



# ***Minebea***

## **Minebea Co., Ltd.**

**First Quarter of Fiscal Year ending March 31, 2011**

### **Supplementary Financial Data**

**(July 30, 2010)**

Any statements in this material which are not an historical fact are future projections made based on certain assumptions and our management's judgment drawn from currently available information.

Please note that actual performance may vary significantly from any particular projection, due to various factors.

Factors affecting our actual performance include: (i) changes in economic conditions surrounding us or demand trends; (ii) fluctuation of foreign exchange rates or interest rates; and (iii) our ability to continue R&D, manufacturing and marketing in a timely manner in the electronics business sector, where technological innovations are rapid and new products are launched continuously. However, this is not a complete list of the factors affecting actual performance.

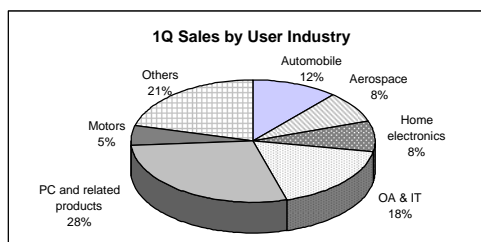
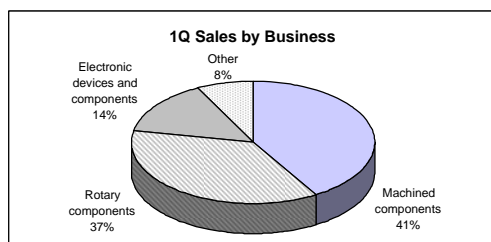
**Consolidated Balance Sheets**

**Assets**

	Year ended Mar. '10				Year ending	Change	Remarks
	1Q	2Q	3Q	4Q	1Q		
(Millions of yen)	(Jun. '09)	(Sep. '09)	(Dec. '09)	(Mar. '10)	(Jun. '10)	1Q - 4Q	(Millions of yen)
Current assets	123,011	119,481	127,428	130,004	<b>136,961</b>	<b>+6,957</b>	
Cash and cash equivalents	26,939	26,042	28,106	26,507	<b>24,672</b>	<b>(1,835)</b>	cf. P.4
Notes and accounts receivable	45,188	47,174	51,562	52,184	<b>55,439</b>	<b>+3,255</b>	{ Increase in sales Increase by a business transfer
Inventories	37,021	34,681	35,118	35,910	<b>39,343</b>	<b>+3,433</b>	{ Increase in production quantity Increase by a business transfer
Others	13,859	11,579	12,638	15,401	<b>17,503</b>	<b>+2,102</b>	
Fixed assets	161,376	152,059	151,050	147,963	<b>141,700</b>	<b>(6,263)</b>	{ Effect of FX fluctuations (5,728) Capital expenditure 5,821 Depreciation and amortization (5,320) Amortization of goodwill (339)
Tangible fixed assets	133,316	124,193	124,070	124,227	<b>119,041</b>	<b>(5,186)</b>	
Intangible fixed assets	11,432	10,913	10,177	9,671	<b>9,305</b>	<b>(366)</b>	
Investment and other assets	16,628	16,952	16,802	14,063	<b>13,354</b>	<b>(709)</b>	
Deferred charges	0	-	-	-	-	-	
<b>Total assets</b>	<b>284,387</b>	<b>271,541</b>	<b>278,478</b>	<b>277,967</b>	<b>278,662</b>	<b>+695</b>	

**Liabilities and Net Assets**

	Year ended Mar. '10				Year ending	Change	Remarks
	1Q	2Q	3Q	4Q	1Q		
(Millions of yen)	(Jun. '09)	(Sep. '09)	(Dec. '09)	(Mar. '10)	(Jun. '10)	1Q - 4Q	(Millions of yen)
Current liabilities	112,614	107,470	117,118	102,961	<b>109,860</b>	<b>+6,899</b>	{ Increase in production quantity Increase by a business transfer
Notes and accounts payable	11,583	13,154	15,371	16,464	<b>20,473</b>	<b>+4,009</b>	
Short-term interest-bearing debts	78,816	72,780	82,634	64,755	<b>64,836</b> <sup>*1</sup>	<b>+81</b>	{ Short-term loans payable 51,204 Current portion of long-term loans payable 3,632 Current portion of bonds 10,000
Others	22,213	21,532	19,109	21,738	<b>24,547</b>	<b>+2,809</b>	
Long-term liabilities	66,265	65,973	57,310	66,625	<b>67,475</b>	<b>+850</b>	
Long-term interest-bearing debts	56,900	56,850	48,270	58,644	<b>59,712</b> <sup>*2</sup>	<b>+1,068</b>	{ Bonds 11,500 Long-term loans payable 48,212
Others	9,363	9,121	9,037	7,979	<b>7,759</b>	<b>(220)</b>	
<b>Total liabilities</b>	<b>178,880</b>	<b>173,444</b>	<b>174,429</b>	<b>169,586</b>	<b>177,336</b>	<b>+7,750</b>	
<b>Total net assets</b>	<b>105,506</b>	<b>98,096</b>	<b>104,049</b>	<b>108,381</b>	<b>101,325</b>	<b>(7,056)</b>	{ Retained earnings 2,288 Foreign currency translation adjustments (8,895)
<b>Total liabilities and net assets</b>	<b>284,387</b>	<b>271,541</b>	<b>278,478</b>	<b>277,967</b>	<b>278,662</b>	<b>+695</b>	
Interest-bearing debts	135,716	129,630	130,904	123,399	<b>124,548</b>	<b>+1,149</b>	{ Effect of FX fluctuations (548) Difference of principal 1,697
Net interest-bearing debts	108,777	103,588	102,798	96,892	<b>99,876</b>	<b>+2,984</b>	{ Effect of FX fluctuations 538 Difference of principal 2,446



**Consolidated Statements of Income**

	Year ended Mar. '10					Year ending	Change 1Q - 1Q	Remarks
	1Q (Apr. '09 - Jun. '09)	2Q (Jul. '09 - Sep. '09)	3Q (Oct. '09 - Dec. '09)	4Q (Jan. '10 - Mar. '10)	Full Year (Apr. '09 - Mar. '10)	1Q (Apr. '10 - Jun. '10)		
<b>Net sales</b>	51,837	57,430	58,716	60,461	228,446	<b>67,891</b>	<b>+16,054</b>	Increase in information motors / other motors, ball bearings, pivot assemblies, electronic devices and HDD spindle motors Decrease in measuring components
Cost of sales	42,105	44,606	43,938	44,636	175,285	<b>50,145</b>	<b>+8,040</b>	
Gross profit	9,732	12,824	14,778	15,825	53,160	<b>17,745</b>	<b>+8,013</b>	Increase in ball bearings, information motors / other motors, special devices & other, keyboards, electronic devices, pivot assemblies and HDD spindle motors Decrease in measuring components
Gross profit margin	18.8%	22.3%	25.2%	26.2%	23.3%	<b>26.1%</b>	<b>+7.3%</b>	
SG&A expenses	10,337	10,103	10,329	10,330	41,100	<b>11,720</b>	<b>+1,383</b>	Decrease in interest expenses due to reduction in interest-bearing debts and lower interest rates 96
SG&A % sales ratio	19.9%	17.6%	17.6%	17.1%	18.0%	<b>17.3%</b>	<b>(2.6%)</b>	
<b>Operating income (loss)</b>	(605)	2,720	4,449	5,494	12,059	<b>6,024</b>	<b>+6,629</b>	Refer to breakdown below
Operating income margin	(1.2%)	4.7%	7.6%	9.1%	5.3%	<b>8.9%</b>	<b>+10.1%</b>	
Other income (expenses)	(496)	(591)	(461)	(309)	(1,856)	<b>(424)</b>	<b>+72</b>	Decrease in interest expenses due to reduction in interest-bearing debts and lower interest rates 96
Net interest income (expenses)	(433)	(438)	(369)	(355)	(1,593)	<b>(311)</b>	<b>+122</b>	
Others	(63)	(151)	(91)	46	(261)	<b>(115)</b>	<b>(52)</b>	
<b>Ordinary income (loss)</b>	(1,101)	2,130	3,988	5,185	10,203	<b>5,600</b>	<b>+6,701</b>	
Net extraordinary income (loss)	(269)	(31)	(180)	(462)	(942)	<b>(8)</b>	<b>+261</b>	Refer to breakdown below
Income (loss) before income taxes	(1,370)	2,099	3,808	4,724	9,261	<b>5,592</b>	<b>+6,962</b>	
Total income taxes	235	696	(182)	1,500	2,249	<b>1,707</b>	<b>+1,472</b>	
Current (including enterprise tax)	427	803	1,308	1,512	4,051	<b>893</b>	<b>+466</b>	
Refund of income taxes	-	-	(1,753)	(157)	(1,911)	-	-	
Adjustment of income taxes	(191)	(106)	262	146	109	<b>814</b>	<b>+1,005</b>	
Minority interests	74	87	54	132	350	<b>69</b>	<b>(5)</b>	
<b>Net income (loss)</b>	(1,680)	1,315	3,936	3,090	6,662	<b>3,815</b>	<b>+5,495</b>	

**Breakdown for Extraordinary Income and Loss**

	Year ending	Remarks
	Mar. '11	
(Millions of yen)	1Q	(Millions of yen)
Extraordinary income	7	
Gain on sales of fixed assets	7	
Extraordinary loss	15	
Loss on sales of fixed assets	3	
Loss on disposal of fixed assets	12	
Net extraordinary income (loss)	(8)	

**Consolidated Statements of Cash Flows**

(Millions of yen)	Year ended Mar. '10					Year ending	Change 1Q - 1Q
	1Q (Apr. '09 - Jun. '09)	2Q (Jul. '09 - Sep. '09)	3Q (Oct '09- Dec. '09)	4Q (Jan. '10 - Mar. '10)	Full Year (Apr. '09 - Mar. '10)	1Q (Apr. '10 - Jun. '10)	
Cash flows from operating activities	4,929	9,077	4,960	11,441	30,408	<b>5,300</b>	<b>+371</b>
Income (loss) before income taxes	(1,370)	2,099	3,808	4,724	9,261	<b>5,592</b>	<b>+6,962</b>
Depreciation and amortization	5,431	5,385	5,158	5,165	21,140	<b>5,320</b>	<b>(111)</b>
Amortization of consolidation adjustments	344	345	325	337	1,352	<b>339</b>	<b>(5)</b>
(Gain) loss on sales and disposal of fixed assets	57	19	25	110	212	<b>8</b>	<b>(49)</b>
(Increase) decrease in notes and accounts receivable	(1,874)	(3,719)	(3,722)	(258)	(9,574)	<b>(5,590)</b>	<b>(3,716)</b>
Decrease (increase) in inventories	1,885	678	216	(493)	2,286	<b>(5,236)</b>	<b>(7,121)</b>
Increase (decrease) in notes and accounts payable	1,838	2,065	1,921	747	6,571	<b>4,719</b>	<b>+2,881</b>
Income tax paid / refund (paid)	(447)	300	(996)	(526)	(1,670)	<b>(592)</b>	<b>(145)</b>
Others	(935)	1,904	(1,777)	1,636	828	<b>741</b>	<b>+1,676</b>
Cash flows from investing activities	(2,752)	(3,469)	(4,007)	(2,503)	(12,733)	<b>(6,134)</b>	<b>(3,382)</b>
Purchase of tangible fixed assets	(2,692)	(2,273)	(2,432)	(3,097)	(10,495)	<b>(5,589)</b>	<b>(2,897)</b>
Proceeds from sales of tangible fixed assets	33	94	197	358	683	<b>110</b>	<b>+77</b>
Purchase of intangible fixed assets	(105)	(69)	(74)	(74)	(323)	<b>(112)</b>	<b>(7)</b>
Others	10	(1,218)	(1,699)	311	(2,598)	<b>(543)</b>	<b>(553)</b>
Cash flows from financing activities	(3,011)	(5,708)	(1,190)	(10,207)	(20,118)	<b>84</b>	<b>+3,095</b>
Increase (decrease) in loans and debts	(2,022)	(5,505)	1,051	(7,651)	(14,127)	<b>1,697</b>	<b>+3,719</b>
Purchase of treasury stock	(1)	(0)	(921)	(2,467)	(3,390)	<b>(0)</b>	<b>+1</b>
Proceeds from disposal of treasury stock	-	-	35	49	85	<b>52</b>	<b>+52</b>
Cash dividends paid	(777)	-	(1,167)	-	(1,944)	<b>(1,527)</b>	<b>(750)</b>
Others	(210)	(203)	(189)	(138)	(741)	<b>(136)</b>	<b>+74</b>
Effect of exchange rate changes on cash and cash equivalents	(37)	(797)	321	(0)	(513)	<b>(1,008)</b>	<b>(971)</b>
Net increase (decrease) in cash and cash equivalents	(872)	(897)	83	(1,269)	(2,956)	<b>(1,757)</b>	<b>(885)</b>
Cash and cash equivalents at beginning of period	27,895	26,939	26,042	26,125	27,895	<b>24,855</b>	<b>(3,040)</b>
Decrease resulting from change of consolidated subsidiary's balance sheet date	(83)	-	-	-	(83)	-	<b>+83</b>
Cash and cash equivalents at end of period	26,939	26,042	26,125	24,855	24,855	<b>23,098</b>	<b>(3,841)</b>

Consolidated Sales and Income and Performance by New Business Segment

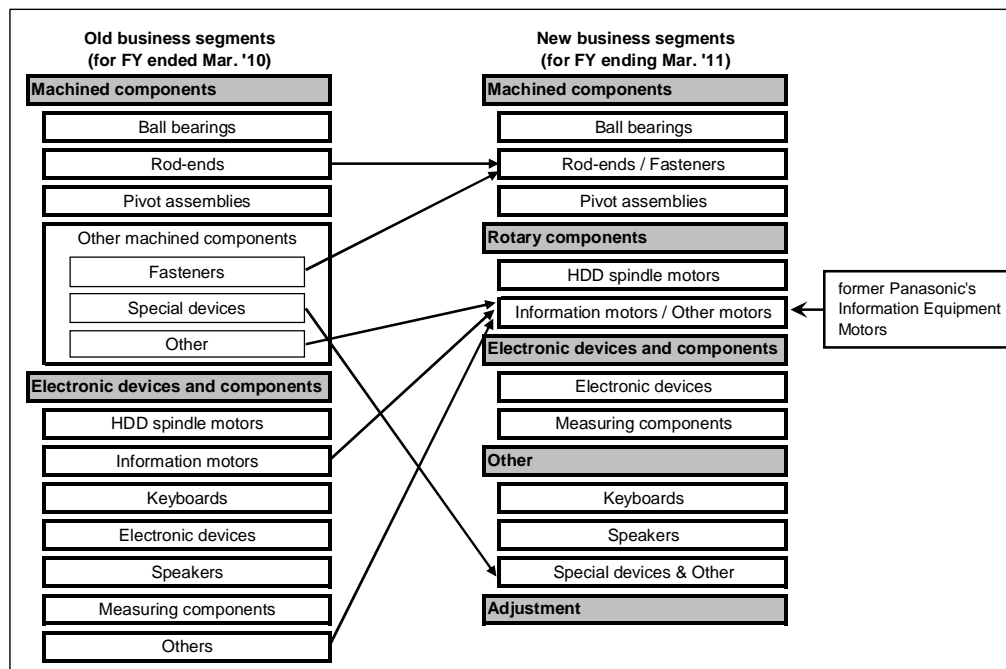
(Millions of yen)	FY ended Mar. '10 *1				FY ending Mar. '11			
	1Q	2Q	3Q	4Q	1Q	1H(E)	2H(E)	Year(E)
Machined components	22,559	24,912	25,123	26,695	<b>28,180</b>	53,150	55,400	108,550
Rotary components	16,142	18,293	19,442	20,307	<b>24,889</b>	49,800	54,400	104,200
Electronic devices and components	8,820	9,467	9,009	8,483	<b>9,707</b>	16,350	16,550	32,900
Other	4,314	4,757	5,141	4,975	<b>5,114</b>	9,700	9,650	19,350
Adjustment	-	-	-	-	-	-	-	-
<b>Total sales</b>	<b>51,837</b>	<b>57,430</b>	<b>58,716</b>	<b>60,461</b>	<b>67,891</b>	129,000	136,000	265,000
Machined components	3,060	4,748	5,938	6,886	<b>7,105</b>	14,100	14,400	28,500
Operating margin	13.6%	19.1%	23.6%	25.8%	<b>25.2%</b>	26.5%	26.0%	26.3%
Rotary components	(1,867)	(716)	388	368	<b>8</b>	1,200	2,750	3,950
Operating margin	(11.6%)	(3.9%)	2.0%	1.8%	<b>0.0%</b>	2.4%	5.1%	3.8%
Electronic devices and components	1,706	1,541	1,162	973	<b>1,497</b>	1,600	1,700	3,300
Operating margin	19.3%	16.3%	12.9%	11.5%	<b>15.4%</b>	9.8%	10.3%	10.0%
Other	(603)	(179)	37	60	<b>112</b>	(50)	100	50
Operating margin	(14.0%)	(3.8%)	0.7%	1.2%	<b>2.2%</b>	(0.5%)	1.0%	0.3%
Adjustment	(2,901)	(2,673)	(3,078)	(2,793)	<b>(2,699)</b>	(5,950)	(6,350)	(12,300)
Operating margin	-	-	-	-	-	-	-	-
Operating income (loss)	(605)	2,720	4,449	5,494	<b>6,024</b>	10,900	12,600	23,500
Operating margin	(1.2%)	4.7%	7.6%	9.1%	<b>8.9%</b>	8.4%	9.3%	8.9%
Ordinary income (loss)	(1,101)	2,130	3,988	5,185	<b>5,600</b>	9,900	11,600	21,500
Income before income taxes (loss)	(1,370)	2,099	3,808	4,724	<b>5,592</b>	7,800	11,500	19,300
Net income (loss)	(1,680)	1,315	3,936	3,090	<b>3,815</b>	4,700	7,800	12,500

\*1 The segment results by new business segment for the fiscal year ended March 2010 is unaudited.

\* Forecasts for first half, second half and full year were announced in May '10.

New Business Segments

\* Following amendments in the Japanese Accounting Standards, we have changed our Business Segment as follows starting the fiscal year ending March 31, 2011.



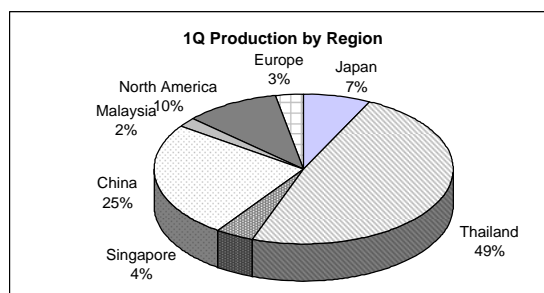
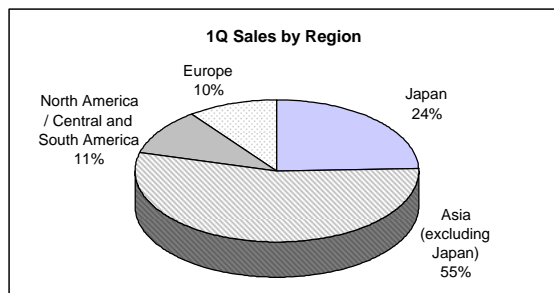
Historical Consolidated Sales and Income and Performance by Old Business Segment

Quarterly

(Millions of yen)	FY ended Mar. '06				FY ended Mar. '07				FY ended Mar. '08				FY ended Mar. '09				FY ended Mar. '10			
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Machined components	30,573	31,631	32,938	34,453	33,305	34,463	34,217	35,677	35,526	36,723	36,073	35,712	33,253	33,917	27,139	21,562	24,314	26,776	27,271	28,725
Bearing-related products	25,982	26,402	27,837	29,326	28,506	29,595	29,309	30,819	30,909	32,272	31,307	31,505	29,273	29,861	23,376	18,219	21,589	23,664	23,949	25,661
Other machined components	4,591	5,229	5,101	5,126	4,799	4,868	4,908	4,858	4,617	4,451	4,766	4,207	3,980	4,056	3,763	3,343	2,725	3,112	3,322	3,064
Electronic devices and components	45,116	48,419	48,009	47,307	46,896	49,333	49,115	48,015	46,240	49,758	49,069	45,329	40,787	42,654	32,026	24,823	27,523	30,654	31,444	31,736
Rotary components	26,443	27,880	27,724	28,089	26,865	29,151	28,857	29,985	29,103	30,988	29,993	28,410	24,196	25,288	18,854	14,173	15,517	17,621	18,677	19,484
Other electronic devices	18,673	20,539	20,285	19,218	20,031	20,182	20,258	18,030	17,137	18,770	19,076	16,919	16,591	17,366	13,172	10,650	12,006	13,033	12,767	12,252
<b>Total sales</b>	<b>75,690</b>	<b>80,049</b>	<b>80,948</b>	<b>81,759</b>	<b>80,201</b>	<b>83,797</b>	<b>83,332</b>	<b>83,692</b>	<b>81,766</b>	<b>86,481</b>	<b>85,142</b>	<b>81,042</b>	<b>74,041</b>	<b>76,572</b>	<b>59,166</b>	<b>46,384</b>	<b>51,837</b>	<b>57,430</b>	<b>58,716</b>	<b>60,461</b>
Machined components	5,067	6,045	6,972	6,472	6,228	7,089	6,769	6,109	6,599	7,105	7,147	6,899	5,583	6,333	4,831	721	1,200	3,168	4,447	5,418
Electronic devices and components	(2,056)	(1,831)	(930)	(470)	(369)	419	(159)	178	515	901	1,208	387	(500)	281	(298)	(3,546)	(1,806)	(447)	1	76
Operating income (loss)	3,010	4,214	6,043	6,002	5,858	7,509	6,609	6,289	7,115	8,006	8,355	7,286	5,083	6,615	4,532	(2,824)	(605)	2,720	4,449	5,494
Ordinary income (loss)	2,163	3,159	4,694	4,579	4,713	6,234	5,495	5,401	6,252	6,984	7,456	6,999	4,685	6,206	4,094	(3,430)	(1,101)	2,130	3,988	5,185
Income before income taxes (loss)	830	3,595	4,474	721	5,205	5,909	5,075	3,334	5,476	6,720	7,003	6,055	4,057	6,044	2,920	(6,187)	(1,370)	2,099	3,808	4,724
Net income (loss)	980	1,441	2,400	(564)	3,288	4,180	4,209	1,185	3,133	4,341	5,054	3,775	2,635	3,570	2,447	(6,211)	(1,680)	1,315	3,936	3,090

Semiannual

(Millions of yen)	FY ended Mar. '05			FY ended Mar. '06			FY ended Mar. '07			FY ended Mar. '08			FY ended Mar. '09			FY ended Mar. '10		
	1H	2H	Year	1H	2H	Year	1H	2H	Year	1H	2H	Year	1H	2H	Year	1H	2H	Year
Machined components	57,350	58,755	116,105	62,204	67,391	129,595	67,768	69,894	137,662	72,249	71,785	144,034	67,170	48,701	115,871	51,090	55,998	107,088
Bearing-related products	49,153	49,065	98,218	52,384	57,163	109,547	58,101	60,128	118,229	63,181	62,812	125,993	59,134	41,595	100,729	45,253	49,612	94,865
Other machined components	8,197	9,690	17,887	9,820	10,227	20,047	9,667	9,766	19,433	9,068	8,973	18,041	8,036	7,106	15,142	5,837	6,386	12,223
Electronic devices and components	89,400	88,917	178,317	93,535	95,316	188,851	96,229	97,130	193,359	95,998	94,398	190,396	83,442	56,849	140,291	58,177	63,181	121,358
Rotary components	54,061	52,689	106,750	54,323	55,813	110,136	56,016	58,842	114,858	60,091	58,403	118,494	49,485	33,027	82,512	33,138	38,161	71,299
Other electronic devices	35,340	36,226	71,566	39,212	39,503	78,715	40,213	38,288	78,501	35,907	35,995	71,902	33,957	23,822	57,779	25,039	25,020	50,059
<b>Total sales</b>	<b>146,751</b>	<b>147,671</b>	<b>294,422</b>	<b>155,739</b>	<b>162,707</b>	<b>318,446</b>	<b>163,998</b>	<b>167,024</b>	<b>331,022</b>	<b>168,247</b>	<b>166,184</b>	<b>334,431</b>	<b>150,613</b>	<b>105,550</b>	<b>256,163</b>	<b>109,268</b>	<b>119,178</b>	<b>228,446</b>
Machined components	10,478	11,094	21,572	11,112	13,444	24,556	13,317	12,878	26,195	13,704	14,046	27,750	11,916	5,552	17,468	4,369	9,866	14,235
Operating margin	18.3%	18.9%	18.6%	17.9%	19.9%	18.9%	19.7%	18.4%	19.0%	19.0%	19.6%	19.3%	17.7%	11.4%	15.1%	8.6%	17.6%	13.3%
Electronic devices and components	(5,010)	(2,479)	(7,489)	(3,887)	(1,400)	(5,287)	50	19	69	1,417	1,595	3,012	(218)	(3,844)	(4,062)	(2,254)	78	(2,176)
Operating margin	(5.6%)	(2.8%)	(4.2%)	(4.2%)	(1.5%)	(2.8%)	0.1%	0.0%	0.0%	1.5%	1.7%	1.6%	(0.3%)	(6.8%)	(2.9%)	(3.9%)	0.1%	(1.8%)
Operating income (loss)	5,468	8,615	14,083	7,224	12,045	19,269	13,367	12,898	26,265	15,121	15,641	30,762	11,698	1,708	13,406	2,115	9,944	12,059
Operating margin	3.7%	5.8%	4.8%	4.6%	7.4%	6.1%	8.2%	7.7%	7.9%	9.0%	9.4%	9.2%	7.8%	1.6%	5.2%	1.9%	8.3%	5.3%
Ordinary income (loss)	3,885	6,321	10,206	5,322	9,273	14,595	10,947	10,896	21,843	13,236	14,455	27,691	10,891	664	11,555	1,029	9,174	10,203
Income before income taxes (loss)	3,391	4,387	7,778	4,425	5,195	9,620	11,114	8,409	19,523	12,196	13,058	25,254	10,102	(3,268)	6,834	729	8,532	9,261
Net income (loss)	1,095	4,486	5,581	2,421	1,836	4,257	7,468	5,394	12,862	7,474	8,829	16,303	6,205	(3,764)	2,441	(364)	7,026	6,662



### Consolidated Sales by Region

(Millions of yen)	FY ended Mar. '06	FY ended Mar. '07	FY ended Mar. '08	FY ended Mar. '09	FY ended Mar. '10					FY ending Mar. '11
					1Q	2Q	3Q	4Q	Full Year	1Q
Japan	79,577	84,719	77,388	61,067	12,100	13,453	14,792	14,711	55,057	<b>16,601</b>
Asia (excluding Japan)	159,781	166,256	174,483	130,952	26,876	31,285	31,342	31,806	121,310	<b>37,086</b>
North America / Central and South America	47,255	44,927	43,138	33,629	6,953	6,789	6,051	7,078	26,874	<b>7,161</b>
Europe	31,833	35,119	39,420	30,514	5,906	5,902	6,530	6,864	25,204	<b>7,042</b>
<b>Total</b>	<b>318,446</b>	<b>331,022</b>	<b>334,431</b>	<b>256,163</b>	<b>51,837</b>	<b>57,430</b>	<b>58,716</b>	<b>60,461</b>	<b>228,446</b>	<b>67,891</b>

### Production by Region

(Millions of yen)	FY ended Mar. '06	FY ended Mar. '07	FY ended Mar. '08	FY ended Mar. '09	FY ended Mar. '10					FY ending Mar. '11
					1Q	2Q	3Q	4Q	Full Year	1Q
Japan	28,532	28,180	28,052	24,392	4,417	4,508	4,753	4,686	18,364	<b>4,867</b>
Asia (excluding Japan)	257,414	267,682	269,093	197,608	39,894	45,377	47,044	48,034	180,349	<b>53,942</b>
Thailand	154,176	164,109	174,789	123,626	26,176	30,417	31,983	32,974	121,550	<b>32,943</b>
Singapore	23,338	19,079	16,606	10,592	2,044	2,572	2,757	2,811	10,184	<b>2,823</b>
China	72,623	77,801	70,927	58,917	10,560	11,144	11,133	11,139	43,976	<b>16,815</b>
Malaysia	7,277	6,693	6,771	4,473	1,114	1,244	1,171	1,110	4,639	<b>1,361</b>
North America	25,252	28,164	29,412	25,889	5,572	5,496	4,725	5,533	21,326	<b>6,914</b>
Europe	7,248	6,996	7,874	8,274	1,954	2,050	2,194	2,209	8,407	<b>2,168</b>
<b>Total</b>	<b>318,446</b>	<b>331,022</b>	<b>334,431</b>	<b>256,163</b>	<b>51,837</b>	<b>57,430</b>	<b>58,716</b>	<b>60,461</b>	<b>228,446</b>	<b>67,891</b>

### Exchange Rates

(Yen)		FY ended Mar. '06	FY ended Mar. '07	FY ended Mar. '08	FY ended Mar. '09	FY ended Mar. '10					FY ending Mar. '11	
						1Q	2Q	3Q	4Q	Full Year	1Q	Assumption for Full Year
US\$	PL	113.09	116.91	115.29	100.83	97.50	94.74	89.49	90.43	93.04	<b>92.81</b>	<b>90.00</b>
	BS	117.47	118.05	100.19	98.23	96.01	90.21	92.10	93.04	93.04	<b>88.48</b>	<b>90.00</b>
Euro	PL	137.81	149.75	162.18	145.65	131.56	134.24	132.51	126.07	131.10	<b>120.53</b>	<b>132.00</b>
	BS	142.81	157.33	158.19	129.84	135.53	131.72	132.00	124.92	124.92	<b>107.81</b>	<b>132.00</b>
Singapore\$	PL	67.92	74.58	77.80	70.77	65.67	65.61	63.98	64.28	64.89	<b>66.79</b>	<b>64.00</b>
	BS	72.57	77.83	72.56	64.66	66.22	63.69	65.56	66.50	66.50	<b>62.85</b>	<b>64.00</b>
Thai Baht	PL	2.79	3.18	3.70	2.98	2.78	2.78	2.68	2.73	2.74	<b>2.86</b>	<b>2.65</b>
	BS	3.02	3.67	3.18	2.76	2.82	2.68	2.76	2.87	2.87	<b>2.72</b>	<b>2.65</b>
RMB	PL	13.87	14.77	15.40	14.64	14.28	13.85	13.08	13.24	13.61	<b>13.60</b>	<b>13.00</b>
	BS	14.66	15.24	14.16	14.34	14.03	13.17	13.49	13.65	13.65	<b>13.01</b>	<b>13.00</b>

\* Forecasts for full year was announced in May '10.

### Capex, Depreciation, R&D Costs

(Millions of yen)	FY ended Mar. '06	FY ended Mar. '07	FY ended Mar. '08	FY ended Mar. '09	FY ended Mar. '10					FY ending Mar. '11	Forecasts for FY ending Mar. '11
					1Q	2Q	3Q	4Q	Full Year		
Capital expenditure *1	21,897	16,969	24,888	20,182	2,906	1,960	2,852	3,363	11,081	5,821	30,000
Depreciation and amortization *2	23,972	24,648	26,442	23,987	5,431	5,385	5,158	5,166	21,140	5,320	22,600
Research and development costs	9,048	9,000	9,950	9,458	2,176	2,052	2,077	2,105	8,410	2,097	10,000

\*1: From FY ended March 2009, due to change in lease accounting, this includes new finance lease and intangible fixed asset investments as well as tangible fixed asset investments.

\*2: From FY ended March 2009, due to change in lease accounting, this includes depreciation on finance lease assets as well as tangible and intangible fixed assets.

### Long Term Data

(Millions of yen)	FY ended Mar. '06	FY ended Mar. '07	FY ended Mar. '08	FY ended Mar. '09	FY ended Mar. '10					FY ending Mar. '11
					1Q	2Q	3Q	4Q	Full Year	
Cash flows from operating activities	28,237	37,902	46,893	37,063	4,929	9,077	4,960	11,441	30,408	5,300
Cash flows from investing activities	(19,120)	(15,180)	(23,461)	(24,554)	(2,752)	(3,469)	(4,007)	(2,503)	(12,733)	(6,134)
Cash flows from financing activities	(7,380)	(25,683)	(20,604)	(6,974)	(3,011)	(5,708)	(1,190)	(10,207)	(20,118)	84
Total Liabilities and net assets	349,862	354,784	320,544	285,396	284,387	271,541	278,478	277,967	277,967	278,662
Total net assets *1	117,577	142,558	131,730	106,762	105,506	98,096	104,049	108,381	108,381	101,325
Interest-bearing debts	171,271	150,260	132,852	137,890	135,716	129,630	130,904	123,399	123,399	124,548
Net interest-bearing debts	146,886	128,529	109,571	109,995	108,777	103,588	102,798	96,892	96,892	99,876
D/E ratio *2	1.5	1.1	1.0	1.3	1.3	1.3	1.3	1.1	1.1	1.2
Net D/E ratio *3	1.2	0.9	0.8	1.0	1.0	1.1	1.0	0.9	0.9	1.0
Interest expense	4,771	5,224	4,402	2,645	529	488	456	423	1,897	433
ROE	3.9%	9.9%	11.9%	2.1%	-	-	-	-	6.3%	-
ROA (based on net income)	1.2%	3.7%	4.8%	0.8%	-	-	-	-	2.4%	-

\*1: Due to accounting treatment changes caused by the introduction of Japanese Corporate Act, the numbers in FY 3/06 and before was "Total shareholders' Equity".

\*2: Due to accounting treatment changes caused by the introduction of Japanese Corporate Act, "D/E ratio" is calculated by deviding "Interest-bearing debts" by "Total net assets" in fiscal year ended Mar. 2007 and after, and by deviding "Interest-bearing debts" by "Total shareholders' equity" in fiscal year ended Mar. 2006 and before.

\*3: Due to accounting treatment changes caused by the introduction of Japanese Corporate Act, "Net D/E ratio" is calculated by deviding "Net interest-bearing debts" by "Total net assets" in fiscal year ended Mar. 2007 and after, and by deviding "Net interest-bearing debts" by "Total shareholders' equity" in fiscal year ended Mar. 2006 and before.

### Per Share Data

(Yen, Shares)	FY ended Mar. '06	FY ended Mar. '07	FY ended Mar. '08	FY ended Mar. '09	FY ended Mar. '10					FY ending Mar. '11	Forecasts for FY ending Mar. '11
					1Q	2Q	3Q	4Q	Full Year		
EPS	10.7	32.2	40.9	6.2	(4.3)	3.4	10.2	8.1	17.2	10.0	32.7
Interim dividends	-	-	-	5.0	-	3.0	-	-	3.0	-	3.0
Year-end dividends	7.0	10.0	10.0	2.0	-	-	-	4.0	4.0	-	4.0
BPS	294.7	356.8	327.3	271.9	268.4	249.4	265.7	279.9	279.9	261.4	-
Total weighted average number of shares outstanding	399,052,181	399,037,098	399,013,925	394,853,473	388,977,037	388,975,709	387,538,314	383,632,910	387,296,335	382,005,339	-
Number of shares outstanding at end of term	399,046,324	399,027,535	399,002,750	388,979,693	388,976,575	388,975,448	386,844,915	381,943,161	381,943,161	382,037,697	-

\* EPS : There is no dedts or options outstanding which might cause dilution

\* Number of outstanding shares : Total number of shares issued -Treasury stock

### Number of Group Employees

(Persons)	FY ended Mar. '06	FY ended Mar. '07	FY ended Mar. '08	FY ended Mar. '09	FY ended Mar. '10				FY ending Mar. '11
					1Q	2Q	3Q	4Q	
Japan	2,725	2,796	2,907	3,107	3,205	3,189	3,201	3,183	3,366
Thailand	27,855	27,363	27,347	25,145	25,045	24,831	27,065	29,336	31,253
China	9,980	11,323	13,443	11,159	10,282	9,646	10,048	10,329	14,887
Other Asian Countries	4,152	5,234	3,963	2,926	3,229	3,260	3,297	3,315	3,499
Europe	913	955	958	1,328	1,136	1,123	1,101	1,082	1,075
North and South America	1,901	1,892	1,931	1,979	1,852	1,840	1,852	1,846	1,842
Group	47,526	49,563	50,549	45,644	44,749	43,889	46,564	49,091	55,922