



Minebea Co., Ltd.

Second Quarter of Fiscal Year ending March 31, 2014

Supplementary Financial Data

(November 1, 2013)

Any statements in this material which are not an historical fact are future projections made based on certain assumptions and our management's judgment drawn from currently available information.

Please note that actual performance may vary significantly from any particular projection, due to various factors.

Factors affecting our actual performance include: (i) changes in economic conditions surrounding us or demand trends; (ii) fluctuation of foreign exchange rates or interest rates; and (iii) our ability to continue R&D, manufacturing and marketing in a timely manner in the electronics business sector, where technological innovations are rapid and new products are launched continuously. However, this is not a complete list of the factors affecting actual performance.

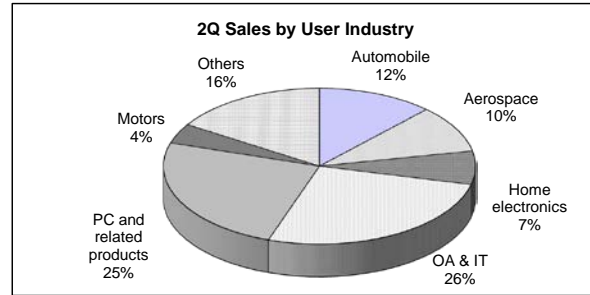
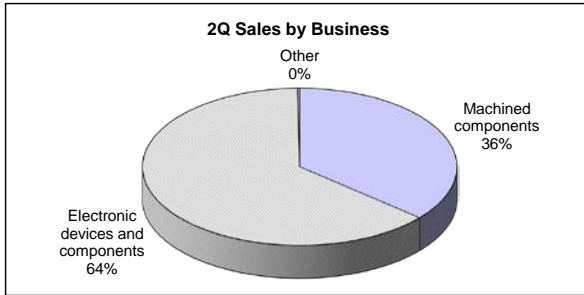
Consolidated Balance Sheets

Assets

(Millions of yen)	Year ended Mar. '13				Year ending Mar. '14		Change 2Q - 1Q	Remarks
	1Q (Jun. '12)	2Q (Sep. '12)	3Q (Dec. '12)	4Q (Mar. '13)	1Q (Jun. '13)	2Q (Sep. '13)		
Current assets	160,499	162,322	175,821	170,976	175,690	186,785	+11,095	
Cash and cash equivalents	24,027	25,393	29,743	34,182	27,344	34,723	+7,379	
Notes and accounts receivable	64,718	63,348	66,915	62,645	70,797	77,675	+6,878	Impact of sales increase
Inventories	51,751	54,775	60,171	58,232	59,084	60,494	+1,410	
Others	20,000	18,802	18,988	15,913	18,461	13,888	(4,573)	
Fixed assets	150,132	155,619	181,832	191,777	193,613	190,889	(2,724)	Effect of FX fluctuations (1,441)
Tangible fixed assets	128,173	135,583	160,513	170,762	171,294	167,564	(3,730)	
Intangible fixed assets	7,119	5,477	5,244	4,868	4,810	6,049	+1,239	
Investment and other assets	14,839	14,557	16,074	16,146	17,507	17,276	(231)	
Deferred charges	61	58	54	51	47	44	(3)	
Total assets	310,693	317,999	357,708	362,805	369,351	377,719	+8,368	Effect of FX fluctuations (1,542)

Liabilities and Net Assets

(Millions of yen)	Year ended Mar. '13				Year ending Mar. '14		Change 2Q - 1Q	Remarks
	1Q (Jun. '12)	2Q (Sep. '12)	3Q (Dec. '12)	4Q (Mar. '13)	1Q (Jun. '13)	2Q (Sep. '13)		
Current liabilities	125,862	131,401	136,355	128,484	129,494	130,048	+554	
Notes and accounts payable	27,542	26,391	25,304	20,397	27,246	31,975	+4,729	Impact of production increase
Short-term interest-bearing debts	76,125	82,185	91,287	85,203	77,712	71,905 ^{*1}	(5,807)	*1 Short-term loans payable 57,355 Current portion of long-term loans payable 14,550
Others	22,191	22,821	19,760	22,880	24,533	26,164	+1,631	
Long-term liabilities	82,520	81,313	96,222	96,463	97,997	100,509	+2,512	
Long-term interest-bearing debts	75,139	73,951	87,946	85,208	87,019	89,300 ^{*2}	+2,281	*2 Bonds 10,000 Convertible bond-type bonds with subscription rights to shares 7,700 Bonds with subscription rights to shares 15 Long-term loans payable 71,585
Others	7,378	7,358	8,272	11,251	10,974	11,205	+231	
Total liabilities	208,383	212,715	232,577	224,947	227,492	230,557	+3,065	Effect of FX fluctuations (487)
Total net assets	102,309	105,284	125,131	137,858	141,859	147,161	+5,302	Increase of retained earnings 5,921 Effect of FX fluctuations (1,055)
Total liabilities and net assets	310,693	317,999	357,708	362,805	369,351	377,719	+8,368	Effect of FX fluctuations (1,542)
Interest-bearing debts	151,264	156,136	179,233	170,411	164,731	161,205	(3,526)	Effect of FX fluctuations (213) Difference of principal (3,313)
Net interest-bearing debts	127,237	130,743	149,490	136,229	137,387	126,482	(10,905)	Effect of FX fluctuations (354) Difference of principal (10,551)



Consolidated Statements of Income

(Millions of yen)	Year ended Mar. '13					Year ending Mar. '14		Change 2Q - 2Q	Remarks
	1Q (Apr. '12 - Jun. '12)	2Q (Jul. '12 - Sep. '12)	3Q (Oct. '12 - Dec. '12)	4Q (Jan. '13 - Mar. '13)	Full Year (Apr. '12 - Mar. '13)	1Q (Apr. '13 - Jun. '13)	2Q (Jul. '13 - Sep. '13)		
Net sales	68,621	70,480	71,705	71,601	282,409	85,317	95,482	+25,002	Increase in motors, LED backlights and ball bearings
Cost of sales	53,223	54,655	57,114	60,120	225,113	68,796	72,827	+18,172	
Gross profit	15,398	15,824	14,590	11,481	57,295	16,520	22,654	+6,830	Increase in motors, LED backlights and ball bearings
Gross profit margin	22.4%	22.5%	20.3%	16.0%	20.3%	19.4%	23.7%	+1.2%	
SG&A expenses	11,704	11,817	11,647	11,956	47,125	12,982	13,189	+1,372	Effect of FX fluctuations 1,530
SG&A % sales ratio	17.1%	16.8%	16.2%	16.7%	16.7%	15.2%	13.8%	(3.0%)	
Operating income (loss)	3,693	4,007	2,943	(474)	10,169	3,538	9,465	+5,458	
Operating income margin	5.4%	5.7%	4.1%	(0.7%)	3.6%	4.1%	9.9%	+4.2%	
Other income (expenses)	(324)	(434)	(624)	(1,113)	(2,496)	(469)	(782)	(348)	
Net interest income (expenses)	(436)	(537)	(512)	(579)	(2,064)	(402)	(424)	+113	
Others	110	102	(111)	(534)	(433)	(68)	(358)	(460)	
Ordinary income (loss)	3,368	3,573	2,319	(1,587)	7,673	3,068	8,682	+5,109	
Net extraordinary income (loss)	(739)	(1,241)	(306)	(505)	(2,791)	(68)	(1,033)	+208	Refer to breakdown below
Income (loss) before income taxes	2,629	2,333	2,012	(2,092)	4,882	3,000	7,649	+5,316	
Total income taxes	1,064	427	1,065	1,091	3,649	248	1,931	+1,504	
Current (including enterprise tax)	742	1,360	1,013	940	4,057	454	1,435	+75	
Adjustment of income taxes	321	(933)	51	151	(408)	(205)	495	+1,428	
Minority interests	(153)	(96)	(129)	(191)	(571)	(99)	(201)	(105)	
Net income (loss)	1,718	2,002	1,076	(2,992)	1,804	2,852	5,920	+3,918	

Breakdown for Extraordinary Income and Loss

(Millions of yen)	Year ending Mar. '14		Remarks
	1Q	2Q	
Extraordinary income	66	12	
Gain on sales of fixed assets	12	12	
Gain on sales of investment securities	53	-	
Extraordinary loss	134	1,045	
Loss on sales of fixed assets	6	15	
Loss on disposal of fixed assets	15	8	
Impairment loss	-	963	Fan motors
Business restructuring losses	104	53	Closure of keyboard plant
Allowance for environmental remediation expenses	7	4	
Net extraordinary income (loss)	(68)	(1,033)	

Consolidated Statements of Cash Flows

(Millions of yen)	Year ended Mar. '13					Year ending Mar. '14		Change 2Q - 2Q
	1Q (Apr. '12 - Jun. '12)	2Q (Jul. '12 - Sep. '12)	3Q (Oct. '12 - Dec. '12)	4Q (Jan. '13 - Mar. '13)	Full Year (Apr. '12 - Mar. '13)	1Q (Apr. '13 - Jun. '13)	2Q (Jul. '13 - Sep. '13)	
Cash flows from operating activities	1,259	6,615	1,007	14,108	22,990	5,314	17,653	+11,038
Income (loss) before income taxes	2,629	2,333	2,012	(2,092)	4,882	3,000	7,649	+5,316
Depreciation and amortization	4,657	4,896	5,234	6,012	20,800	5,896	5,833	+937
Amortization of consolidation adjustments	360	370	247	790	1,769	146	156	(214)
(Gain) loss on sales and disposal of fixed assets	(119)	(45)	45	(4,280)	(4,398)	9	10	+55
(Increase) decrease in notes and accounts receivable	(5,622)	501	1,350	8,462	4,692	(6,505)	(6,739)	(7,240)
Decrease (increase) in inventories	(4,031)	(3,064)	265	6,908	78	775	(1,019)	+2,045
Increase (decrease) in notes and accounts payable	3,991	(1,224)	(2,696)	(6,570)	(6,499)	6,820	4,897	+6,121
Income tax paid / refund (paid)	(531)	(820)	(1,982)	(449)	(3,783)	(445)	(169)	+651
Others	(76)	3,667	(3,468)	5,322	5,445	(4,381)	7,030	+3,363
Cash flows from investing activities	(10,270)	(10,855)	(16,950)	263	(37,813)	(7,141)	(6,817)	+4,038
Purchase of tangible fixed assets	(8,899)	(11,768)	(17,484)	(4,810)	(42,962)	(4,999)	(4,489)	+7,279
Proceeds from sales of tangible fixed assets	167	105	76	5,495	5,845	324	140	+35
Purchase of intangible fixed assets	(102)	(104)	(222)	(464)	(893)	(277)	(193)	(89)
Purchase of investments in subsidiaries resulting in change in scope of consolidation	(1,662)	1,662	-	-	-	-	(1,888)	(3,550)
Others	226	(751)	680	42	196	(2,189)	(386)	+365
Cash flows from financing activities	5,148	4,955	19,147	(11,841)	17,409	(7,887)	(3,558)	(8,513)
Increase (decrease) in loans and debts	8,879	4,882	20,121	(11,847)	22,036	(6,132)	(3,629)	(8,511)
Purchase of treasury stock	(2,154)	(0)	(0)	(0)	(2,155)	(254)	(1)	(1)
Proceeds from disposal of treasury stock	22	147	134	76	381	63	140	(7)
Cash dividends paid	(1,515)	-	(1,118)	-	(2,633)	(1,493)	-	-
Others	(82)	(75)	9	(70)	(219)	(69)	(66)	+9
Effect of exchange rate changes on cash and cash equivalents	(534)	(259)	1,404	1,546	2,157	829	130	+389
Net increase (decrease) in cash and cash equivalents	(4,396)	455	4,608	4,077	4,744	(8,885)	7,408	+6,953
Cash and cash equivalents at beginning of period	23,365	19,082	19,537	24,146	23,365	28,223	19,337	+255
Increase in cash and cash equivalents from newly consolidated subsidiaries	112	-	-	-	112	-	-	-
Cash and cash equivalents at end of period	19,082	19,537	24,146	28,223	28,223	19,337	26,745	+7,208

**Consolidated Sales and Income and Performance by Business Segment
Quarterly**

(Millions of yen)	FY ended Mar. '13 *1				FY ending Mar. '14	
	1Q	2Q	3Q	4Q	1Q	2Q
Machined components	29,966	26,977	26,137	30,490	34,092	34,597
Electronic devices and components	38,434	43,275	45,326	40,874	50,982	60,646
Other	220	227	240	236	242	238
Adjustment	-	-	-	-	-	-
Total sales	68,621	70,480	71,705	71,601	85,317	95,482
Machined components	7,463	7,008	5,745	5,242	6,889	8,537
Operating margin	24.9%	26.0%	22.0%	17.2%	20.2%	24.7%
Electronic devices and components	(447)	130	210	(2,346)	(327)	3,420
Operating margin	(1.2%)	0.3%	0.5%	(5.7%)	(0.6%)	5.6%
Other	38	39	172	(83)	15	386
Operating margin	17.3%	17.2%	71.7%	(35.2%)	6.2%	162.2%
Adjustment	(3,361)	(3,170)	(3,185)	(3,286)	(3,040)	(2,879)
Operating income (loss)	3,693	4,007	2,943	(474)	3,538	9,465
Operating margin	5.4%	5.7%	4.1%	(0.7%)	4.1%	9.9%
Ordinary income (loss)	3,368	3,573	2,319	(1,587)	3,068	8,682
Net income (loss)	1,718	2,002	1,076	(2,992)	2,852	5,920

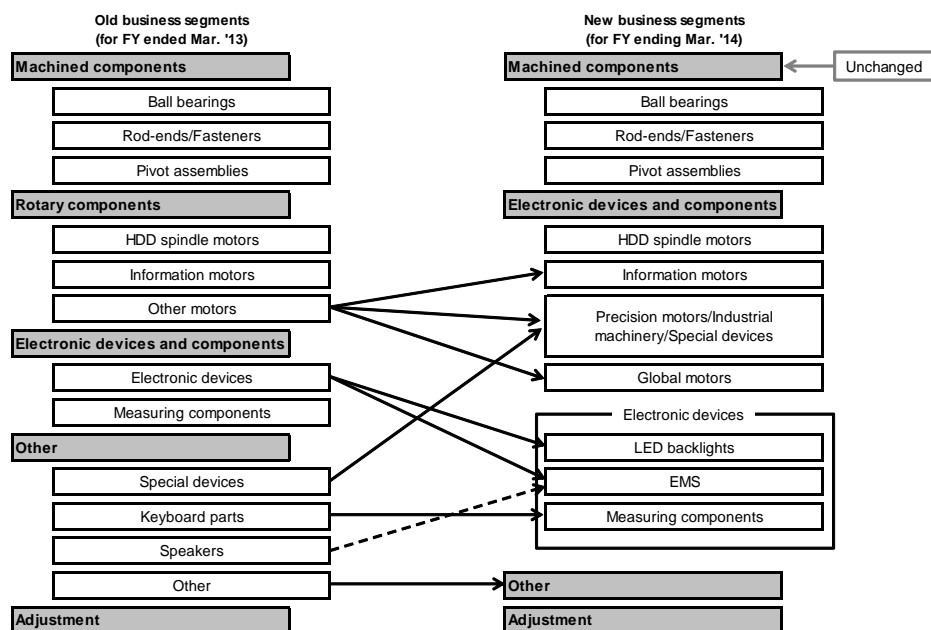
Semiannual

(Millions of yen)	FY ended Mar. '13 *1			FY ending Mar. '14		
	1H	2H	Year	1H	2H(E) *	Year(E) *
Machined components	56,944	56,628	113,573	68,690	66,710	135,400
Electronic devices and components	81,709	86,201	167,911	111,628	111,972	223,600
Other	447	477	924	480	520	1,000
Adjustment	-	-	-	-	-	-
Total sales	139,101	143,308	282,409	180,799	179,201	360,000
Machined components	14,471	10,988	25,459	15,427	15,373	30,800
Operating margin	25.4%	19.4%	22.4%	22.5%	23.0%	22.7%
Electronic devices and components	(317)	(2,135)	(2,452)	3,093	4,007	7,100
Operating margin	(0.4%)	(2.5%)	(1.5%)	2.8%	3.6%	3.2%
Other	78	89	167	402	598	1,000
Operating margin	17.4%	18.7%	18.1%	83.8%	115.0%	100.0%
Adjustment	(6,532)	(6,472)	(13,004)	(5,919)	(5,981)	(11,900)
Operating income (loss)	7,700	2,469	10,169	13,003	13,997	27,000
Operating margin	5.5%	1.7%	3.6%	7.2%	7.8%	7.5%
Ordinary income (loss)	6,942	731	7,673	11,751	12,749	24,500
Net income (loss)	3,720	(1,916)	1,804	8,772	8,228	17,000

*1 The segment results by new business segment for the fiscal year ended March 2013 are unaudited.
* Forecasts for the second half and the full year were revised on November 1, 2013.

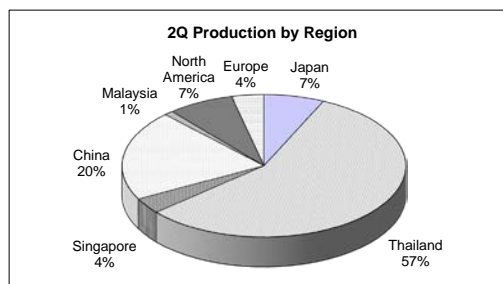
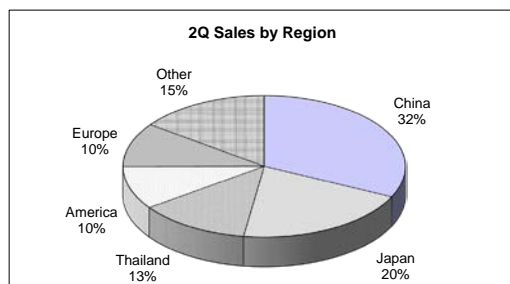
New Business Segments

Following a structural reorganization, we have changed our business segment classification starting this fiscal year.



Historical Consolidated Sales and Income and Performance by Old Business Segment

(Millions of yen)	FY ended Mar. '11					FY ended Mar. '12					FY ended Mar. '13				
	1Q	2Q	3Q	4Q	Year	1Q	2Q	3Q	4Q	Year	1Q	2Q	3Q	4Q	Year
Machined components	28,180	26,782	26,550	26,327	107,841	27,482	27,121	24,426	28,008	107,037	29,966	26,977	26,137	30,490	113,573
Rotary components	24,889	26,707	25,275	24,266	101,139	24,347	25,633	19,267	22,115	91,363	24,079	26,140	24,491	27,208	101,919
Electronic devices and components	9,707	10,653	10,932	9,209	40,502	8,959	10,497	9,184	9,245	37,887	12,131	14,979	18,533	11,547	57,190
Other	5,114	5,660	4,741	4,140	19,657	4,013	4,393	3,837	2,823	15,068	2,444	2,383	2,542	2,355	9,726
Adjustment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total sales	67,891	69,803	67,500	63,944	269,139	64,802	67,646	56,716	62,193	251,358	68,621	70,480	71,705	71,601	282,409
Machined components	7,105	7,306	6,891	6,785	28,088	6,302	7,076	5,691	6,542	25,611	7,463	7,008	5,745	5,242	25,459
Operating margin	25.2%	27.3%	26.0%	25.8%	26.0%	22.9%	26.1%	23.3%	23.4%	23.9%	24.9%	26.0%	22.0%	17.2%	22.4%
Rotary components	8	265	16	(515)	(224)	(878)	(538)	(1,602)	(1,098)	(4,118)	(542)	(420)	(1,382)	(2,023)	(4,368)
Operating margin	0.0%	1.0%	0.1%	(2.1%)	(0.2%)	(3.6%)	(2.1%)	(8.3%)	(5.0%)	(4.5%)	(2.3%)	(1.6%)	(5.6%)	(7.4%)	(4.3%)
Electronic devices and components	1,497	1,308	921	432	4,160	(102)	140	(259)	(737)	(959)	(67)	471	1,365	(237)	1,531
Operating margin	15.4%	12.3%	8.4%	4.7%	10.3%	(1.1%)	1.3%	(2.8%)	(8.0%)	(2.5%)	(0.6%)	3.1%	7.4%	(2.1%)	2.7%
Other	112	345	102	(63)	498	(59)	(96)	(80)	(101)	(338)	181	127	97	(174)	231
Operating margin	2.2%	6.1%	2.2%	(1.5%)	2.5%	(1.5%)	(2.2%)	(2.1%)	(3.6%)	(2.2%)	7.4%	5.3%	3.8%	(7.4%)	2.4%
Adjustment	(2,699)	(2,878)	(2,334)	(2,445)	(10,358)	(2,957)	(2,832)	(2,896)	(2,909)	(11,595)	(3,341)	(3,179)	(2,882)	(3,279)	(12,683)
Operating income (loss)	6,024	6,346	5,597	4,194	22,163	2,303	3,749	850	1,695	8,599	3,693	4,007	2,943	(474)	10,169
Operating margin	8.9%	9.1%	8.3%	6.6%	8.2%	3.6%	5.5%	1.5%	2.7%	3.4%	5.4%	5.7%	4.1%	(0.7%)	3.6%
Ordinary income (loss)	5,600	5,935	5,117	3,710	20,364	1,870	3,162	323	1,142	6,499	3,368	3,573	2,319	(1,587)	7,673
Net income (loss)	3,815	3,502	3,331	1,816	12,465	668	2,100	(3,055)	6,208	5,922	1,718	2,002	1,076	(2,992)	1,804



Consolidated Sales by Region

(Millions of yen)	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13					FY ending Mar. '14	
	Full Year	Full Year	1Q	2Q	3Q	4Q	Full Year	1Q	2Q
China	71,542	61,307	17,016	19,904	23,060	21,831	81,999	26,919	30,619
Japan	63,308	58,994	15,281	14,418	13,894	13,258	56,853	15,785	19,348
Thailand	36,470	33,546	9,274	9,759	8,452	8,926	36,413	10,327	12,206
America	26,225	24,848	7,052	6,636	6,548	8,305	28,542	9,226	9,353
Europe	26,296	26,499	6,901	6,553	6,813	8,419	28,688	8,955	9,674
Other	45,297	46,161	13,094	13,208	12,936	10,860	49,912	14,102	14,279
Total	269,139	251,358	68,621	70,480	71,705	71,601	282,409	85,317	95,482

Production by Region

(Millions of yen)	FY ended Mar. '09	FY ended Mar. '10	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13					FY ending Mar. '14	
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q
Japan	24,392	18,364	20,985	22,402	5,699	5,716	5,841	5,666	22,922	6,363	6,571
Asia (excluding Japan)	197,608	180,349	216,160	197,287	54,635	57,245	58,502	56,460	226,843	68,792	78,189
Thailand	123,626	121,550	137,298	130,499	35,041	34,507	36,530	36,944	143,023	45,722	54,227
Singapore	10,592	10,184	10,923	10,452	3,052	2,435	2,318	2,855	10,660	3,363	3,441
China	58,917	43,976	63,769	53,234	15,686	19,442	18,864	15,745	69,737	18,870	19,543
Malaysia	4,473	4,639	4,170	3,102	856	861	790	916	3,423	837	978
North America	25,889	21,326	23,514	22,763	6,047	5,550	5,170	7,002	23,769	7,430	7,228
Europe	8,274	8,407	8,480	8,906	2,240	1,969	2,193	2,473	8,875	2,732	3,494
Total	256,163	228,446	269,139	251,358	68,621	70,480	71,705	71,601	282,409	85,317	95,482

Exchange Rates

(Yen)		FY ended Mar. '09	FY ended Mar. '10	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13					FY ending Mar. '14			
						1Q	2Q	3Q	4Q	Full Year	1Q	2Q	Assumption for Second Half	Assumption for Full Year
US\$	PL	100.83	93.04	86.04	79.07	80.77	78.69	79.79	90.08	82.33	97.72	98.34	100.00	99.02
	BS	98.23	93.04	83.15	82.19	79.31	77.60	86.58	94.05	94.05	98.59	97.75	100.00	100.00
Euro	PL	145.65	131.10	113.22	110.20	104.89	97.65	103.36	120.02	106.48	126.96	129.61	130.00	129.15
	BS	129.84	124.92	117.57	109.80	98.74	100.24	114.71	120.73	120.73	128.53	131.87	130.00	130.00
Thai Baht	PL	2.98	2.74	2.75	2.59	2.60	2.49	2.60	3.00	2.67	3.30	3.12	3.20	3.21
	BS	2.76	2.87	2.75	2.67	2.49	2.52	2.82	3.20	3.20	3.16	3.11	3.20	3.20
RMB	PL	14.64	13.61	12.78	12.33	12.76	12.36	12.76	14.44	13.08	15.84	16.02	16.20	16.07
	BS	14.34	13.65	12.65	13.03	12.46	12.31	13.87	15.14	15.14	16.03	15.98	16.20	16.20

* Assumptions for the second half and full year were revised on November 1, 2013.

Capital Expenditure, Depreciation and Amortization, R&D Costs

(Millions of yen)	FY ended Mar. '09	FY ended Mar. '10	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13					FY ending Mar. '14		Forecasts for FY ending Mar. '14
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q	
Capital expenditure	20,182	11,081	27,335	27,306	8,877	11,909	17,511	5,390	43,687	5,852	4,192	20,900
Depreciation and amortization	23,987	21,140	20,805	19,588	4,657	4,896	5,234	6,012	20,800	5,896	5,833	21,700
Research and development costs	9,458	8,410	7,895	7,490	1,925	1,788	1,916	2,114	7,743	2,025	2,057	8,000

Long Term Data

(Millions of yen)	FY ended Mar. '09	FY ended Mar. '10	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13					FY ending Mar. '14	
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q
Cash flows from operating activities	37,063	30,408	24,439	20,233	1,259	6,615	1,007	14,108	22,990	5,314	17,653
Cash flows from investing activities	(24,554)	(12,733)	(28,631)	(29,018)	(10,270)	(10,855)	(16,950)	263	(37,813)	(7,141)	(6,817)
Cash flows from financing activities	(6,974)	(20,118)	7,984	4,761	5,148	4,955	19,147	(11,841)	17,409	(7,887)	(3,558)
Total Liabilities and net assets	285,396	277,967	291,092	306,772	310,693	317,999	357,708	362,805	362,805	369,351	377,719
Total net assets	106,762	108,381	109,967	109,777	102,309	105,284	125,131	137,858	137,858	141,859	147,161
Interest-bearing debts	137,890	123,399	133,212	142,543	151,264	156,136	179,233	170,411	170,411	164,731	161,205
Net interest-bearing debts	109,995	96,892	103,622	114,213	127,237	130,743	149,490	136,229	136,229	137,387	126,482
D/E ratio	1.3	1.1	1.2	1.3	1.5	1.5	1.4	1.2	1.2	1.2	1.1
Net D/E ratio	1.0	0.9	0.9	1.0	1.2	1.2	1.2	1.0	1.0	1.0	0.9
Interest expense	2,645	1,897	1,832	2,320	593	640	687	729	2,651	612	545
ROE	2.1%	6.3%	11.6%	5.5%	-	-	-	-	1.5%	-	-
ROA (based on net income)	0.8%	2.4%	4.4%	2.0%	-	-	-	-	0.5%	-	-

Per Share Data

(Yen, Shares)	FY ended Mar. '09	FY ended Mar. '10	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13					FY ending Mar. '14		Forecasts for FY ending Mar. '14
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q	
Net income per share (EPS)	6.2	17.2	32.6	15.6	4.6	5.4	2.9	(8.0)	4.8	7.7	15.9	45.6
Fully diluted net income per share	-	-	-	15.5	4.4	5.1	2.8	(7.6)	4.7	7.3	15.1	-
Interim dividends	5.0	3.0	3.0	3.0	-	3.0	-	-	3.0	-	3.0	3.0
Year-end dividends	2.0	4.0	4.0	4.0	-	-	-	4.0	4.0	-	-	4.0
BPS	271.9	279.9	282.0	288.7	262.1	267.6	319.9	351.7	351.7	362.1	376.3	-
Total weighted average number of shares outstanding	394,853,473	387,296,335	382,318,700	379,013,837	375,785,480	372,655,219	372,984,408	373,388,656	373,699,462	372,817,372	373,213,795	-
Number of shares outstanding at end of term	388,979,693	381,943,161	382,644,492	378,858,714	372,248,860	372,739,404	373,210,613	373,456,068	373,456,068	372,876,662	373,263,914	-

* Number of outstanding shares : Total number of shares issued -Treasury stock

Number of Group Employees

(Persons)	FY ended Mar. '09	FY ended Mar. '10	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13				FY ending Mar. '14	
					1Q	2Q	3Q	4Q	1Q	2Q
Japan	3,107	3,183	3,319	3,368	3,487	3,462	3,456	3,425	3,470	3,454
Thailand	25,145	29,336	31,011	31,117	32,453	33,126	32,688	31,221	31,453	31,852
China	11,159	10,329	13,550	10,119	11,030	10,754	10,526	8,984	9,219	8,914
Cambodia	0	0	224	1,320	1,276	2,141	2,866	2,924	3,938	4,699
Other Asian Countries	2,926	3,315	2,778	2,507	3,072	3,149	3,611	3,576	4,464	4,698
Europe	1,328	1,082	1,068	1,057	1,078	1,104	1,130	1,114	1,147	1,242
North and South America	1,979	1,846	1,877	1,918	2,009	2,033	2,065	2,083	2,138	2,069
Group	45,644	49,091	53,827	51,406	54,405	55,769	56,342	53,327	55,829	56,928