



# **Minebea Co., Ltd.**

**Third Quarter of Fiscal Year ending March 31, 2014**

**Supplementary Financial Data**

**(February 4, 2014)**

Any statements in this material which are not an historical fact are future projections made based on certain assumptions and our management's judgment drawn from currently available information.

Please note that actual performance may vary significantly from any particular projection, due to various factors.

Factors affecting our actual performance include: (i) changes in economic conditions surrounding us or demand trends; (ii) fluctuation of foreign exchange rates or interest rates; and (iii) our ability to continue R&D, manufacturing and marketing in a timely manner in the electronics business sector, where technological innovations are rapid and new products are launched continuously. However, this is not a complete list of the factors affecting actual performance.

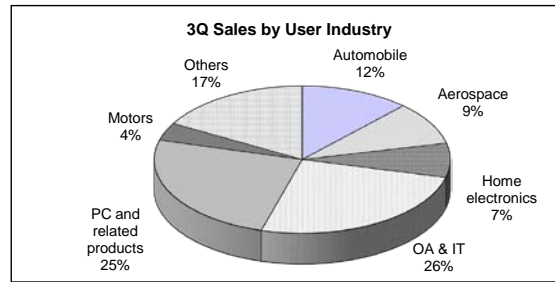
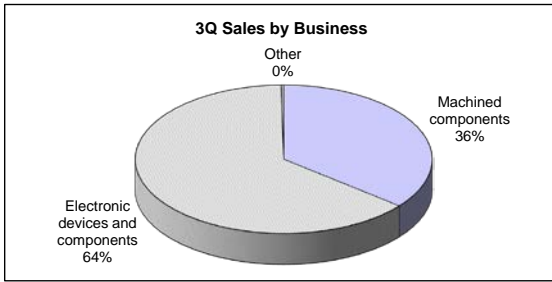
**Consolidated Balance Sheets**

**Assets**

(Millions of yen)	Year ended Mar. '13				Year ending Mar. '14			Change 3Q - 2Q	Remarks  (Millions of yen)
	1Q (Jun. '12)	2Q (Sep. '12)	3Q (Dec. '12)	4Q (Mar. '13)	1Q (Jun. '13)	2Q (Sep. '13)	3Q (Dec. '13)		
Current assets	160,499	162,322	175,821	170,976	175,690	186,785	<b>196,045</b>	<b>+9,260</b>	Effect of FX fluctuations 10,181
Cash and cash equivalents	24,027	25,393	29,743	34,182	27,344	34,723	<b>35,194</b>	<b>+471</b>	
Notes and accounts receivable	64,718	63,348	66,915	62,645	70,797	77,675	<b>81,082</b>	<b>+3,407</b>	Effect of FX fluctuations 3,916
Inventories	51,751	54,775	60,171	58,232	59,084	60,494	<b>65,457</b>	<b>+4,963</b>	Effect of FX fluctuations 3,638
Others	20,000	18,802	18,988	15,913	18,461	13,888	<b>14,308</b>	<b>+420</b>	
Fixed assets	150,132	155,619	181,832	191,777	193,613	190,889	<b>194,491</b>	<b>+3,602</b>	Effect of FX fluctuations 6,537
Tangible fixed assets	128,173	135,583	160,513	170,762	171,294	167,564	<b>169,361</b>	<b>+1,797</b>	
Intangible fixed assets	7,119	5,477	5,244	4,868	4,810	6,049	<b>5,950</b>	<b>(99)</b>	
Investment and other assets	14,839	14,557	16,074	16,146	17,507	17,276	<b>19,179</b>	<b>+1,903</b>	Inclusion of Hysonic in affiliated company in equity-method 1,350
Deferred charges	61	58	54	51	47	44	<b>41</b>	<b>(3)</b>	
Total assets	310,693	317,999	357,708	362,805	369,351	377,719	<b>390,577</b>	<b>+12,858</b>	Effect of FX fluctuations 16,731

**Liabilities and Net Assets**

(Millions of yen)	Year ended Mar. '13				Year ending Mar. '14			Change 3Q - 2Q	Remarks  (Millions of yen)
	1Q (Jun. '12)	2Q (Sep. '12)	3Q (Dec. '12)	4Q (Mar. '13)	1Q (Jun. '13)	2Q (Sep. '13)	3Q (Dec. '13)		
Current liabilities	125,862	131,401	136,355	128,484	129,494	130,048	<b>125,993</b>	<b>(4,055)</b>	Effect of FX fluctuations 3,293
Notes and accounts payable	27,542	26,391	25,304	20,397	27,246	31,975	<b>33,264</b>	<b>+1,289</b>	
Short-term interest-bearing debts	76,125	82,185	91,287	85,203	77,712	71,905	<b>69,058</b>	<b>(2,847)</b>	+1 Short-term loans payable 53,408 Current portion of long-term loans payable 15,650
Others	22,191	22,821	19,760	22,880	24,533	26,164	<b>23,669</b>	<b>(2,495)</b>	Effect of FX fluctuations 622
Long-term liabilities	82,520	81,313	96,222	96,463	97,997	100,509	<b>99,968</b>	<b>(541)</b>	+2 Bonds 10,000 Convertible bond-type bonds with subscription rights to shares 7,700 Long-term loans payable 70,593
Long-term interest-bearing debts	75,139	73,951	87,946	85,208	87,019	89,300	<b>88,293</b>	<b>(1,007)</b>	
Others	7,378	7,358	8,272	11,251	10,974	11,205	<b>11,672</b>	<b>+467</b>	
Total liabilities	208,383	212,715	232,577	224,947	227,492	230,557	<b>225,962</b>	<b>(4,595)</b>	Effect of FX fluctuations 3,915
Total net assets	102,309	105,284	125,131	137,858	141,859	147,161	<b>164,615</b>	<b>+17,454</b>	Increase of retained earnings 5,988 Effect of FX fluctuations 12,816
Total liabilities and net assets	310,693	317,999	357,708	362,805	369,351	377,719	<b>390,577</b>	<b>+12,858</b>	Effect of FX fluctuations 16,731
Interest-bearing debts	151,264	156,136	179,233	170,411	164,731	161,205	<b>157,351</b>	<b>(3,854)</b>	Effect of FX fluctuations 924 Difference of principal (4,778)
Net interest-bearing debts	127,237	130,743	149,490	136,229	137,387	126,482	<b>122,157</b>	<b>(4,325)</b>	Effect of FX fluctuations (1,015) Difference of principal (3,310)



**Consolidated Statements of Income**

(Millions of yen)	Year ended Mar. '13					Year ending Mar. '14			Change 3Q - 3Q	Remarks
	1Q (Apr. '12 - Jun. '12)	2Q (Jul. '12 - Sep. '12)	3Q (Oct. '12 - Dec. '12)	4Q (Jan. '13 - Mar. '13)	Full Year (Apr. '12 - Mar. '13)	1Q (Apr. '13 - Jun. '13)	2Q (Jul. '13 - Sep. '13)	3Q (Oct. '13 - Dec. '13)		
<b>Net sales</b>	68,621	70,480	71,705	71,601	282,409	85,317	95,482	<b>97,135</b>	<b>+25,430</b>	Increase in ball bearings, motors and LED backlights
Cost of sales	53,223	54,655	57,114	60,120	225,113	68,796	72,827	<b>73,297</b>	<b>+16,183</b>	
Gross profit	15,398	15,824	14,590	11,481	57,295	16,520	22,654	<b>23,838</b>	<b>+9,248</b>	
<i>Gross profit margin</i>	22.4%	22.5%	20.3%	16.0%	20.3%	19.4%	23.7%	<b>24.5%</b>	<b>+4.2%</b>	
SG&A expenses	11,704	11,817	11,647	11,956	47,125	12,982	13,189	<b>13,526</b>	<b>+1,879</b>	
<i>SG&amp;A % sales ratio</i>	17.1%	16.8%	16.2%	16.7%	16.7%	15.2%	13.8%	<b>13.9%</b>	<b>(2.3%)</b>	
<b>Operating income (loss)</b>	3,693	4,007	2,943	(474)	10,169	3,538	9,465	<b>10,312</b>	<b>+7,369</b>	
<i>Operating income margin</i>	5.4%	5.7%	4.1%	(0.7%)	3.6%	4.1%	9.9%	<b>10.6%</b>	<b>+6.5%</b>	
Other income (expenses)	(324)	(434)	(624)	(1,113)	(2,496)	(469)	(782)	<b>(1,942)</b>	<b>(1,318)</b>	
Net interest income (expenses)	(436)	(537)	(512)	(579)	(2,064)	(402)	(424)	<b>(293)</b>	<b>+219</b>	
Others	110	102	(111)	(534)	(433)	(68)	(358)	<b>(1,649)</b>	<b>(1,538)</b>	Equity method loss by Hysonic (777)
<b>Ordinary income (loss)</b>	3,368	3,573	2,319	(1,587)	7,673	3,068	8,682	<b>8,370</b>	<b>+6,051</b>	
Net extraordinary income (loss)	(739)	(1,241)	(306)	(505)	(2,791)	(68)	(1,033)	<b>1,064</b>	<b>+1,370</b>	Refer to breakdown below
Income (loss) before income taxes	2,629	2,333	2,012	(2,092)	4,882	3,000	7,649	<b>9,433</b>	<b>+7,421</b>	
Total income taxes	1,064	427	1,065	1,091	3,649	248	1,931	<b>2,399</b>	<b>+1,334</b>	
Current (including enterprise tax)	742	1,360	1,013	940	4,057	454	1,435	<b>1,567</b>	<b>+554</b>	
Adjustment of income taxes	321	(933)	51	151	(408)	(205)	495	<b>831</b>	<b>+780</b>	
Minority interests	(153)	(96)	(129)	(191)	(571)	(99)	(201)	<b>(73)</b>	<b>+56</b>	
<b>Net income (loss)</b>	1,718	2,002	1,076	(2,992)	1,804	2,852	5,920	<b>7,107</b>	<b>+6,031</b>	

**Breakdown for Extraordinary Income and Loss**

(Millions of yen)	Year ending Mar. '14			Remarks
	1Q	2Q	3Q	
Extraordinary income	66	12	<b>1,243</b>	Gain by changing Hysonic to equity-method affiliate
Gain on sales of fixed assets	12	12	<b>12</b>	
Gain on sales of investment securities	53	-	-	
Gain on sales of stocks of subsidiaries and affiliates	-	-	<b>1,230</b>	
Extraordinary loss	134	1,045	<b>179</b>	
Loss on sales of fixed assets	6	15	<b>9</b>	
Loss on disposal of fixed assets	15	8	<b>87</b>	
Impairment loss	-	963	-	
Business restructuring losses	104	53	-	
Loss for after-care of products	-	-	<b>74</b>	
Allowance for environmental remediation expenses	7	4	<b>7</b>	
<b>Net extraordinary income (loss)</b>	(68)	(1,033)	<b>1,064</b>	

Consolidated Statements of Cash Flows

(Millions of yen)	Year ended Mar. '13					Year ending Mar. '14			Change 3Q - 3Q
	1Q (Apr. '12 - Jun. '12)	2Q (Jul. '12 - Sep. '12)	3Q (Oct. '12 - Dec. '12)	4Q (Jan. '13 - Mar. '13)	Full Year (Apr. '12 - Mar. '13)	1Q (Apr. '13 - Jun. '13)	2Q (Jul. '13 - Sep. '13)	3Q (Oct. '13 - Dec. '13)	
Cash flows from operating activities	1,259	6,615	1,007	14,108	22,990	5,314	17,653	8,981	+7,974
Income (loss) before income taxes	2,629	2,333	2,012	(2,092)	4,882	3,000	7,649	9,433	+7,421
Depreciation and amortization	4,657	4,896	5,234	6,012	20,800	5,896	5,833	6,020	+786
Amortization of consolidation adjustments	360	370	247	790	1,769	146	156	156	(91)
(Gain) loss on sales and disposal of fixed assets	(119)	(45)	45	(4,280)	(4,398)	9	10	84	+39
(Increase) decrease in notes and accounts receivable	(5,622)	501	1,350	8,462	4,692	(6,505)	(6,739)	(432)	(1,782)
Decrease (increase) in inventories	(4,031)	(3,064)	265	6,908	78	775	(1,019)	(1,618)	(1,883)
Increase (decrease) in notes and accounts payable	3,991	(1,224)	(2,696)	(6,570)	(6,499)	6,820	4,897	739	+3,435
Income tax paid / refund (paid)	(531)	(820)	(1,982)	(449)	(3,783)	(445)	(169)	(1,407)	+575
Others	(76)	3,667	(3,468)	5,322	5,445	(4,381)	7,030	(3,997)	(529)
Cash flows from investing activities	(10,270)	(10,855)	(16,950)	263	(37,813)	(7,141)	(6,817)	(5,969)	+10,981
Purchase of tangible fixed assets	(8,899)	(11,768)	(17,484)	(4,810)	(42,962)	(4,999)	(4,489)	(4,755)	+12,729
Proceeds from sales of tangible fixed assets	167	105	76	5,495	5,845	324	140	129	+53
Purchase of intangible fixed assets	(102)	(104)	(222)	(464)	(893)	(277)	(193)	(171)	+51
Purchase of investments in subsidiaries resulting in change in scope of consolidation	(1,662)	1,662	-	-	-	-	(1,888)	-	-
Others	226	(751)	680	42	196	(2,189)	(386)	(1,172)	(1,852)
Cash flows from financing activities	5,148	4,955	19,147	(11,841)	17,409	(7,887)	(3,558)	(5,152)	(24,299)
Increase (decrease) in loans and debts	8,879	4,882	20,121	(11,847)	22,036	(6,132)	(3,629)	(4,082)	(24,203)
Purchase of treasury stock	(2,154)	(0)	(0)	(0)	(2,155)	(254)	(1)	(2)	(2)
Proceeds from disposal of treasury stock	22	147	134	76	381	63	140	119	(15)
Cash dividends paid	(1,515)	-	(1,118)	-	(2,633)	(1,493)	-	(1,119)	(1)
Others	(82)	(75)	9	(70)	(219)	(69)	(66)	(66)	(75)
Effect of exchange rate changes on cash and cash equivalents	(534)	(259)	1,404	1,546	2,157	829	130	1,244	(160)
Net increase (decrease) in cash and cash equivalents	(4,396)	455	4,608	4,077	4,744	(8,885)	7,408	(896)	(5,504)
Cash and cash equivalents at beginning of period	23,365	19,082	19,537	24,146	23,365	28,223	19,337	26,745	+7,208
Increase (decrease) in cash and cash equivalents resulting from change of scope of consolidation	-	-	-	-	-	-	-	(298)	(298)
Increase in cash and cash equivalents from newly consolidated subsidiaries	112	-	-	-	112	-	-	-	-
Cash and cash equivalents at end of period	19,082	19,537	24,146	28,223	28,223	19,337	26,745	25,551	+1,405

**Consolidated Sales and Income and Performance by Business Segment**  
Quarterly

(Millions of yen)	FY ended Mar. '13 *1				FY ending Mar. '14		
	1Q	2Q	3Q	4Q	1Q	2Q	3Q
Machined components	29,966	26,977	26,137	30,490	34,092	34,597	<b>34,795</b>
Electronic devices and components	38,434	43,275	45,326	40,874	50,982	60,646	<b>62,073</b>
Other	220	227	240	236	242	238	<b>267</b>
Adjustment	-	-	-	-	-	-	-
<b>Total sales</b>	<b>68,621</b>	<b>70,480</b>	<b>71,705</b>	<b>71,601</b>	<b>85,317</b>	<b>95,482</b>	<b>97,135</b>
Machined components	7,463	7,008	5,745	5,242	6,889	8,537	<b>8,622</b>
Operating margin	24.9%	26.0%	22.0%	17.2%	20.2%	24.7%	<b>24.8%</b>
Electronic devices and components	(447)	130	210	(2,346)	(327)	3,420	<b>4,235</b>
Operating margin	(1.2%)	0.3%	0.5%	(5.7%)	(0.6%)	5.6%	<b>6.8%</b>
Other	38	39	172	(83)	15	386	<b>447</b>
Operating margin	17.3%	17.2%	71.7%	(35.2%)	6.2%	162.2%	<b>167.4%</b>
Adjustment	(3,361)	(3,170)	(3,185)	(3,286)	(3,040)	(2,879)	<b>(2,993)</b>
Operating income (loss)	3,693	4,007	2,943	(474)	3,538	9,465	<b>10,312</b>
Operating margin	5.4%	5.7%	4.1%	(0.7%)	4.1%	9.9%	<b>10.6%</b>
Ordinary income (loss)	3,368	3,573	2,319	(1,587)	3,068	8,682	<b>8,370</b>
Net income (loss)	1,718	2,002	1,076	(2,992)	2,852	5,920	<b>7,107</b>

**Semiannual**

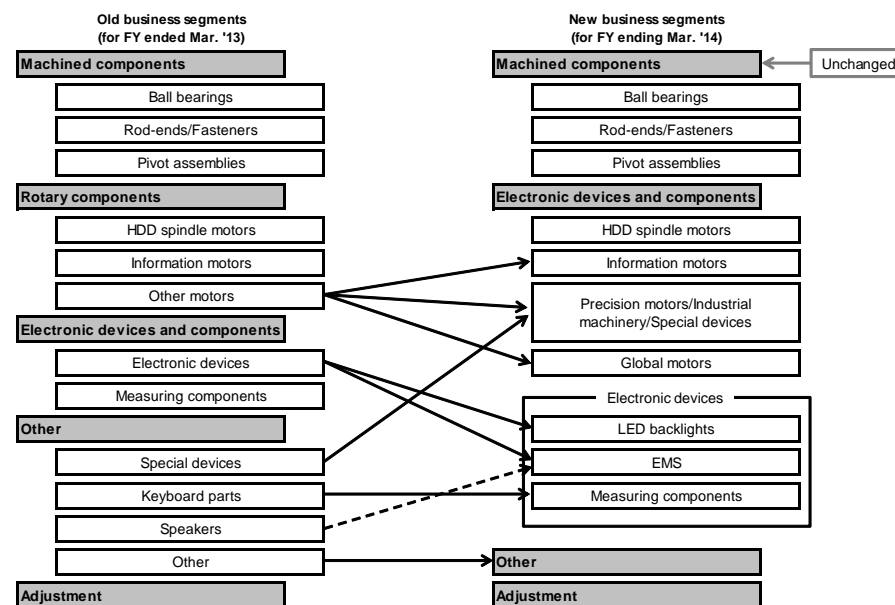
(Millions of yen)	FY ended Mar. '13 *1			FY ending Mar. '14		
	1H	2H	Year	1H	2H(E) *	Year(E) *
Machined components	56,944	56,628	113,573	<b>68,690</b>	<b>70,810</b>	<b>139,500</b>
Electronic devices and components	81,709	86,201	167,911	<b>111,628</b>	<b>117,872</b>	<b>229,500</b>
Other	447	477	924	<b>480</b>	<b>520</b>	<b>1,000</b>
Adjustment	-	-	-	-	-	-
<b>Total sales</b>	<b>139,101</b>	<b>143,308</b>	<b>282,409</b>	<b>180,799</b>	<b>189,201</b>	<b>370,000</b>
Machined components	14,471	10,988	25,459	<b>15,427</b>	<b>17,273</b>	<b>32,700</b>
Operating margin	25.4%	19.4%	22.4%	<b>22.5%</b>	<b>24.4%</b>	<b>23.4%</b>
Electronic devices and components	(317)	(2,135)	(2,452)	<b>3,093</b>	<b>5,207</b>	<b>8,300</b>
Operating margin	(0.4%)	(2.5%)	(1.5%)	<b>2.8%</b>	<b>4.4%</b>	<b>3.6%</b>
Other	78	89	167	<b>402</b>	<b>598</b>	<b>1,000</b>
Operating margin	17.4%	18.7%	18.1%	<b>83.8%</b>	<b>115.0%</b>	<b>100.0%</b>
Adjustment	(6,532)	(6,472)	(13,004)	<b>(5,919)</b>	<b>(6,081)</b>	<b>(12,000)</b>
Operating income (loss)	7,700	2,469	10,169	<b>13,003</b>	<b>16,997</b>	<b>30,000</b>
Operating margin	5.5%	1.7%	3.6%	<b>7.2%</b>	<b>9.0%</b>	<b>8.1%</b>
Ordinary income (loss)	6,942	731	7,673	<b>11,751</b>	<b>14,749</b>	<b>26,500</b>
Net income (loss)	3,720	(1,916)	1,804	<b>8,772</b>	<b>10,228</b>	<b>19,000</b>

\*1 The segment results by new business segment for the fiscal year ended March 2013 are unaudited.

\* Forecasts for the second half and the full year were revised on February 4, 2014.

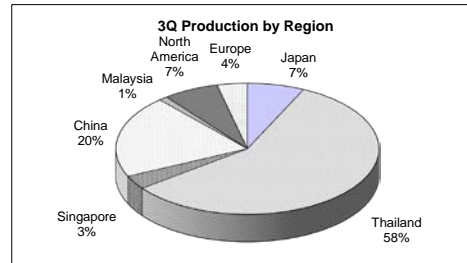
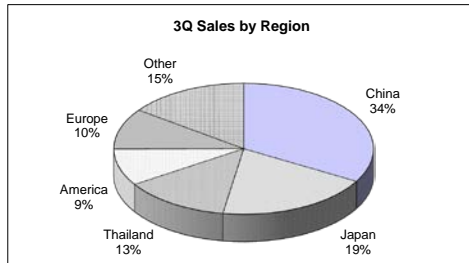
**New Business Segments**

Following a structural reorganization, we have changed our business segment classification starting this fiscal year.



**Historical Consolidated Sales and Income and Performance by Old Business Segment**

(Millions of yen)	FY ended Mar. '11					FY ended Mar. '12					FY ended Mar. '13				
	1Q	2Q	3Q	4Q	Year	1Q	2Q	3Q	4Q	Year	1Q	2Q	3Q	4Q	Year
Machined components	28,180	26,782	26,550	26,327	107,841	27,482	27,121	24,426	28,008	107,037	29,966	26,977	26,137	30,490	113,573
Rotary components	24,889	26,707	25,275	24,266	101,139	24,347	25,633	19,267	22,115	91,363	24,079	26,140	24,491	27,208	101,919
Electronic devices and components	9,707	10,653	10,932	9,209	40,502	8,959	10,497	9,184	9,245	37,887	12,131	14,979	18,533	11,547	57,190
Other	5,114	5,660	4,741	4,140	19,657	4,013	4,393	3,837	2,823	15,068	2,444	2,383	2,542	2,355	9,726
Adjustment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total sales</b>	<b>67,891</b>	<b>69,803</b>	<b>67,500</b>	<b>63,944</b>	<b>269,139</b>	<b>64,802</b>	<b>67,646</b>	<b>56,716</b>	<b>62,193</b>	<b>251,358</b>	<b>68,621</b>	<b>70,480</b>	<b>71,705</b>	<b>71,601</b>	<b>282,409</b>
Machined components	7,105	7,306	6,891	6,785	28,088	6,302	7,076	5,691	6,542	25,611	7,463	7,008	5,745	5,242	25,459
Operating margin	25.2%	27.3%	26.0%	25.8%	26.0%	22.9%	26.1%	23.3%	23.4%	23.9%	24.9%	26.0%	22.0%	17.2%	22.4%
Rotary components	8	265	16	(515)	(224)	(878)	(538)	(1,602)	(1,098)	(4,118)	(542)	(420)	(1,382)	(2,023)	(4,368)
Operating margin	0.0%	1.0%	0.1%	(2.1%)	(0.2%)	(3.6%)	(2.1%)	(8.3%)	(5.0%)	(4.5%)	(2.3%)	(1.6%)	(5.6%)	(7.4%)	(4.3%)
Electronic devices and components	1,497	1,308	921	432	4,160	(102)	140	(259)	(737)	(959)	(67)	471	1,365	(237)	1,531
Operating margin	15.4%	12.3%	8.4%	4.7%	10.3%	(1.1%)	1.3%	(2.8%)	(8.0%)	(2.5%)	(0.6%)	3.1%	7.4%	(2.1%)	2.7%
Other	112	345	102	(63)	498	(59)	(96)	(80)	(101)	(338)	181	127	97	(174)	231
Operating margin	2.2%	6.1%	2.2%	(1.5%)	2.5%	(1.5%)	(2.2%)	(2.1%)	(3.6%)	(2.2%)	7.4%	5.3%	3.8%	(7.4%)	2.4%
Adjustment	(2,699)	(2,878)	(2,334)	(2,445)	(10,358)	(2,957)	(2,832)	(2,896)	(2,909)	(11,595)	(3,341)	(3,179)	(2,882)	(3,279)	(12,683)
Operating income (loss)	6,024	6,346	5,597	4,194	22,163	2,303	3,749	850	1,695	8,599	3,693	4,007	2,943	(474)	10,169
Operating margin	8.9%	9.1%	8.3%	6.6%	8.2%	3.6%	5.5%	1.5%	2.7%	3.4%	5.4%	5.7%	4.1%	(0.7%)	3.6%
Ordinary income (loss)	5,600	5,935	5,117	3,710	20,364	1,870	3,162	323	1,142	6,499	3,368	3,573	2,319	(1,587)	7,673
Net income (loss)	3,815	3,502	3,331	1,816	12,465	668	2,100	(3,055)	6,208	5,922	1,718	2,002	1,076	(2,992)	1,804



**Consolidated Sales by Region**

(Millions of yen)	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13					FY ending Mar. '14		
	Full Year	Full Year	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q
China	71,542	61,307	17,016	19,904	23,060	21,831	81,999	26,919	30,619	<b>32,341</b>
Japan	63,308	58,994	15,281	14,418	13,894	13,258	56,853	15,785	19,348	<b>18,719</b>
Thailand	36,470	33,546	9,274	9,759	8,452	8,926	36,413	10,327	12,206	<b>12,883</b>
America	26,225	24,848	7,052	6,636	6,548	8,305	28,542	9,226	9,353	<b>8,825</b>
Europe	26,296	26,499	6,901	6,553	6,813	8,419	28,688	8,955	9,674	<b>9,822</b>
Other	45,297	46,161	13,094	13,208	12,936	10,860	49,912	14,102	14,279	<b>14,542</b>
<b>Total</b>	<b>269,139</b>	<b>251,358</b>	<b>68,621</b>	<b>70,480</b>	<b>71,705</b>	<b>71,601</b>	<b>282,409</b>	<b>85,317</b>	<b>95,482</b>	<b>97,135</b>

**Production by Region**

(Millions of yen)	FY ended Mar. '09	FY ended Mar. '10	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13					FY ending Mar. '14		
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q
Japan	24,392	18,364	20,985	22,402	5,699	5,716	5,841	5,666	22,922	6,363	6,571	<b>6,828</b>
Asia (excluding Japan)	197,608	180,349	216,160	197,287	54,635	57,245	58,502	56,460	226,843	68,792	78,189	<b>80,048</b>
Thailand	123,626	121,550	137,298	130,499	35,041	34,507	36,530	36,944	143,023	45,722	54,227	<b>56,009</b>
Singapore	10,592	10,184	10,923	10,452	3,052	2,435	2,318	2,855	10,660	3,363	3,441	<b>3,305</b>
China	58,917	43,976	63,769	53,234	15,686	19,442	18,864	15,745	69,737	18,870	19,543	<b>19,714</b>
Malaysia	4,473	4,639	4,170	3,102	856	861	790	916	3,423	837	978	<b>1,020</b>
North America	25,889	21,326	23,514	22,763	6,047	5,550	5,170	7,002	23,769	7,430	7,228	<b>6,647</b>
Europe	8,274	8,407	8,480	8,906	2,240	1,969	2,193	2,473	8,875	2,732	3,494	<b>3,612</b>
<b>Total</b>	<b>256,163</b>	<b>228,446</b>	<b>269,139</b>	<b>251,358</b>	<b>68,621</b>	<b>70,480</b>	<b>71,705</b>	<b>71,601</b>	<b>282,409</b>	<b>85,317</b>	<b>95,482</b>	<b>97,135</b>

**Exchange Rates**

(Yen)		FY ended Mar. '09	FY ended Mar. '10	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13					FY ending Mar. '14				
						1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	Assumption for 4Q	Assumption for Full Year
US\$	PL	100.83	93.04	86.04	79.07	80.77	78.69	79.79	90.08	82.33	97.72	98.34	<b>99.56</b>	<b>102.00</b>	<b>99.41</b>
	BS	98.23	93.04	83.15	82.19	79.31	77.60	86.58	94.05	94.05	98.59	97.75	<b>105.39</b>	<b>102.00</b>	<b>102.00</b>
Euro	PL	145.65	131.10	113.22	110.20	104.89	97.65	103.36	120.02	106.48	126.96	129.61	<b>135.53</b>	<b>139.00</b>	<b>132.78</b>
	BS	129.84	124.92	117.57	109.80	98.74	100.24	114.71	120.73	120.73	128.53	131.87	<b>145.05</b>	<b>139.00</b>	<b>139.00</b>
Thai Baht	PL	2.98	2.74	2.75	2.59	2.60	2.49	2.60	3.00	2.67	3.30	3.12	<b>3.16</b>	<b>3.20</b>	<b>3.20</b>
	BS	2.76	2.87	2.75	2.67	2.49	2.52	2.82	3.20	3.20	3.16	3.11	<b>3.20</b>	<b>3.20</b>	<b>3.20</b>
RMB	PL	14.64	13.61	12.78	12.33	12.76	12.36	12.76	14.44	13.08	15.84	16.02	<b>16.31</b>	<b>16.80</b>	<b>16.24</b>
	BS	14.34	13.65	12.65	13.03	12.46	12.31	13.87	15.14	15.14	16.03	15.98	<b>17.35</b>	<b>16.80</b>	<b>16.80</b>

\* Assumptions for the four quarter and the full year were revised on February 4, 2014.

**Capital Expenditure, Depreciation and Amortization, R&D Costs**

(Millions of yen)	FY ended Mar. '09	FY ended Mar. '10	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13					FY ending Mar. '14			Forecasts for FY ending Mar. '14
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	
Capital expenditure	20,182	11,081	27,335	27,306	8,877	11,909	17,511	5,390	43,687	5,852	4,192	4,428	20,900
Depreciation and amortization	23,987	21,140	20,805	19,588	4,657	4,896	5,234	6,012	20,800	5,896	5,833	6,020	23,700
Research and development costs	9,458	8,410	7,895	7,490	1,925	1,788	1,916	2,114	7,743	2,025	2,057	2,284	8,000

\* Forecasts for the fiscal year ending March, 2014 were revised on February 4, 2014.

**Long Term Data**

(Millions of yen)	FY ended Mar. '09	FY ended Mar. '10	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13					FY ending Mar. '14		
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q
Cash flows from operating activities	37,063	30,408	24,439	20,233	1,259	6,615	1,007	14,108	22,990	5,314	17,653	8,981
Cash flows from investing activities	(24,554)	(12,733)	(28,631)	(29,018)	(10,270)	(10,855)	(16,950)	263	(37,813)	(7,141)	(6,817)	(5,969)
Cash flows from financing activities	(6,974)	(20,118)	7,984	4,761	5,148	4,955	19,147	(11,841)	17,409	(7,887)	(3,558)	(5,152)
Total Liabilities and net assets	285,396	277,967	291,092	306,772	310,693	317,999	357,708	362,805	362,805	369,351	377,719	390,577
Total net assets	106,762	108,381	109,967	109,777	102,309	105,284	125,131	137,858	137,858	141,859	147,161	164,615
Interest-bearing debts	137,890	123,399	133,212	142,543	151,264	156,136	179,233	170,411	170,411	164,731	161,205	157,351
Net interest-bearing debts	109,995	96,892	103,622	114,213	127,237	130,743	149,490	136,229	136,229	137,387	126,482	122,157
D/E ratio	1.3	1.1	1.2	1.3	1.5	1.5	1.4	1.2	1.2	1.2	1.1	1.0
Net D/E ratio	1.0	0.9	0.9	1.0	1.2	1.2	1.2	1.0	1.0	1.0	0.9	0.7
Interest expense	2,645	1,897	1,832	2,320	593	640	687	729	2,651	612	545	511
ROE	2.1%	6.3%	11.6%	5.5%	-	-	-	-	1.5%	-	-	-
ROA (based on net income)	0.8%	2.4%	4.4%	2.0%	-	-	-	-	0.5%	-	-	-

**Per Share Data**

(Yen, Shares)	FY ended Mar. '09	FY ended Mar. '10	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13					FY ending Mar. '14			Forecasts for FY ending Mar. '14
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	
Net income per share (EPS)	6.2	17.2	32.6	15.6	4.6	5.4	2.9	(8.0)	4.8	7.7	15.9	19.0	50.9
Fully diluted net income per share	-	-	-	15.5	4.4	5.1	2.8	(7.6)	4.7	7.3	15.1	18.1	-
Interim dividends	5.0	3.0	3.0	3.0	-	3.0	-	-	3.0	-	3.0	-	3.0
Year-end dividends	2.0	4.0	4.0	4.0	-	-	-	4.0	4.0	-	-	-	5.0
BPS	271.9	279.9	282.0	288.7	262.1	267.6	319.9	351.7	351.7	362.1	376.3	427.0	-
Total weighted average number of shares outstanding	394,853,473	387,296,335	382,318,700	379,013,837	375,785,480	372,655,219	372,984,408	373,388,656	373,699,462	372,817,372	373,213,795	373,364,106	-
Number of shares outstanding at end of term	388,979,693	381,943,161	382,644,492	378,858,714	372,248,860	372,739,404	373,210,613	373,456,068	373,456,068	372,876,662	373,263,914	373,448,210	-

\* Number of outstanding shares : Total number of shares issued -Treasury stock

\* Forecasts for the fiscal year ending March, 2014 were revised on February 4, 2014.

**Number of Group Employees**

(Persons)	FY ended Mar. '09	FY ended Mar. '10	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13				FY ending Mar. '14		
					1Q	2Q	3Q	4Q	1Q	2Q	3Q
Japan	3,107	3,183	3,319	3,368	3,487	3,462	3,456	3,425	3,470	3,454	3,439
Thailand	25,145	29,336	31,011	31,117	32,453	33,126	32,688	31,221	31,453	31,852	32,044
China	11,159	10,329	13,550	10,119	11,030	10,754	10,526	8,984	9,219	8,914	8,571
Cambodia	0	0	224	1,320	1,276	2,141	2,866	2,924	3,938	4,699	4,166
Other Asian Countries	2,926	3,315	2,778	2,507	3,072	3,149	3,611	3,576	4,464	4,698	4,654
Europe	1,328	1,082	1,068	1,057	1,078	1,104	1,130	1,114	1,147	1,242	1,238
North and South America	1,979	1,846	1,877	1,918	2,009	2,033	2,065	2,083	2,138	2,069	2,092
Group	45,644	49,091	53,827	51,406	54,405	55,769	56,342	53,327	55,829	56,928	56,204