



Minebea

Minebea Co., Ltd.

First Quarter of Fiscal Year ending March 31, 2006

Supplementary Financial Data

(July 28, 2005)

Any statements in the presentation which are not an historical fact are future projections made based on certain assumptions and our management's judgment drawn from currently available information.

Please note that actual performance may vary significantly from any particular projection, due to various factors.

Factors affecting our actual performance include: (i) changes in economic indicators surrounding us or demand trends; (ii) fluctuation of foreign exchange rates or interest rates; and (iii) our ability to continue R&D, manufacturing and marketing in a timely manner in the electronics business sector, where technological innovations are rapid and new products are launched continuously. However, this is not a complete list of the factors affecting actual performance.

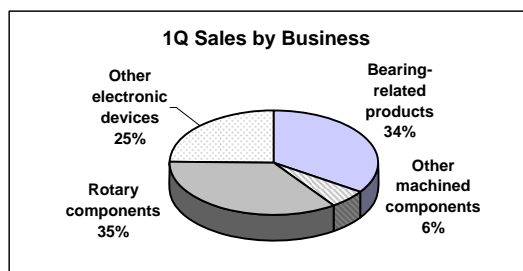
Consolidated Balance Sheets

Assets

	Year ended	Year ended Mar. 05					Year ending	Change	Remarks
	Mar. 04	1Q	2Q	3Q	4Q	Mar. 06			
(Millions of yen)	4Q (Mar. 04)	1Q (Jun. 04)	2Q (Sep. 04)	3Q (Dec. 04)	4Q (Mar. 05)	1Q (Jun. 05)	4Q - 1Q	(Millions of yen)	
Current assets	138,953	151,302	152,183	154,052	147,295	156,708	+9,413	Effect of FX fluctuation 699 Increase in Greater China area as a result of increased sales	
Cash and cash equivalents	24,780	22,109	21,087	24,045	21,759	23,406	+1,647		
Notes and accounts receivable	58,241	61,013	63,630	63,548	62,610	66,308	+3,698		
Inventories	41,534	47,313	49,261	47,809	46,963	48,004	+1,041		Effect of FX fluctuation 278 Increase in Bearing, Minebea-Matsushita Motor as a result of increased sales
Others	14,397	20,865	18,203	18,649	15,961	18,988	+3,027		
Fixed assets	175,916	181,500	182,523	182,357	184,808	182,343	(2,465)	Increase in temporary payment of dividends	
Tangible fixed assets	148,457	155,233	158,381	156,217	156,521	153,744	(2,777)	Effect of FX fluctuation (402) Capital expenditure 4,317 Depreciation 5,602 Impairment loss on idle fixed assets (803)	
Intangible fixed assets	12,403	12,141	12,073	14,385	14,113	13,869	(244)		
Investment and other assets	15,055	14,125	12,068	11,754	14,174	14,729	+555		
Deferred charges	45	105	99	153	112	99	(13)	Increase in deferred tax asset 543	
Total assets	314,915	332,908	334,806	336,564	332,217	339,151	+6,934	Minebea parent cleared loss on tax accounting in the previous fiscal year. The increase in 1Q is mainly due to impairment loss on fixed assets.	

Liabilities and Equity

	Year ended	Year ended Mar. 05					Year ending	Change	Remarks
	Mar. 04	1Q	2Q	3Q	4Q	Mar. 06			
(Millions of yen)	4Q	1Q	2Q	3Q	4Q	1Q	4Q - 1Q	(Millions of yen)	
Current liabilities	167,626	179,578	178,519	176,249	141,449	148,337	+6,888	Effect of FX fluctuation (40) Increase in sales and production	
Notes and accounts payable	22,777	27,587	28,755	30,140	25,901	28,695	+2,794		
Short-term interest-bearing debts	119,642	122,956	120,377	119,070	87,111	91,691 ^{*1}	+4,580	Short-term loans 85,813 Current portion of long-term loans 1,878 Current portion of bond with warrant 4,000	
Others	25,203	29,031	29,383	27,035	28,435	27,947	(488)		
Long-term liabilities	52,743	52,935	52,964	59,092	86,144	86,642	+498	Increase in short-term loans Bonds 38,000 Long-term loans 47,987	
Long-term interest-bearing debts	51,842	51,861	52,227	58,146	85,340	85,987 ^{*2}	+647		
Others	900	1,073	736	945	802	654	(148)		
Total liabilities	220,370	232,513	231,483	235,341	227,594	234,980	+7,386	<Increase Factor> Net income 980 Increase in treasury stock 0 <Decrease Factor> Increase in foreign currency translation adjustments 1,026 Decrease in difference on revaluation of other marketable securities 13	
Minority interest in consolidated subsidiaries	678	5,342	4,318	3,165	2,534	2,140	(394)		
Shareholders' equity	93,866	95,052	99,005	98,057	102,088	102,030	(58)		
Total liabilities and shareholders' equity	314,915	332,908	334,806	336,564	332,217	339,151	+6,934		
Interest-bearing debts	171,484	174,817	172,604	177,216	172,451	177,678	+5,227	Effect of FX fluctuation 452 Difference of principal 4,775	
Net interest-bearing debts	146,704	152,708	151,517	153,171	150,692	154,272	+3,580	Effect of FX fluctuation 298 Difference of principal 3,282	


Consolidated Statements of Income

	Year ended Mar. 05					Year ending	Change	Remarks
	1Q (Apr. 04~ Jun. 04)	2Q (Jul. 04~ Sep. 04)	3Q (Oct. 04~ Dec. 04)	4Q (Jan. 05~ Mar. 05)	Full year (Apr. 04~ Mar. 05)	Mar. 06 1Q (Apr. 05~ Jun. 05)		
(Millions of yen)								
Net sales	71,324	75,427	75,180	72,491	294,422	75,690	+4,365	Increase in sales of pivot assemblies, keyboards and back light
Cost of sales	56,663	59,334	58,694	57,328	232,019	60,458	+3,795	
Gross profit	14,661	16,092	16,486	15,164	62,403	15,231	+570	
<i>Gross profit margin</i>	20.6%	21.3%	21.9%	20.9%	21.2%	20.1%	(0.4%)	Product mix
SG&A expenses	11,858	13,427	12,320	10,714	48,319	12,221	+362	Reduction of expenses
<i>SG&A % sales ratio</i>	16.7%	17.8%	16.4%	14.8%	16.4%	16.1%	(0.5%)	
Operating income	2,802	2,666	4,165	4,450	14,083	3,010	+208	
<i>Operating income margin</i>	3.9%	3.5%	5.5%	6.1%	4.8%	4.0%	+0.1%	
Other income (expenses)	(819)	(764)	(1,215)	(1,078)	(3,876)	(847)	(27)	Rising interest rates in overseas
Net interest income (expenses)	(682)	(766)	(804)	(927)	(3,179)	(926)	(244)	
Others	(138)	2	(410)	(153)	(699)	79	+215	
Ordinary income	1,982	1,903	2,950	3,371	10,206	2,163	+180	
Net extraordinary income (loss)	(45)	(449)	(505)	(1,429)	(2,428)	(1,333)	(1,287)	Refer to breakdown below
Income (loss) before income taxes	1,937	1,454	2,445	1,942	7,778	830	(1,106)	
Total income taxes	2,071	1,698	1,824	(80)	5,513	285	(1,786)	
Current (including enterprise tax)	1,571	1,168	1,299	1,905	5,943	1,222	(349)	
Adjustment of income taxes	500	529	526	(1,985)	(430)	(937)	(1,437)	
Minority interests in earnings of consolidated subsidiaries	(342)	(1,131)	(954)	(889)	(3,316)	(435)	(92)	Increase in loss of Minebea-Matsushita Motor Corporation
Net income (loss)	208	887	1,575	2,911	5,581	980	+771	

Breakdown for Extraordinary Income and Loss

(Millions of yen)	Year ended Mar. 05	Year ending Mar. 06 1Q	
Extraordinary income	404	10	
Gain on sales of fixed assets	301	9	
Gain on sales of investment securities	-	0	
Reversal of allowance for doubtful receivables	102	-	
Extraordinary loss	2,832	1,343	
Loss on sales of fixed assets	565	5	
Loss on disposal of fixed assets	453	75	
Impairment loss	-	803	Impairment loss on idle fixed assets
Loss on sales of investment securities	0	0	
Loss on revaluation of investment securities	619	-	
Loss on liquidation of affiliates	270	-	
Loss for after-care of products	270	-	
Retirements benefits expense	609	-	
Retirement benefits to directors and corporate auditors	42	458	
Net extraordinary income (loss)	(2,428)	(1,333)	

Consolidated Statements of Cash Flows

	Year ended Mar. 05					Year ending	Change 1Q - 1Q
	1Q	2Q	3Q	4Q	Full year	Mar. 06	
(Millions of yen)							
Cash flows from operating activities	5,838	7,221	7,640	6,887	27,586	3,752	(2,085)
Income before income taxes and minority interests	1,937	1,454	2,445	1,942	7,778	830	(1,106)
Depreciation and amortization	5,572	5,800	5,649	5,441	22,462	5,766	+193
Amortization of consolidation adjustments	270	271	270	272	1,083	265	(5)
(Gain) loss on sales and disposal of fixed assets	(78)	99	76	620	717	71	+150
(Increase) decrease in notes and accounts receivable	212	(1,656)	(1,541)	1,965	(1,020)	(2,999)	(3,211)
Decrease (increase) in inventories	(2,543)	(1,035)	227	1,754	(1,597)	(763)	+1,780
Increase (decrease) in notes and accounts payable	3,441	924	1,754	(4,836)	1,283	2,834	(606)
Income tax paid	(608)	(1,220)	(1,157)	(1,366)	(4,351)	(1,113)	(504)
Others	(2,364)	2,583	(82)	1,092	1,229	(1,140)	+1,224
Cash flows from investing activities	(4,210)	(5,864)	(9,843)	(3,872)	(23,789)	(4,232)	(21)
Purchase of tangible fixed assets	(4,988)	(6,341)	(7,011)	(4,720)	(23,060)	(4,317)	+671
Proceeds from sales of tangible fixed assets	873	273	199	828	2,173	175	(698)
Others	(95)	203	(3,030)	19	(2,903)	(89)	+6
Cash flows from financing activities	(6,073)	(2,662)	5,470	(5,507)	(8,772)	1,973	+8,046
Increase (decrease) in loans and debts	(3,286)	(2,658)	5,524	(5,489)	(5,909)	4,766	+8,052
Cash dividends paid	(2,793)	—	—	—	(2,793)	(2,793)	0
Cash dividends paid to minority shareholders	—	—	—	(16)	(16)	—	—
Others	6	(2)	(54)	(2)	(52)	(0)	(6)
Effect of exchange rate changes on cash and cash equivalents	179	282	(308)	205	358	153	(26)
Net increase (decrease) in cash and cash equivalents	(4,266)	(1,022)	2,958	(2,286)	(4,616)	1,646	+5,912
Cash and cash equivalents at beginning of period	24,780	22,109	21,087	24,045	24,780	21,759	(3,020)
Increase in cash and cash equivalents due to establishment of a joint venture	1,596	—	—	—	1,596	—	(1,596)
Cash and cash equivalents at end of period	22,109	21,087	24,045	21,759	21,759	23,406	+1,296

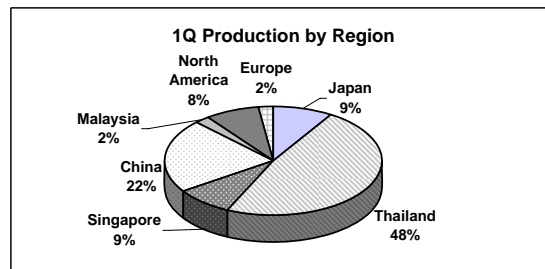
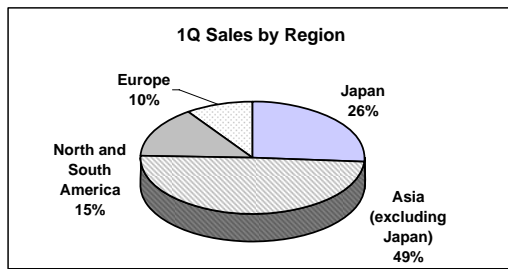
Consolidated Sales and Income and Performance by Business Segment

Quarterly

(Millions of yen)	FY ended Mar. 02				FY ended Mar. 03				FY ended Mar. 04				FY ended Mar. 05				FY ending Mar. 06
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q
Machined components	32,021	30,174	28,358	31,472	31,668	28,641	28,723	29,085	28,606	27,059	27,434	28,593	28,256	29,094	28,927	29,828	30,573
Bearing-related products	26,299	24,889	23,166	25,759	26,420	23,638	23,845	24,035	23,959	23,169	23,324	24,152	24,247	24,906	24,491	24,574	25,982
Other machined components	5,722	5,284	5,190	5,715	5,249	5,002	4,879	5,050	4,646	3,892	4,109	4,442	4,009	4,188	4,436	5,254	4,591
Electronic devices and components	37,624	36,354	39,879	42,446	40,699	36,241	40,000	37,144	37,883	40,193	41,294	37,511	43,067	46,333	46,254	42,663	45,116
Rotary components	18,412	17,505	19,435	21,088	20,793	18,140	20,521	19,734	21,458	22,184	22,209	20,890	26,852	27,209	27,350	25,339	26,443
Other electronic devices	19,212	18,850	20,444	21,356	19,908	18,097	19,480	17,412	16,424	18,011	19,084	16,622	16,216	19,124	18,903	17,323	18,673
Consumer business and others	343	366	300	7	-	-	-	-	-	-	-	-	-	-	-	-	-
Total sales	69,988	66,894	68,536	73,926	72,367	64,882	68,723	66,230	66,489	67,252	68,728	66,105	71,324	75,427	75,180	72,491	75,690
Machined components	7,014	5,550	4,678	4,893	5,098	4,065	4,771	4,585	4,908	4,270	5,035	5,292	5,082	5,396	5,952	5,142	5,067
Electronic devices and components	(457)	383	296	(384)	933	80	748	(929)	(648)	937	(503)	(1,186)	(2,279)	(2,731)	(1,786)	(693)	(2,056)
Consumer business and others	(3)	9	(9)	3	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating income	6,554	5,942	4,964	4,512	6,031	4,145	5,519	3,657	4,259	5,208	4,531	4,106	2,802	2,666	4,165	4,450	3,010
Ordinary income	4,804	4,148	3,835	3,208	4,524	3,143	4,036	1,717	3,285	4,273	3,707	2,535	1,982	1,903	2,950	3,371	2,163
Income before income taxes	-	-	-	-	4,203	2,614	3,735	(10,057)	2,177	4,122	3,590	3,069	1,937	1,454	2,445	1,942	830
Net income	-	-	-	-	1,903	640	1,889	(6,866)	421	2,305	1,622	1,671	208	887	1,575	2,911	980

Semiannual

(Millions of yen)	FY ended Mar. 01			FY ended Mar. 02			FY ended Mar. 03			FY ended Mar. 04			FY ended Mar. 05			FY ending Mar. 06 forecasts (announced in May)		
	1H	2H	Year	1H	2H	Year	1H	2H	Year	1H	2H	Year	1H	2H	Year	1H	2H	Year
Machined components	60,953	63,508	124,461	62,195	59,830	122,025	60,309	57,808	118,117	55,665	56,027	111,692	57,350	58,755	116,105	58,500	61,400	119,900
Bearing-related products	49,343	51,753	101,096	51,188	48,925	100,113	50,058	47,880	97,938	47,128	47,476	94,604	49,153	49,065	98,218	49,800	51,800	101,600
Other machined components	11,610	11,755	23,365	11,006	10,905	21,911	10,251	9,929	20,180	8,538	8,551	17,089	8,197	9,690	17,887	8,700	9,600	18,300
Electronic devices and components	75,472	76,438	151,910	73,978	82,325	156,303	76,940	77,144	154,084	78,076	78,805	156,881	89,400	88,917	178,317	83,500	91,600	175,100
Rotary components	35,628	37,975	73,603	35,917	40,523	76,440	38,933	40,255	79,188	43,642	43,099	86,741	54,061	52,689	106,750	49,600	55,800	105,400
Other electronic devices	39,844	38,463	78,307	38,062	41,800	79,862	38,005	36,892	74,897	34,435	35,706	70,141	35,340	36,226	71,566	33,900	35,800	69,700
Consumer business and others	5,699	4,975	10,674	709	307	1,016	-	-	-	-	-	-	-	-	-	-	-	-
Total sales	142,124	144,921	287,045	136,882	142,462	279,344	137,249	134,953	272,202	133,741	134,833	268,574	146,751	147,671	294,422	142,000	153,000	295,000
Machined components	12,019	11,887	23,906	12,564	9,571	22,135	9,163	9,356	18,519	9,178	10,327	19,505	10,478	11,094	21,572	11,250	11,500	22,750
<i>Operating margin</i>	19.7%	18.7%	19.2%	20.2%	16.0%	18.1%	15.2%	16.2%	15.7%	16.5%	18.4%	17.5%	18.3%	18.9%	18.6%	19.2%	18.7%	19.0%
Electronic devices and components	4,669	3,590	8,259	(74)	(88)	(162)	1,013	(181)	832	289	(1,689)	(1,400)	(5,010)	(2,479)	(7,489)	(3,750)	(1,000)	(4,750)
<i>Operating margin</i>	6.2%	4.7%	5.4%	(0.1%)	(0.1%)	(0.1%)	1.3%	(0.2%)	0.5%	0.4%	(2.1%)	(0.9%)	(5.6%)	(2.8%)	(4.2%)	(4.5%)	(1.1%)	(2.7%)
Consumer business and others	489	323	812	6	(6)	0	-	-	-	-	-	-	-	-	-	-	-	-
Operating income	17,177	15,800	32,977	12,496	9,476	21,972	10,176	9,176	19,352	9,467	8,637	18,104	5,468	8,615	14,083	7,500	10,500	18,000
<i>Operating margin</i>	12.1%	10.9%	11.5%	9.1%	6.7%	7.9%	7.4%	6.8%	7.1%	7.1%	6.4%	6.7%	3.7%	5.8%	4.8%	5.3%	6.9%	6.1%
Ordinary income	12,987	11,739	24,726	8,952	7,043	15,995	7,667	5,753	13,420	7,558	6,242	13,800	3,885	6,321	10,206	5,500	8,500	14,000
Income before income taxes	11,755	10,632	22,387	8,040	4,908	12,948	6,817	(6,322)	495	6,299	6,659	12,958	3,391	4,387	7,778	4,500	8,000	12,500
Net income	7,084	7,742	14,826	4,384	914	5,298	2,543	(4,977)	(2,434)	2,726	3,293	6,019	1,095	4,486	5,581	3,000	4,500	7,500



Consolidated Sales by Region

(Millions of yen)	FY ended Mar. 01	FY ended Mar. 02	FY ended Mar. 03	FY ended Mar. 04	FY ended Mar. 05					FY ending Mar. 06
					1Q	2Q	3Q	4Q	Full year	1Q
Japan	109,591	83,021	73,835	69,402	19,378	20,066	18,998	20,234	78,676	19,743
Asia (excluding Japan)	84,687	96,758	106,941	121,597	33,759	35,560	36,889	34,021	140,229	37,432
North and South America	58,203	60,733	57,102	45,336	10,974	12,659	11,543	10,836	46,012	11,193
Europe	34,564	38,832	34,322	32,238	7,212	7,143	7,749	7,401	29,505	7,321
Total	287,045	279,344	272,202	268,574	71,324	75,427	75,180	72,491	294,422	75,690

Production by Region

(Excluding consumer business)

(Millions of yen)	FY ended Mar. 01	FY ended Mar. 02	FY ended Mar. 03	FY ended Mar. 04	FY ended Mar. 05					FY ending Mar. 06
					1Q	2Q	3Q	4Q	Full year	1Q
Japan	29,474	28,900	25,738	25,180	6,242	7,835	7,555	7,178	28,810	6,748
Asia (excluding Japan)	219,392	215,097	215,680	216,912	57,962	60,303	59,801	57,744	235,810	61,248
Thailand	163,494	156,160	154,015	156,745	34,858	35,763	34,436	34,708	139,765	36,333
Singapore	18,789	16,982	17,745	16,770	6,944	7,305	6,242	5,911	26,402	6,439
China	36,047	40,432	42,959	43,397	13,667	14,925	17,257	15,268	61,117	16,684
Malaysia	1,062	1,523	961	0	2,493	2,310	1,866	1,857	8,526	1,792
North America	22,122	28,345	24,622	21,127	5,454	5,492	5,187	5,674	21,807	6,005
Europe	5,382	5,986	6,162	5,355	1,666	1,797	2,637	1,895	7,995	1,689
Total	276,370	278,328	272,202	268,574	71,324	75,427	75,180	72,491	294,422	75,690

Effect of FX Fluctuations on Net Sales and Operating Income

Actual

(millions of yen)	Actual 1Q
Net Sales	75,690
Operating Income	3,010

Exchange Rates

(Yen)	Actual 1Q	Year ended Mar. 05 4Q	Year ended Mar. 05 1Q	Assumption for FY ending Mar. 06
US\$	107.28	104.19	108.71	103.00
Euro	136.99	138.53	131.75	137.00
S'pore\$	64.92	63.74	64.12	63.00
Thai Baht	2.70	2.70	2.71	2.60
RMB	12.94	12.59	13.14	12.40

Effect of FX fluctuations

(millions of yen)	%change QOQ	%change YOY	vs. Forecast
Net Sales	1,287	(83)	1,927
Operating Income	51	4	117

Exchange Rates

		Year ended Mar. 01	Year ended Mar. 02	Year ended Mar. 03	Year ended Mar. 04	Year ended Mar. 05					FY ending Mar. 06
						1Q	2Q	3Q	4Q	Full year	1Q
US\$	PL	109.77	125.11	122.29	113.97	108.71	110.14	106.80	104.19	107.46	107.28
	BS	123.90	133.25	120.20	105.69	108.43	111.05	104.21	107.39	107.39	110.62
Euro	PL	100.10	110.41	120.34	132.73	131.75	132.88	136.43	138.53	134.90	136.99
	BS	109.33	116.14	129.83	128.88	131.06	137.04	141.61	138.87	138.87	133.63
S'pore\$	PL	63.18	69.05	69.08	65.58	64.12	64.15	64.14	63.74	64.04	64.92
	BS	69.03	72.36	68.01	62.91	63.21	65.69	63.55	65.19	65.19	65.58
Thai Baht	PL	2.65	2.81	2.86	2.79	2.71	2.66	2.62	2.70	2.67	2.70
	BS	2.77	3.06	2.80	2.67	2.65	2.67	2.67	2.73	2.73	2.67
RMB	PL	13.40	15.11	14.77	13.77	13.14	13.30	12.89	12.59	12.98	12.94
	BS	14.96	16.09	14.48	12.79	13.08	13.41	12.53	12.99	12.99	13.34

Capex, Depreciation, R&D Costs

(Millions of yen)	FY ended Mar. 01	FY ended Mar. 02	FY ended Mar. 03	FY ended Mar. 04	FY ended Mar. 05					FY ending Mar. 06
					1Q	2Q	3Q	4Q	Full year	1Q
Capital expenditure	39,876	26,245	16,382	18,825	4,988	6,341	7,011	4,720	23,060	4,317
Depreciation and amortization (including intangible fixed assets)	22,149	24,385	22,826	21,705	5,572	5,800	5,649	5,441	22,462	5,766
Research and development costs	9,193	10,682	9,741	9,639	2,551	2,455	2,535	2,471	10,012	2,358

Long Term Data

(Millions of yen)	FY ended Mar. 01	FY ended Mar. 02	FY ended Mar. 03	FY ended Mar. 04	FY ended Mar. 05					FY ending Mar. 06
					1Q	2Q	3Q	4Q	Full year	1Q
Cash flows from operating activities	38,332	34,017	32,279	21,714	5,838	7,221	7,640	6,887	27,586	3,752
Cash flows from investing activities	(33,099)	(24,346)	(16,223)	(14,932)	(4,210)	(5,864)	(9,843)	(3,872)	(23,789)	(4,232)
Cash flows from financing activities	(17,138)	(8,317)	(15,471)	4,391	(6,073)	(2,662)	5,470	(5,507)	(8,772)	1,973
Total assets	346,965	350,037	320,069	314,915	332,908	334,806	336,564	332,217	—	339,151
Shareholders' equity	100,573	112,731	98,212	93,866	95,052	99,005	98,057	102,088	—	102,030
Interest-bearing debts	185,158	182,672	167,124	171,484	174,817	172,604	177,216	172,451	—	177,678
Net interest-bearing debts	173,228	168,720	152,947	146,704	152,708	151,517	153,171	150,692	—	154,272
D/E ratio	1.8	1.6	1.7	1.8	1.8	1.7	1.8	1.7	—	1.7
Net D/E ratio	1.7	1.5	1.6	1.6	1.6	1.5	1.6	1.5	—	1.5
Interest expense	7,553	5,673	4,765	3,213	747	798	843	973	3,361	1,019
ROE	11.6%	5.0%	(2.3%)	6.3%	—	—	—	—	5.7%	—
ROA (based on net income)	3.9%	1.5%	(0.7%)	1.9%	—	—	—	—	1.7%	—

Per Share Data

(Yen, Kabu)	FY ended Mar. 01	FY ended Mar. 02	FY ended Mar. 03	FY ended Mar. 04	FY ended Mar. 05					FY ending Mar. 06
					1Q	2Q	3Q	4Q	Full year	1Q
EPS	37.1	13.3	(6.1)	15.1	0.5	2.2	4.0	7.2	13.9	2.5
Cash dividends	7.0	7.0	7.0	7.0	—	—	—	—	7.0	—
BPS	252.0	282.4	246.1	235.2	—	—	—	—	255.8	—
Total weighted average number of shares outstanding	399,163,019	399,165,043	399,131,972	399,090,062	399,082,456	399,080,603	399,077,438	399,074,238	399,074,238	399,061,265
Number of shares outstanding at end of term	399,167,104	399,159,121	399,100,842	399,083,036	—	—	—	—	399,062,072	—

※ EPS : Net income per share before dilution

※ Number of outstanding shares : Total number of shares issued - Treasury stock

※ Quarterly EPS is calculated by dividing aggregate net income from the first quarter by total weighted average number of shares outstanding from the first quarter then subtracting, thus the average number of shares outstanding from the first quarter is shown for the quarterly average shares.

Number of Group Employees

(Persons)	FY ended Mar. 01	FY ended Mar. 02	FY ended Mar. 03	FY ended Mar. 04	FY ended Mar. 05				FY ending Mar. 06
					1Q	2Q	3Q	4Q	1Q
Japan		3,093	3,032	2,804	2,882	2,810	2,766	2,716	2,763
Thailand		31,390	30,304	30,632	29,265	29,121	29,021	28,648	28,450
China		3,902	4,976	6,220	9,066	9,682	10,139	9,819	10,071
Other Asian Countries		2,216	1,741	1,524	5,299	4,772	4,667	4,573	4,546
Europe		1,072	953	884	878	773	809	855	873
North and South America		2,085	2,028	1,809	1,799	1,775	1,854	1,862	1,888
Group	45,237	43,758	43,034	43,873	49,189	48,933	49,256	48,473	48,591

※The number of group employees is as disclosed at the time of announcement of quarterly financial results.