



## **Minebea Co., Ltd.**

**Second Quarter of Fiscal Year ending March 31, 2012**

### **Supplementary Financial Data**

**(November 2, 2011)**

Any statements in this material which are not an historical fact are future projections made based on certain assumptions and our management's judgment drawn from currently available information.

Please note that actual performance may vary significantly from any particular projection, due to various factors.

Factors affecting our actual performance include: (i) changes in economic conditions surrounding us or demand trends; (ii) fluctuation of foreign exchange rates or interest rates; and (iii) our ability to continue R&D, manufacturing and marketing in a timely manner in the electronics business sector, where technological innovations are rapid and new products are launched continuously. However, this is not a complete list of the factors affecting actual performance.

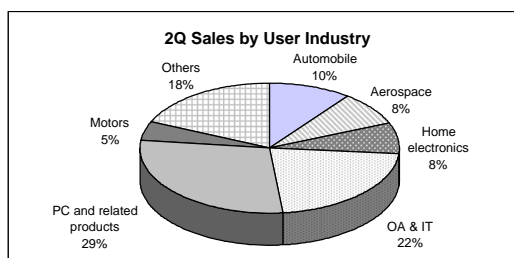
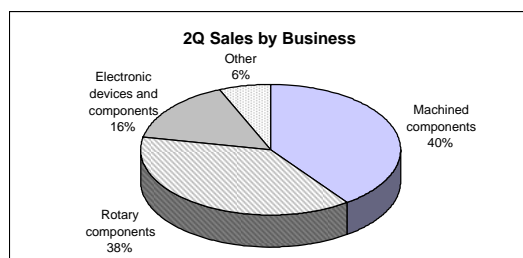
**Consolidated Balance Sheets**

**Assets**

(Millions of yen)	Year ended Mar. '11				Year ending Mar. '12		Change 2Q - 1Q	Remarks
	1Q (Jun. '10)	2Q (Sep. '10)	3Q (Dec. '10)	4Q (Mar. '11)	1Q (Jun. '11)	2Q (Sep. '11)		
Current assets	136,961	142,878	140,950	144,177	142,397	<b>142,180</b>	<b>(217)</b>	
Cash and cash equivalents	24,672	26,282	23,919	29,590	24,299	<b>23,451</b>	<b>(848)</b>	— cf. P.4
Notes and accounts receivable	55,439	59,663	59,095	56,020	55,790	<b>57,463</b>	<b>+1,673</b>	— Increase in sales
Inventories	39,343	41,726	42,675	43,995	44,271	<b>45,256</b>	<b>+985</b>	— Piling up of stock due to order increases
Others	17,503	15,203	15,257	14,568	18,033	<b>16,006</b>	<b>(2,027)</b>	
Fixed assets	141,700	144,706	144,208	146,914	143,833	<b>137,813</b>	<b>(6,020)</b>	{ Effect of FX fluctuations (6,150) Capital expenditure 5,909 Depreciation and amortization (4,906) Investment in securities (369) Amortization of goodwill (333)
Tangible fixed assets	119,041	122,050	121,982	124,096	121,880	<b>117,157</b>	<b>(4,723)</b>	
Intangible fixed assets	9,305	8,422	7,906	7,430	6,936	<b>6,425</b>	<b>(511)</b>	
Investment and other assets	13,354	14,233	14,319	15,387	15,016	<b>14,230</b>	<b>(786)</b>	
<b>Total assets</b>	<b>278,662</b>	<b>287,584</b>	<b>285,158</b>	<b>291,092</b>	<b>286,231</b>	<b>279,994</b>	<b>(6,237)</b>	

**Liabilities and Net Assets**

(Millions of yen)	Year ended Mar. '11				Year ending Mar. '12		Change 2Q - 1Q	Remarks
	1Q (Jun. '10)	2Q (Sep. '10)	3Q (Dec. '10)	4Q (Mar. '11)	1Q (Jun. '11)	2Q (Sep. '11)		
Current liabilities	109,860	113,224	121,755	116,862	120,465	<b>122,671</b>	<b>+2,206</b>	
Notes and accounts payable	20,473	22,236	20,421	18,630	20,224	<b>20,532</b>	<b>+308</b>	
Short-term interest-bearing debts	64,836	65,844	80,526	76,369	76,142	<b>78,850</b> <sup>*1</sup>	<b>+2,708</b>	{ Short-term loans payable 54,718 Current portion of long-term loans payable 12,632 Current portion of bonds 11,500
Others	24,547	25,139	20,805	21,859	24,097	<b>23,285</b>	<b>(812)</b>	
Long-term liabilities	67,475	70,430	60,636	64,262	63,892	<b>62,077</b>	<b>(1,815)</b>	
Long-term interest-bearing debts	59,712	62,858	52,725	56,843	56,710	<b>55,302</b> <sup>*2</sup>	<b>(1,408)</b>	*2 Long-term loans payable 55,302
Others	7,759	7,570	7,909	7,417	7,180	<b>6,773</b>	<b>(407)</b>	
<b>Total liabilities</b>	<b>177,336</b>	<b>183,655</b>	<b>182,392</b>	<b>181,125</b>	<b>184,358</b>	<b>184,748</b>	<b>+390</b>	
<b>Total net assets</b>	<b>101,325</b>	<b>103,929</b>	<b>102,766</b>	<b>109,967</b>	<b>101,872</b>	<b>95,245</b>	<b>(6,627)</b>	{ Retained earnings 2,100 Foreign currency translation adjustments (8,491)
<b>Total liabilities and net assets</b>	<b>278,662</b>	<b>287,584</b>	<b>285,158</b>	<b>291,092</b>	<b>286,231</b>	<b>279,994</b>	<b>(6,237)</b>	
Interest-bearing debts	124,548	128,702	133,251	133,212	132,852	<b>134,152</b>	<b>+1,300</b>	{ Effect of FX fluctuations (687) Difference of principal 1,987
Net interest-bearing debts	99,876	102,420	109,332	103,622	108,553	<b>110,701</b>	<b>+2,148</b>	{ Effect of FX fluctuations 286 Difference of principal 1,862



**Consolidated Statements of Income**

(Millions of yen)	Year ended Mar. '11					Year ending Mar. '12		Change 2Q - 2Q	Remarks
	1Q (Apr. '10 - Jun. '10)	2Q (Jul. '10 - Sep. '10)	3Q (Oct. '10 - Dec. '10)	4Q (Jan. '11 - Mar. '11)	Full Year (Apr. '10 - Mar. '11)	1Q (Apr. '11 - Jun. '11)	2Q (Jul. '11 - Sep. '11)		
<b>Net sales</b>	67,891	69,803	67,500	63,944	269,139	64,802	<b>67,646</b>	<b>(2,157)</b>	Increase in electronic devices, rod-ends/fasteners and pivot assemblies Decrease in rotary components, measuring components and keyboards
Cost of sales	50,145	51,929	50,893	49,176	202,145	51,139	<b>52,816</b>	<b>+887</b>	
Gross profit	17,745	17,874	16,606	14,767	66,994	13,662	<b>14,829</b>	<b>(3,045)</b>	Increase in rod-ends/fasteners Decrease in rotary components, measuring components, electronic devices, keyboards and ball bearings
Gross profit margin	26.1%	25.6%	24.6%	23.1%	24.9%	21.1%	<b>21.9%</b>	<b>(3.7%)</b>	
SG&A expenses	11,720	11,527	11,008	10,573	44,830	11,359	<b>11,080</b>	<b>(447)</b>	
SG&A % sales ratio	17.3%	16.5%	16.3%	16.5%	16.7%	17.5%	<b>16.4%</b>	<b>(0.1%)</b>	
<b>Operating income (loss)</b>	6,024	6,346	5,597	4,194	22,163	2,303	<b>3,749</b>	<b>(2,597)</b>	
Operating income margin	8.9%	9.1%	8.3%	6.6%	8.2%	3.6%	<b>5.5%</b>	<b>(3.6%)</b>	
Other income (expenses)	(424)	(411)	(481)	(483)	(1,799)	(432)	<b>(587)</b>	<b>(176)</b>	
Net interest income (expenses)	(311)	(399)	(355)	(381)	(1,444)	(372)	<b>(407)</b>	<b>(8)</b>	
Others	(115)	(12)	(125)	(102)	(354)	(62)	<b>(180)</b>	<b>(168)</b>	
<b>Ordinary income (loss)</b>	5,600	5,935	5,117	3,710	20,364	1,870	<b>3,162</b>	<b>(2,773)</b>	
Net extraordinary income (loss)	(8)	(425)	(375)	(900)	(1,708)	(53)	<b>(20)</b>	<b>+405</b>	
Income (loss) before income taxes	5,592	5,511	4,741	2,811	18,656	1,818	<b>3,142</b>	<b>(2,369)</b>	
Total income taxes	1,707	1,971	1,519	346	5,544	1,200	<b>1,114</b>	<b>(857)</b>	
Current (including enterprise tax)	893	1,300	872	1,514	4,580	805	<b>1,134</b>	<b>(166)</b>	
Adjustment of income taxes	814	671	647	(1,168)	964	394	<b>(20)</b>	<b>(691)</b>	
Minority interests	69	37	(109)	648	646	(51)	<b>(72)</b>	<b>(109)</b>	
<b>Net income (loss)</b>	3,815	3,502	3,331	1,816	12,465	668	<b>2,100</b>	<b>(1,402)</b>	

**Breakdown for Extraordinary Income and Loss**

(Millions of yen)	Year ending Mar. '12		Remarks
	1Q	2Q	
Extraordinary income	5	<b>20</b>	
Gain on sales of fixed assets	5	<b>20</b>	
Extraordinary loss	58	<b>40</b>	
Loss on sales of fixed assets	5	<b>7</b>	
Loss on disposal of fixed assets	23	<b>24</b>	
Loss for after-care of products	22	-	
Allowance for environmental remediation expenses	6	<b>7</b>	
Net extraordinary income (loss)	(53)	<b>(20)</b>	

**Consolidated Statements of Cash Flows**

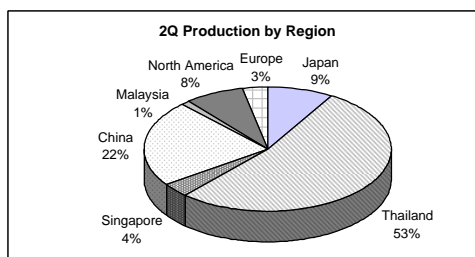
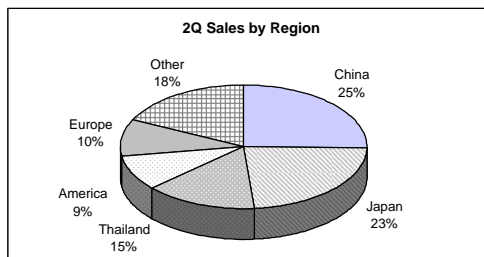
(Millions of yen)	Year ended Mar. '11					Year ending Mar. '12		Change 2Q - 2Q
	1Q (Apr. '10 - Jun. '10)	2Q (Jul. '10 - Sep. '10)	3Q (Oct '10- Dec. '10)	4Q (Jan. '11 - Mar. '11)	Full Year (Apr. '10 - Mar. '11)	1Q (Apr. '11 - Jun. '11)	2Q (Jul. '11 - Sep. '11)	
Cash flows from operating activities	5,300	5,938	1,786	11,413	24,439	5,207	4,338	(1,600)
Income (loss) before income taxes	5,592	5,511	4,741	2,811	18,656	1,818	3,142	(2,369)
Depreciation and amortization	5,320	5,096	5,229	5,160	20,805	5,051	4,906	(190)
Amortization of consolidation adjustments	339	314	337	330	1,320	333	333	+19
(Gain) loss on sales and disposal of fixed assets	8	62	39	225	336	23	2	(60)
(Increase) decrease in notes and accounts receivable	(5,590)	(5,143)	(535)	4,128	(7,140)	(886)	(4,146)	+997
Decrease (increase) in inventories	(5,236)	(2,812)	(1,993)	(165)	(10,207)	(1,468)	(3,459)	(647)
Increase (decrease) in notes and accounts payable	4,719	1,796	(1,545)	(2,063)	2,906	2,095	1,122	(674)
Income tax paid / refund (paid)	(592)	(1,132)	(1,419)	(442)	(3,585)	(989)	(363)	+769
Others	741	2,240	(3,068)	1,427	1,340	(766)	2,801	+561
Cash flows from investing activities	(6,134)	(8,976)	(7,522)	(5,999)	(28,631)	(7,465)	(6,256)	+2,720
Purchase of tangible fixed assets	(5,589)	(7,549)	(7,416)	(5,962)	(26,517)	(6,567)	(5,965)	+1,584
Proceeds from sales of tangible fixed assets	110	428	112	302	953	100	61	(367)
Purchase of intangible fixed assets	(112)	(49)	(47)	(134)	(343)	(93)	(82)	(33)
Others	(543)	(1,806)	(169)	(205)	(2,724)	(907)	(270)	+1,536
Cash flows from financing activities	84	4,577	3,738	(417)	7,984	(3,536)	2,043	(2,534)
Increase (decrease) in loans and debts	1,697	4,594	4,879	(356)	10,814	36	1,987	(2,607)
Purchase of treasury stock	(0)	(0)	(1)	(20)	(23)	(2,010)	(0)	(0)
Proceeds from disposal of treasury stock	52	116	125	71	365	69	150	+34
Cash dividends paid	(1,527)	-	(1,146)	-	(2,674)	(1,530)	-	-
Others	(136)	(131)	(118)	(111)	(497)	(101)	(93)	+38
Effect of exchange rate changes on cash and cash equivalents	(1,008)	(241)	(388)	612	(1,025)	(270)	(848)	(607)
Net increase (decrease) in cash and cash equivalents	(1,757)	1,299	(2,385)	5,610	2,766	(6,065)	(723)	(2,022)
Cash and cash equivalents at beginning of period	24,855	23,098	24,396	22,011	24,855	27,621	21,555	(1,543)
Cash and cash equivalents at end of period	23,098	24,396	22,011	27,621	27,621	21,555	20,832	(3,564)

Consolidated Sales and Income and Performance by Business Segment

(Millions of yen)	FY ended Mar. '10					FY ended Mar. '11							Forecasts of FY ending Mar. '12				
	1Q *1	2Q *1	3Q *1	4Q *1	Year	1Q	2Q	1H	3Q	4Q	2H	Year	1Q	2Q	1H	2H(E) *2	Year(E) *2
Machined components	22,559	24,912	25,123	26,695	99,291	28,180	26,782	54,962	26,550	26,327	52,879	107,841	27,482	<b>27,121</b>	<b>54,603</b>	<b>52,097</b>	<b>106,700</b>
Rotary components	16,142	18,293	19,442	20,307	74,185	24,889	26,707	51,597	25,275	24,266	49,542	101,139	24,347	<b>25,633</b>	<b>49,980</b>	<b>49,320</b>	<b>99,300</b>
Electronic devices and components	8,820	9,467	9,009	8,483	35,780	9,707	10,653	20,360	10,932	9,209	20,142	40,502	8,959	<b>10,497</b>	<b>19,457</b>	<b>24,143</b>	<b>43,600</b>
Other	4,314	4,757	5,141	4,975	19,189	5,114	5,660	10,774	4,741	4,140	8,883	19,657	4,013	<b>4,393</b>	<b>8,407</b>	<b>4,993</b>	<b>13,400</b>
Adjustment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total sales</b>	<b>51,837</b>	<b>57,430</b>	<b>58,716</b>	<b>60,461</b>	<b>228,446</b>	<b>67,891</b>	<b>69,803</b>	<b>137,695</b>	<b>67,500</b>	<b>63,944</b>	<b>131,444</b>	<b>269,139</b>	<b>64,802</b>	<b>67,646</b>	<b>132,448</b>	<b>130,552</b>	<b>263,000</b>
Machined components	3,060	4,748	5,938	6,886	20,634	7,105	7,306	14,411	6,891	6,785	13,677	28,088	6,302	<b>7,076</b>	<b>13,378</b>	<b>13,022</b>	<b>26,400</b>
Operating margin	13.6%	19.1%	23.6%	25.8%	20.8%	25.2%	27.3%	26.2%	26.0%	25.8%	25.9%	26.0%	22.9%	<b>26.1%</b>	<b>24.5%</b>	<b>25.0%</b>	<b>24.7%</b>
Rotary components	(1,867)	(716)	388	368	(1,826)	8	265	274	16	(515)	(498)	(224)	(878)	<b>(538)</b>	<b>(1,417)</b>	<b>(1,683)</b>	<b>(3,100)</b>
Operating margin	(11.6%)	(3.9%)	2.0%	1.8%	(2.5%)	0.0%	1.0%	0.5%	0.1%	(2.1%)	(1.0%)	(0.2%)	(3.6%)	<b>(2.1%)</b>	<b>(2.8%)</b>	<b>(3.4%)</b>	<b>(3.1%)</b>
Electronic devices and components	1,706	1,541	1,162	973	5,384	1,497	1,308	2,805	921	432	1,355	4,160	(102)	<b>140</b>	<b>38</b>	<b>862</b>	<b>900</b>
Operating margin	19.3%	16.3%	12.9%	11.5%	15.0%	15.4%	12.3%	13.8%	8.4%	4.7%	6.7%	10.3%	(1.1%)	<b>1.3%</b>	<b>0.2%</b>	<b>3.6%</b>	<b>2.1%</b>
Other	(603)	(179)	37	60	(684)	112	345	458	102	(63)	40	498	(59)	<b>(96)</b>	<b>(156)</b>	<b>(344)</b>	<b>(500)</b>
Operating margin	(14.0%)	(3.8%)	0.7%	1.2%	(3.6%)	2.2%	6.1%	4.3%	2.2%	(1.5%)	0.5%	2.5%	(1.5%)	<b>(2.2%)</b>	<b>(1.9%)</b>	<b>(6.9%)</b>	<b>(3.7%)</b>
Adjustment	(2,901)	(2,673)	(3,078)	(2,793)	(11,447)	(2,699)	(2,878)	(5,578)	(2,334)	(2,445)	(4,780)	(10,358)	(2,957)	<b>(2,832)</b>	<b>(5,789)</b>	<b>(5,911)</b>	<b>(11,700)</b>
Operating margin	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating income (loss)	(605)	2,720	4,449	5,494	12,059	6,024	6,346	12,371	5,597	4,194	9,792	22,163	2,303	<b>3,749</b>	<b>6,052</b>	<b>5,948</b>	<b>12,000</b>
Operating margin	(1.2%)	4.7%	7.6%	9.1%	5.3%	8.9%	9.1%	9.0%	8.3%	6.6%	7.4%	8.2%	3.6%	<b>5.5%</b>	<b>4.6%</b>	<b>4.6%</b>	<b>4.6%</b>
Ordinary income (loss)	(1,101)	2,130	3,988	5,185	10,203	5,600	5,935	11,536	5,117	3,710	8,828	20,364	1,870	<b>3,162</b>	<b>5,032</b>	<b>4,968</b>	<b>10,000</b>
Net income (loss)	(1,680)	1,315	3,936	3,090	6,662	3,815	3,502	7,317	3,331	1,816	5,148	12,465	668	<b>2,100</b>	<b>2,769</b>	<b>2,231</b>	<b>5,000</b>

\*1 The quarterly segment results for the fiscal year ended March 2010 are unaudited.

\*2 Forecasts for second half and full year were revised on November 2, 2011.



**Consolidated Sales by Region**

(Millions of yen)	FY ended Mar. '11					FY ending Mar. '12	
	1Q	2Q	3Q	4Q	Full Year	1Q	2Q
China	18,545	18,682	18,237	16,077	71,542	16,003	<b>17,059</b>
Japan	15,980	17,011	15,651	14,664	63,308	14,160	<b>15,745</b>
Thailand	8,516	8,986	9,270	9,696	36,470	9,811	<b>9,990</b>
America	6,940	6,733	6,118	6,432	26,225	6,376	<b>6,235</b>
Europe	6,800	6,162	6,340	6,993	26,296	7,517	<b>6,562</b>
Other	11,107	12,227	11,880	10,080	45,297	10,931	<b>12,051</b>
<b>Total</b>	<b>67,891</b>	<b>69,803</b>	<b>67,500</b>	<b>63,944</b>	<b>269,139</b>	<b>64,802</b>	<b>67,646</b>

\*Following amendments in the Japanese Accounting Standards, we have changed our Consolidated Sales by Region as above starting the fiscal year ended March 31, 2011.

(Reference) Old Consolidated Sales by Region up to Fiscal Year ended March 31, 2010

(Millions of yen)	FY ended Mar. '07	FY ended Mar. '08	FY ended Mar. '09	FY ended Mar. '10
Japan	84,719	77,388	61,067	55,057
Asia (excluding Japan)	166,256	174,483	130,952	121,310
North America / Central and South America	44,927	43,138	33,629	26,874
Europe	35,119	39,420	30,514	25,204
<b>Total</b>	<b>331,022</b>	<b>334,431</b>	<b>256,163</b>	<b>228,446</b>

**Production by Region**

(Millions of yen)	FY ended Mar. '07	FY ended Mar. '08	FY ended Mar. '09	FY ended Mar. '10	FY ended Mar. '11					FY ending Mar. '12	
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q
Japan	28,180	28,052	24,392	18,364	4,867	5,498	5,356	5,264	20,985	4,987	<b>5,782</b>
Asia (excluding Japan)	267,682	269,093	197,608	180,349	53,942	57,219	55,321	49,678	216,160	50,298	<b>54,341</b>
Thailand	164,109	174,789	123,626	121,550	32,943	35,689	36,274	32,392	137,298	32,408	<b>35,851</b>
Singapore	19,079	16,606	10,592	10,184	2,823	2,772	2,852	2,476	10,923	2,626	<b>2,592</b>
China	77,801	70,927	58,917	43,976	16,815	17,601	15,288	14,065	63,769	14,439	<b>15,119</b>
Malaysia	6,693	6,771	4,473	4,639	1,361	1,157	907	745	4,170	825	<b>779</b>
North America	28,164	29,412	25,889	21,326	6,914	5,132	4,667	6,801	23,514	7,154	<b>5,277</b>
Europe	6,996	7,874	8,274	8,407	2,168	1,955	2,156	2,201	8,480	2,363	<b>2,246</b>
<b>Total</b>	<b>331,022</b>	<b>334,431</b>	<b>256,163</b>	<b>228,446</b>	<b>67,891</b>	<b>69,803</b>	<b>67,500</b>	<b>63,944</b>	<b>269,139</b>	<b>64,802</b>	<b>67,646</b>

**Exchange Rates**

	(Yen)	FY ended Mar. '07	FY ended Mar. '08	FY ended Mar. '09	FY ended Mar. '10	FY ended Mar. '11					FY ending Mar. '12			
						1Q	2Q	3Q	4Q	Full Year	1Q	2Q	Assumption for 2H	Assumption for full year
US\$	PL	116.91	115.29	100.83	93.04	92.81	86.58	82.99	81.78	86.04	82.04	<b>78.44</b>	<b>76.00</b>	<b>78.12</b>
	BS	118.05	100.19	98.23	93.04	88.48	83.82	81.49	83.15	83.15	80.73	<b>76.65</b>	<b>76.00</b>	<b>76.00</b>
Euro	PL	149.75	162.18	145.65	131.10	120.53	109.31	112.50	110.55	113.22	118.54	<b>112.98</b>	<b>104.00</b>	<b>109.88</b>
	BS	157.33	158.19	129.84	124.92	107.81	114.24	107.90	117.57	117.57	116.84	<b>104.11</b>	<b>104.00</b>	<b>104.00</b>
Thai Baht	PL	3.18	3.70	2.98	2.74	2.86	2.70	2.75	2.67	2.75	2.72	<b>2.59</b>	<b>2.45</b>	<b>2.56</b>
	BS	3.67	3.18	2.76	2.87	2.72	2.76	2.70	2.75	2.75	2.62	<b>2.46</b>	<b>2.45</b>	<b>2.45</b>
RMB	PL	14.77	15.40	14.64	13.61	13.60	12.73	12.40	12.39	12.78	12.57	<b>12.18</b>	<b>12.00</b>	<b>12.19</b>
	BS	15.24	14.16	14.34	13.65	13.01	12.49	12.28	12.65	12.65	12.46	<b>11.97</b>	<b>12.00</b>	<b>12.00</b>

### Capex, Depreciation, R&D Costs

(Millions of yen)	FY ended Mar. '07	FY ended Mar. '08	FY ended Mar. '09	FY ended Mar. '10	FY ended Mar. '11					FY ending Mar. '12		Forecasts for FY ending Mar. '12
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q	
Capital expenditure *1	16,969	24,888	20,182	11,081	5,821	8,450	8,430	4,634	27,335	7,206	<b>5,909</b>	<b>28,000</b>
Depreciation and amortization *2	24,648	26,442	23,987	21,140	5,320	5,096	5,229	5,160	20,805	5,051	<b>4,906</b>	<b>20,000</b>
Research and development costs	9,000	9,950	9,458	8,410	2,097	2,050	1,789	1,959	7,895	1,838	<b>1,942</b>	<b>8,000</b>

\*1: From FY ended March 2009, due to change in lease accounting, this includes new finance lease and intangible fixed asset investments as well as tangible fixed asset investments.

\*2: From FY ended March 2009, due to change in lease accounting, this includes depreciation on finance lease assets as well as tangible and intangible fixed assets.

### Long Term Data

(Millions of yen)	FY ended Mar. '07	FY ended Mar. '08	FY ended Mar. '09	FY ended Mar. '10	FY ended Mar. '11					FY ending Mar. '12	
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q
Cash flows from operating activities	37,902	46,893	37,063	30,408	5,300	5,938	1,786	11,413	24,439	5,207	<b>4,338</b>
Cash flows from investing activities	(15,180)	(23,461)	(24,554)	(12,733)	(6,134)	(8,976)	(7,522)	(5,999)	(28,631)	(7,465)	<b>(6,256)</b>
Cash flows from financing activities	(25,683)	(20,604)	(6,974)	(20,118)	84	4,577	3,738	(417)	7,984	(3,536)	<b>2,043</b>
Total Liabilities and net assets	354,784	320,544	285,396	277,967	278,662	287,584	285,158	291,092	291,092	286,231	<b>279,994</b>
Total net assets	142,558	131,730	106,762	108,381	101,325	103,929	102,766	109,967	109,967	101,872	<b>95,245</b>
Interest-bearing debts	150,260	132,852	137,890	123,399	124,548	128,702	133,251	133,212	133,212	132,852	<b>134,152</b>
Net interest-bearing debts	128,529	109,571	109,995	96,892	99,876	102,420	109,332	103,622	103,622	108,553	<b>110,701</b>
D/E ratio	1.1	1.0	1.3	1.1	1.2	1.2	1.3	1.2	1.2	1.3	<b>1.4</b>
Net D/E ratio	0.9	0.8	1.0	0.9	1.0	1.0	1.1	0.9	0.9	1.1	<b>1.2</b>
Interest expense	5,224	4,402	2,645	1,897	433	451	471	476	1,832	536	<b>587</b>
ROE	9.9%	11.9%	2.1%	6.3%	-	-	-	-	11.6%	-	-
ROA (based on net income)	3.7%	4.8%	0.8%	2.4%	-	-	-	-	4.4%	-	-

### Per Share Data

(Yen, Shares)	FY ended Mar. '07	FY ended Mar. '08	FY ended Mar. '09	FY ended Mar. '10	FY ended Mar. '11					FY ending Mar. '12		Forecasts for FY ending Mar. '12
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q	
EPS	32.2	40.9	6.2	17.2	10.0	9.2	8.7	4.8	32.6	1.8	<b>5.6</b>	<b>13.2</b>
Interim dividends	-	-	5.0	3.0	-	3.0	-	-	3.0	-	<b>3.0</b>	<b>3.0</b>
Year-end dividends	10.0	10.0	2.0	4.0	-	-	-	4.0	4.0	-	-	<b>4.0</b>
BPS	356.8	327.3	271.9	279.9	261.4	267.9	265.1	282.0	282.0	264.5	<b>247.3</b>	-
Total weighted average number of shares outstanding	399,037,098	399,013,925	394,853,473	387,296,335	382,005,339	382,236,318	382,419,675	382,616,535	382,318,700	380,755,623	<b>378,103,919</b>	-
Number of shares outstanding at end of term	399,027,535	399,002,750	388,979,693	381,943,161	382,037,697	382,288,062	382,541,900	382,644,492	382,644,492	377,799,899	<b>378,174,710</b>	-

\* EPS : There is no dedts or options outstanding which might cause dilution

\* Number of outstanding shares : Total number of shares issued -Treasury stock

### Number of Group Employees

(Persons)	FY ended Mar. '07	FY ended Mar. '08	FY ended Mar. '09	FY ended Mar. '10	FY ended Mar. '11				FY ending Mar. '12	
					1Q	2Q	3Q	4Q	1Q	2Q
Japan	2,796	2,907	3,107	3,183	3,366	3,377	3,364	3,319	3,395	<b>3,396</b>
Thailand	27,363	27,347	25,145	29,336	31,253	31,991	31,835	31,011	30,720	<b>31,050</b>
China	11,323	13,443	11,159	10,329	14,887	15,828	15,179	13,550	13,270	<b>12,536</b>
Other Asian Countries	5,234	3,963	2,926	3,315	3,499	3,527	3,206	3,002	3,032	<b>3,451</b>
Europe	955	958	1,328	1,082	1,075	1,089	1,084	1,068	1,075	<b>1,057</b>
North and South America	1,892	1,931	1,979	1,846	1,842	1,821	1,859	1,877	1,918	<b>1,908</b>
Group	49,563	50,549	45,644	49,091	55,922	57,633	56,527	53,827	53,410	<b>53,398</b>