



Minebea Co., Ltd.

Third Quarter of Fiscal Year Ending March 31, 2013

Supplementary Financial Data

(February 1, 2013)

Any statements in this material which are not an historical fact are future projections made based on certain assumptions and our management's judgment drawn from currently available information.

Please note that actual performance may vary significantly from any particular projection, due to various factors.

Factors affecting our actual performance include: (i) changes in economic conditions surrounding us or demand trends; (ii) fluctuation of foreign exchange rates or interest rates; and (iii) our ability to continue R&D, manufacturing and marketing in a timely manner in the electronics business sector, where technological innovations are rapid and new products are launched continuously. However, this is not a complete list of the factors affecting actual performance.

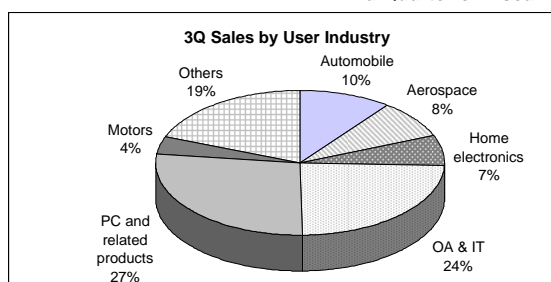
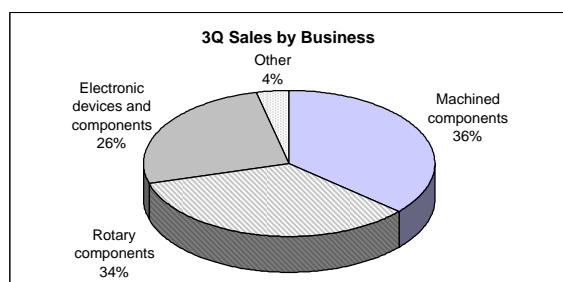
Consolidated Balance Sheets

Assets

(Millions of yen)	Year ended Mar. '12				Year ending Mar. '13			Change 3Q - 2Q	Remarks
	1Q (Jun. '11)	2Q (Sep. '11)	3Q (Dec. '11)	4Q (Mar. '12)	1Q (Jun. '12)	2Q (Sep. '12)	3Q (Dec. '12)		
Current assets	142,397	142,180	137,287	157,787	160,499	162,322	175,821	+13,499	— Effect of FX fluctuations 14,923
Cash and cash equivalents	24,299	23,451	23,022	28,330	24,027	25,393	29,743	+4,350	— cf. P.4
Notes and accounts receivable	55,790	57,463	51,454	58,794	64,718	63,348	66,915	+3,567	
Inventories	44,271	45,256	46,480	49,022	51,751	54,775	60,171	+5,396	
Others	18,033	16,006	16,326	21,635	20,000	18,802	18,988	+186	
Fixed assets	143,833	137,813	139,123	148,920	150,132	155,619	181,832	+26,213	— Effect of FX fluctuations 14,011
Tangible fixed assets	121,880	117,157	118,574	127,039	128,173	135,583	160,513	+24,930	
Intangible fixed assets	6,936	6,425	5,923	5,479	7,119	5,477	5,244	(233)	
Investment and other assets	15,016	14,230	14,626	16,401	14,839	14,557	16,074	+1,517	
Deferred charges	-	-	49	65	61	58	54	(4)	
Total assets	286,231	279,994	276,460	306,772	310,693	317,999	357,708	+39,709	— Effect of FX fluctuations 28,939

Liabilities and Net Assets

(Millions of yen)	Year ended Mar. '12				Year ending Mar. '13			Change 3Q - 2Q	Remarks
	1Q (Jun. '11)	2Q (Sep. '11)	3Q (Dec. '11)	4Q (Mar. '12)	1Q (Jun. '12)	2Q (Sep. '12)	3Q (Dec. '12)		
Current liabilities	120,465	122,671	112,066	115,713	125,862	131,401	136,355	+4,954	
Notes and accounts payable	20,224	20,532	18,078	23,336	27,542	26,391	25,304	(1,087)	
Short-term interest-bearing debts	76,142	78,850	72,728	68,606	76,125	82,185	91,287 ^{*1}	+9,102	*1 Short-term loans payable 72,417 Current portion of long-term loans payable 18,870
Others	24,097	23,285	21,256	23,768	22,191	22,821	19,760	(3,061)	
Long-term liabilities	63,892	62,077	72,037	81,281	82,520	81,313	96,222	+14,909	
Long-term interest-bearing debts	56,710	55,302	65,169	73,937	75,139	73,951	87,946 ^{*2}	+13,995	*2 Bonds 10,000 Convertible bond-type bonds with subscription rights to shares 7,700 Convertible bond-type bonds 169 Long-term loans payable 70,077
Others	7,180	6,773	6,866	7,342	7,378	7,358	8,272	+914	
Total liabilities	184,358	184,748	184,104	196,995	208,383	212,715	232,577	+19,862	— Effect of FX fluctuations 8,187
Total net assets	101,872	95,245	92,356	109,777	102,309	105,284	125,131	+19,847	— Effect of FX fluctuations 20,752
Total liabilities and net assets	286,231	279,994	276,460	306,772	310,693	317,999	357,708	+39,709	— Effect of FX fluctuations 28,939
Interest-bearing debts	132,852	134,152	137,897	142,543	151,264	156,136	179,233	+23,097	[Effect of FX fluctuations 2,983 Difference of principal 20,114
Net interest-bearing debts	108,553	110,701	114,875	114,213	127,237	130,743	149,490	+18,747	[Effect of FX fluctuations 1,027 Difference of principal 17,720



Consolidated Statements of Income

(Millions of yen)	Year ended Mar. '12					Year ending Mar. '13			Change 3Q - 3Q	Remarks
	1Q (Apr. '11 - Jun. '11)	2Q (Jul. '11 - Sep. '11)	3Q (Oct. '11 - Dec. '11)	4Q (Jan. '12 - Mar. '12)	Full Year (Apr. '11 - Mar. '12)	1Q (Apr. '12 - Jun. '12)	2Q (Jul. '12 - Sep. '12)	3Q (Oct. '12 - Dec. '12)		
Net sales	64,802	67,646	56,716	62,193	251,358	68,621	70,480	71,705	+14,989	Increase in LED backlights, HDD spindle motors, consolidation of Moatech Co., Ltd and pivot assemblies Decrease in keyboards and information motors Increase in LED backlights, pivot assemblies and rod-ends/fasteners Decrease in ball bearings
Cost of sales	51,139	52,816	44,982	49,566	198,505	53,223	54,655	57,114	+12,132	
Gross profit	13,662	14,829	11,733	12,626	52,852	15,398	15,824	14,590	+2,857	
<i>Gross profit margin</i>	21.1%	21.9%	20.7%	20.3%	21.0%	22.4%	22.5%	20.3%	(0.4%)	
SG&A expenses	11,359	11,080	10,882	10,930	44,253	11,704	11,817	11,647	+765	
<i>SG&A % sales ratio</i>	17.5%	16.4%	19.2%	17.6%	17.6%	17.1%	16.8%	16.2%	(3.0%)	
Operating income (loss)	2,303	3,749	850	1,695	8,599	3,693	4,007	2,943	+2,093	
<i>Operating income margin</i>	3.6%	5.5%	1.5%	2.7%	3.4%	5.4%	5.7%	4.1%	+2.6%	
Other income (expenses)	(432)	(587)	(527)	(553)	(2,099)	(324)	(434)	(624)	(97)	
Net interest income (expenses)	(372)	(407)	(443)	(497)	(1,716)	(436)	(537)	(512)	(69)	
Others	(62)	(180)	(84)	(57)	(383)	110	102	(111)	(27)	
Ordinary income (loss)	1,870	3,162	323	1,142	6,499	3,368	3,573	2,319	+1,996	Refer to breakdown below
Net extraordinary income (loss)	(53)	(20)	(3,074)	2,199	(947)	(739)	(1,241)	(306)	+2,768	
Income (loss) before income taxes	1,818	3,142	(2,750)	3,341	5,551	2,629	2,333	2,012	+4,762	
Total income taxes	1,200	1,114	558	(1,615)	1,258	1,064	427	1,065	+507	
Current (including enterprise tax)	805	1,134	(85)	765	2,620	742	1,360	1,013	+1,098	
Adjustment of income taxes	394	(20)	643	(2,381)	(1,362)	321	(933)	51	(592)	
Minority interests	(51)	(72)	(253)	(1,252)	(1,629)	(153)	(96)	(129)	+124	
Net income (loss)	668	2,100	(3,055)	6,208	5,922	1,718	2,002	1,076	+4,131	

Breakdown for Extraordinary Income and Loss

(Millions of yen)	Year ending Mar. '13			Remarks
	1Q	2Q	3Q	
Extraordinary income	138	107	5	[An amount of fixed costs when the factories were affected temporarily by the Thai Floods]
Gain on sales of fixed assets	138	107	5	
Extraordinary loss	877	1,348	311	
Loss on sales of fixed assets	12	0	4	
Loss on disposal of fixed assets	7	61	45	
Loss on disaster	849	612	252	
Business restructuring losses	4	-	-	
Allowance for environmental remediation expenses	4	3	4	
Provision of allowance for doubtful accounts	-	669	4	
Net extraordinary income (loss)	(739)	(1,241)	(306)	

Consolidated Statements of Cash Flows

(Millions of yen)	Year ended Mar. '12					Year ending Mar. '13			Change 3Q - 3Q
	1Q (Apr. '11 - Jun. '11)	2Q (Jul. '11 - Sep. '11)	3Q (Oct. '11 - Dec. '11)	4Q (Jan. '12 - Mar. '12)	Full Year (Apr. '11 - Mar. '12)	1Q (Apr. '12 - Jun. '12)	2Q (Jul. '12 - Sep. '12)	3Q (Oct. '12 - Dec. '12)	
Cash flows from operating activities	5,207	4,338	2,699	7,988	20,233	1,259	6,615	1,007	(1,692)
Income (loss) before income taxes	1,818	3,142	(2,750)	3,341	5,551	2,629	2,333	2,012	+4,762
Depreciation and amortization	5,051	4,906	4,825	4,805	19,588	4,657	4,896	5,234	+409
Amortization of consolidation adjustments	333	333	333	333	1,332	360	370	247	(86)
(Gain) loss on sales and disposal of fixed assets	23	2	(29)	(107)	(112)	(119)	(45)	45	+74
(Increase) decrease in notes and accounts receivable	(886)	(4,146)	6,304	(4,922)	(3,651)	(5,622)	501	1,350	(4,954)
Decrease (increase) in inventories	(1,468)	(3,459)	(1,123)	513	(5,538)	(4,031)	(3,064)	265	+1,388
Increase (decrease) in notes and accounts payable	2,095	1,122	(2,530)	4,241	4,928	3,991	(1,224)	(2,696)	(166)
Income tax paid / refund (paid)	(989)	(363)	(618)	(887)	(2,860)	(531)	(820)	(1,982)	(1,364)
Others	(766)	2,801	(1,710)	672	995	(76)	3,667	(3,468)	(1,758)
Cash flows from investing activities	(7,465)	(6,256)	(7,394)	(7,901)	(29,018)	(10,270)	(10,855)	(16,950)	(9,556)
Purchase of tangible fixed assets	(6,567)	(5,965)	(5,969)	(7,458)	(25,961)	(8,899)	(11,768)	(17,484)	(11,515)
Proceeds from sales of tangible fixed assets	100	61	84	263	510	167	105	76	(8)
Purchase of intangible fixed assets	(93)	(82)	(70)	(136)	(382)	(102)	(104)	(222)	(152)
Purchase of investments in subsidiaries resulting in change in scope of consolidation	-	-	-	-	-	(1,662)	1,662	-	-
Others	(907)	(270)	(1,440)	(568)	(3,183)	226	(751)	680	+2,120
Cash flows from financing activities	(3,536)	2,043	2,475	3,779	4,761	5,148	4,955	19,147	+16,672
Increase (decrease) in loans and debts	36	1,987	3,558	3,797	9,377	8,879	4,882	20,121	+16,563
Purchase of treasury stock	(2,010)	(0)	(0)	(0)	(2,011)	(2,154)	(0)	(0)	(0)
Proceeds from disposal of treasury stock	69	150	141	77	439	22	147	134	(7)
Cash dividends paid	(1,530)	-	(1,134)	-	(2,665)	(1,515)	-	(1,118)	+16
Others	(101)	(93)	(90)	(94)	(379)	(82)	(75)	9	+99
Effect of exchange rate changes on cash and cash equivalents	(270)	(848)	192	694	(232)	(534)	(259)	1,404	+1,212
Net increase (decrease) in cash and cash equivalents	(6,065)	(723)	(2,027)	4,560	(4,255)	(4,396)	455	4,608	+6,635
Cash and cash equivalents at beginning of period	27,621	21,555	20,832	18,804	27,621	23,365	19,082	19,537	(1,295)
Increase in cash and cash equivalents from newly consolidated subsidiaries	-	-	-	-	-	112	-	-	-
Cash and cash equivalents at end of period	21,555	20,832	18,804	23,365	23,365	19,082	19,537	24,146	+5,342

Consolidated Sales and Income and Performance by Business Segment
Quarterly

(Millions of yen)	FY ended Mar. '10				FY ended Mar. '11				FY ended Mar. '12				FY ending Mar. '13		
	1Q *1	2Q *1	3Q *1	4Q *1	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q
Machined components	22,559	24,912	25,123	26,695	28,180	26,782	26,550	26,327	27,482	27,121	24,426	28,008	29,966	26,977	26,137
Rotary components	16,142	18,293	19,442	20,307	24,889	26,707	25,275	24,266	24,347	25,633	19,267	22,115	24,079	26,140	24,491
Electronic devices and components	8,820	9,467	9,009	8,483	9,707	10,653	10,932	9,209	8,959	10,497	9,184	9,245	12,131	14,979	18,533
Other	4,314	4,757	5,141	4,975	5,114	5,660	4,741	4,140	4,013	4,393	3,837	2,823	2,444	2,383	2,542
Adjustment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total sales	51,837	57,430	58,716	60,461	67,891	69,803	67,500	63,944	64,802	67,646	56,716	62,193	68,621	70,480	71,705
Machined components	3,060	4,748	5,938	6,886	7,105	7,306	6,891	6,785	6,302	7,076	5,691	6,542	7,463	7,008	5,745
<i>Operating margin</i>	13.6%	19.1%	23.6%	25.8%	25.2%	27.3%	26.0%	25.8%	22.9%	26.1%	23.3%	23.4%	24.9%	26.0%	22.0%
Rotary components	(1,867)	(716)	388	368	8	265	16	(515)	(878)	(538)	(1,602)	(1,098)	(542)	(420)	(1,382)
<i>Operating margin</i>	(11.6%)	(3.9%)	2.0%	1.8%	0.0%	1.0%	0.1%	(2.1%)	(3.6%)	(2.1%)	(8.3%)	(5.0%)	(2.3%)	(1.6%)	(5.6%)
Electronic devices and components	1,706	1,541	1,162	973	1,497	1,308	921	432	(102)	140	(259)	(737)	(67)	471	1,365
<i>Operating margin</i>	19.3%	16.3%	12.9%	11.5%	15.4%	12.3%	8.4%	4.7%	(1.1%)	1.3%	(2.8%)	(8.0%)	(0.6%)	3.1%	7.4%
Other	(603)	(179)	37	60	112	345	102	(63)	(59)	(96)	(80)	(101)	181	127	97
<i>Operating margin</i>	(14.0%)	(3.8%)	0.7%	1.2%	2.2%	6.1%	2.2%	(1.5%)	(1.5%)	(2.2%)	(2.1%)	(3.6%)	7.4%	5.3%	3.8%
Adjustment	(2,901)	(2,673)	(3,078)	(2,793)	(2,699)	(2,878)	(2,334)	(2,445)	(2,957)	(2,832)	(2,896)	(2,909)	(3,341)	(3,179)	(2,882)
Operating income (loss)	(605)	2,720	4,449	5,494	6,024	6,346	5,597	4,194	2,303	3,749	850	1,695	3,693	4,007	2,943
<i>Operating margin</i>	(1.2%)	4.7%	7.6%	9.1%	8.9%	9.1%	8.3%	6.6%	3.6%	5.5%	1.5%	2.7%	5.4%	5.7%	4.1%
Ordinary income (loss)	(1,101)	2,130	3,988	5,185	5,600	5,935	5,117	3,710	1,870	3,162	323	1,142	3,368	3,573	2,319
Net income (loss)	(1,680)	1,315	3,936	3,090	3,815	3,502	3,331	1,816	668	2,100	(3,055)	6,208	1,718	2,002	1,076

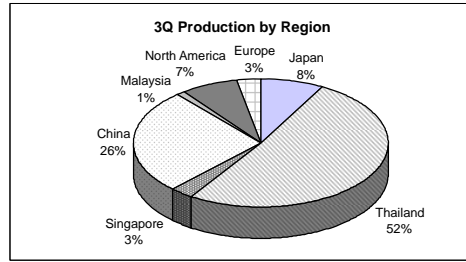
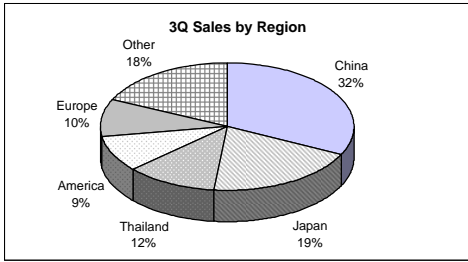
*1 The quarterly segment results for the fiscal year ended March 2010 are unaudited.

Consolidated Sales and Income and Performance by Business Segment
Semiannual

(Millions of yen)	FY ended Mar. '10	FY ended Mar. '11			FY ended Mar. '12			FY ending Mar. '13		
	Year*1	1H	2H	Year	1H	2H	Year	1H	2H(E)*2	Year(E)*2
Machined components	99,291	54,962	52,879	107,841	54,603	52,434	107,037	56,944	54,256	111,200
Rotary components	74,185	51,597	49,542	101,139	49,980	41,383	91,363	50,219	51,281	101,500
Electronic devices and components	35,780	20,360	20,142	40,502	19,457	18,430	37,887	27,110	42,390	69,500
Other	19,189	10,774	8,883	19,657	8,407	6,661	15,068	4,827	4,973	9,800
Adjustment	-	-	-	-	-	-	-	-	-	-
Total sales	228,446	137,695	131,444	269,139	132,448	118,910	251,358	139,101	152,899	292,000
Machined components	20,634	14,411	13,677	28,088	13,378	12,233	25,611	14,471	12,729	27,200
Operating margin	20.8%	26.2%	25.9%	26.0%	24.5%	23.3%	23.9%	25.4%	23.5%	24.5%
Rotary components	(1,826)	274	(498)	(224)	(1,417)	(2,701)	(4,118)	(962)	(1,438)	(2,400)
Operating margin	(2.5%)	0.5%	(1.0%)	(0.2%)	(2.8%)	(6.5%)	(4.5%)	(1.9%)	(2.8%)	(2.4%)
Electronic devices and components	5,384	2,805	1,355	4,160	38	(997)	(959)	404	2,696	3,100
Operating margin	15.0%	13.8%	6.7%	10.3%	0.2%	(5.4%)	(2.5%)	1.5%	6.4%	4.5%
Other	(684)	458	40	498	(156)	(182)	(338)	308	(8)	300
Operating margin	(3.6%)	4.3%	0.5%	2.5%	(1.9%)	(2.7%)	(2.2%)	6.4%	(0.2%)	3.1%
Adjustment	(11,447)	(5,578)	(4,780)	(10,358)	(5,789)	(5,806)	(11,595)	(6,520)	(6,180)	(12,700)
Operating income (loss)	12,059	12,371	9,792	22,163	6,052	2,547	8,599	7,700	7,800	15,500
Operating margin	5.3%	9.0%	7.4%	8.2%	4.6%	2.1%	3.4%	5.5%	5.1%	5.3%
Ordinary income (loss)	10,203	11,536	8,828	20,364	5,032	1,467	6,499	6,942	6,058	13,000
Net income (loss)	6,662	7,317	5,148	12,465	2,769	3,153	5,922	3,720	3,680	7,400

*1 The segment results for the fiscal year ended March 2010 are unaudited.

*2 Forecasts for second half and full year were revised on November 2, 2012.



Consolidated Sales by Region

(Millions of yen)	FY ended Mar. '11	FY ended Mar. '12					FY ending Mar. '13		
	Full Year	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q
China	71,542	16,003	17,059	13,783	14,459	61,307	17,016	19,904	23,060
Japan	63,308	14,160	15,745	14,333	14,753	58,994	15,281	14,418	13,894
Thailand	36,470	9,811	9,990	5,409	8,335	33,546	9,274	9,759	8,452
America	26,225	6,376	6,235	5,874	6,362	24,848	7,052	6,636	6,548
Europe	26,296	7,517	6,562	5,811	6,608	26,499	6,901	6,553	6,813
Other	45,297	10,931	12,051	11,504	11,673	46,161	13,094	13,208	12,936
Total	269,139	64,802	67,646	56,716	62,193	251,358	68,621	70,480	71,705

*Following amendments in the Japanese Accounting Standards, we have changed our Consolidated Sales by Region as above starting the fiscal year ended March 31, 2011.

(Reference) Old Consolidated Sales by Region up to Fiscal Year ended March 31, 2010

(Millions of yen)	FY ended Mar. '07	FY ended Mar. '08	FY ended Mar. '09	FY ended Mar. '10
Japan	84,719	77,388	61,067	55,057
Asia (excluding Japan)	166,256	174,483	130,952	121,310
North America / Central and South America	44,927	43,138	33,629	26,874
Europe	35,119	39,420	30,514	25,204
Total	331,022	334,431	256,163	228,446

Production by Region

(Millions of yen)	FY ended Mar. '08	FY ended Mar. '09	FY ended Mar. '10	FY ended Mar. '11	FY ended Mar. '12					FY ending Mar. '13		
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q
Japan	28,052	24,392	18,364	20,985	4,987	5,782	5,696	5,937	22,402	5,699	5,716	5,841
Asia (excluding Japan)	269,093	197,608	180,349	216,160	50,298	54,341	44,020	48,628	197,287	54,635	57,245	58,502
Thailand	174,789	123,626	121,550	137,298	32,408	35,771	28,342	33,978	130,499	35,041	34,507	36,530
Singapore	16,606	10,592	10,184	10,923	2,626	2,592	2,612	2,622	10,452	3,052	2,435	2,318
China	70,927	58,917	43,976	63,769	14,439	15,119	12,239	11,437	53,234	15,686	19,442	18,864
Malaysia	6,771	4,473	4,639	4,170	825	859	827	591	3,102	856	861	790
North America	29,412	25,889	21,326	23,514	7,154	5,277	4,903	5,429	22,763	6,047	5,550	5,170
Europe	7,874	8,274	8,407	8,480	2,363	2,246	2,097	2,200	8,906	2,240	1,969	2,193
Total	334,431	256,163	228,446	269,139	64,802	67,646	56,716	62,193	251,358	68,621	70,480	71,705

Exchange Rates

(Yen)		FY ended Mar. '08	FY ended Mar. '09	FY ended Mar. '10	FY ended Mar. '11	FY ended Mar. '12					FY ending Mar. '13			
						1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	Assumption for Full Year
US\$	PL	115.29	100.83	93.04	86.04	82.04	78.44	77.51	78.27	79.07	80.77	78.69	79.79	79.06
	BS	100.19	98.23	93.04	83.15	80.73	76.65	77.74	82.19	82.19	79.31	77.60	86.58	77.00
Euro	PL	162.18	145.65	131.10	113.22	118.54	112.98	105.99	103.28	110.20	104.89	97.65	103.36	102.23
	BS	158.19	129.84	124.92	117.57	116.84	104.11	100.71	109.80	109.80	98.74	100.24	114.71	103.00
Thai Baht	PL	3.70	2.98	2.74	2.75	2.72	2.59	2.50	2.53	2.59	2.60	2.49	2.60	2.55
	BS	3.18	2.76	2.87	2.75	2.62	2.46	2.45	2.67	2.67	2.49	2.52	2.82	2.50
RMB	PL	15.40	14.64	13.61	12.78	12.57	12.18	12.16	12.39	12.33	12.76	12.36	12.76	12.52
	BS	14.16	14.34	13.65	12.65	12.46	11.97	12.30	13.03	13.03	12.46	12.31	13.87	12.20

Capital Expenditure, Depreciation and Amortization, R&D Costs

(Millions of yen)	FY ended Mar. '08	FY ended Mar. '09	FY ended Mar. '10	FY ended Mar. '11	FY ended Mar. '12					FY ending Mar. '13			Forecasts for FY ending Mar. '13
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	
Capital expenditure *1	24,888	20,182	11,081	27,335	7,206	5,909	6,303	7,888	27,306	8,877	11,909	17,511	43,000
Depreciation and amortization *2	26,442	23,987	21,140	20,805	5,051	4,906	4,825	4,805	19,588	4,657	4,896	5,234	19,700
Research and development costs	9,950	9,458	8,410	7,895	1,838	1,942	1,818	1,892	7,490	1,925	1,788	1,916	8,000

*1: From FY ended March 2009, due to change in lease accounting, this includes new finance lease and intangible fixed asset investments as well as tangible fixed asset investments.

*2: From FY ended March 2009, due to change in lease accounting, this includes depreciation on finance lease assets as well as tangible and intangible fixed assets.

Long Term Data

(Millions of yen)	FY ended Mar. '08	FY ended Mar. '09	FY ended Mar. '10	FY ended Mar. '11	FY ended Mar. '12					FY ending Mar. '13		
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q
Cash flows from operating activities	46,893	37,063	30,408	24,439	5,207	4,338	2,699	7,988	20,233	1,259	6,615	1,007
Cash flows from investing activities	(23,461)	(24,554)	(12,733)	(28,631)	(7,465)	(6,256)	(7,394)	(7,901)	(29,018)	(10,270)	(10,855)	(16,950)
Cash flows from financing activities	(20,604)	(6,974)	(20,118)	7,984	(3,536)	2,043	2,475	3,779	4,761	5,148	4,955	19,147
Total Liabilities and net assets	320,544	285,396	277,967	291,092	286,231	279,994	276,460	306,772	306,772	310,693	317,999	357,708
Total net assets	131,730	106,762	108,381	109,967	101,872	95,245	92,356	109,777	109,777	102,309	105,284	125,131
Interest-bearing debts	132,852	137,890	123,399	133,212	132,852	134,152	137,897	142,543	142,543	151,264	156,136	179,233
Net interest-bearing debts	109,571	109,995	96,892	103,622	108,553	110,701	114,875	114,213	114,213	127,237	130,743	149,490
D/E ratio	1.0	1.3	1.1	1.2	1.3	1.4	1.5	1.3	1.3	1.5	1.5	1.4
Net D/E ratio	0.8	1.0	0.9	0.9	1.1	1.2	1.2	1.0	1.0	1.2	1.2	1.2
Interest expense	4,402	2,645	1,897	1,832	536	587	592	605	2,320	593	640	687
ROE	11.9%	2.1%	6.3%	11.6%	-	-	-	-	5.5%	-	-	-
ROA (based on net income)	4.8%	0.8%	2.4%	4.4%	-	-	-	-	2.0%	-	-	-

Per Share Data

(Yen, Shares)	FY ended Mar. '08	FY ended Mar. '09	FY ended Mar. '10	FY ended Mar. '11	FY ended Mar. '12					FY ending Mar. '13			Forecasts for FY ending Mar. '13
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	
Net income per share (EPS)	40.9	6.2	17.2	32.6	1.8	5.6	(8.1)	16.4	15.6	4.6	5.4	2.9	19.8
Fully diluted net income per share	-	-	-	-	-	-	-	-	15.5	4.4	5.1	2.8	-
Interim dividends	-	5.0	3.0	3.0	-	3.0	-	-	3.0	-	3.0	-	3.0
Year-end dividends	10.0	2.0	4.0	4.0	-	-	-	4.0	4.0	-	-	-	4.0
BPS	327.3	271.9	279.9	282.0	264.5	247.3	240.0	288.7	288.7	262.1	267.6	319.9	-
Total weighted average number of shares outstanding	399,013,925	394,853,473	387,296,335	382,318,700	380,755,623	378,103,919	378,416,752	378,795,613	379,013,837	375,785,480	372,655,219	372,984,408	-
Number of shares outstanding at end of term	399,002,750	388,979,693	381,943,161	382,644,492	377,799,899	378,174,710	378,633,148	378,858,714	378,858,714	372,248,860	372,739,404	373,210,613	-

* Number of outstanding shares : Total number of shares issued - Treasury stock

Number of Group Employees

(Persons)	FY ended Mar. '08	FY ended Mar. '09	FY ended Mar. '10	FY ended Mar. '11	FY ended Mar. '12				FY ending Mar. '13		
					1Q	2Q	3Q	4Q	1Q	2Q	3Q
Japan	2,907	3,107	3,183	3,319	3,395	3,396	3,397	3,368	3,487	3,462	3,456
Thailand	27,347	25,145	29,336	31,011	30,720	31,050	30,933	31,117	32,453	33,126	32,688
china	13,443	11,159	10,329	13,550	13,270	12,536	11,615	10,119	11,030	10,754	10,526
Other Asian Countries	3,963	2,926	3,315	3,002	3,032	3,451	3,808	3,827	4,348	5,290	6,477
Europe	958	1,328	1,082	1,068	1,075	1,057	1,046	1,057	1,078	1,104	1,130
North and South America	1,931	1,979	1,846	1,877	1,918	1,908	1,950	1,918	2,009	2,033	2,065
Group	50,549	45,644	49,091	53,827	53,410	53,398	52,749	51,406	54,405	55,769	56,342