



Minebea Co., Ltd.
Fiscal Year Ended March 31, 2014
Supplementary Financial Data
(May 9, 2014)

Any statements in this material which are not an historical fact are future projections made based on certain assumptions and our management's judgment drawn from currently available information.

Please note that actual performance may vary significantly from any particular projection, due to various factors.

Factors affecting our actual performance include: (i) changes in economic conditions surrounding us or demand trends; (ii) fluctuation of foreign exchange rates or interest rates; and (iii) our ability to continue R&D, manufacturing and marketing in a timely manner in the electronics business sector, where technological innovations are rapid and new products are launched continuously. However, this is not a complete list of the factors affecting actual performance.

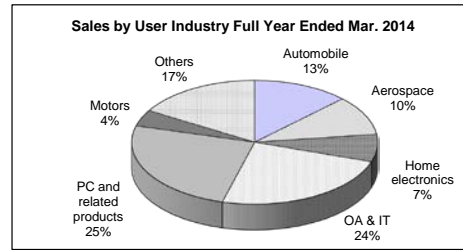
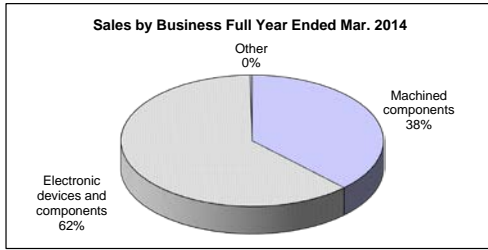
Consolidated Balance Sheets

Assets

(Millions of yen)	Year ended Mar. '13				Year ended Mar. '14				Change 4Q - 4Q	Remarks	(Millions of yen)
	1Q (Jun. '12)	2Q (Sep. '12)	3Q (Dec. '12)	4Q (Mar. '13)	1Q (Jun. '13)	2Q (Sep. '13)	3Q (Dec. '13)	4Q (Mar. '14)			
Current assets	160,499	162,322	175,821	170,976	175,690	186,785	196,045	189,637	+18,661	Effect of FX fluctuations	12,587
Cash and cash equivalents	24,027	25,393	29,743	34,182	27,344	34,723	35,194	38,615	+4,433	Effect of FX fluctuations	2,841
Notes and accounts receivable	64,718	63,348	66,915	62,645	70,797	77,675	81,082	74,340	+11,695	Increase in sales Effect of FX fluctuations	4,358
Inventories	51,751	54,775	60,171	58,232	59,084	60,494	65,457	63,650	+5,418	Effect of FX fluctuations	3,874
Others	20,000	18,802	18,988	15,913	18,461	13,888	14,308	13,029	(2,884)		
Fixed assets	150,132	155,619	181,832	191,777	193,613	190,889	194,491	191,602	(175)	Effect of FX fluctuations	4,864
Tangible fixed assets	128,173	135,583	160,513	170,762	171,294	167,564	169,361	166,899	(3,863)		
Intangible fixed assets	7,119	5,477	5,244	4,868	4,810	6,049	5,950	5,529	+661		
Investment and other assets	14,839	14,557	16,074	16,146	17,507	17,276	19,179	19,173	+3,027	Inclusion of Hysonic in affiliated company in equity-method, investment in Paradox Engineering, investment in KJ Pretech, etc.	
Deferred charges	61	58	54	51	47	44	41	37	(14)		
Total assets	310,693	317,999	357,708	362,805	369,351	377,719	390,577	381,278	+18,473	Effect of FX fluctuations	17,473

Liabilities and Net Assets

(Millions of yen)	Year ended Mar. '13				Year ended Mar. '14				Change 4Q - 4Q	Remarks	(Millions of yen)
	1Q (Jun. '12)	2Q (Sep. '12)	3Q (Dec. '12)	4Q (Mar. '13)	1Q (Jun. '13)	2Q (Sep. '13)	3Q (Dec. '13)	4Q (Mar. '14)			
Current liabilities	125,862	131,401	136,355	128,484	129,494	130,048	125,993	120,937	(7,547)	Effect of FX fluctuations	3,589
Notes and accounts payable	27,542	26,391	25,304	20,397	27,246	31,975	33,264	29,898	+9,501	Impact of increased orders	
Short-term interest-bearing debts	76,125	82,185	91,287	85,203	77,712	71,905	69,058	64,044	(21,159)	Short-term loans payable Current portion of long-term loans payable	48,794 15,250
Others	22,191	22,821	19,760	22,880	24,533	26,164	23,669	26,991	+4,111	Effect of FX fluctuations	676
Long-term liabilities	82,520	81,313	96,222	96,463	97,997	100,509	99,968	96,877	+414		
Long-term interest-bearing debts	75,139	73,951	87,946	85,208	87,019	89,300	88,293	84,454	(754)	Bonds Convertible bond-type bonds with subscription rights to shares Long-term loans payable	10,000 7,700 66,754
Others	7,378	7,358	8,272	11,251	10,974	11,205	11,672	12,421	+1,170		
Total liabilities	208,383	212,715	232,577	224,947	227,492	230,557	225,962	217,814	(7,133)	Effect of FX fluctuations	4,264
Total net assets	102,309	105,284	125,131	137,858	141,859	147,161	164,615	163,463	+25,605	Increase of retained earnings Effect of FX fluctuations	18,265 13,209
Total liabilities and net assets	310,693	317,999	357,708	362,805	369,351	377,719	390,577	381,278	+18,473	Effect of FX fluctuations	17,473
Interest-bearing debts	151,264	156,136	179,233	170,411	164,731	161,205	157,351	148,498	(21,913)	Effect of FX fluctuations Difference of principal	933 (22,846)
Net interest-bearing debts	127,237	130,743	149,490	136,229	137,387	126,482	122,157	109,883	(26,346)	Effect of FX fluctuations Difference of principal	(1,908) (24,438)



Consolidated Statements of Income

(Millions of yen)	Year ended Mar. '13					Year ended Mar. '14					Change YR - YR	Remarks
	1Q (Apr. '12 - Jun. '12)	2Q (Jul. '12 - Sep. '12)	3Q (Oct. '12 - Dec. '12)	4Q (Jan. '13 - Mar. '13)	Full Year (Apr. '12 - Mar. '13)	1Q (Apr. '13 - Jun. '13)	2Q (Jul. '13 - Sep. '13)	3Q (Oct. '13 - Dec. '13)	4Q (Jan. '14 - Mar. '14)	Full Year (Apr. '13 - Mar. '14)		
Net sales	68,621	70,480	71,705	71,601	282,409	85,317	95,482	97,135	93,608	371,543	+89,134	Increase in motors, LED backlights and ball bearings
Cost of sales	53,223	54,655	57,114	60,120	225,113	68,796	72,827	73,297	70,846	285,768	+60,655	
Gross profit	15,398	15,824	14,590	11,481	57,295	16,520	22,654	23,838	22,761	85,775	+28,480	Increase in motors, LED backlights and ball bearings
Gross profit margin	22.4%	22.5%	20.3%	16.0%	20.3%	19.4%	23.7%	24.5%	24.3%	23.1%	+2.8%	
SG&A expenses	11,704	11,817	11,647	11,956	47,125	12,982	13,189	13,526	13,878	53,575	+6,450	Effect of FX fluctuations 5,646
SG&A % sales ratio	17.1%	16.8%	16.2%	16.7%	16.7%	15.2%	13.8%	13.9%	14.8%	14.4%	(2.3%)	
Operating income (loss)	3,693	4,007	2,943	(474)	10,169	3,538	9,465	10,312	8,883	32,199	+22,030	
Operating income margin	5.4%	5.7%	4.1%	(0.7%)	3.6%	4.1%	9.9%	10.6%	9.5%	8.7%	+5.1%	
Other income (expenses)	(324)	(434)	(624)	(1,113)	(2,496)	(469)	(782)	(1,942)	(940)	(4,134)	(1,638)	
Net interest income (expenses)	(436)	(537)	(512)	(579)	(2,064)	(402)	(424)	(293)	(274)	(1,391)	+673	Equity in losses of affiliates by Hysonic, etc. (777) Attorneys's fee, foreign exchange losses, etc.
Others	110	102	(111)	(534)	(433)	(68)	(358)	(1,649)	(666)	(2,743)	(2,310)	
Ordinary income (loss)	3,368	3,573	2,319	(1,587)	7,673	3,068	8,682	8,370	7,943	28,065	+20,392	
Net extraordinary income (loss)	(739)	(1,241)	(306)	(505)	(2,791)	(68)	(1,033)	1,064	(1,216)	(1,253)	+1,538	Refer to breakdown below
Income (loss) before income taxes	2,629	2,333	2,012	(2,092)	4,882	3,000	7,649	9,433	6,727	26,811	+21,929	
Total income taxes	1,064	427	1,065	1,091	3,649	248	1,931	2,399	1,855	6,434	+2,785	
Current (including enterprise tax)	742	1,360	1,013	940	4,057	454	1,435	1,567	1,151	4,608	+551	
Adjustment of income taxes	321	(933)	51	151	(408)	(205)	495	831	704	1,825	+2,233	
Minority interests	(153)	(96)	(129)	(191)	(571)	(99)	(201)	(73)	(126)	(500)	+71	
Net income (loss)	1,718	2,002	1,076	(2,992)	1,804	2,852	5,920	7,107	4,998	20,878	+19,074	

Breakdown for Extraordinary Income and Loss

(Millions of yen)	Year ended Mar. '14					Remarks
	1Q	2Q	3Q	4Q	Full Year	
Extraordinary income	66	12	1,243	352	1,675	
Gain on sales of fixed assets	12	12	12	23	62	
Insurance income	-	-	-	328	328	Insurance income related to explosion at NHBB Peterborough plant
Gain on sales of investment securities	53	-	-	-	53	
Gain on sales of stocks of subsidiaries and affiliates	-	-	1,230	-	1,230	Gain by changing Hysonic to equity-method affiliate
Extraordinary loss	134	1,045	179	1,568	2,928	
Loss on sales of fixed assets	6	15	9	35	67	
Loss on disposal of fixed assets	15	8	87	37	149	
Impairment loss	-	963	-	12	975	
Amortization of goodwill	-	-	-	300	300	
Loss on disaster	-	-	-	548	548	Losses related to explosion of NHBB Peterborough plant
Business restructuring losses	104	53	-	591	749	Restructuring losses of inverters, US subsidiary, etc.
Loss on after-care of products	-	-	74	-	74	
Allowance for environmental remediation expenses	7	4	7	43	63	
Net extraordinary income (loss)	(68)	(1,033)	1,064	(1,216)	(1,253)	

Consolidated Statements of Cash Flows

(Millions of yen)	Year ended Mar. '13					Year ended Mar. '14					Change YR - YR
	1Q (Apr. '12 - Jun. '12)	2Q (Jul. '12 - Sep. '12)	3Q (Oct. '12 - Dec. '12)	4Q (Jan. '13 - Mar. '13)	Full Year (Apr. '12 - Mar. '13)	1Q (Apr. '13 - Jun. '13)	2Q (Jul. '13 - Sep. '13)	3Q (Oct. '13 - Dec. '13)	4Q (Jan. '14 - Mar. '14)	Full Year (Apr. '13 - Mar. '14)	
Cash flows from operating activities	1,259	6,615	1,007	14,108	22,990	5,314	17,653	8,981	17,224	49,173	+26,183
Income (loss) before income taxes	2,629	2,333	2,012	(2,092)	4,882	3,000	7,649	9,433	6,727	26,811	+21,929
Depreciation and amortization	4,657	4,896	5,234	6,012	20,800	5,896	5,833	6,020	5,989	23,740	+2,940
Amortization of consolidation adjustments	360	370	247	790	1,769	146	156	156	457	917	(852)
(Gain) loss on sales and disposal of fixed assets	(119)	(45)	45	(4,280)	(4,398)	9	10	84	48	154	+4,552
(Increase) decrease in notes and accounts receivable	(5,622)	501	1,350	8,462	4,692	(6,505)	(6,739)	(432)	5,638	(8,038)	(12,730)
Decrease (increase) in inventories	(4,031)	(3,064)	265	6,908	78	775	(1,019)	(1,618)	722	(1,139)	(1,217)
Increase (decrease) in notes and accounts payable	3,991	(1,224)	(2,696)	(6,570)	(6,499)	6,820	4,897	739	(3,033)	9,424	+15,923
Income tax paid / refund (paid)	(531)	(820)	(1,982)	(449)	(3,783)	(445)	(169)	(1,407)	(125)	(2,146)	+1,637
Others	(76)	3,667	(3,468)	5,322	5,445	(4,381)	7,030	(3,997)	795	(553)	(5,998)
Cash flows from investing activities	(10,270)	(10,855)	(16,950)	263	(37,813)	(7,141)	(6,817)	(5,969)	(5,028)	(24,957)	+12,856
Purchase of tangible fixed assets	(8,899)	(11,768)	(17,484)	(4,810)	(42,962)	(4,999)	(4,489)	(4,755)	(4,098)	(18,342)	+24,620
Proceeds from sales of tangible fixed assets	167	105	76	5,495	5,845	324	140	129	357	952	(4,893)
Purchase of intangible fixed assets	(102)	(104)	(222)	(464)	(893)	(277)	(193)	(171)	(217)	(860)	+33
Purchase of investments in subsidiaries resulting in change in scope of consolidation	(1,662)	1,662	-	-	-	-	(1,888)	-	-	(1,888)	(1,888)
Others	226	(751)	680	42	196	(2,189)	(386)	(1,172)	(1,071)	(4,818)	(5,014)
Cash flows from financing activities	5,148	4,955	19,147	(11,841)	17,409	(7,887)	(3,558)	(5,152)	(8,634)	(25,233)	(42,642)
Increase (decrease) in loans and debts	8,879	4,882	20,121	(11,847)	22,036	(6,132)	(3,629)	(4,082)	(8,632)	(22,478)	(44,514)
Purchase of treasury stock	(2,154)	(0)	(0)	(0)	(2,155)	(254)	(1)	(2)	(3)	(262)	+1,893
Proceeds from disposal of treasury stock	22	147	134	76	381	63	140	119	68	392	+11
Cash dividends paid	(1,515)	-	(1,118)	-	(2,633)	(1,493)	-	(1,119)	-	(2,613)	+20
Others	(82)	(75)	9	(70)	(219)	(69)	(66)	(66)	(67)	(269)	(50)
Effect of exchange rate changes on cash and cash equivalents	(534)	(259)	1,404	1,546	2,157	829	130	1,244	(80)	2,123	(34)
Net increase (decrease) in cash and cash equivalents	(4,396)	455	4,608	4,077	4,744	(8,885)	7,408	(896)	3,480	1,106	(3,638)
Cash and cash equivalents at beginning of period	23,365	19,082	19,537	24,146	23,365	28,223	19,337	26,745	25,551	28,223	+4,858
Increase (decrease) in cash and cash equivalents resulting from change of scope of consolidation	-	-	-	-	-	-	-	(298)	-	(298)	(298)
Increase in cash and cash equivalents from newly consolidated subsidiaries	112	-	-	-	112	-	-	-	-	-	(112)
Cash and cash equivalents at end of period	19,082	19,537	24,146	28,223	28,223	19,337	26,745	25,551	29,031	29,031	+808

Consolidated Sales and Income and Performance by Business Segment
Quarterly

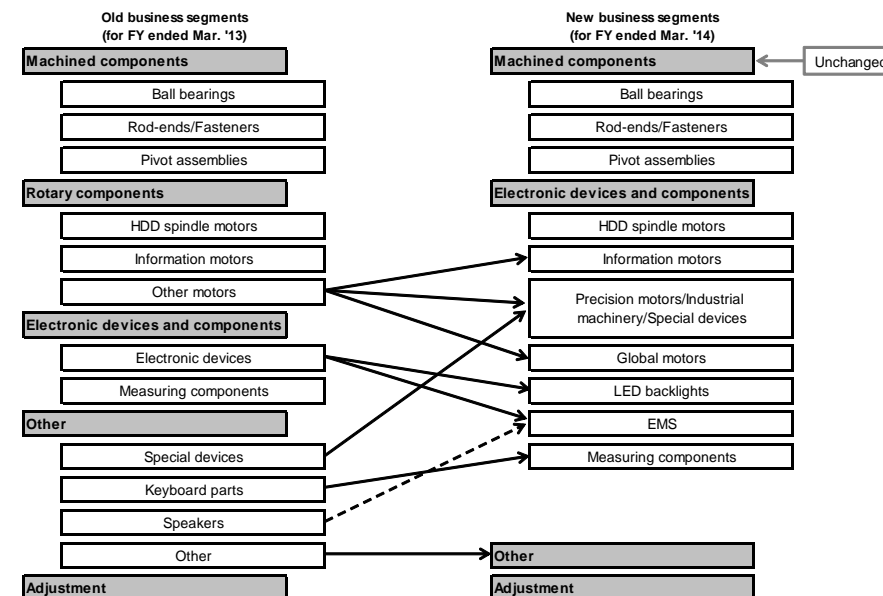
(Millions of yen)	FY ended Mar. '13				FY ended Mar. '14			
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Machined components	29,966	26,977	26,137	30,490	34,092	34,597	34,795	36,547
Electronic devices and components	38,434	43,275	45,326	40,874	50,982	60,646	62,073	56,812
Other	220	227	240	236	242	238	267	248
Adjustment	-	-	-	-	-	-	-	-
Total sales	68,621	70,480	71,705	71,601	85,317	95,482	97,135	93,608
Machined components	7,463	7,008	5,745	5,242	6,889	8,537	8,622	9,500
Operating margin	24.9%	26.0%	22.0%	17.2%	20.2%	24.7%	24.8%	26.0%
Electronic devices and components	(447)	130	210	(2,346)	(327)	3,420	4,235	2,252
Operating margin	(1.2%)	0.3%	0.5%	(5.7%)	(0.6%)	5.6%	6.8%	4.0%
Other	38	39	172	(83)	15	386	447	16
Operating margin	17.3%	17.2%	71.7%	(35.2%)	6.2%	162.2%	167.4%	6.5%
Adjustment	(3,361)	(3,170)	(3,185)	(3,286)	(3,040)	(2,879)	(2,993)	(2,886)
Operating income (loss)	3,693	4,007	2,943	(474)	3,538	9,465	10,312	8,883
Operating margin	5.4%	5.7%	4.1%	(0.7%)	4.1%	9.9%	10.6%	9.5%
Ordinary income (loss)	3,368	3,573	2,319	(1,587)	3,068	8,682	8,370	7,943
Net income (loss)	1,718	2,002	1,076	(2,992)	2,852	5,920	7,107	4,998

Semiannual

(Millions of yen)	FY ended Mar. '13			FY ended Mar. '14			Forecasts of FY ending Mar. '15		
	1H	2H	Year	1H	2H	Year	1H (E)	2H (E)	Year (E)
Machined components	56,944	56,628	113,573	68,690	71,342	140,032	71,200	72,800	144,000
Electronic devices and components	81,709	86,201	167,911	111,628	118,886	230,514	124,300	130,700	255,000
Other	447	477	924	480	516	996	500	500	1,000
Adjustment	-	-	-	-	-	-	-	-	-
Total sales	139,101	143,308	282,409	180,799	190,744	371,543	196,000	204,000	400,000
Machined components	14,471	10,988	25,459	15,427	18,123	33,550	17,500	17,200	34,700
Operating margin	25.4%	19.4%	22.4%	22.5%	25.4%	24.0%	24.6%	23.6%	24.1%
Electronic devices and components	(317)	(2,135)	(2,452)	3,093	6,488	9,581	5,200	6,200	11,400
Operating margin	(0.4%)	(2.5%)	(1.5%)	2.8%	5.5%	4.2%	4.2%	4.7%	4.5%
Other	78	89	167	402	464	866	300	400	700
Operating margin	17.4%	18.7%	18.1%	83.8%	89.9%	86.9%	60.0%	80.0%	70.0%
Adjustment	(6,532)	(6,472)	(13,004)	(5,919)	(5,880)	(11,799)	(5,300)	(5,000)	(10,300)
Operating income (loss)	7,700	2,469	10,169	13,003	19,196	32,199	17,700	18,800	36,500
Operating margin	5.5%	1.7%	3.6%	7.2%	10.1%	8.7%	9.0%	9.2%	9.1%
Ordinary income (loss)	6,942	731	7,673	11,751	16,314	28,065	16,500	17,500	34,000
Net income (loss)	3,720	(1,916)	1,804	8,772	12,106	20,878	13,200	10,800	24,000

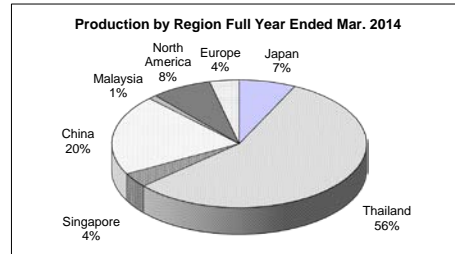
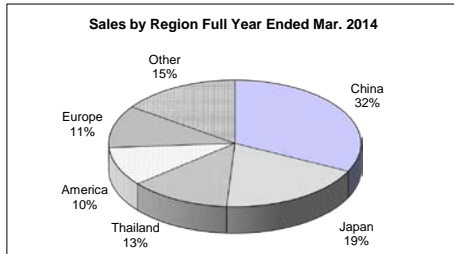
New Business Segments

Following a structural reorganization, we have changed our business segment classification starting the fiscal year ended March 31, 2014.



Historical Consolidated Sales and Income and Performance by Old Business Segment

(Millions of yen)	FY ended Mar. '11					FY ended Mar. '12					FY ended Mar. '13				
	1Q	2Q	3Q	4Q	Year	1Q	2Q	3Q	4Q	Year	1Q	2Q	3Q	4Q	Year
Machined components	28,180	26,782	26,550	26,327	107,841	27,482	27,121	24,426	28,008	107,037	29,966	26,977	26,137	30,490	113,573
Rotary components	24,889	26,707	25,275	24,266	101,139	24,347	25,633	19,267	22,115	91,363	24,079	26,140	24,491	27,208	101,919
Electronic devices and components	9,707	10,653	10,932	9,209	40,502	8,959	10,497	9,184	9,245	37,887	12,131	14,979	18,533	11,547	57,190
Other	5,114	5,660	4,741	4,140	19,657	4,013	4,393	3,837	2,823	15,068	2,444	2,383	2,542	2,355	9,726
Adjustment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total sales	67,891	69,803	67,500	63,944	269,139	64,802	67,646	56,716	62,193	251,358	68,621	70,480	71,705	71,601	282,409
Machined components	7,105	7,306	6,891	6,785	28,088	6,302	7,076	5,691	6,542	25,611	7,463	7,008	5,745	5,242	25,459
<i>Operating margin</i>	<i>25.2%</i>	<i>27.3%</i>	<i>26.0%</i>	<i>25.8%</i>	<i>26.0%</i>	<i>22.9%</i>	<i>26.1%</i>	<i>23.3%</i>	<i>23.4%</i>	<i>23.9%</i>	<i>24.9%</i>	<i>26.0%</i>	<i>22.0%</i>	<i>17.2%</i>	<i>22.4%</i>
Rotary components	8	265	16	(515)	(224)	(878)	(538)	(1,602)	(1,098)	(4,118)	(542)	(420)	(1,382)	(2,023)	(4,368)
<i>Operating margin</i>	<i>0.0%</i>	<i>1.0%</i>	<i>0.1%</i>	<i>(2.1%)</i>	<i>(0.2%)</i>	<i>(3.6%)</i>	<i>(2.1%)</i>	<i>(8.3%)</i>	<i>(5.0%)</i>	<i>(4.5%)</i>	<i>(2.3%)</i>	<i>(1.6%)</i>	<i>(5.6%)</i>	<i>(7.4%)</i>	<i>(4.3%)</i>
Electronic devices and components	1,497	1,308	921	432	4,160	(102)	140	(259)	(737)	(959)	(67)	471	1,365	(237)	1,531
<i>Operating margin</i>	<i>15.4%</i>	<i>12.3%</i>	<i>8.4%</i>	<i>4.7%</i>	<i>10.3%</i>	<i>(1.1%)</i>	<i>1.3%</i>	<i>(2.8%)</i>	<i>(8.0%)</i>	<i>(2.5%)</i>	<i>(0.6%)</i>	<i>3.1%</i>	<i>7.4%</i>	<i>(2.1%)</i>	<i>2.7%</i>
Other	112	345	102	(63)	498	(59)	(96)	(80)	(101)	(338)	181	127	97	(174)	231
<i>Operating margin</i>	<i>2.2%</i>	<i>6.1%</i>	<i>2.2%</i>	<i>(1.5%)</i>	<i>2.5%</i>	<i>(1.5%)</i>	<i>(2.2%)</i>	<i>(2.1%)</i>	<i>(3.6%)</i>	<i>(2.2%)</i>	<i>7.4%</i>	<i>5.3%</i>	<i>3.8%</i>	<i>(7.4%)</i>	<i>2.4%</i>
Adjustment	(2,699)	(2,878)	(2,334)	(2,445)	(10,358)	(2,957)	(2,832)	(2,896)	(2,909)	(11,595)	(3,341)	(3,179)	(2,882)	(3,279)	(12,683)
Operating income (loss)	6,024	6,346	5,597	4,194	22,163	2,303	3,749	850	1,695	8,599	3,693	4,007	2,943	(474)	10,169
<i>Operating margin</i>	<i>8.9%</i>	<i>9.1%</i>	<i>8.3%</i>	<i>6.6%</i>	<i>8.2%</i>	<i>3.6%</i>	<i>5.5%</i>	<i>1.5%</i>	<i>2.7%</i>	<i>3.4%</i>	<i>5.4%</i>	<i>5.7%</i>	<i>4.1%</i>	<i>(0.7%)</i>	<i>3.6%</i>
Ordinary income (loss)	5,600	5,935	5,117	3,710	20,364	1,870	3,162	323	1,142	6,499	3,368	3,573	2,319	(1,587)	7,673
Net income (loss)	3,815	3,502	3,331	1,816	12,465	668	2,100	(3,055)	6,208	5,922	1,718	2,002	1,076	(2,992)	1,804



Consolidated Sales by Region

(Millions of yen)	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13					FY ended Mar. '14				
	Full Year	Full Year	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year
China	71,542	61,307	17,016	19,904	23,060	21,831	81,999	26,919	30,619	32,341	29,948	119,828
Japan	63,308	58,994	15,281	14,418	13,894	13,258	56,853	15,785	19,348	18,719	15,944	69,797
Thailand	36,470	33,546	9,274	9,759	8,452	8,926	36,413	10,327	12,206	12,883	12,630	48,047
America	26,225	24,848	7,052	6,636	6,548	8,305	28,542	9,226	9,353	8,825	9,608	37,013
Europe	26,296	26,499	6,901	6,553	6,813	8,419	28,688	8,955	9,674	9,822	11,805	40,258
Other	45,297	46,161	13,094	13,208	12,936	10,860	49,912	14,102	14,279	14,542	13,671	56,597
Total	269,139	251,358	68,621	70,480	71,705	71,601	282,409	85,317	95,482	97,135	93,608	371,543

*Following amendments in the Japanese Accounting Standards, we have changed our Consolidated Sales by Region as above starting the fiscal year ended March 31, 2011.

Production by Region

(Millions of yen)	FY ended Mar. '09	FY ended Mar. '10	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13					FY ended Mar. '14				
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year
Japan	24,392	18,364	20,985	22,402	5,699	5,716	5,841	5,666	22,922	6,363	6,571	6,828	6,979	26,741
Asia (excluding Japan)	197,608	180,349	216,160	197,287	54,635	57,245	58,502	56,460	226,843	68,792	78,189	80,048	75,342	302,371
Thailand	123,626	121,550	137,298	130,499	35,041	34,507	36,530	36,944	143,023	45,722	54,227	56,009	53,164	209,122
Singapore	10,592	10,184	10,923	10,452	3,052	2,435	2,318	2,855	10,660	3,363	3,441	3,305	3,604	13,713
China	58,917	43,976	63,769	53,234	15,686	19,442	18,864	15,745	69,737	18,870	19,543	19,714	17,595	75,722
Malaysia	4,473	4,639	4,170	3,102	856	861	790	916	3,423	837	978	1,020	979	3,814
North America	25,889	21,326	23,514	22,763	6,047	5,550	5,170	7,002	23,769	7,430	7,228	6,647	7,216	28,521
Europe	8,274	8,407	8,480	8,906	2,240	1,969	2,193	2,473	8,875	2,732	3,494	3,612	4,072	13,910
Total	256,163	228,446	269,139	251,358	68,621	70,480	71,705	71,601	282,409	85,317	95,482	97,135	93,608	371,543

Exchange Rates

(Yen)		FY ended Mar. '09	FY ended Mar. '10	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13					FY ended Mar. '14					Assumption for year ending Mar. '15
						1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year	
US\$	PL	100.83	93.04	86.04	79.07	80.77	78.69	79.79	90.08	82.33	97.72	98.34	99.56	103.40	99.76	102.00
	BS	98.23	93.04	83.15	82.19	79.31	77.60	86.58	94.05	94.05	98.59	97.75	105.39	102.92	102.92	102.00
Euro	PL	145.65	131.10	113.22	110.20	104.89	97.65	103.36	120.02	106.48	126.96	129.61	135.53	141.41	133.38	139.00
	BS	129.84	124.92	117.57	109.80	98.74	100.24	114.71	120.73	120.73	128.53	131.87	145.05	141.65	141.65	139.00
Thai Baht	PL	2.98	2.74	2.75	2.59	2.60	2.49	2.60	3.00	2.67	3.30	3.12	3.16	3.15	3.18	3.20
	BS	2.76	2.87	2.75	2.67	2.49	2.52	2.82	3.20	3.20	3.16	3.11	3.20	3.17	3.17	3.20
RMB	PL	14.64	13.61	12.78	12.33	12.76	12.36	12.76	14.44	13.08	15.84	16.02	16.31	16.96	16.28	16.80
	BS	14.34	13.65	12.65	13.03	12.46	12.31	13.87	15.14	15.14	16.03	15.98	17.35	16.55	16.55	16.80

Capital Expenditure, Depreciation and Amortization, R&D Costs

(Millions of yen)	FY ended Mar. '09	FY ended Mar. '10	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13					FY ended Mar. '14					Forecasts for FY ending Mar. '15
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year	
Capital expenditure	20,182	11,081	27,335	27,306	8,877	11,909	17,511	5,390	43,687	5,852	4,192	4,428	6,207	20,679	21,500
Depreciation and amortization	23,987	21,140	20,805	19,588	4,657	4,896	5,234	6,012	20,800	5,896	5,833	6,020	5,989	23,740	26,200
Research and development costs	9,458	8,410	7,895	7,490	1,925	1,788	1,916	2,114	7,743	2,025	2,057	2,284	2,195	8,561	8,500

Long Term Data

(Millions of yen)	FY ended Mar. '09	FY ended Mar. '10	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13					FY ended Mar. '14				
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year
Cash flows from operating activities	37,063	30,408	24,439	20,233	1,259	6,615	1,007	14,108	22,990	5,314	17,653	8,981	17,224	49,173
Cash flows from investing activities	(24,554)	(12,733)	(28,631)	(29,018)	(10,270)	(10,855)	(16,950)	263	(37,813)	(7,141)	(6,817)	(5,969)	(5,028)	(24,957)
Cash flows from financing activities	(6,974)	(20,118)	7,984	4,761	5,148	4,955	19,147	(11,841)	17,409	(7,887)	(3,558)	(5,152)	(8,634)	(25,233)
Total Liabilities and net assets	285,396	277,967	291,092	306,772	310,693	317,999	357,708	362,805	362,805	369,351	377,719	390,577	381,278	381,278
Total net assets	106,762	108,381	109,967	109,777	102,309	105,284	125,131	137,858	137,858	141,859	147,161	164,615	163,463	163,463
Interest-bearing debts	137,890	123,399	133,212	142,543	151,264	156,136	179,233	170,411	170,411	164,731	161,205	157,351	148,498	148,498
Net interest-bearing debts	109,995	96,892	103,622	114,213	127,237	130,743	149,490	136,229	136,229	137,387	126,482	122,157	109,883	109,883
D/E ratio	1.3	1.1	1.2	1.3	1.5	1.5	1.4	1.2	1.2	1.2	1.1	1.0	0.9	0.9
Net D/E ratio	1.0	0.9	0.9	1.0	1.2	1.2	1.2	1.0	1.0	1.0	0.9	0.7	0.7	0.7
Interest expense	2,645	1,897	1,832	2,320	593	640	687	729	2,651	612	545	511	469	2,138
ROE	2.1%	6.3%	11.6%	5.5%	-	-	-	-	1.5%	-	-	-	-	14.4%
ROA (based on net income)	0.8%	2.4%	4.4%	2.0%	-	-	-	-	0.5%	-	-	-	-	5.6%

Per Share Data

(Yen, Shares)	FY ended Mar. '09	FY ended Mar. '10	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13					FY ended Mar. '14					Forecasts for FY ending Mar. '15
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year	
Net income per share (EPS)	6.2	17.2	32.6	15.6	4.6	5.4	2.9	(8.0)	4.8	7.7	15.9	19.0	13.4	55.9	64.3
Fully diluted net income per share	-	-	-	15.5	4.4	5.1	2.8	(7.6)	4.7	7.3	15.1	18.1	12.7	53.1	-
Interim dividends	5.0	3.0	3.0	3.0	-	3.0	-	-	3.0	-	3.0	-	-	3.0	4.0
Year-end dividends	2.0	4.0	4.0	4.0	-	-	-	4.0	4.0	-	-	-	5.0	5.0	4.0
BPS	271.9	279.9	282.0	288.7	262.1	267.6	319.9	351.7	351.7	362.1	376.3	427.0	422.6	422.6	-
Total weighted average number of shares outstanding	394,853,473	387,296,335	382,318,700	379,013,837	375,785,480	372,655,219	372,984,408	373,388,656	373,699,462	372,817,372	373,213,795	373,364,106	373,509,882	373,225,855	-
Number of shares outstanding at end of term	388,979,693	381,943,161	382,644,492	378,858,714	372,248,860	372,739,404	373,210,613	373,456,068	373,456,068	372,876,662	373,263,914	373,448,210	373,530,149	373,530,149	-

* Number of outstanding shares : Total number of shares issued - Treasury stock

Number of Group Employees

(Persons)	FY ended Mar. '09	FY ended Mar. '10	FY ended Mar. '11	FY ended Mar. '12	FY ended Mar. '13				FY ended Mar. '14			
					1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Japan	3,107	3,183	3,319	3,368	3,487	3,462	3,456	3,425	3,470	3,454	3,439	3,401
Thailand	25,145	29,336	31,011	31,117	32,453	33,126	32,688	31,221	31,453	31,852	32,044	31,537
China	11,159	10,329	13,550	10,119	11,030	10,754	10,526	8,984	9,219	8,914	8,571	9,125
Cambodia	0	0	224	1,320	1,276	2,141	2,866	2,924	3,938	4,699	4,166	4,419
Other Asian Countries	2,926	3,315	2,778	2,507	3,072	3,149	3,611	3,576	4,464	4,698	4,654	2,990
Europe	1,328	1,082	1,068	1,057	1,078	1,104	1,130	1,114	1,147	1,242	1,238	1,254
North and South America	1,979	1,846	1,877	1,918	2,009	2,033	2,065	2,083	2,138	2,069	2,092	2,042
Group	45,644	49,091	53,827	51,406	54,405	55,769	56,342	53,327	55,829	56,928	56,204	54,768