



Minebea

Minebea Co., Ltd.

Third Quarter of Fiscal Year Ending March 31, 2008

Supplementary Financial Data

(February 1, 2008)

Any statements in this material which are not an historical fact are future projections made based on certain assumptions and our management's judgment drawn from currently available information.

Please note that actual performance may vary significantly from any particular projection, due to various factors.

Factors affecting our actual performance include: (i) changes in economic conditions surrounding us or demand trends; (ii) fluctuation of foreign exchange rates or interest rates; and (iii) our ability to continue R&D, manufacturing and marketing in a timely manner in the electronics business sector, where technological innovations are rapid and new products are launched continuously. However, this is not a complete list of the factors affecting actual performance.

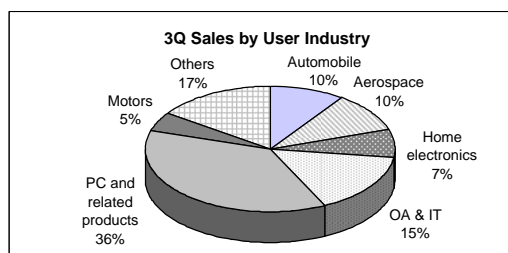
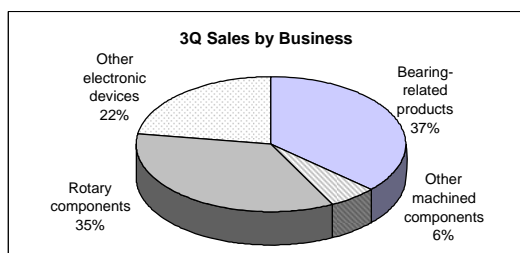
Consolidated Balance Sheets

Assets

	Year ended Mar. 07				Year ending Mar. 08			Change 3Q - 2Q	Remarks
	1Q (Jun. 06)	2Q (Sep. 06)	3Q (Dec. 06)	4Q (Mar. 07)	1Q (Jun. 07)	2Q (Sep. 07)	3Q (Dec. 07)		
(Millions of yen)								(Millions of yen)	
Current assets	152,660	157,825	157,390	156,059	165,665	162,135	163,754	+1,619	
Cash and cash equivalents	21,062	20,762	20,385	21,731	20,186	21,697	22,472	+775	cf. P.4
Notes and accounts receivable	66,541	73,088	73,512	71,883	73,259	74,692	75,065	+373	Effect of FX fluctuation 208
Inventories	47,731	48,113	48,560	45,904	50,858	48,632	48,498	(134)	Effect of FX fluctuation 639
Others	17,326	15,861	14,932	16,540	21,361	17,113	17,717	+604	Short-term deferred tax assets 1,100
Fixed assets	189,818	189,657	195,081	198,684	204,278	193,980	197,487	+3,507	Effect of FX fluctuation 4,139
Tangible fixed assets	162,028	165,191	170,603	171,063	177,253	168,917	173,387	+4,470	Capital expenditure 7,306
Intangible fixed assets	12,926	12,583	12,314	11,973	11,895	11,231	10,827	(404)	Depreciation (6,583)
Investment and other assets	14,864	11,882	12,163	15,646	15,129	13,830	13,272	(558)	Decrease in investments in securities (428)
Deferred charges	71	60	52	40	34	27	21	(6)	
Total assets	342,550	347,543	352,524	354,784	369,978	356,144	361,263	+5,119	

Liabilities and Net Assets

	Year ended Mar. 07				Year ending Mar. 08			Change 3Q - 2Q	Remarks
	1Q (Jun. 06)	2Q (Sep. 06)	3Q (Dec. 06)	4Q (Mar. 07)	1Q (Jun. 07)	2Q (Sep. 07)	3Q (Dec. 07)		
(Millions of yen)								(Millions of yen)	
Current liabilities	142,168	138,088	131,499	131,154	132,717	140,124	134,206	(5,918)	
Notes and accounts payable	27,969	30,756	28,978	27,743	28,943	30,313	28,986	(1,327)	Short-term loans payable 54,747
Short-term interest-bearing debts	82,257	76,923	76,979	71,760	71,193	81,720	80,747	(973)	Current portion of long-term loans payable 11,000
Others	31,939	30,407	25,541	31,647	32,578	28,088	24,471	(3,617)	Current portion of bonds 15,000
Long-term liabilities	80,442	80,627	80,687	81,071	81,732	67,203	67,675	+472	Accrued bonuses (4,259)
Long-term interest-bearing debts	79,500	79,500	79,500	78,500	79,500	64,500	64,500	-	Bonds 21,500
Others	941	1,126	1,186	2,569	2,230	2,701	3,174	+473	Long-term loans payable 43,000
Total liabilities	222,611	218,716	212,186	212,226	214,449	207,327	201,881	(5,446)	Net income 5,054
Total net assets	119,939	128,827	140,337	142,558	155,528	148,816	159,381	+10,565	Difference on revaluation of other marketable securities (275)
Total liabilities and net assets	342,550	347,543	352,524	354,784	369,978	356,144	361,263	+5,119	Foreign currency translation adjustments 5,556
Interest-bearing debts	161,757	156,423	156,479	150,260	150,693	146,220	145,247	(973)	Minority interest in consolidated subsidiaries 234
Net interest-bearing debts	140,695	135,661	136,094	128,529	130,507	124,523	122,775	(1,748)	Effect of FX fluctuations 174
									Difference of principal (1,147)
									Effect of FX fluctuations 76
									Difference of principal (1,824)



Consolidated Statements of Income

(Millions of yen)	Year ended Mar. 07					Year ending Mar. 08			Change 3Q - 3Q	Remarks
	1Q (Apr. 06 - Jun. 06)	2Q (Jul. 06 - Sep. 06)	3Q (Oct. 06 - Dec. 06)	4Q (Jan. 07 - Mar. 07)	Full year (Apr. 06 - Mar. 07)	1Q (Apr. 07 - Jun. 07)	2Q (Jul. 07 - Sep. 07)	3Q (Oct. 07 - Dec. 07)		
Net sales	80,201	83,797	83,332	83,692	331,022	81,766	86,481	85,142	+1,810	Increase mainly in HDD spindle motors, pivot assemblies and measuring components
Cost of sales	62,983	64,612	64,770	65,278	257,643	62,259	65,714	63,972	(798)	
Gross profit	17,218	19,184	18,563	18,413	73,378	19,506	20,768	21,170	+2,607	Decrease in speakers and information motors
Gross profit margin	21.5%	22.9%	22.3%	22.0%	22.2%	23.9%	24.0%	24.9%	+2.6%	
SG&A expenses	11,359	11,676	11,953	12,125	47,113	12,391	12,762	12,814	+861	Increase mainly in keyboards, ball bearings, measuring components and information motors
SG&A % sales ratio	14.2%	13.9%	14.3%	14.5%	14.2%	15.2%	14.8%	15.1%	+0.8%	
Operating income	5,858	7,509	6,609	6,289	26,265	7,115	8,006	8,355	+1,746	Significant improvement in electronic devices and components
Operating income margin	7.3%	9.0%	7.9%	7.5%	7.9%	8.7%	9.3%	9.8%	+1.9%	
Other income (expenses)	(1,144)	(1,275)	(1,115)	(887)	(4,421)	(862)	(1,022)	(900)	+215	Effect of FX fluctuation 295
Net interest income (expenses)	(1,112)	(1,256)	(1,158)	(1,088)	(4,614)	(1,068)	(965)	(811)	+347	
Others	(33)	(18)	42	202	193	205	(56)	(89)	(131)	
Ordinary income	4,713	6,234	5,495	5,401	21,843	6,252	6,984	7,456	+1,961	
Net extraordinary income (loss)	492	(325)	(420)	(2,066)	(2,319)	(777)	(263)	(452)	(32)	Refer to breakdown below
Income (loss) before income taxes	5,205	5,909	5,075	3,334	19,523	5,476	6,720	7,003	+1,928	
Total income taxes	2,075	1,869	948	2,170	7,062	2,130	2,054	1,737	+789	
Current (including enterprise tax)	1,676	1,447	425	2,700	6,248	1,794	1,895	2,303	+1,878	
Adjustment of income taxes	398	423	523	(531)	813	336	158	(565)	(1,088)	
Minority interests in earnings of consolidated subsidiaries	(159)	(140)	(81)	(21)	(401)	212	325	213	+294	
Net income	3,288	4,180	4,209	1,185	12,862	3,133	4,341	5,054	+845	

Breakdown for Extraordinary Income and Loss

(Millions of yen)	Year ending Mar. 08			Remarks
	1Q	2Q	3Q	
Extraordinary income	29	32	75	
Gain on sales of fixed assets	27	23	74	
Reversal of allowance for doubtful receivables	2	9	-	
Extraordinary loss	806	295	527	
Loss on sales of fixed assets	40	24	35	
Loss on disposal of fixed assets	188	101	101	
Impairment loss	-	69	-	
Loss on liquidation of affiliates	14	-	194	Ended FDDH business
Loss on after-care of products	-	-	164	
Special severance payment	31	100	34	
Retirement benefits to directors and corporate auditors	531	-	-	
Net extraordinary income (loss)	(777)	(263)	(452)	

Consolidated Statements of Cash Flows

(Millions of yen)	Year ended Mar. 07					Year ending Mar. 08			Change 3Q - 3Q
	1Q (Apr. 06 - Jun. 06)	2Q (Jul. 06 - Sep. 06)	3Q (Oct. 06 - Dec. 06)	4Q (Jan. 07 - Mar. 07)	Full year (Apr. 06 - Mar. 07)	1Q (Apr. 07 - Jun. 07)	2Q (Jul. 07 - Sep. 07)	3Q (Oct. 07 - Dec. 07)	
Cash flows from operating activities	11,877	10,008	4,358	11,659	37,902	7,130	12,369	9,027	+4,669
Income before income taxes and minority interests	5,205	5,909	5,075	3,334	19,523	5,476	6,720	7,003	+1,928
Depreciation and amortization	5,915	5,979	6,191	6,563	24,648	6,544	6,751	6,583	+392
Amortization of consolidation adjustments	272	274	265	267	1,078	267	267	264	(1)
(Gain) loss on sales and disposal of fixed assets	97	229	322	856	1,504	201	102	62	(260)
(Increase) decrease in notes and accounts receivable	(628)	(5,461)	596	1,820	(3,673)	713	(4,076)	(164)	(760)
Decrease (increase) in inventories	849	870	1,180	3,504	6,403	(2,733)	(161)	774	(406)
Increase (decrease) in notes and accounts payable	1,393	2,102	(2,955)	(2,169)	(1,629)	110	2,492	(2,009)	+946
Income tax paid	(1,592)	(1,778)	(1,104)	(161)	(4,635)	(3,334)	(2,012)	(3,180)	(2,076)
Others	370	1,879	(5,211)	(2,355)	(5,317)	(113)	2,284	(302)	+4,909
Cash flows from investing activities	(3,119)	(4,511)	(3,859)	(3,691)	(15,180)	(4,659)	(6,604)	(7,199)	(3,340)
Purchase of tangible fixed assets	(3,594)	(5,311)	(4,315)	(3,749)	(16,969)	(5,268)	(6,767)	(7,306)	(2,991)
Proceeds from sales of tangible fixed assets	740	896	1,081	2,470	5,187	882	144	352	(729)
Others	(266)	(95)	(624)	(2,412)	(3,397)	(272)	17	(244)	+380
Cash flows from financing activities	(11,899)	(6,032)	(1,121)	(6,631)	(25,683)	(4,539)	(3,686)	(1,151)	(30)
Increase (decrease) in loans and debts	(9,103)	(6,031)	(1,114)	(6,628)	(22,876)	(545)	(3,680)	(1,147)	(33)
Cash dividends paid	(2,793)	-	-	-	(2,793)	(3,990)	-	-	-
Others	(2)	(2)	(6)	(3)	(13)	(3)	(6)	(3)	+3
Effect of exchange rate changes on cash and cash equivalents	(181)	234	245	9	307	524	(568)	97	(148)
Net increase (decrease) in cash and cash equivalents	(3,323)	(300)	(376)	1,345	(2,654)	(1,544)	1,510	775	+1,151
Cash and cash equivalents at beginning of period	24,385	21,602	20,762	20,385	24,385	21,731	20,186	21,697	+935
Cash and cash equivalents at end of period	21,062	20,762	20,385	21,731	21,731	20,186	21,697	22,472	+2,087

Consolidated Sales and Income and Performance by Business Segment

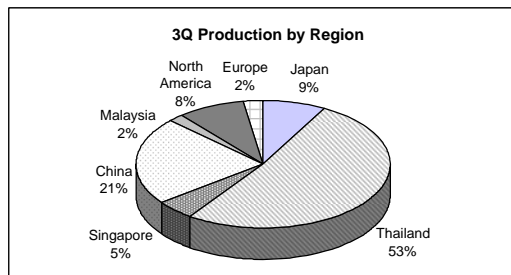
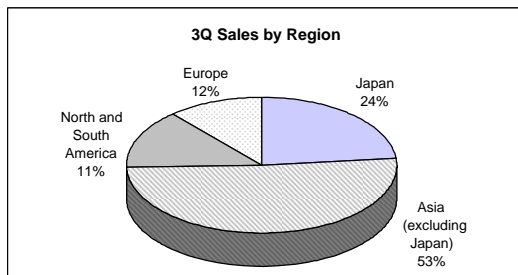
Quarterly

(Millions of yen)	FY ended Mar. 04				FY ended Mar. 05				FY ended Mar. 06				FY ended Mar. 07				FY ending Mar. 08		
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q
Machined components	28,606	27,059	27,434	28,593	28,256	29,094	28,927	29,828	30,573	31,631	32,938	34,453	33,305	34,463	34,217	35,677	35,526	36,723	36,073
Bearing-related products	23,959	23,169	23,324	24,152	24,247	24,906	24,491	24,574	25,982	26,402	27,837	29,326	28,506	29,595	29,309	30,819	30,909	32,272	31,307
Other machined components	4,646	3,892	4,109	4,442	4,009	4,188	4,436	5,254	4,591	5,229	5,101	5,126	4,799	4,868	4,908	4,858	4,617	4,451	4,766
Electronic devices and components	37,883	40,193	41,294	37,511	43,067	46,333	46,254	42,663	45,116	48,419	48,009	47,307	46,896	49,333	49,115	48,015	46,240	49,758	49,069
Rotary components	21,458	22,184	22,209	20,890	26,852	27,209	27,350	25,339	26,443	27,880	27,724	28,089	26,865	29,151	28,857	29,985	29,103	30,988	29,993
Other electronic devices	16,424	18,011	19,084	16,622	16,216	19,124	18,903	17,323	18,673	20,539	20,285	19,218	20,031	20,182	20,258	18,030	17,137	18,770	19,076
Total sales	66,489	67,252	68,728	66,105	71,324	75,427	75,180	72,491	75,690	80,049	80,948	81,759	80,201	83,797	83,332	83,692	81,766	86,481	85,142
Machined components	4,908	4,270	5,035	5,292	5,082	5,396	5,952	5,142	5,067	6,045	6,972	6,472	6,228	7,089	6,769	6,109	6,599	7,105	7,147
Electronic devices and components	(648)	937	(503)	(1,186)	(2,279)	(2,731)	(1,786)	(693)	(2,056)	(1,831)	(930)	(470)	(369)	419	(159)	178	515	901	1,208
Operating income	4,259	5,208	4,531	4,106	2,802	2,666	4,165	4,450	3,010	4,214	6,043	6,002	5,858	7,509	6,609	6,289	7,115	8,006	8,355
Ordinary income	3,285	4,273	3,707	2,535	1,982	1,903	2,950	3,371	2,163	3,159	4,694	4,579	4,713	6,234	5,495	5,401	6,252	6,984	7,456
Income before income taxes	2,177	4,122	3,590	3,069	1,937	1,454	2,445	1,942	830	3,595	4,474	721	5,205	5,909	5,075	3,334	5,476	6,720	7,003
Net income	421	2,305	1,622	1,671	208	887	1,575	2,911	980	1,441	2,400	(564)	3,288	4,180	4,209	1,185	3,133	4,341	5,054

Semiannual

(Millions of yen)	FY ended Mar. 03			FY ended Mar. 04			FY ended Mar. 05			FY ended Mar. 06			FY ended Mar. 07			FY ending Mar. 08		
	1H	2H	Year	1H	2H	Year	1H	2H	Year	1H	2H	Year	1H	2H	Year	1H	2H(E)	Year(E)
Machined components	60,309	57,808	118,117	55,665	56,027	111,692	57,350	58,755	116,105	62,204	67,391	129,595	67,768	69,894	137,662	72,249	70,051	142,300
Bearing-related products	50,058	47,880	97,938	47,128	47,476	94,604	49,153	49,065	98,218	52,384	57,163	109,547	58,101	60,128	118,229	63,181	61,619	124,800
Other machined components	10,251	9,929	20,180	8,538	8,551	17,089	8,197	9,690	17,887	9,820	10,227	20,047	9,667	9,766	19,433	9,068	8,432	17,500
Electronic devices and components	76,940	77,144	154,084	78,076	78,805	156,881	89,400	88,917	178,317	93,535	95,316	188,851	96,229	97,130	193,359	95,998	96,702	192,700
Rotary components	38,933	40,255	79,188	43,642	43,099	86,741	54,061	52,689	106,750	54,323	55,813	110,136	56,016	58,842	114,858	60,091	60,559	120,650
Other electronic devices	38,005	36,892	74,897	34,435	35,706	70,141	35,340	36,226	71,566	39,212	39,503	78,715	40,213	38,288	78,501	35,907	36,143	72,050
Total sales	137,249	134,953	272,202	133,741	134,833	268,574	146,751	147,671	294,422	155,739	162,707	318,446	163,998	167,024	331,022	168,247	166,753	335,000
Machined components	9,163	9,356	18,519	9,178	10,327	19,505	10,478	11,094	21,572	11,112	13,444	24,556	13,317	12,878	26,195	13,704	14,196	27,900
Operating margin	15.2%	16.2%	15.7%	16.5%	18.4%	17.5%	18.3%	18.9%	18.6%	17.9%	19.9%	18.9%	19.7%	18.4%	19.0%	19.0%	20.3%	19.6%
Electronic devices and components	1,013	(181)	832	289	(1,689)	(1,400)	(5,010)	(2,479)	(7,489)	(3,887)	(1,400)	(5,287)	50	19	69	1,417	2,183	3,600
Operating margin	1.3%	(0.2%)	0.5%	0.4%	(2.1%)	(0.9%)	(5.6%)	(2.8%)	(4.2%)	(4.2%)	(1.5%)	(2.8%)	0.1%	0.0%	0.0%	1.5%	2.3%	1.9%
Operating income	10,176	9,176	19,352	9,467	8,637	18,104	5,468	8,615	14,083	7,224	12,045	19,269	13,367	12,898	26,265	15,121	16,379	31,500
Operating margin	7.4%	6.8%	7.1%	7.1%	6.4%	6.7%	3.7%	5.8%	4.8%	4.6%	7.4%	6.1%	8.2%	7.7%	7.9%	9.0%	9.8%	9.4%
Ordinary income	7,667	5,753	13,420	7,558	6,242	13,800	3,885	6,321	10,206	5,322	9,273	14,595	10,947	10,896	21,843	13,236	13,764	27,000
Income before income taxes	6,817	(6,322)	495	6,299	6,659	12,958	3,391	4,387	7,778	4,425	5,195	9,620	11,114	8,409	19,523	12,196	12,304	24,500
Net income	2,543	(4,977)	(2,434)	2,726	3,293	6,019	1,095	4,486	5,581	2,421	1,836	4,257	7,468	5,394	12,862	7,474	8,526	16,000

* Revised forecasts for full year were announced on February 1, 2008.



Consolidated Sales by Region

(Millions of yen)	FY ended Mar. 03	FY ended Mar. 04	FY ended Mar. 05	FY ended Mar. 06	FY ended Mar. 07					FY ending Mar. 08		
					1Q	2Q	3Q	4Q	Full year	1Q	2Q	3Q
Japan	73,835	69,402	78,676	79,577	20,786	21,895	22,189	19,849	84,719	19,126	19,560	20,169
Asia (excluding Japan)	106,941	121,597	140,229	159,781	38,655	42,220	42,503	42,878	166,256	41,829	45,959	45,127
North and South America	57,102	45,336	46,012	47,255	12,173	11,343	10,080	11,331	44,927	11,526	11,357	9,820
Europe	34,322	32,238	29,505	31,833	8,586	8,339	8,561	9,633	35,119	9,283	9,606	10,025
Total	272,202	268,574	294,422	318,446	80,201	83,797	83,332	83,692	331,022	81,766	86,481	85,142

Production by Region

(Millions of yen)	FY ended Mar. 03	FY ended Mar. 04	FY ended Mar. 05	FY ended Mar. 06	FY ended Mar. 07					FY ending Mar. 08		
					1Q	2Q	3Q	4Q	Full year	1Q	2Q	3Q
Japan	25,738	25,180	28,810	28,532	6,914	7,163	7,065	7,038	28,180	6,937	7,008	7,354
Asia (excluding Japan)	215,680	216,912	235,810	257,414	64,595	68,025	68,009	67,053	267,682	65,251	69,979	69,149
Thailand	154,015	156,745	139,765	154,176	38,036	41,616	42,150	42,307	164,109	41,911	44,591	44,931
Singapore	17,745	16,770	26,402	23,338	5,093	5,102	4,711	4,173	19,079	4,385	4,364	4,248
China	42,959	43,397	61,117	72,623	19,751	19,769	19,515	18,766	77,801	17,039	19,206	18,412
Malaysia	961	0	8,526	7,277	1,715	1,538	1,633	1,807	6,693	1,916	1,818	1,558
North America	24,622	21,127	21,807	25,252	7,021	6,892	6,670	7,581	28,164	7,715	7,422	6,772
Europe	6,162	5,355	7,995	7,248	1,671	1,717	1,588	2,020	6,996	1,863	2,072	1,867
Total	272,202	268,574	294,422	318,446	80,201	83,797	83,332	83,692	331,022	81,766	86,481	85,142

Effect of Foreign Exchange Rates Fluctuations on Net Sales

Actual

(Millions of yen)	Actual 3Q
Net Sales	85,142

Exchange Rates

(Yen)	Actual 3Q	Year ending Mar. 08 2Q	Year ended Mar. 07 3Q	Assumption for Second half *
US\$	113.45	119.42	117.36	116.28
Euro	163.92	162.43	150.84	157.70
S'pore\$	77.62	78.42	75.01	76.35
Thai Baht	3.64	3.84	3.18	3.61
RMB	15.17	15.80	14.88	15.28

* Assumption for second half was announced in October '07.

Effect of Foreign Exchange Rates fluctuations

(Millions of yen)	vs. 2Q	vs. 3Q of last FY	vs. Assumed rates
Net Sales	(2,898)	868	(560)

Exchange Rates

(Yen)		FY ended Mar. 03	FY ended Mar. 04	FY ended Mar. 05	FY ended Mar. 06	FY ended Mar. 07					FY ending Mar. 08				
						1Q	2Q	3Q	4Q	Full year	1Q	2Q	3Q	Assumption for 4Q FY ending Mar. 08	Assumption for FY ending Mar. 08
US\$	PL	122.29	113.97	107.46	113.09	114.71	115.80	117.36	119.76	116.91	119.85	119.42	113.45	116.28	117.25
	BS	120.20	105.69	107.39	117.47	115.24	117.90	119.11	118.05	118.05	123.26	115.43	114.15	116.28	116.28
Euro	PL	120.34	132.73	134.90	137.81	143.49	147.67	150.84	156.99	149.75	161.22	162.43	163.92	157.70	161.32
	BS	129.83	128.88	138.87	142.81	146.00	149.77	156.50	157.33	157.33	165.64	163.38	166.66	157.70	157.70
S'pore\$	PL	69.08	65.58	64.04	67.92	72.00	73.21	75.01	78.09	74.58	78.80	78.42	77.62	76.35	77.80
	BS	68.01	62.91	65.19	72.57	72.45	74.32	77.61	77.83	77.83	80.40	77.46	78.81	76.35	76.35
Thai Baht	PL	2.86	2.79	2.67	2.79	3.00	3.05	3.18	3.49	3.18	3.70	3.84	3.64	3.61	3.70
	BS	2.80	2.67	2.73	3.02	3.02	3.14	3.41	3.67	3.67	3.89	3.67	3.83	3.61	3.61
RMB	PL	14.77	13.77	12.98	13.87	14.31	14.49	14.88	15.38	14.77	15.55	15.80	15.17	15.28	15.45
	BS	14.48	12.79	12.99	14.66	14.36	14.86	15.20	15.24	15.24	16.12	15.36	15.63	15.28	15.28

Capex, Depreciation, R&D Costs

(Millions of yen)	FY ended Mar. 03	FY ended Mar. 04	FY ended Mar. 05	FY ended Mar. 06	FY ended Mar. 07					FY ending Mar. 08			Forecasts for FY ending Mar. 08
					1Q	2Q	3Q	4Q	Full year	1Q	2Q	3Q	
Capital expenditure	16,382	18,825	23,060	21,897	3,594	5,311	4,315	3,749	16,969	5,268	6,767	7,306	27,500
Depreciation and amortization (including intangible fixed assets)	22,826	21,705	22,462	23,972	5,915	5,979	6,191	6,563	24,648	6,544	6,751	6,583	24,800
Research and development costs	9,741	9,639	10,012	9,048	2,198	2,247	2,235	2,320	9,000	2,484	2,480	2,463	11,500

Long Term Data

(Millions of yen)	FY ended Mar. 03	FY ended Mar. 04	FY ended Mar. 05	FY ended Mar. 06	FY ended Mar. 07					FY ending Mar. 08		
					1Q	2Q	3Q	4Q	Full year	1Q	2Q	3Q
Cash flows from operating activities	32,279	21,714	27,586	28,237	11,877	10,008	4,358	11,659	37,902	7,130	12,369	9,027
Cash flows from investing activities	(16,223)	(14,932)	(23,789)	(19,120)	(3,119)	(4,511)	(3,859)	(3,691)	(15,180)	(4,659)	(6,604)	(7,199)
Cash flows from financing activities	(15,471)	4,391	(8,772)	(7,380)	(11,899)	(6,032)	(1,121)	(6,631)	(25,683)	(4,539)	(3,686)	(1,151)
Total Liabilities and net assets	320,069	314,915	332,217	349,862	342,550	347,543	352,524	354,784	-	369,978	356,144	361,263
Total net assets *	98,212	93,866	102,088	117,577	119,939	128,827	140,337	142,558	-	155,528	148,816	159,381
Interest-bearing debts	167,124	171,484	172,451	171,271	161,757	156,423	156,479	150,260	-	150,693	146,220	145,247
Net interest-bearing debts	152,947	146,704	150,692	146,886	140,695	135,661	136,094	128,529	-	130,507	124,523	122,775
D/E ratio *2	1.7	1.8	1.7	1.5	1.3	1.2	1.1	1.1	-	1.0	1.0	0.9
Net D/E ratio *3	1.6	1.6	1.5	1.2	1.2	1.1	1.0	0.9	-	0.8	0.8	0.8
Interest expense	4,765	3,213	3,361	4,771	1,305	1,349	1,295	1,275	5,224	1,286	1,208	1,034
ROE	(2.3%)	6.3%	5.7%	3.9%	-	-	-	-	9.9%	-	-	-
ROA (based on net income)	(0.7%)	1.9%	1.7%	1.2%	-	-	-	-	3.7%	-	-	-

*1: Due to accounting treatment changes caused by the introduction of Japanese Corporate Act, the numbers in FY 3/06 and before was "Total shareholders' Equity".

*2: Due to accounting treatment changes caused by the introduction of Japanese Corporate Act, "D/E ratio" is calculated by deviding "Interest-bearing debts" by "Total net assets" in fiscal year ended Mar. 2007 and after, and by deviding "Interest-bearing debts" by "Total shareholders' equity" in fiscal year ended Mar. 2006 and before.

*3: Due to accounting treatment changes caused by the introduction of Japanese Corporate Act, "Net D/E ratio" is calculated by deviding "Net interest-bearing debts" by "Total net assets" in fiscal year ended Mar. 2007 and after, and by deviding "Net interest-bearing debts" by "Total shareholders' equity" in fiscal year ended Mar. 2006 and before.

Per Share Data

(Yen, Shares)	FY ended Mar. 03	FY ended Mar. 04	FY ended Mar. 05	FY ended Mar. 06	FY ended Mar. 07					FY ending Mar. 08			Forecasts for FY ending Mar. 08
					1Q	2Q	3Q	4Q	Full year	1Q	2Q	3Q	
EPS	(6.1)	15.1	13.9	10.7	8.2	10.5	10.5	3.0	32.2	7.9	10.9	12.7	40.1
Cash dividends	7.0	7.0	7.0	7.0	-	-	-	-	10.0	-	-	-	10.0
BPS	246.1	235.2	255.8	294.7	-	-	-	-	356.8	-	-	-	-
Total weighted average number of shares outstanding	399,131,972	399,090,062	399,074,238	399,052,181	399,043,028	399,042,303	399,039,852	399,037,098	399,037,098	399,024,438	399,020,587	399,017,179	-
Number of shares outstanding at end of term	399,100,842	399,083,036	399,062,072	399,046,324	399,042,929	399,040,556	399,031,654	399,027,535	399,027,535	399,022,686	399,013,947	399,009,181	-

* EPS : There is no debts or options outstanding which might cause dilution

* Number of outstanding shares : Total number of shares issued -Treasury stock

* Quarterly EPS is calculated by dividing aggregate net income from the first quarter by total weighted average number of shares outstanding from the first quarter then subtracting, thus the average number of shares outstanding from the first quarter is shown for the quarterly average shares

Number of Group Employees

(Persons)	FY ended Mar. 03	FY ended Mar. 04	FY ended Mar. 05	FY ended Mar. 06	FY ended Mar. 07				FY ending Mar. 08		
					1Q	2Q	3Q	4Q	1Q	2Q	3Q
Japan	3,032	2,804	2,716	2,725	2,801	2,804	2,817	2,796	2,903	2,881	2,916
Thailand	30,304	30,632	28,648	27,855	27,642	27,635	27,581	27,363	27,268	27,329	27,418
China	4,976	6,220	9,819	9,980	9,929	12,180	11,764	11,323	12,350	13,813	14,044
Other Asian Countries	1,741	1,524	4,573	4,152	4,117	4,100	4,136	5,234	4,804	4,523	4,256
Europe	953	884	855	913	913	942	936	955	944	951	964
North and South America	2,028	1,809	1,862	1,901	1,912	1,900	1,906	1,892	1,879	1,869	1,928
Group	43,034	43,873	48,473	47,526	47,314	49,561	49,140	49,563	50,148	51,366	51,526

* The number of group employees is as disclosed at the time of announcement of quarterly financial results.