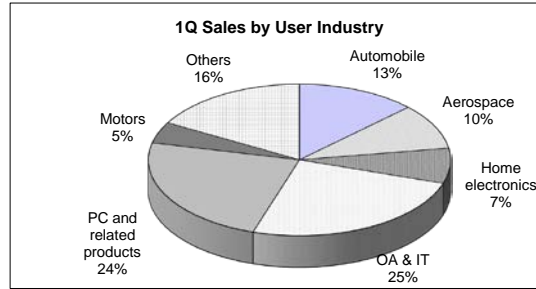
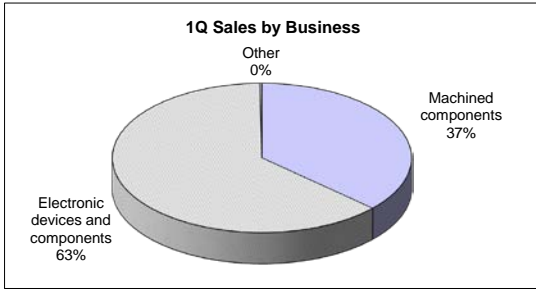
Consolidated Balance Sheets

Assets

(Millions of yen)	Year ended Mar. '14				Year ending Mar. '15	Change 1Q - 4Q	Remarks	(Millions of yen)
	1Q (Jun. '13)	2Q (Sep. '13)	3Q (Dec. '13)	4Q (Mar. '14)	1Q (Jun. '14)			
Current assets	175,690	186,785	196,045	189,637	202,136	12,499	Effect of FX fluctuations	(2,427)
Cash and cash equivalents	27,344	34,723	35,194	38,615	35,988	(2,627)		
Notes and accounts receivable	70,797	77,675	81,082	74,340	81,014	6,674	Sales increase	
Inventories	59,084	60,494	65,457	63,650	67,372	3,722	Production increase	
Others	18,461	13,888	14,308	13,029	17,758	4,729	Dividend payout, Sales tax increase, etc.	
Fixed assets	193,613	190,889	194,491	191,602	187,232	(4,370)	Effect of FX fluctuations	(2,237)
Tangible fixed assets	171,294	167,564	169,361	166,899	164,359	(2,540)		
Intangible fixed assets	4,810	6,049	5,950	5,529	5,339	(190)		
Investment and other assets	17,507	17,276	19,179	19,173	17,533	(1,640)	Sales of Hysonic shares	
Deferred charges	47	44	41	37	34	(3)		
Total assets	369,351	377,719	390,577	381,278	389,402	8,124	Effect of FX fluctuations	(4,668)

Liabilities and Net Assets

(Millions of yen)	Year ended Mar. '14				Year ending Mar. '15	Change 1Q - 4Q	Remarks	(Millions of yen)
	1Q (Jun. '13)	2Q (Sep. '13)	3Q (Dec. '13)	4Q (Mar. '14)	1Q (Jun. '14)			
Current liabilities	129,494	130,048	125,993	120,937	126,739	5,802	Effect of FX fluctuations	(939)
Notes and accounts payable	27,246	31,975	33,264	29,898	36,412	6,514	Production increase	
Short-term interest-bearing debts	77,712	71,905	69,058	64,044	60,503 ^{*1}	(3,541)	Short-term loans payable Current portion of long-term loans payable	44,603 15,900
Others	24,533	26,164	23,669	26,991	29,821	2,830		
Long-term liabilities	97,997	100,509	99,968	96,877	96,427	(450)	Effect of FX fluctuations	(92)
Long-term interest-bearing debts	87,019	89,300	88,293	84,454	83,801 ^{*2}	(653)	Bonds Convertible bond-type bonds with subscription rights to shares Long-term loans payable	10,000 7,700 66,101
Others	10,974	11,205	11,672	12,421	12,624	203		
Total liabilities	227,492	230,557	225,962	217,814	223,167	5,353		
Total net assets	141,859	147,161	164,615	163,463	166,235	2,772	Effect of FX fluctuations	(3,637)
Total liabilities and net assets	369,351	377,719	390,577	381,278	389,402	8,124		
Interest-bearing debts	164,731	161,205	157,351	148,498	144,304	(4,194)	Effect of FX fluctuations Difference of principal	(213) (3,981)
Net interest-bearing debts	137,387	126,482	122,157	109,883	108,316	(1,567)	Effect of FX fluctuations Difference of principal	237 (1,804)



Consolidated Statements of Income

(Millions of yen)	Year ended Mar. '14					Year ending Mar. '14	Change 1Q - 1Q	Remarks
	1Q (Apr. '13 - Jun. '13)	2Q (Jul. '13 - Sep. '13)	3Q (Oct. '13 - Dec. '13)	4Q (Jan. '14 - Mar. '14)	Full Year (Apr. '13 - Mar. '14)	1Q (Apr. '14 - Jun. '14)		
Net sales	85,317	95,482	97,135	93,608	371,543	99,531	14,214	Increase in LED backlights, motors and ball bearings
Cost of sales	68,796	72,827	73,297	70,846	285,768	75,241	6,445	
Gross profit	16,520	22,654	23,838	22,761	85,775	24,290	7,770	Increase in motors, ball bearings and LED backlights
Gross profit margin	19.4%	23.7%	24.5%	24.3%	23.1%	24.4%	5.0%	
SG&A expenses	12,982	13,189	13,526	13,878	53,575	13,765	783	Effect of FX fluctuations 238
SG&A % sales ratio	15.2%	13.8%	13.9%	14.8%	14.4%	13.8%	(1.4%)	
Operating income	3,538	9,465	10,312	8,883	32,199	10,524	6,986	
Operating income margin	4.1%	9.9%	10.6%	9.5%	8.7%	10.6%	6.5%	
Other income (expenses)	(469)	(782)	(1,942)	(940)	(4,134)	(51)	418	
Net interest income (expenses)	(402)	(424)	(293)	(274)	(1,391)	(166)	236	
Others	(68)	(358)	(1,649)	(666)	(2,743)	115	183	
Ordinary income	3,068	8,682	8,370	7,943	28,065	10,473	7,405	
Net extraordinary income (loss)	(68)	(1,033)	1,064	(1,216)	(1,253)	(1,571)	(1,503)	Refer to breakdown below
Income before income taxes	3,000	7,649	9,433	6,727	26,811	8,901	5,901	
Total income taxes	248	1,931	2,399	1,855	6,434	2,087	1,839	
Current (including enterprise tax)	454	1,435	1,567	1,151	4,608	1,384	930	
Adjustment of income taxes	(205)	495	831	704	1,825	703	908	
Minority interests	(99)	(201)	(73)	(126)	(500)	(17)	82	
Net income	2,852	5,920	7,107	4,998	20,878	6,831	3,979	

Breakdown for Extraordinary Income and Loss

(Millions of yen)	Year ending Mar. '14	
	1Q	
Extraordinary income	155	
Gain on sales of fixed assets	10	
Insurance income	25	
Gain on sales of stocks of subsidiaries and affiliates	119	Sale of Hysonic
Extraordinary loss	1,726	
Loss on sales of fixed assets	11	
Loss on disposal of fixed assets	71	
Impairment loss	67	
Loss on sales of stocks of subsidiaries and affiliates	1,261	Sale of a U.S. motor subsidiary
Business restructuring losses	302	Moatech, etc.
Allowance for environmental remediation expenses	12	
Net extraordinary income (loss)	(1,571)	

Consolidated Statements of Cash Flows

	Year ended Mar. '14					Year ending	Change 1Q - 1Q
	1Q (Apr. '13 - Jun. '13)	2Q (Jul. '13 - Sep. '13)	3Q (Oct. '13 - Dec. '13)	4Q (Jan. '14 - Mar. '14)	Full Year (Apr. '13 - Mar. '14)	1Q (Apr. '14 - Jun. '14)	
(Millions of yen)							
Cash flows from operating activities	5,314	17,653	8,981	17,224	49,173	8,222	+2,908
Income (loss) before income taxes	3,000	7,649	9,433	6,727	26,811	8,901	+5,901
Depreciation and amortization	5,896	5,833	6,020	5,989	23,740	5,940	+44
Amortization of consolidation adjustments	146	156	156	457	917	144	(2)
(Gain) loss on sales and disposal of fixed assets	9	10	84	48	154	72	+63
(Increase) decrease in notes and accounts receivable	(6,505)	(6,739)	(432)	5,638	(8,038)	(8,143)	(1,638)
Decrease (increase) in inventories	775	(1,019)	(1,618)	722	(1,139)	(5,376)	(6,151)
Increase (decrease) in notes and accounts payable	6,820	4,897	739	(3,033)	9,424	7,005	+185
Income tax paid / refund (paid)	(445)	(169)	(1,407)	(125)	(2,146)	(1,037)	(592)
Others	(4,381)	7,030	(3,997)	795	(553)	717	+5,098
Cash flows from investing activities	(7,141)	(6,817)	(5,969)	(5,028)	(24,957)	(4,092)	+3,049
Purchase of tangible fixed assets	(4,999)	(4,489)	(4,755)	(4,098)	(18,342)	(6,964)	(1,965)
Proceeds from sales of tangible fixed assets	324	140	129	357	952	163	(161)
Purchase of intangible fixed assets	(277)	(193)	(171)	(217)	(860)	(120)	+157
Purchase of investments in subsidiaries resulting in change in scope of consolidation	-	(1,888)	-	-	(1,888)	49	+49
Proceeds from sale of share in subsidiaries resulting in change in scope of consolidation	-	-	-	-	-	1,261	+1,261
Proceeds from investments in affiliates	-	-	-	-	-	977	+977
Others	(2,189)	(386)	(1,172)	(1,071)	(4,818)	539	+2,728
Cash flows from financing activities	(7,887)	(3,558)	(5,152)	(8,634)	(25,233)	(5,852)	+2,035
Increase (decrease) in loans and debts	(6,132)	(3,629)	(4,082)	(8,632)	(22,478)	(3,981)	+2,151
Purchase of treasury stock	(254)	(1)	(2)	(3)	(262)	(2)	+252
Proceeds from disposal of treasury stock	63	140	119	68	392	54	(9)
Cash dividends paid	(1,493)	-	(1,119)	-	(2,613)	(1,867)	(374)
Others	(69)	(66)	(66)	(67)	(269)	(55)	+14
Effect of exchange rate changes on cash and cash equivalents	829	130	1,244	(80)	2,123	(282)	(1,111)
Net increase (decrease) in cash and cash equivalents	(8,885)	7,408	(896)	3,480	1,106	(2,004)	+6,881
Cash and cash equivalents at beginning of period	28,223	19,337	26,745	25,551	28,223	29,031	+808
Increase (decrease) in cash and cash equivalents resulting from change of scope of consolidation	-	-	(298)	-	(298)	-	-
Cash and cash equivalents at end of period	19,337	26,745	25,551	29,031	29,031	27,027	+7,690

Consolidated Sales and Income and Performance by New Business Segment
Quarterly

(Millions of yen)	FY ended Mar. '13				FY ended Mar. '14				FY ending Mar. '15
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q
Machined components	29,966	26,977	26,137	30,490	34,092	34,597	34,795	36,547	36,602
Electronic devices and components	38,434	43,275	45,326	40,874	50,982	60,646	62,073	56,812	62,687
Other	220	227	240	236	242	238	267	248	241
Adjustment	-	-	-	-	-	-	-	-	-
Total sales	68,621	70,480	71,705	71,601	85,317	95,482	97,135	93,608	99,531
Machined components	7,463	7,008	5,745	5,242	6,889	8,537	8,622	9,500	9,554
Operating margin	24.9%	26.0%	22.0%	17.2%	20.2%	24.7%	24.8%	26.0%	26.1%
Electronic devices and components	(447)	130	210	(2,346)	(327)	3,420	4,235	2,252	2,984
Operating margin	(1.2%)	0.3%	0.5%	(5.7%)	(0.6%)	5.6%	6.8%	4.0%	4.8%
Other	38	39	172	(83)	15	386	447	16	289
Operating margin	17.3%	17.2%	71.7%	(35.2%)	6.2%	162.2%	167.4%	6.5%	119.9%
Adjustment	(3,361)	(3,170)	(3,185)	(3,286)	(3,040)	(2,879)	(2,993)	(2,886)	(2,303)
Operating income (loss)	3,693	4,007	2,943	(474)	3,538	9,465	10,312	8,883	10,524
Operating margin	5.4%	5.7%	4.1%	(0.7%)	4.1%	9.9%	10.6%	9.5%	10.6%
Ordinary income (loss)	3,368	3,573	2,319	(1,587)	3,068	8,682	8,370	7,943	10,473
Net income (loss)	1,718	2,002	1,076	(2,992)	2,852	5,920	7,107	4,998	6,831

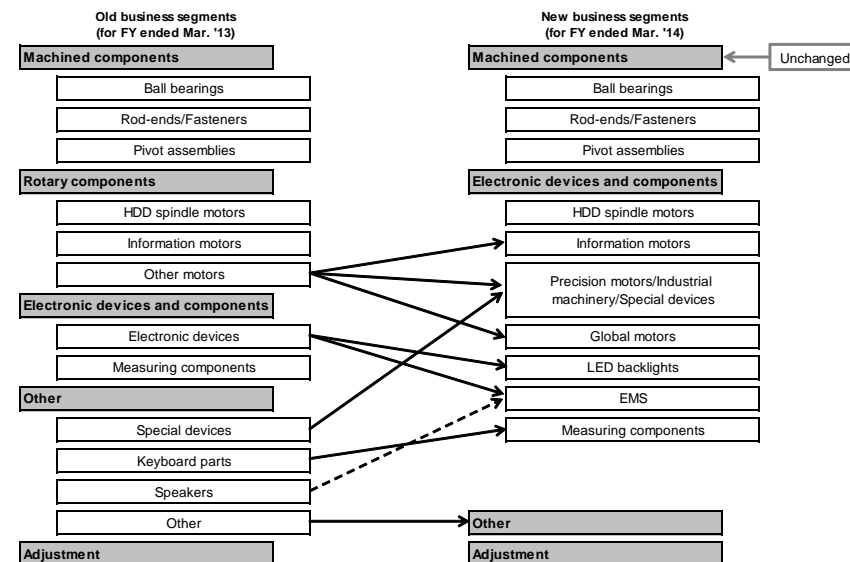
Semiannual

(Millions of yen)	FY ended Mar. '13			Forecasts of FY ended Mar. '14			Forecasts of FY ending Mar. '15		
	1H	2H	Year	1H	2H	Year	1H *	2H	Year *
Machined components	56,944	56,628	113,573	68,690	71,342	140,032	72,800	72,800	145,600
Electronic devices and components	81,709	86,201	167,911	111,628	118,886	230,514	130,700	130,700	281,400
Other	447	477	924	480	516	996	500	500	1,000
Adjustment	-	-	-	-	-	-	-	-	-
Total sales	139,101	143,308	282,409	180,799	190,744	371,543	204,000	204,000	408,000
Machined components	14,471	10,988	25,459	15,427	18,123	33,550	18,800	17,200	36,000
Operating margin	25.4%	19.4%	22.4%	22.5%	25.4%	24.0%	25.8%	23.6%	24.7%
Electronic devices and components	(317)	(2,135)	(2,452)	3,093	6,488	9,581	6,700	6,200	12,900
Operating margin	(0.4%)	(2.5%)	(1.5%)	2.8%	5.5%	4.2%	5.1%	4.7%	4.9%
Other	78	89	167	402	464	866	600	400	1,000
Operating margin	17.4%	18.7%	18.1%	83.8%	89.9%	86.9%	120.0%	80.0%	100.0%
Adjustment	(6,532)	(6,472)	(13,004)	(5,919)	(5,880)	(11,799)	(4,900)	(5,000)	(9,900)
Operating income (loss)	7,700	2,469	10,169	13,003	19,196	32,199	21,200	18,800	40,000
Operating margin	5.5%	1.7%	3.6%	7.2%	10.1%	8.7%	10.4%	9.2%	9.8%
Ordinary income (loss)	6,942	731	7,673	11,751	16,314	28,065	20,500	17,500	38,000
Net income (loss)	3,720	(1,916)	1,804	8,772	12,106	20,878	15,200	10,800	26,000

* Forecasts for 1H and full year were revised on July 31, 2014.

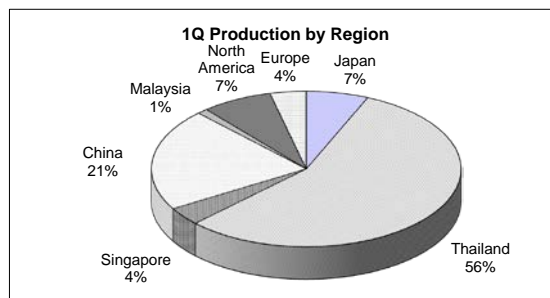
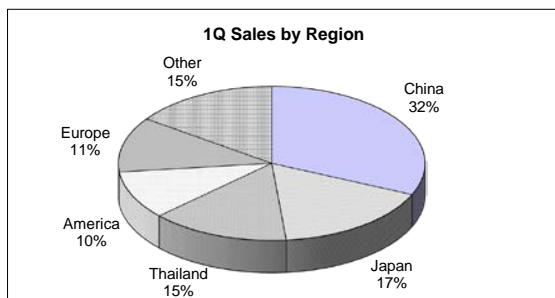
New Business Segments

Following a structural reorganization, we have changed our business segment classification starting the fiscal year ended March 31, 2014.



Historical Consolidated Sales and Income and Performance by Old Business Segment

(Millions of yen)	FY ended Mar. '11					FY ended Mar. '12					FY ended Mar. '13				
	1Q	2Q	3Q	4Q	Year	1Q	2Q	3Q	4Q	Year	1Q	2Q	3Q	4Q	Year
Machined components	28,180	26,782	26,550	26,327	107,841	27,482	27,121	24,426	28,008	107,037	29,966	26,977	26,137	30,490	113,573
Rotary components	24,889	26,707	25,275	24,266	101,139	24,347	25,633	19,267	22,115	91,363	24,079	26,140	24,491	27,208	101,919
Electronic devices and components	9,707	10,653	10,932	9,209	40,502	8,959	10,497	9,184	9,245	37,887	12,131	14,979	18,533	11,547	57,190
Other	5,114	5,660	4,741	4,140	19,657	4,013	4,393	3,837	2,823	15,068	2,444	2,383	2,542	2,355	9,726
Adjustment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total sales	67,891	69,803	67,500	63,944	269,139	64,802	67,646	56,716	62,193	251,358	68,621	70,480	71,705	71,601	282,409
Machined components	7,105	7,306	6,891	6,785	28,088	6,302	7,076	5,691	6,542	25,611	7,463	7,008	5,745	5,242	25,459
Operating margin	25.2%	27.3%	26.0%	25.8%	26.0%	22.9%	26.1%	23.3%	23.4%	23.9%	24.9%	26.0%	22.0%	17.2%	22.4%
Rotary components	8	265	16	(515)	(224)	(878)	(538)	(1,602)	(1,098)	(4,118)	(542)	(420)	(1,382)	(2,023)	(4,368)
Operating margin	0.0%	1.0%	0.1%	(2.1%)	(0.2%)	(3.6%)	(2.1%)	(8.3%)	(5.0%)	(4.5%)	(2.3%)	(1.6%)	(5.6%)	(7.4%)	(4.3%)
Electronic devices and components	1,497	1,308	921	432	4,160	(102)	140	(259)	(737)	(959)	(67)	471	1,365	(237)	1,531
Operating margin	15.4%	12.3%	8.4%	4.7%	10.3%	(1.1%)	1.3%	(2.8%)	(8.0%)	(2.5%)	(0.6%)	3.1%	7.4%	(2.1%)	2.7%
Other	112	345	102	(63)	498	(59)	(96)	(80)	(101)	(338)	181	127	97	(174)	231
Operating margin	2.2%	6.1%	2.2%	(1.5%)	2.5%	(1.5%)	(2.2%)	(2.1%)	(3.6%)	(2.2%)	7.4%	5.3%	3.8%	(7.4%)	2.4%
Adjustment	(2,699)	(2,878)	(2,334)	(2,445)	(10,358)	(2,957)	(2,832)	(2,896)	(2,909)	(11,595)	(3,341)	(3,179)	(2,882)	(3,279)	(12,683)
Operating income (loss)	6,024	6,346	5,597	4,194	22,163	2,303	3,749	850	1,695	8,599	3,693	4,007	2,943	(474)	10,169
Operating margin	8.9%	9.1%	8.3%	6.6%	8.2%	3.6%	5.5%	1.5%	2.7%	3.4%	5.4%	5.7%	4.1%	(0.7%)	3.6%
Ordinary income (loss)	5,600	5,935	5,117	3,710	20,364	1,870	3,162	323	1,142	6,499	3,368	3,573	2,319	(1,587)	7,673
Net income (loss)	3,815	3,502	3,331	1,816	12,465	668	2,100	(3,055)	6,208	5,922	1,718	2,002	1,076	(2,992)	1,804



Consolidated Sales by Region

(Millions of yen)	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13	FY ended Mar. '14					FY ending Mar. '15
	Full Year	Full Year	Full Year	1Q	2Q	3Q	4Q	Full Year	1Q
China	71,542	61,307	81,999	26,919	30,619	32,341	29,948	119,828	31,500
Japan	63,308	58,994	56,853	15,785	19,348	18,719	15,944	69,797	16,755
Thailand	36,470	33,546	36,413	10,327	12,206	12,883	12,630	48,047	14,528
America	26,225	24,848	28,542	9,226	9,353	8,825	9,608	37,013	10,070
Europe	26,296	26,499	28,688	8,955	9,674	9,822	11,805	40,258	11,518
Other	45,297	46,161	49,912	14,102	14,279	14,542	13,671	56,597	15,159
Total	269,139	251,358	282,409	85,317	95,482	97,135	93,608	371,543	99,531

Production by Region

(Millions of yen)	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13	FY ended Mar. '14					FY ending Mar. '15
				1Q	2Q	3Q	4Q	Full Year	1Q
Japan	20,985	22,402	22,922	6,363	6,571	6,828	6,979	26,741	6,474
Asia (excluding Japan)	216,160	197,287	226,843	68,792	78,189	80,048	75,342	302,371	81,946
Thailand	137,298	130,499	143,023	45,722	54,227	56,009	53,164	209,122	55,899
Singapore	10,923	10,452	10,660	3,363	3,441	3,305	3,604	13,713	3,769
China	63,769	53,234	69,737	18,870	19,543	19,714	17,595	75,722	21,180
Malaysia	4,170	3,102	3,423	837	978	1,020	979	3,814	1,098
North America	23,514	22,763	23,769	7,430	7,228	6,647	7,216	28,521	7,361
Europe	8,480	8,906	8,875	2,732	3,494	3,612	4,072	13,910	3,750
Total	269,139	251,358	282,409	85,317	95,482	97,135	93,608	371,543	99,531

Exchange Rates

(Yen)		FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13	FY ended Mar. '14					FY ending Mar. '15		
					1Q	2Q	3Q	4Q	Full Year	1Q	Assumption for 2Q *1	Assumption for 2H
US\$	PL	86.04	79.07	82.33	97.72	98.34	99.56	103.40	99.76	102.40	101.36	102.00
	BS	83.15	82.19	94.05	98.59	97.75	105.39	102.92	102.92	101.36	101.36	102.00
Euro	PL	113.22	110.20	106.48	126.96	129.61	135.53	141.41	133.38	140.57	138.31	139.00
	BS	117.57	109.80	120.73	128.53	131.87	145.05	141.65	141.65	138.31	138.31	139.00
Thai Baht	PL	2.75	2.59	2.67	3.30	3.12	3.16	3.15	3.18	3.15	3.12	3.20
	BS	2.75	2.67	3.20	3.16	3.11	3.20	3.17	3.17	3.12	3.12	3.20
RMB	PL	12.78	12.33	13.08	15.84	16.02	16.31	16.96	16.28	16.40	16.29	16.80
	BS	12.65	13.03	15.14	16.03	15.98	17.35	16.55	16.55	16.29	16.29	16.80

*1 Assumption for 2Q was revised on July 31, 2014.

Capital Expenditure, Depreciation and Amortization, R&D Costs

(Millions of yen)	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13	FY ended Mar. '14					FY ending Mar. '15	Forecasts for FY ending Mar. '15
				1Q	2Q	3Q	4Q	Full Year	1Q	
Capital expenditure	27,335	27,306	43,687	5,852	4,192	4,428	6,207	20,679	6,636	21,500
Depreciation and amortization	20,805	19,588	20,800	5,896	5,833	6,020	5,989	23,740	5,940	26,200
Research and development costs	7,895	7,490	7,743	2,025	2,057	2,284	2,195	8,561	2,152	8,500

Long Term Data

(Millions of yen)	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13	FY ended Mar. '14					FY ending Mar. '15
				1Q	2Q	3Q	4Q	Full Year	1Q
Cash flows from operating activities	24,439	20,233	22,990	5,314	17,653	8,981	17,224	49,173	8,222
Cash flows from investing activities	(28,631)	(29,018)	(37,813)	(7,141)	(6,817)	(5,969)	(5,028)	(24,957)	(4,092)
Cash flows from financing activities	7,984	4,761	17,409	(7,887)	(3,558)	(5,152)	(8,634)	(25,233)	(5,852)
Total Liabilities and net assets	291,092	306,772	362,805	369,351	377,719	390,577	381,278	381,278	389,402
Total net assets	109,967	109,777	137,858	141,859	147,161	164,615	163,463	163,463	166,235
Interest-bearing debts	133,212	142,543	170,411	164,731	161,205	157,351	148,498	148,498	144,304
Net interest-bearing debts	103,622	114,213	136,229	137,387	126,482	122,157	109,883	109,883	108,316
D/E ratio	1.2	1.3	1.2	1.2	1.1	1.0	0.9	0.9	0.9
Net D/E ratio	0.9	1.0	1.0	1.0	0.9	0.7	0.7	0.7	0.7
Interest expense	1,832	2,320	2,651	612	545	511	469	2,138	392
ROE	11.6%	5.5%	1.5%	-	-	-	-	14.4%	-
ROA (based on net income)	4.4%	2.0%	0.5%	-	-	-	-	5.6%	-

Per Share Data

(Yen, Shares)	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13	FY ended Mar. '14					FY ending Mar. '15	Forecasts for FY ending Mar. '15
				1Q	2Q	3Q	4Q	Full Year	1Q	
Net income per share (EPS)	32.6	15.6	4.8	7.7	15.9	19.0	13.4	55.9	18.3	69.6
Fully diluted net income per share	-	15.5	4.7	7.3	15.1	18.1	12.7	53.1	17.4	-
Interim dividends	3.0	3.0	3.0	-	3.0	-	-	3.0	-	5.0
Year-end dividends	4.0	4.0	4.0	-	-	-	5.0	5.0	-	5.0
BPS	282.0	288.7	351.7	362.1	376.3	427.0	422.6	422.6	430.4	-
Total weighted average number of shares outstanding	382,318,700	379,013,837	373,699,462	372,817,372	373,213,795	373,364,106	373,509,882	373,225,855	373,568,542	-
Number of shares outstanding at end of term	382,644,492	378,858,714	373,456,068	372,876,662	373,263,914	373,448,210	373,530,149	373,530,149	373,586,818	-

* Number of outstanding shares : Total number of shares issued -Treasury stock

Number of Group Employees

(Persons)	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13	FY ended Mar. '14				FY ending Mar. '15
				1Q	2Q	3Q	4Q	1Q
Japan	3,319	3,368	3,425	3,470	3,454	3,439	3,401	3,458
Thailand	31,011	31,117	31,221	31,453	31,852	32,044	31,537	32,823
China	13,550	10,119	8,984	9,219	8,914	8,571	9,125	9,610
Cambodia	224	1,320	2,924	3,938	4,699	4,166	4,419	6,945
Other Asian Countries	2,778	2,507	3,576	4,464	4,698	4,654	2,990	2,936
Europe	1,068	1,057	1,114	1,147	1,242	1,238	1,254	1,262
North and South America	1,877	1,918	2,083	2,138	2,069	2,092	2,042	1,770
Group	53,827	51,406	53,327	55,829	56,928	56,204	54,768	58,804