



Minebea

Minebea Co., Ltd.

Third Quarter of Fiscal Year Ending March 31, 2010

Supplementary Financial Data

(February 2, 2010)

Any statements in this material which are not an historical fact are future projections made based on certain assumptions and our management's judgment drawn from currently available information.

Please note that actual performance may vary significantly from any particular projection, due to various factors.

Factors affecting our actual performance include: (i) changes in economic conditions surrounding us or demand trends; (ii) fluctuation of foreign exchange rates or interest rates; and (iii) our ability to continue R&D, manufacturing and marketing in a timely manner in the electronics business sector, where technological innovations are rapid and new products are launched continuously. However, this is not a complete list of the factors affecting actual performance.

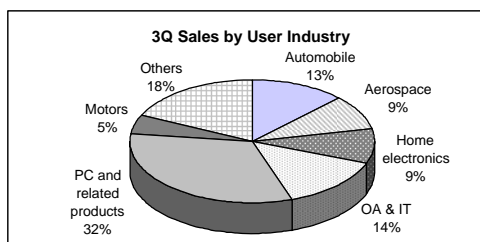
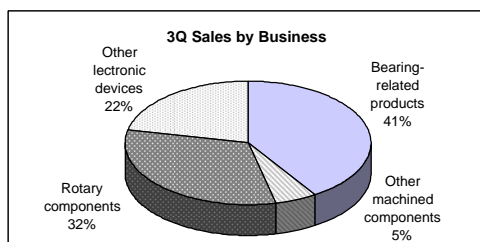
Consolidated Balance Sheets

Assets

	Year ended Mar. '09				Year ending Mar. '10			Change 3Q - 2Q	Remarks
	1Q (Jun. '08)	2Q (Sep. '08)	3Q (Dec. '08)	4Q (Mar. '09)	1Q (Jun. '09)	2Q (Sep. '09)	3Q (Dec. '09)		
(Millions of yen)								(Millions of yen)	
Current assets	154,433	150,217	133,097	121,699	123,011	119,481	127,428	+7,947	
Cash and cash equivalents	22,510	24,003	25,218	27,895	26,939	26,042	28,106	+2,064	— cf. P.4
Notes and accounts receivable	63,437	63,703	50,382	43,355	45,188	47,174	51,562	+4,388	— Increase in sales
Inventories	46,393	45,373	40,934	38,735	37,021	34,681	35,118	+437	— Increase in effect of FX
Others	22,090	17,134	16,560	11,711	13,859	11,579	12,638	+1,059	
Fixed assets	174,729	167,721	149,172	163,697	161,376	152,059	151,050	(1,009)	{ Effect of FX fluctuations 2,698 Capital expenditure 2,852 Depreciation and amortization (5,158) Decrease in goodwill (588)
Tangible fixed assets	154,600	148,366	130,275	135,406	133,316	124,193	124,070	(123)	
Intangible fixed assets	6,215	5,883	5,579	11,881	11,432	10,913	10,177	(736)	
Investment and other assets	13,913	13,470	13,318	16,408	16,628	16,952	16,802	(150)	
Deferred charges	11	7	3	0	0	-	-	-	
Total assets	329,174	317,947	282,274	285,396	284,387	271,541	278,478	+6,937	

Liabilities and Net Assets

	Year ended Mar. '09				Year ending Mar. '10			Change 3Q - 2Q	Remarks
	1Q (Jun. '08)	2Q (Sep. '08)	3Q (Dec. '08)	4Q (Mar. '09)	1Q (Jun. '09)	2Q (Sep. '09)	3Q (Dec. '09)		
(Millions of yen)								(Millions of yen)	
Current liabilities	118,602	108,484	97,279	112,311	112,614	107,470	117,118	+9,648	
Notes and accounts payable	21,974	21,607	15,255	9,663	11,583	13,154	15,371	+2,217	
Short-term interest-bearing debts	64,492	56,559	59,307	80,990	78,816	72,780	82,634 ^{*1}	+9,854	{ Short-term loans payable 50,534 Current portion of long-term loans payable 22,100 Current portion of bonds 10,000
Others	32,133	30,316	22,713	21,654	22,213	21,532	19,109	(2,423)	
Long-term liabilities	74,825	80,759	80,705	66,322	66,265	65,973	57,310	(8,663)	
Long-term interest-bearing debts	67,500	73,500	73,500	56,900	56,900	56,850	48,270 ^{*2}	(8,580)	{ Bonds 11,500 Long-term loans payable 36,770
Others	7,323	7,258	7,204	9,419	9,363	9,121	9,037	(84)	
Total liabilities	193,427	189,244	177,984	178,633	178,880	173,444	174,429	+985	
Total net assets	135,746	128,702	104,289	106,762	105,506	98,096	104,049	+5,953	{ Retained earnings 2,769 Treasury stock (889) Foreign currency translation adjustments (4,065)
Total liabilities and net assets	329,174	317,947	282,274	285,396	284,387	271,541	278,478	+6,937	
Interest-bearing debts	131,992	130,059	132,807	137,890	135,716	129,630	130,904	+1,274	{ Effect of FX fluctuations 223 Difference of principal 1,051
Net interest-bearing debts	109,482	106,056	107,589	109,995	108,777	103,588	102,798	(790)	{ Effect of FX fluctuations (93) Difference of principal (697)



Consolidated Statements of Income

	Year ended Mar. '09					Year ending Mar. '10			Change 3Q - 3Q	Remarks
	1Q (Apr. '08 - Jun. '08)	2Q (Jul. '08 - Sep. '08)	3Q (Oct. '08 - Dec. '08)	4Q (Jan. '09 - Mar. '09)	Full Year (Apr. '08 - Mar. '09)	1Q (Apr. '09 - Jun. '09)	2Q (Jul. '09 - Sep. '09)	3Q (Oct. '09 - Dec. '09)		
(Millions of yen)	(Millions of yen)									
Net sales	74,041	76,572	59,166	46,384	256,163	51,837	57,430	58,716	(450)	Increase in electronic devices, other electronic devices, pivot assemblies, ball bearings
Cost of sales	56,649	57,353	43,738	39,397	197,137	42,105	44,606	43,938	+200	
Gross profit	17,391	19,218	15,427	6,989	59,025	9,732	12,824	14,778	(649)	Decrease in measuring components, information motors, rod-ends
Gross profit margin	23.5%	25.1%	26.1%	15.1%	23.0%	18.8%	22.3%	25.2%	(0.9%)	
SG&A expenses	12,308	12,603	10,894	9,814	45,619	10,337	10,103	10,329	(565)	Increase in electronic devices, pivot assemblies Decrease in measuring components, rod-ends, ball bearings
SG&A % sales ratio	16.6%	16.5%	18.4%	21.2%	17.8%	19.9%	17.6%	17.6%	(0.8%)	
Operating income (loss)	5,083	6,615	4,532	(2,824)	13,406	(605)	2,720	4,449	(83)	
Operating income margin	6.9%	8.6%	7.7%	(6.1%)	5.2%	(1.2%)	4.7%	7.6%	(0.1%)	
Other income (expenses)	(399)	(410)	(439)	(603)	(1,851)	(496)	(591)	(461)	(22)	
Net interest income (expenses)	(528)	(574)	(514)	(498)	(2,114)	(433)	(438)	(369)	+145	Decrease in interest expenses 209
Others	129	166	75	(107)	263	(63)	(151)	(91)	(166)	
Ordinary income (loss)	4,685	6,206	4,094	(3,430)	11,555	(1,101)	2,130	3,988	(106)	
Net extraordinary income (loss)	(627)	(161)	(1,173)	(2,760)	(4,721)	(269)	(31)	(180)	+993	Refer to breakdown below
Income (loss) before income taxes	4,057	6,044	2,920	(6,187)	6,834	(1,370)	2,099	3,808	+888	
Total income taxes	1,241	2,238	630	114	4,223	235	696	(182)	(812)	
Current (including enterprise tax)	357	2,847	248	(47)	3,405	427	803	1,308	+1,060	
Refund of income taxes	-	-	-	-	-	-	-	(1,753)	(1,753)	
Adjustment of income taxes	884	(609)	381	161	817	(191)	(106)	262	(119)	
Minority interests	181	235	(157)	(90)	169	74	87	54	+211	
Net income (loss)	2,635	3,570	2,447	(6,211)	2,441	(1,680)	1,315	3,936	+1,489	

Breakdown for Extraordinary Income and Loss

	Year ending Mar. '10			Remarks
	1Q	2Q	3Q	
(Millions of yen)	(Millions of yen)			
Extraordinary income	3	45	86	
Gain on sales of fixed assets	3	6	7	
Reversal of special severance payments	-	-	79	Reversal of severance payments in Thailand
Reversal of allowance for doubtful receivables	-	3	-	
Insurance claim	-	35	-	
Extraordinary loss	272	76	266	
Loss on disposal of inventories	-	33	74	
Loss on sales of fixed assets	13	11	8	
Loss on disposal of fixed assets	47	13	24	
Loss on liquidation of affiliates	-	-	159	Completion of liquidation of a Singapore subsidiary
Impairment loss	-	17	-	
Loss on after-care of products	210	-	-	
Net extraordinary income (loss)	(269)	(31)	(180)	

Consolidated Statements of Cash Flows

	Year ended Mar. '09					Year ending Mar. '10			Change 3Q - 3Q
	1Q (Apr. '08 - Jun. '08)	2Q (Jul. '08 - Sep. '08)	3Q (Oct. '08 - Dec. '08)	4Q (Jan. '09 - Mar. '09)	Full Year (Apr. '08 - Mar. '09)	1Q (Apr. '09 - Jun. '09)	2Q (Jul. '09 - Sep. '09)	3Q (Oct. '09 - Dec. '09)	
(Millions of yen)									
Cash flows from operating activities	8,114	9,407	10,336	9,206	37,063	4,929	9,077	4,960	(5,376)
Income (loss) before income taxes	4,057	6,045	2,920	(6,188)	6,834	(1,370)	2,099	3,808	+888
Depreciation and amortization	6,290	6,423	5,742	5,532	23,987	5,431	5,385	5,158	(584)
Amortization of consolidation adjustments	201	201	201	436	1,039	344	345	325	+124
(Gain) loss on sales and disposal of fixed assets	107	158	60	99	424	57	19	25	(35)
(Increase) decrease in notes and accounts receivable	3,428	(2,387)	8,462	10,641	20,144	(1,874)	(3,719)	(3,722)	(12,184)
Decrease (increase) in inventories	(2,392)	(939)	(967)	5,586	1,288	1,885	678	216	+1,183
Increase (decrease) in notes and accounts payable	(2,538)	226	(4,762)	(7,574)	(14,648)	1,838	2,065	1,921	+6,683
Income tax paid / refund (paid)	(966)	(2,083)	(1,827)	(1,193)	(6,069)	(447)	300	(996)	+831
Others	(72)	1,763	504	1,868	4,063	(935)	1,904	(1,777)	(2,281)
Cash flows from investing activities	(4,233)	(5,296)	(5,852)	(9,173)	(24,554)	(2,752)	(3,469)	(4,007)	+1,845
Purchase of tangible fixed assets	(5,396)	(5,480)	(4,815)	(2,737)	(18,428)	(2,692)	(2,273)	(2,432)	+2,383
Proceeds from sales of tangible fixed assets	1,053	360	135	1,310	2,858	33	94	197	+62
Purchase of intangible fixed assets	(119)	(127)	(109)	(243)	(598)	(105)	(69)	(74)	+35
Others	229	(49)	(1,064)	(7,502)	(8,386)	10	(1,218)	(1,699)	(635)
Cash flows from financing activities	(5,567)	(1,881)	(1,437)	1,911	(6,974)	(3,011)	(5,708)	(1,190)	+247
Increase (decrease) in loans and debts	(1,321)	(1,605)	3,974	2,160	3,208	(2,022)	(5,505)	1,051	(2,923)
Purchase of treasury stock	(2)	(6)	(3,149)	(2)	(3,159)	(1)	(0)	(921)	+2,228
Proceeds from disposal of treasury stock	-	-	-	-	-	-	-	35	+35
Cash dividends paid	(3,990)	-	(1,995)	-	(5,985)	(777)	-	(1,167)	+828
Others	(253)	(272)	(266)	(246)	(1,037)	(210)	(203)	(189)	+77
Effect of exchange rate changes on cash and cash equivalents	915	(737)	(1,830)	732	(920)	(37)	(797)	321	+2,151
Net increase (decrease) in cash and cash equivalents	(770)	1,491	1,215	2,678	4,614	(872)	(897)	83	(1,132)
Cash and cash equivalents at beginning of period	23,281	22,510	24,003	25,218	23,281	27,895	26,939	26,042	+2,039
Decrease resulting from change of consolidated subsidiary's balance sheet date	-	-	-	-	-	(83)	-	-	-
Cash and cash equivalents at end of period	22,510	24,003	25,218	27,895	27,895	26,939	26,042	26,125	+907

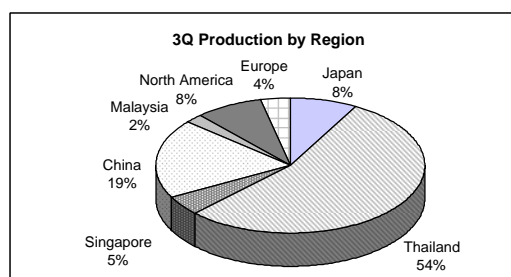
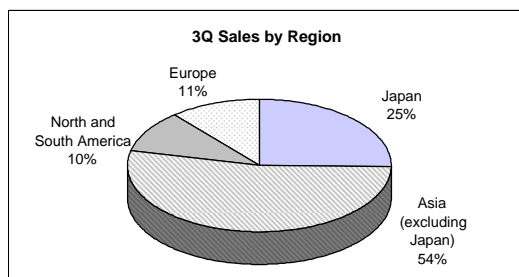
Consolidated Sales and Income and Performance by Business Segmen
Quarterly

(Millions of yen)	FY ended Mar. '06				FY ended Mar. '07				FY ended Mar. '08				FY ended Mar. '09				FY ending Mar. '10		
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q
Machined components	30,573	31,631	32,938	34,453	33,305	34,463	34,217	35,677	35,526	36,723	36,073	35,712	33,253	33,917	27,139	21,562	24,314	26,776	27,271
Bearing-related products	25,982	26,402	27,837	29,326	28,506	29,595	29,309	30,819	30,909	32,272	31,307	31,505	29,273	29,861	23,376	18,219	21,589	23,664	23,949
Other machined components	4,591	5,229	5,101	5,126	4,799	4,868	4,908	4,858	4,617	4,451	4,766	4,207	3,980	4,056	3,763	3,343	2,725	3,112	3,322
Electronic devices and components	45,116	48,419	48,009	47,307	46,896	49,333	49,115	48,015	46,240	49,758	49,069	45,329	40,787	42,654	32,026	24,823	27,523	30,654	31,444
Rotary components	26,443	27,880	27,724	28,089	26,865	29,151	28,857	29,985	29,103	30,988	29,993	28,410	24,196	25,288	18,854	14,173	15,517	17,621	18,677
Other electronic devices	18,673	20,539	20,285	19,218	20,031	20,182	20,258	18,030	17,137	18,770	19,076	16,919	16,591	17,366	13,172	10,650	12,006	13,033	12,767
Total sales	75,690	80,049	80,948	81,759	80,201	83,797	83,332	83,692	81,766	86,481	85,142	81,042	74,041	76,572	59,166	46,384	51,837	57,430	58,716
Machined components	5,067	6,045	6,972	6,472	6,228	7,089	6,769	6,109	6,599	7,105	7,147	6,899	5,583	6,333	4,831	721	1,200	3,168	4,447
Electronic devices and components	(2,056)	(1,831)	(930)	(470)	(369)	419	(159)	178	515	901	1,208	387	(500)	281	(298)	(3,546)	(1,806)	(447)	1
Operating income (loss)	3,010	4,214	6,043	6,002	5,858	7,509	6,609	6,289	7,115	8,006	8,355	7,286	5,083	6,615	4,532	(2,824)	(605)	2,720	4,449
Ordinary income (loss)	2,163	3,159	4,694	4,579	4,713	6,234	5,495	5,401	6,252	6,984	7,456	6,999	4,685	6,206	4,094	(3,430)	(1,101)	2,130	3,988
Income before income taxes (loss)	830	3,595	4,474	721	5,205	5,909	5,075	3,334	5,476	6,720	7,003	6,055	4,057	6,044	2,920	(6,187)	(1,370)	2,099	3,808
Net income (loss)	980	1,441	2,400	(564)	3,288	4,180	4,209	1,185	3,133	4,341	5,054	3,775	2,635	3,570	2,447	(6,211)	(1,680)	1,315	3,936

Semiannual

(Millions of yen)	FY ended Mar. '05			FY ended Mar. '06			FY ended Mar. '07			FY ended Mar. '08			FY ended Mar. '09			FY ending Mar. '10		
	1H	2H	Year	1H	2H	Year	1H	2H	Year	1H	2H	Year	1H	2H	Year	1H	2H(E)	Year(E)
Machined components	57,350	58,755	116,105	62,204	67,391	129,595	67,768	69,894	137,662	72,249	71,785	144,034	67,170	48,701	115,871	51,090	54,010	105,100
Bearing-related products	49,153	49,065	98,218	52,384	57,163	109,547	58,101	60,128	118,229	63,181	62,812	125,993	59,134	41,595	100,729	45,253	47,647	92,900
Other machined components	8,197	9,690	17,887	9,820	10,227	20,047	9,667	9,766	19,433	9,068	8,973	18,041	8,036	7,106	15,142	5,837	6,363	12,200
Electronic devices and components	89,400	88,917	178,317	93,535	95,316	188,851	96,229	97,130	193,359	95,998	94,398	190,396	83,442	56,849	140,291	58,177	61,723	119,900
Rotary components	54,061	52,689	106,750	54,323	55,813	110,136	56,016	58,842	114,858	60,091	58,403	118,494	49,485	33,027	82,512	33,138	37,362	70,500
Other electronic devices	35,340	36,226	71,566	39,212	39,503	78,715	40,213	38,288	78,501	35,907	35,995	71,902	33,957	23,822	57,779	25,039	24,361	49,400
Total sales	146,751	147,671	294,422	155,739	162,707	318,446	163,998	167,024	331,022	168,247	166,184	334,431	150,613	105,550	256,163	109,268	115,732	225,000
Machined components	10,478	11,094	21,572	11,112	13,444	24,556	13,317	12,878	26,195	13,704	14,046	27,750	11,916	5,552	17,468	4,369	8,531	12,900
Operating margin	18.3%	18.9%	18.6%	17.9%	19.9%	18.9%	19.7%	18.4%	19.0%	19.0%	19.6%	19.3%	17.7%	11.4%	15.1%	8.6%	15.8%	12.3%
Electronic devices and components	(5,010)	(2,479)	(7,489)	(3,887)	(1,400)	(5,287)	50	19	69	1,417	1,595	3,012	(218)	(3,844)	(4,062)	(2,254)	354	(1,900)
Operating margin	(5.6%)	(2.8%)	(4.2%)	(4.2%)	(1.5%)	(2.8%)	0.1%	0.0%	0.0%	1.5%	1.7%	1.6%	(0.3%)	(6.8%)	(2.9%)	(3.9%)	0.6%	(1.6%)
Operating income (loss)	5,468	8,615	14,083	7,224	12,045	19,269	13,367	12,898	26,265	15,121	15,641	30,762	11,698	1,708	13,406	2,115	8,885	11,000
Operating margin	3.7%	5.8%	4.8%	4.6%	7.4%	6.1%	8.2%	7.7%	7.9%	9.0%	9.4%	9.2%	7.8%	1.6%	5.2%	1.9%	7.7%	4.9%
Ordinary income (loss)	3,885	6,321	10,206	5,322	9,273	14,595	10,947	10,896	21,843	13,236	14,455	27,691	10,891	664	11,555	1,029	7,971	9,000
Income before income taxes (loss)	3,391	4,387	7,778	4,425	5,195	9,620	11,114	8,409	19,523	12,196	13,058	25,254	10,102	(3,268)	6,834	729	7,271	8,000
Net income (loss)	1,095	4,486	5,581	2,421	1,836	4,257	7,468	5,394	12,862	7,474	8,829	16,303	6,205	(3,764)	2,441	(364)	5,864	5,500

* Revised forecasts for second half and full year were announced in February 2, 2010.



Consolidated Sales by Region

(Millions of yen)	FY ended Mar. '05	FY ended Mar. '06	FY ended Mar. '07	FY ended Mar. '08	FY ended Mar. '09					FY ending Mar. '10		
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q
Japan	78,676	79,577	84,719	77,388	17,216	17,551	14,471	11,829	61,067	12,100	13,453	14,792
Asia (excluding Japan)	140,229	159,781	166,256	174,483	36,919	40,704	30,924	22,405	130,952	26,876	31,285	31,342
North America / Central and South America	46,012	47,255	44,927	43,138	9,830	9,481	7,444	6,874	33,629	6,953	6,789	6,051
Europe	29,505	31,833	35,119	39,420	10,075	8,835	6,325	5,279	30,514	5,906	5,902	6,530
Total	294,422	318,446	331,022	334,431	74,041	76,572	59,166	46,384	256,163	51,837	57,430	58,716

Production by Region

(Millions of yen)	FY ended Mar. '05	FY ended Mar. '06	FY ended Mar. '07	FY ended Mar. '08	FY ended Mar. '09					FY ending Mar. '10		
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q
Japan	28,810	28,532	28,180	28,052	6,378	6,772	6,013	5,229	24,392	4,417	4,508	4,753
Asia (excluding Japan)	235,810	257,414	267,682	269,093	58,244	60,373	45,466	33,525	197,608	39,894	45,377	47,044
Thailand	139,765	154,176	164,109	174,789	36,639	37,522	28,353	21,112	123,626	26,176	30,417	31,983
Singapore	26,402	23,338	19,079	16,606	3,343	3,310	2,249	1,690	10,592	2,044	2,572	2,757
China	61,117	72,623	77,801	70,927	16,740	18,121	14,051	10,005	58,917	10,560	11,144	11,133
Malaysia	8,526	7,277	6,693	6,771	1,522	1,420	813	718	4,473	1,114	1,244	1,171
North America	21,807	25,252	28,164	29,412	7,017	6,867	5,902	6,103	25,889	5,572	5,496	4,725
Europe	7,995	7,248	6,996	7,874	2,402	2,560	1,786	1,526	8,274	1,954	2,050	2,194
Total	294,422	318,446	331,022	334,431	74,041	76,572	59,166	46,384	256,163	51,837	57,430	58,716

Effect of Foreign Exchange Rates Fluctuations on Net Sales

Actual

(Millions of yen)	Actual 3Q
Net Sales	58,716

Exchange Rates

(Yen)	Actual 3Q	Year ended Mar. '10 2Q	Year ended Mar. '09 3Q	Initial Assumption for FY ending Mar.10
US\$	89.49	94.74	99.17	91.00
Euro	132.51	134.24	132.72	128.00
Singapore\$	63.98	65.61	67.50	63.00
Thai Baht	2.68	2.78	2.85	2.60
RMB	13.08	13.85	14.51	13.00

Effect of Foreign Exchange Rates fluctuations

(Millions of yen)	vs. 2Q	vs. 3Q of last FY	vs. Assumed rates
Net Sales	(2,041)	(3,610)	244

Exchange Rates

(Yen)		FY ended Mar. '05	FY ended Mar. '06	FY ended Mar. '07	FY ended Mar. '08	FY ended Mar. '09					FY ending Mar. '10				
						1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	Assumption for 2H	Assumption for Full Year
US\$	PL	107.46	113.09	116.91	115.29	103.36	107.97	99.17	92.80	100.83	97.50	94.74	89.49	92.10	93.46
	BS	107.39	117.47	118.05	100.19	106.42	103.57	91.03	98.23	98.23	96.01	90.21	92.10	92.10	92.10
Euro	PL	134.90	137.81	149.75	162.18	161.48	165.81	132.72	122.57	145.65	131.56	134.24	132.51	132.00	132.58
	BS	138.87	142.81	157.33	158.19	168.07	149.05	127.96	129.84	129.84	135.53	131.72	132.00	132.00	132.00
Singapore\$	PL	64.04	67.92	74.58	77.80	75.48	78.11	67.50	61.97	70.77	65.67	65.61	63.98	65.56	65.21
	BS	65.19	72.57	77.83	72.56	78.22	72.35	63.17	64.66	64.66	66.22	63.69	65.56	65.56	65.56
Thai Baht	PL	2.67	2.79	3.18	3.70	3.24	3.20	2.85	2.63	2.98	2.78	2.78	2.68	2.76	2.75
	BS	2.73	3.02	3.67	3.18	3.17	3.03	2.60	2.76	2.76	2.82	2.68	2.76	2.76	2.76
RMB	PL	12.98	13.87	14.77	15.40	14.72	15.77	14.51	13.54	14.64	14.28	13.85	13.08	13.49	13.68
	BS	12.99	14.66	15.24	14.16	15.51	15.17	13.23	14.34	14.34	14.03	13.17	13.49	13.49	13.49

Capex, Depreciation, R&D Costs

(Millions of yen)	FY ended Mar. '05	FY ended Mar. '06	FY ended Mar. '07	FY ended Mar. '08	FY ended Mar. '09					FY ending Mar. '10			Forecasts for FY ending Mar. '10
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	
Capital expenditure *1	23,060	21,897	16,969	24,888	5,891	5,956	5,191	3,144	20,182	2,906	1,960	2,852	10,000
Depreciation and amortization *2	22,462	23,972	24,648	26,442	6,290	6,423	5,742	5,532	23,987	5,431	5,385	5,158	21,400
Research and development costs	10,012	9,048	9,000	9,950	2,495	2,536	2,242	2,185	9,458	2,176	2,052	2,077	8,500

*1: From FY ended March 2009, due to change in lease accounting, this includes new finance lease and intangible fixed asset investments as well as tangible fixed asset investments.

*2: From FY ended March 2009, due to change in lease accounting, this includes depreciation on finance lease assets as well as tangible and intangible fixed assets.

Long Term Data

(Millions of yen)	FY ended Mar. '05	FY ended Mar. '06	FY ended Mar. '07	FY ended Mar. '08	FY ended Mar. '09					FY ending Mar. '10		
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q
Cash flows from operating activities	27,586	28,237	37,902	46,893	8,114	9,407	10,336	9,206	37,063	4,929	9,077	4,960
Cash flows from investing activities	(23,789)	(19,120)	(15,180)	(23,461)	(4,233)	(5,296)	(5,853)	(9,173)	(24,554)	(2,752)	(3,469)	(4,007)
Cash flows from financing activities	(8,772)	(7,380)	(25,683)	(20,604)	(5,567)	(1,881)	(1,438)	1,911	(6,974)	(3,011)	(5,708)	(1,190)
Total Liabilities and net assets	332,217	349,862	354,784	320,544	329,174	317,947	282,274	285,396	285,396	284,387	271,541	278,478
Total net assets *1	102,088	117,577	142,558	131,730	135,746	128,702	104,289	106,762	106,762	105,506	98,096	104,049
Interest-bearing debts	172,451	171,271	150,260	132,852	131,992	130,059	132,807	137,890	137,890	135,716	129,630	130,904
Net interest-bearing debts	150,692	146,886	128,529	109,571	109,482	106,056	107,589	109,995	109,995	108,777	103,588	102,798
D/E ratio *2	1.7	1.5	1.1	1.0	1.0	1.0	1.3	1.3	1.3	1.3	1.3	1.3
Net D/E ratio *3	1.5	1.2	0.9	0.8	0.8	0.8	1.0	1.0	1.0	1.0	1.1	1.0
Interest expense	3,361	4,771	5,224	4,402	712	706	665	562	2,645	529	488	456
ROE	5.7%	3.9%	9.9%	11.9%	-	-	-	-	2.1%	-	-	-
ROA (based on net income)	1.7%	1.2%	3.7%	4.8%	-	-	-	-	0.8%	-	-	-

*1: Due to accounting treatment changes caused by the introduction of Japanese Corporate Act, the numbers in FY 3/06 and before was "Total shareholders' Equity".

*2: Due to accounting treatment changes caused by the introduction of Japanese Corporate Act, "D/E ratio" is calculated by deviding "Interest-bearing debts" by "Total net assets" in fiscal year ended Mar. 2007 and after, and by deviding "Interest-bearing debts" by "Total shareholders' equity" in fiscal year ended Mar. 2006 and before.

*3: Due to accounting treatment changes caused by the introduction of Japanese Corporate Act, "Net D/E ratio" is calculated by deviding "Net interest-bearing debts" by "Total net assets" in fiscal year ended Mar. 2007 and after, and by deviding "Net interest-bearing debts" by "Total shareholders' equity" in fiscal year ended Mar. 2006 and before.

Per Share Data

(Yen, Shares)	FY ended Mar. '05	FY ended Mar. '06	FY ended Mar. '07	FY ended Mar. '08	FY ended Mar. '09					FY ending Mar. '10			Forecasts for FY ending Mar. '10
					1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	
EPS	13.9	10.7	32.2	40.9	6.6	9.0	6.2	(15.6)	6.2	(4.3)	3.4	10.2	14.2
Interim dividends	-	-	-	-	-	5.0	-	-	5.0	-	3.0	-	3.0
Year-end dividends	7.0	7.0	10.0	10.0	-	-	-	2.0	2.0	-	-	-	4.0
BPS	255.8	294.7	356.8	327.3	337.2	319.2	265.5	271.9	271.9	268.4	249.4	265.7	-
Total weighted average number of shares outstanding	399,074,238	399,052,181	399,037,098	399,013,925	399,000,866	398,990,986	392,356,876	388,982,616	394,853,473	388,977,037	388,975,709	387,538,314	-
Number of shares outstanding at end of term	399,062,072	399,046,324	399,027,535	399,002,750	398,998,922	398,988,179	388,985,075	388,979,693	388,979,693	388,976,575	388,975,448	386,844,915	-

* EPS : There is no debts or options outstanding which might cause dilution

* Number of outstanding shares : Total number of shares issued -Treasury stock

Number of Group Employees

(Persons)	FY ended Mar. '05	FY ended Mar. '06	FY ended Mar. '07	FY ended Mar. '08	FY ended Mar. '09				FY ending Mar. '10		
					1Q	2Q	3Q	4Q	1Q	2Q	3Q
Japan	2,716	2,725	2,796	2,907	3,070	3,063	3,074	3,107	3,205	3,189	3,201
Thailand	28,648	27,855	27,363	27,347	27,467	27,647	27,409	25,145	25,045	24,831	27,065
China	9,819	9,980	11,323	13,443	13,998	14,212	12,039	11,159	10,282	9,646	10,048
Other Asian Countries	4,573	4,152	5,234	3,963	3,795	3,673	3,378	2,926	3,229	3,260	3,297
Europe	855	913	955	958	959	969	974	1,328	1,136	1,123	1,101
North and South America	1,862	1,901	1,892	1,931	1,955	1,965	1,974	1,979	1,852	1,840	1,852
Group	48,473	47,526	49,563	50,549	51,244	51,529	48,848	45,644	44,749	43,889	46,564