



Minebea Co., Ltd.
Fiscal Year Ended March 31, 2015
Supplementary Financial Data
(May 8, 2015)

Any statements in this material which are not an historical fact are future projections made based on certain assumptions and our management's judgment drawn from currently available information.

Please note that actual performance may vary significantly from any particular projection, due to various factors.

Factors affecting our actual performance include: (i) changes in economic conditions surrounding us or demand trends; (ii) fluctuation of foreign exchange rates or interest rates; and (iii) our ability to continue R&D, manufacturing and marketing in a timely manner in the electronics business sector, where technological innovations are rapid and new products are launched continuously. However, this is not a complete list of the factors affecting actual performance.

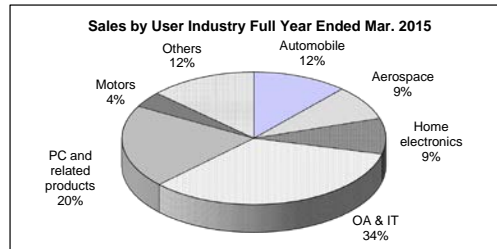
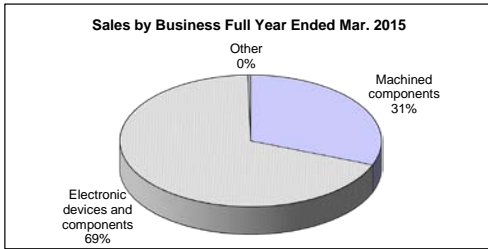
Consolidated Balance Sheets

Assets

(Millions of yen)	Year ended Mar. '14				Year ended Mar. '15				Change 4Q - 4Q	Remarks
	1Q (Jun. '13)	2Q (Sep. '13)	3Q (Dec. '13)	4Q (Mar. '14)	1Q (Jun. '14)	2Q (Sep. '14)	3Q (Dec. '14)	4Q (Mar. '15)		
Current assets	175,690	186,785	196,045	189,637	202,136	234,878	272,673	265,185	+75,548	Effect of FX fluctuations 21,751
Cash and cash equivalents	27,344	34,723	35,194	38,615	35,988	35,816	43,597	45,327	+6,712	
Notes and accounts receivable	70,797	77,675	81,082	74,340	81,014	103,021	120,928	110,518	+36,178	Sales increase
Inventories	59,084	60,494	65,457	63,650	67,372	78,105	89,561	92,160	+28,510	Production increase
Others	18,461	13,888	14,308	13,029	17,758	17,934	18,582	17,176	+4,147	Effect of FX fluctuations 8,550
Fixed assets	193,613	190,889	194,491	191,602	187,232	200,620	214,512	224,834	+33,232	Effect of FX fluctuations 21,546
Tangible fixed assets	171,294	167,564	169,361	166,899	164,359	176,083	187,307	192,597	+25,698	
Intangible fixed assets	4,810	6,049	5,950	5,529	5,339	6,869	7,613	12,152	+6,623	
Investment and other assets	17,507	17,276	19,179	19,173	17,533	17,667	19,591	20,083	+910	
Deferred charges	47	44	41	37	34	30	27	23	(14)	
Total assets	369,351	377,719	390,577	381,278	389,402	435,529	487,212	490,043	+108,765	Effect of FX fluctuations 43,290

Liabilities and Net Assets

(Millions of yen)	Year ended Mar. '14				Year ended Mar. '15				Change 4Q - 4Q	Remarks
	1Q (Jun. '13)	2Q (Sep. '13)	3Q (Dec. '13)	4Q (Mar. '14)	1Q (Jun. '14)	2Q (Sep. '14)	3Q (Dec. '14)	4Q (Mar. '15)		
Current liabilities	129,494	130,048	125,993	120,937	126,739	145,212	164,193	167,620	+46,683	Effect of FX fluctuations 9,485
Notes and accounts payable	27,246	31,975	33,264	29,898	36,412	51,783	66,444	59,906	+30,008	Production increase
Short-term interest-bearing debts	77,712	71,905	69,058	64,044	60,503	58,670	61,887	66,756 ^{*1}	+2,712	Short-term loans payable 46,656 Current portion of long-term loans payable 20,100
Others	24,533	26,164	23,669	26,991	29,821	34,754	35,858	40,953	+13,962	
Long-term liabilities	97,997	100,509	99,968	96,877	96,427	95,966	97,028	88,743	(8,134)	Effect of FX fluctuations 911
Long-term interest-bearing debts	87,019	89,300	88,293	84,454	83,801	82,416	82,624	71,705 ^{*2}	(12,749)	Bonds 10,000 Convertible bond-type bonds with subscription rights to shares 7,700 Long-term loans payable 54,005
Others	10,974	11,205	11,672	12,421	12,624	13,547	14,403	17,036	+4,615	
Total liabilities	227,492	230,557	225,962	217,814	223,167	241,178	261,222	256,363	+38,549	Effect of FX fluctuations 10,398
Total net assets	141,859	147,161	164,615	163,463	166,235	194,350	225,990	233,679	+70,216	Increase of retained earnings 35,540 Effect of FX fluctuations 32,894
Total liabilities and net assets	369,351	377,719	390,577	381,278	389,402	435,529	487,212	490,043	+108,765	Effect of FX fluctuations 43,290
Interest-bearing debts	164,731	161,205	157,351	148,498	144,304	141,086	144,511	138,461	(10,037)	Effect of FX fluctuations 1,321 Difference of principal (11,358)
Net interest-bearing debts	137,387	126,482	122,157	109,883	108,316	105,270	100,914	93,134	(16,749)	Effect of FX fluctuations (1,626) Difference of principal (15,123)



Consolidated Statements of Income

(Millions of yen)	Year ended Mar. '14					Year ended Mar. '15					Change YR - YR	Remarks
	1Q (Apr. '13 - Jun. '13)	2Q (Jul. '13 - Sep. '13)	3Q (Oct. '13 - Dec. '13)	4Q (Jan. '14 - Mar. '14)	Full Year (Apr. '13 - Mar. '14)	1Q (Apr. '14 - Jun. '14)	2Q (Jul. '14 - Sep. '14)	3Q (Oct. '14 - Dec. '14)	4Q (Jan. '15 - Mar. '15)	Full Year (Apr. '14 - Mar. '15)		
Net sales	85,317	95,482	97,135	93,608	371,543	99,531	117,025	145,403	138,715	500,676	+129,133	Increase in LED backlights, motors, EMS products, rod-ends&fasteners and ball bearings
Cost of sales	68,796	72,827	73,297	70,846	285,768	75,241	87,865	110,913	106,564	380,585	+94,817	
Gross profit	16,520	22,654	23,838	22,761	85,775	24,290	29,160	34,490	32,150	120,091	+34,316	Increase in LED backlights, motors and ball bearings
Gross profit margin	19.4%	23.7%	24.5%	24.3%	23.1%	24.4%	24.9%	23.7%	23.2%	24.0%	0.9%	
SG&A expenses	12,982	13,189	13,526	13,878	53,575	13,765	14,923	15,409	15,890	59,989	+6,414	
SG&A % sales ratio	15.2%	13.8%	13.9%	14.8%	14.4%	13.8%	12.8%	10.6%	11.5%	12.0%	(2.4%)	
Operating income	3,538	9,465	10,312	8,883	32,199	10,524	14,237	19,080	16,259	60,101	+27,902	
Operating income margin	4.1%	9.9%	10.6%	9.5%	8.7%	10.6%	12.2%	13.1%	11.7%	12.0%	3.3%	
Other income (expenses)	(469)	(782)	(1,942)	(940)	(4,134)	(51)	(75)	(481)	645	39	+4,173	
Net interest income (expenses)	(402)	(424)	(293)	(274)	(1,391)	(166)	(232)	(164)	(167)	(726)	+665	
Others	(68)	(358)	(1,649)	(666)	(2,743)	115	155	(318)	811	763	+3,506	
Ordinary income	3,068	8,682	8,370	7,943	28,065	10,473	14,162	18,599	16,905	60,140	+32,075	
Net extraordinary income (loss)	(68)	(1,033)	1,064	(1,216)	(1,253)	(1,571)	(666)	(1,300)	(4,830)	(8,368)	(7,115)	Refer to:breakdown below
Income before income taxes	3,000	7,649	9,433	6,727	26,811	8,901	13,496	17,299	12,075	51,773	+24,962	
Total income taxes	248	1,931	2,399	1,855	6,434	2,087	2,522	4,219	3,461	12,291	+5,857	
Current (including enterprise tax)	454	1,435	1,567	1,151	4,608	1,384	2,340	3,882	4,370	11,977	+7,369	
Adjustment of income taxes	(205)	495	831	704	1,825	703	182	337	(908)	314	(1,511)	
Minority interests	(99)	(201)	(73)	(126)	(500)	(17)	(11)	(83)	(293)	(406)	+94	
Net income (loss)	2,852	5,920	7,107	4,998	20,878	6,831	10,985	13,163	8,906	39,887	+19,009	

Breakdown for Extraordinary Income and Loss

(Millions of yen)	Year ended Mar. '15					Remarks
	1Q	2Q	3Q	4Q	Full Year	
Extraordinary income	155	31	109	12	309	
Gain on sales of fixed assets	10	7	65	12	95	
Insurance income	25	24	-	-	50	
Gain on sales of stocks of subsidiaries and affiliates	119	-	44	-	163	
Extraordinary loss	1,726	697	1,409	4,842	8,677	
Loss on sales of fixed assets	11	2	6	2	22	
Loss on disposal of fixed assets	71	34	137	223	465	
Impairment loss	67	-	-	11	78	
Loss on disaster	-	5	-	-	5	
Loss on sales of stocks of subsidiaries and affiliates	1,261	-	-	-	1,261	Sale of a U.S. motor subsidiary
Business restructuring losses	302	418	224	165	1,111	Employee cutback in USA, and MOATECH, etc.
Loss on abolishment of retirement benefit plan	-	215	64	2,835	3,115	USA
Allowance for environmental remediation expenses	12	22	32	14	82	
Loss for after-care of products	-	-	417	18	398	
Loss related to anti-monopoly act	-	-	527	1,610	2,137	Korea and USA
Net extraordinary income (loss)	(1,571)	(666)	(1,300)	(4,830)	(8,368)	

Consolidated Statements of Cash Flows

(Millions of yen)	Year ended Mar. '14					Year ended Mar. '15					Change YR - YR
	1Q (Apr. '13 - Jun. '13)	2Q (Jul. '13 - Sep. '13)	3Q (Oct. '13 - Dec. '13)	4Q (Jan. '14 - Mar. '14)	Full Year (Apr. '13 - Mar. '14)	1Q (Apr. '14 - Jun. '14)	2Q (Jul. '14 - Sep. '14)	3Q (Oct. '14 - Dec. '14)	4Q (Jan. '15 - Mar. '15)	Full Year (Apr. '14 - Mar. '15)	
Cash flows from operating activities	5,314	17,653	8,981	17,224	49,173	8,222	10,905	13,366	27,370	59,864	+10,691
Income (loss) before income taxes	3,000	7,649	9,433	6,727	26,811	8,901	13,496	17,299	12,075	51,773	+24,962
Depreciation and amortization	5,896	5,833	6,020	5,989	23,740	5,940	6,195	8,492	8,147	28,775	+5,035
Amortization of goodwill	146	156	156	457	917	144	144	146	146	582	(335)
(Gain) loss on sales and disposal of fixed assets	9	10	84	48	154	72	29	79	213	392	+238
(Increase) decrease in notes and accounts receivable	(6,505)	(6,739)	(432)	5,638	(8,038)	(8,143)	(17,333)	(11,206)	12,362	(24,322)	(16,284)
Decrease (increase) in inventories	775	(1,019)	(1,618)	722	(1,139)	(5,376)	(6,265)	(4,878)	(1,910)	(18,430)	(17,291)
Increase (decrease) in notes and accounts payable	6,820	4,897	739	(3,033)	9,424	7,005	13,068	11,598	(7,694)	23,978	+14,554
Income tax paid / refund (paid)	(445)	(169)	(1,407)	(125)	(2,146)	(1,037)	(2,084)	(3,766)	(886)	(7,774)	(5,628)
Others	(4,381)	7,030	(3,997)	795	(553)	717	3,653	(4,399)	4,916	4,885	+5,438
Cash flows from investing activities	(7,141)	(6,817)	(5,969)	(5,028)	(24,957)	(4,092)	(5,769)	(7,016)	(18,448)	(35,326)	(10,369)
Purchase of tangible fixed assets	(4,999)	(4,489)	(4,755)	(4,098)	(18,342)	(6,964)	(7,009)	(7,683)	(13,322)	(34,979)	(16,637)
Proceeds from sales of tangible fixed assets	324	140	129	357	952	163	119	218	98	599	(353)
Purchase of intangible fixed assets	(277)	(193)	(171)	(217)	(860)	(120)	(1,492)	(846)	(118)	(2,577)	(1,717)
Increase (decrease) in purchase of investments in subsidiaries resulting in change in scope of consolidation	-	(1,888)	-	-	(1,888)	49	(22)	-	(2,197)	(2,170)	(282)
Proceeds from sale of share in subsidiaries resulting in change in scope of consolidation	-	-	-	-	-	1,261	-	-	-	1,261	+1,261
Proceeds from investments in affiliates	-	-	-	-	-	977	-	337	-	1,314	+1,314
Others	(2,189)	(386)	(1,172)	(1,071)	(4,818)	539	2,634	957	(2,910)	1,223	+6,041
Cash flows from financing activities	(7,887)	(3,558)	(5,152)	(8,634)	(25,233)	(5,852)	(3,967)	12	(9,820)	(19,627)	+5,606
Increase (decrease) in loans and debts	(6,132)	(3,629)	(4,082)	(8,632)	(22,478)	(3,981)	(4,068)	2,154	(9,860)	(15,757)	+6,721
Purchase of treasury stock	(254)	(1)	(2)	(3)	(262)	(2)	(3)	(5)	(9)	(21)	+241
Proceeds from disposal of treasury stock	63	140	119	68	392	54	159	158	101	474	+82
Cash dividends paid	(1,493)	-	(1,119)	-	(2,613)	(1,867)	-	(2,242)	-	(4,109)	(1,496)
Others	(69)	(66)	(66)	(67)	(269)	(55)	(54)	(51)	(50)	(211)	+58
Effect of exchange rate changes on cash and cash equivalents	829	130	1,244	(80)	2,123	(282)	988	1,484	6	2,196	+73
Net increase (decrease) in cash and cash equivalents	(8,885)	7,408	(896)	3,480	1,106	(2,004)	2,156	7,847	(892)	7,106	+6,000
Cash and cash equivalents at beginning of period	28,223	19,337	26,745	25,551	28,223	29,031	27,027	29,183	37,030	29,031	+808
Increase (decrease) in cash and cash equivalents resulting from change of scope of consolidation	-	-	(298)	-	(298)	-	-	-	-	-	+298
Cash and cash equivalents at end of period	19,337	26,745	25,551	29,031	29,031	27,027	29,183	37,030	36,137	36,137	+7,106

Consolidated Sales and Income and Performance by New Business Segment
Quarterly

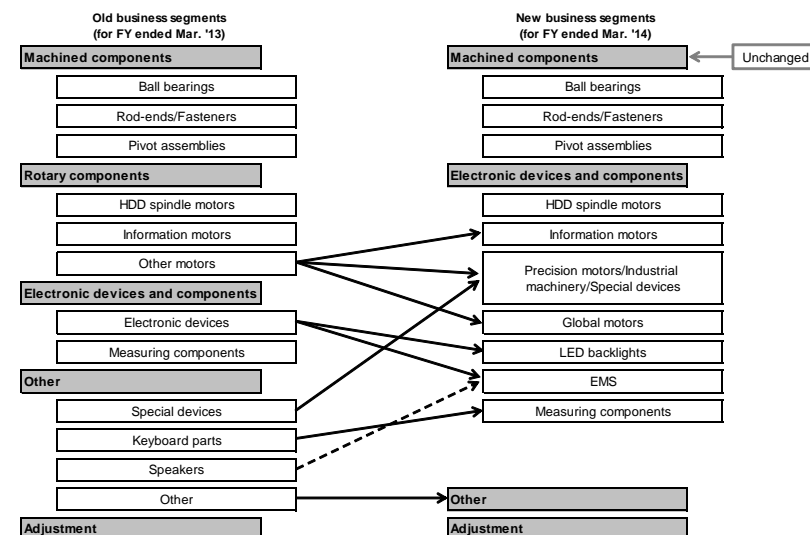
(Millions of yen)	FY ended Mar. '13				FY ended Mar. '14				FY ended Mar. '15			
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Machined components	29,966	26,977	26,137	30,490	34,092	34,597	34,795	36,547	36,602	37,085	39,776	41,522
Electronic devices and components	38,434	43,275	45,326	40,874	50,982	60,646	62,073	56,812	62,687	79,672	104,924	96,556
Other	220	227	240	236	242	238	267	248	241	267	702	636
Adjustment	-	-	-	-	-	-	-	-	-	-	-	-
Total sales	68,621	70,480	71,705	71,601	85,317	95,482	97,135	93,608	99,531	117,025	145,403	138,715
Machined components	7,463	7,008	5,745	5,242	6,889	8,537	8,622	9,500	9,554	9,776	10,079	10,302
Operating margin	24.9%	26.0%	22.0%	17.2%	20.2%	24.7%	24.8%	26.0%	26.1%	26.4%	25.3%	24.8%
Electronic devices and components	(447)	130	210	(2,346)	(327)	3,420	4,235	2,252	2,984	6,901	11,416	8,418
Operating margin	(1.2%)	0.3%	0.5%	(5.7%)	(0.6%)	5.6%	6.8%	4.0%	4.8%	8.7%	10.9%	8.7%
Other	38	39	172	(83)	15	386	447	16	289	354	262	(46)
Operating margin	17.3%	17.2%	71.7%	(35.2%)	6.2%	162.2%	167.4%	6.5%	119.9%	132.6%	37.3%	(7.2%)
Adjustment	(3,361)	(3,170)	(3,185)	(3,286)	(3,040)	(2,879)	(2,993)	(2,886)	(2,303)	(2,794)	(2,677)	(2,415)
Operating income (loss)	3,693	4,007	2,943	(474)	3,538	9,465	10,312	8,883	10,524	14,237	19,080	16,259
Operating margin	5.4%	5.7%	4.1%	(0.7%)	4.1%	9.9%	10.6%	9.5%	10.6%	12.2%	13.1%	11.7%
Ordinary income (loss)	3,368	3,573	2,319	(1,587)	3,068	8,682	8,370	7,943	10,473	14,162	18,599	16,905
Net income (loss)	1,718	2,002	1,076	(2,992)	2,852	5,920	7,107	4,998	6,831	10,985	13,163	8,906

Semiannual

(Millions of yen)	FY ended Mar. '13			FY ended Mar. '14			FY ended Mar. '15			Forecasts of FY ending Mar. '16		
	1H	2H	Year	1H	2H	Year	1H	2H	Year	1H (E)	2H (E)	Year (E)
Machined components	56,944	56,628	113,573	68,690	71,342	140,032	73,687	81,299	154,986	82,900	85,000	167,900
Electronic devices and components	81,709	86,201	167,911	111,628	118,886	230,514	142,360	201,482	343,842	209,800	268,700	478,500
Other	447	477	924	480	516	996	508	1,340	1,848	1,800	1,800	3,600
Adjustment	-	-	-	-	-	-	-	-	-	-	-	-
Total sales	139,101	143,308	282,409	180,799	190,744	371,543	216,557	284,119	500,676	294,500	355,500	650,000
Machined components	14,471	10,988	25,459	15,427	18,123	33,550	19,330	20,383	39,713	21,200	21,200	42,400
Operating margin	25.4%	19.4%	22.4%	22.5%	25.4%	24.0%	26.2%	25.1%	25.6%	25.6%	24.9%	25.3%
Electronic devices and components	(317)	(2,135)	(2,452)	3,093	6,488	9,581	9,886	19,834	29,720	12,000	21,900	33,900
Operating margin	(0.4%)	(2.5%)	(1.5%)	2.8%	5.5%	4.2%	6.9%	9.8%	8.6%	5.7%	8.2%	7.1%
Other	78	89	167	402	464	866	643	216	859	600	900	1,500
Operating margin	17.4%	18.7%	18.1%	83.8%	89.9%	86.9%	126.6%	16.1%	46.5%	33.3%	50.0%	41.7%
Adjustment	(6,532)	(6,472)	(13,004)	(5,919)	(5,880)	(11,799)	(5,098)	(5,093)	(10,191)	(5,400)	(5,400)	(10,800)
Operating income (loss)	7,700	2,469	10,169	13,003	19,196	32,199	24,761	35,340	60,101	28,400	38,600	67,000
Operating margin	5.5%	1.7%	3.6%	7.2%	10.1%	8.7%	11.4%	12.4%	12.0%	9.6%	10.9%	10.3%
Ordinary income (loss)	6,942	731	7,673	11,751	16,314	28,065	24,635	35,505	60,140	27,900	38,100	66,000
Net income (loss)	3,720	(1,916)	1,804	8,772	12,106	20,878	17,817	22,070	39,887	20,200	27,800	48,000

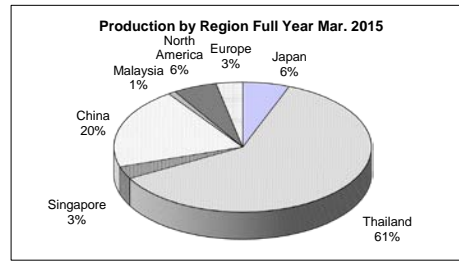
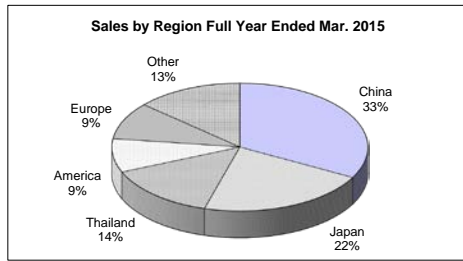
New Business Segments

Following a structural reorganization, we have changed our business segment classification starting the fiscal year ended March 31, 2014.



Historical Consolidated Sales and Income and Performance by Old Business Segment

(Millions of yen)	FY ended Mar. '11					FY ended Mar. '12					FY ended Mar. '13				
	1Q	2Q	3Q	4Q	Year	1Q	2Q	3Q	4Q	Year	1Q	2Q	3Q	4Q	Year
Machined components	28,180	26,782	26,550	26,327	107,841	27,482	27,121	24,426	28,008	107,037	29,966	26,977	26,137	30,490	113,573
Rotary components	24,889	26,707	25,275	24,266	101,139	24,347	25,633	19,267	22,115	91,363	24,079	26,140	24,491	27,208	101,919
Electronic devices and components	9,707	10,653	10,932	9,209	40,502	8,959	10,497	9,184	9,245	37,887	12,131	14,979	18,533	11,547	57,190
Other	5,114	5,660	4,741	4,140	19,657	4,013	4,393	3,837	2,823	15,068	2,444	2,383	2,542	2,355	9,726
Adjustment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total sales	67,891	69,803	67,500	63,944	269,139	64,802	67,646	56,716	62,193	251,358	68,621	70,480	71,705	71,601	282,409
Machined components	7,105	7,306	6,891	6,785	28,088	6,302	7,076	5,691	6,542	25,611	7,463	7,008	5,745	5,242	25,459
<i>Operating margin</i>	<i>25.2%</i>	<i>27.3%</i>	<i>26.0%</i>	<i>25.8%</i>	<i>26.0%</i>	<i>22.9%</i>	<i>26.1%</i>	<i>23.3%</i>	<i>23.4%</i>	<i>23.9%</i>	<i>24.9%</i>	<i>26.0%</i>	<i>22.0%</i>	<i>17.2%</i>	<i>22.4%</i>
Rotary components	8	265	16	(515)	(224)	(878)	(538)	(1,602)	(1,098)	(4,118)	(542)	(420)	(1,382)	(2,023)	(4,368)
<i>Operating margin</i>	<i>0.0%</i>	<i>1.0%</i>	<i>0.1%</i>	<i>(2.1%)</i>	<i>(0.2%)</i>	<i>(3.6%)</i>	<i>(2.1%)</i>	<i>(8.3%)</i>	<i>(5.0%)</i>	<i>(4.5%)</i>	<i>(2.3%)</i>	<i>(1.6%)</i>	<i>(5.6%)</i>	<i>(7.4%)</i>	<i>(4.3%)</i>
Electronic devices and components	1,497	1,308	921	432	4,160	(102)	140	(259)	(737)	(959)	(67)	471	1,365	(237)	1,531
<i>Operating margin</i>	<i>15.4%</i>	<i>12.3%</i>	<i>8.4%</i>	<i>4.7%</i>	<i>10.3%</i>	<i>(1.1%)</i>	<i>1.3%</i>	<i>(2.8%)</i>	<i>(8.0%)</i>	<i>(2.5%)</i>	<i>(0.6%)</i>	<i>3.1%</i>	<i>7.4%</i>	<i>(2.1%)</i>	<i>2.7%</i>
Other	112	345	102	(63)	498	(59)	(96)	(80)	(101)	(338)	181	127	97	(174)	231
<i>Operating margin</i>	<i>2.2%</i>	<i>6.1%</i>	<i>2.2%</i>	<i>(1.5%)</i>	<i>2.5%</i>	<i>(1.5%)</i>	<i>(2.2%)</i>	<i>(2.1%)</i>	<i>(3.6%)</i>	<i>(2.2%)</i>	<i>7.4%</i>	<i>5.3%</i>	<i>3.8%</i>	<i>(7.4%)</i>	<i>2.4%</i>
Adjustment	(2,699)	(2,878)	(2,334)	(2,445)	(10,358)	(2,957)	(2,832)	(2,896)	(2,909)	(11,595)	(3,341)	(3,179)	(2,882)	(3,279)	(12,683)
Operating income (loss)	6,024	6,346	5,597	4,194	22,163	2,303	3,749	850	1,695	8,599	3,693	4,007	2,943	(474)	10,169
<i>Operating margin</i>	<i>8.9%</i>	<i>9.1%</i>	<i>8.3%</i>	<i>6.6%</i>	<i>8.2%</i>	<i>3.6%</i>	<i>5.5%</i>	<i>1.5%</i>	<i>2.7%</i>	<i>3.4%</i>	<i>5.4%</i>	<i>5.7%</i>	<i>4.1%</i>	<i>(0.7%)</i>	<i>3.6%</i>
Ordinary income (loss)	5,600	5,935	5,117	3,710	20,364	1,870	3,162	323	1,142	6,499	3,368	3,573	2,319	(1,587)	7,673
Net income (loss)	3,815	3,502	3,331	1,816	12,465	668	2,100	(3,055)	6,208	5,922	1,718	2,002	1,076	(2,992)	1,804



Consolidated Sales by Region

(Millions of yen)	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13	FY ended Mar. '14					FY ends Mar. '15				
	Full Year	Full Year	Full Year	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year
China	71,542	61,307	81,999	26,919	30,619	32,341	29,948	119,828	31,500	39,966	48,238	44,935	164,641
Japan	63,308	58,994	56,853	15,785	19,348	18,719	15,944	69,797	16,755	23,239	34,021	34,023	108,039
Thailand	36,470	33,546	36,413	10,327	12,206	12,883	12,630	48,047	14,528	15,918	22,417	17,871	70,735
America	26,225	24,848	28,542	9,226	9,353	8,825	9,608	37,013	10,070	9,807	10,683	11,966	42,528
Europe	26,296	26,499	28,688	8,955	9,674	9,822	11,805	40,258	11,518	11,279	11,442	12,982	47,221
Other	45,297	46,161	49,912	14,102	14,279	14,542	13,671	56,597	15,159	16,814	18,600	16,936	67,509
Total	269,139	251,358	282,409	85,317	95,482	97,135	93,608	371,543	99,531	117,025	145,403	138,715	500,676

Production by Region

(Millions of yen)	FY ended Mar. '10	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13	FY ended Mar. '14					FY ended Mar. '15				
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year
Japan	18,364	20,985	22,402	22,922	6,363	6,571	6,828	6,979	26,741	6,474	7,214	7,880	7,862	29,430
Asia (excluding Japan)	180,349	216,160	197,287	226,843	68,792	78,189	80,048	75,342	302,371	81,946	99,599	127,030	118,671	427,248
Thailand	121,550	137,298	130,499	143,023	45,722	54,227	56,009	53,164	209,122	55,899	69,873	92,842	87,174	305,790
Singapore	10,184	10,923	10,452	10,660	3,363	3,441	3,305	3,604	13,713	3,769	3,679	3,933	4,266	15,647
China	43,976	63,769	53,234	69,737	18,870	19,543	19,714	17,595	75,722	21,180	24,883	29,114	25,909	101,086
Malaysia	4,639	4,170	3,102	3,423	837	978	1,020	979	3,814	1,098	1,164	1,141	1,322	4,725
North America	21,326	23,514	22,763	23,769	7,430	7,228	6,647	7,216	28,521	7,361	6,270	6,464	7,210	27,305
Europe	8,407	8,480	8,906	8,875	2,732	3,494	3,612	4,072	13,910	3,750	3,942	4,029	4,972	16,693
Total	228,446	269,139	251,358	282,409	85,317	95,482	97,135	93,608	371,543	99,531	117,025	145,403	138,715	500,676

Exchange Rates

(Yen)		FY ended Mar. '10	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13	FY ended Mar. '14					FY ended Mar. '15					Assumption for year ending Mar. '16
						1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year	
US\$	PL	93.04	86.04	79.07	82.33	97.72	98.34	99.56	103.40	99.76	102.40	102.65	112.34	119.36	109.19	118.00
	BS	93.04	83.15	82.19	94.05	98.59	97.75	105.39	102.92	102.92	101.36	109.45	120.55	120.17	120.17	118.00
Euro	PL	131.10	113.22	110.20	106.48	126.96	129.61	135.53	141.41	133.38	140.57	137.62	141.29	138.02	139.38	130.00
	BS	124.92	117.57	109.80	120.73	128.53	131.87	145.05	141.65	141.65	138.31	138.87	146.54	130.32	130.32	130.00
Thai Baht	PL	2.74	2.75	2.59	2.67	3.30	3.12	3.16	3.15	3.18	3.15	3.20	3.45	3.66	3.37	3.60
	BS	2.87	2.75	2.67	3.20	3.16	3.11	3.20	3.17	3.17	3.12	3.38	3.67	3.70	3.70	3.60
RMB	PL	13.61	12.78	12.33	13.08	15.84	16.02	16.31	16.96	16.28	16.40	16.60	18.30	19.11	17.60	19.30
	BS	13.65	12.65	13.03	15.14	16.03	15.98	17.35	16.55	16.55	16.29	17.78	19.36	19.34	19.34	19.30

Capital Expenditure, Depreciation and Amortization, R&D Costs

(Millions of yen)	FY ended Mar. '10	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13	FY ended Mar. '14					FY ended Mar. '15					Forecasts for FY ending Mar. '16
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year	
Capital expenditure	11,081	27,335	27,306	43,687	5,852	4,192	4,428	6,207	20,679	6,636	9,096	8,760	13,065	37,557	32,200
Depreciation and amortization	21,140	20,805	19,588	20,800	5,896	5,833	6,020	5,989	23,740	5,940	6,195	8,492	8,147	28,775	37,000
Research and development costs	8,410	7,895	7,490	7,743	2,025	2,057	2,284	2,195	8,561	2,152	2,216	2,244	2,360	8,972	9,000

Long Term Data

(Millions of yen)	FY ended Mar. '10	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13	FY ended Mar. '14					FY ended Mar. '15				
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year
Cash flows from operating activities	30,408	24,439	20,233	22,990	5,314	17,653	8,981	17,224	49,173	8,222	10,905	13,366	27,370	59,864
Cash flows from investing activities	(12,733)	(28,631)	(29,018)	(37,813)	(7,141)	(6,817)	(5,969)	(5,028)	(24,957)	(4,092)	(5,769)	(7,016)	(18,448)	(35,326)
Cash flows from financing activities	(20,118)	7,984	4,761	17,409	(7,887)	(3,558)	(5,152)	(8,634)	(25,233)	(5,852)	(3,967)	12	(9,820)	(19,627)
Total Liabilities and net assets	277,967	291,092	306,772	362,805	369,351	377,719	390,577	381,278	381,278	389,402	435,529	487,212	490,043	490,043
Total net assets	108,381	109,967	109,777	137,858	141,859	147,161	164,615	163,463	163,463	166,235	194,350	225,990	233,679	233,679
Interest-bearing debts	123,399	133,212	142,543	170,411	164,731	161,205	157,351	148,498	148,498	144,304	141,086	144,511	138,461	138,461
Net interest-bearing debts	96,892	103,622	114,213	136,229	137,387	126,482	122,157	109,883	109,883	108,316	105,270	100,914	93,134	93,134
D/E ratio	1.1	1.2	1.3	1.2	1.2	1.1	1.0	0.9	0.9	0.9	0.7	0.6	0.6	0.6
Net D/E ratio	0.9	0.9	1.0	1.0	1.0	0.9	0.7	0.7	0.7	0.7	0.5	0.4	0.4	0.4
Interest expense	1,897	1,832	2,320	2,651	612	545	511	469	2,138	392	365	376	371	1,504
ROE	6.3%	11.6%	5.5%	1.5%	-	-	-	-	14.4%	-	-	-	-	20.8%
ROA (based on net income)	2.4%	4.4%	2.0%	0.5%	-	-	-	-	5.6%	-	-	-	-	9.2%

Per Share Data

(Yen, Shares)	FY ended Mar. '10	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13	FY ended Mar. '14					FY ended Mar. '15					Forecasts for FY ending Mar. '16
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year	
Net income per share (EPS)	17.2	32.6	15.6	4.8	7.7	15.9	19.0	13.4	55.9	18.3	29.4	35.2	23.8	106.7	128.4
Fully diluted net income per share	-	-	15.5	4.7	7.3	15.1	18.1	12.7	53.1	17.4	27.9	33.4	22.6	101.3	-
Interim dividends	3.0	3.0	3.0	3.0	-	3.0	-	-	3.0	-	6.0	-	-	6.0	*
Year-end dividends	4.0	4.0	4.0	4.0	-	-	-	5.0	5.0	-	-	-	6.0	6.0	*
BPS	279.9	282.0	288.7	351.7	362.1	376.3	427.0	422.6	422.6	430.4	503.9	585.9	604.8	604.8	-
Total weighted average number of shares outstanding	387,296,335	382,318,700	379,013,837	373,699,462	372,817,372	373,213,795	373,364,106	373,509,882	373,225,855	373,568,542	373,700,972	373,767,451	373,873,861	373,727,342	-
Number of shares outstanding at end of term	381,943,161	382,644,492	378,858,714	373,456,068	372,876,662	373,263,914	373,448,210	373,530,149	373,530,149	373,586,818	373,719,865	373,816,742	373,885,780	373,885,780	-

Number of outstanding shares : Total number of shares issued -Treasury stock

*Regarding dividends for FY March 2016, Minebea aim at about 20% payout ratio.

Number of Group Employees

(Persons)	FY ended Mar. '10	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13	FY ended Mar. '14				FY ended Mar. '15			
					1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Japan	3,183	3,319	3,368	3,425	3,470	3,454	3,439	3,401	3,458	3,457	3,471	3,493
Thailand	29,336	31,011	31,117	31,221	31,453	31,852	32,044	31,537	32,823	35,525	36,651	37,058
China	10,329	13,550	10,119	8,984	9,219	8,914	8,571	9,125	9,610	9,558	10,029	9,623
Cambodia	0	224	1,320	2,924	3,938	4,699	4,166	4,419	6,945	6,470	6,936	7,286
Other Asian Countries	3,315	2,778	2,507	3,576	4,464	4,698	4,654	2,990	2,936	2,957	2,943	2,973
Europe	1,082	1,068	1,057	1,114	1,147	1,242	1,238	1,254	1,262	1,276	1,281	1,807
North and South America	1,846	1,877	1,918	2,083	2,138	2,069	2,092	2,042	1,770	1,733	1,674	1,727
Group	49,091	53,827	51,406	53,327	55,829	56,928	56,204	54,768	58,804	60,976	62,985	63,967