



# *Minebea*

## **Minebea Co., Ltd.**

**Fiscal Year ended March 31, 2006**

**Supplementary Financial Data**

**(May 9, 2006)**

Any statements in the presentation which are not an historical fact are future projections made based on certain assumptions and our management's judgment drawn from currently available information.

Please note that actual performance may vary significantly from any particular projection, due to various factors.

Factors affecting our actual performance include: (i) changes in economic indicators surrounding us or demand trends; (ii) fluctuation of foreign exchange rates or interest rates; and (iii) our ability to continue R&D, manufacturing and marketing in a timely manner in the electronics business sector, where technological innovations are rapid and new products are launched continuously. However, this is not a complete list of the factors affecting actual performance.

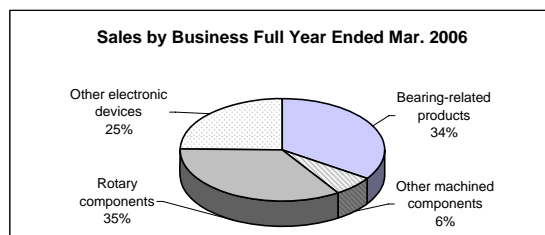
### Consolidated Balance Sheets

#### Assets

	Year ended	Year ended Mar. 05				Year ended Mar. 06				Change 4Q - 4Q	Remarks
	4Q (Mar. 04)	1Q (Jun. 04)	2Q (Sep. 04)	3Q (Dec. 04)	4Q (Mar. 05)	1Q (Jun. 05)	2Q (Sep. 05)	3Q (Dec. 05)	4Q (Mar. 06)		
(Millions of yen)	(Mar. 04)	(Jun. 04)	(Sep. 04)	(Dec. 04)	(Mar. 05)	(Jun. 05)	(Sep. 05)	(Dec. 05)	(Mar. 06)	(Millions of yen)	
Current assets	138,953	151,302	152,183	154,052	147,295	156,708	158,547	157,056	<b>153,564</b>	<b>+6,268</b>	cf. P.4
Cash and cash equivalents	24,780	22,109	21,087	24,045	21,759	23,406	27,134	22,102	<b>24,385</b>	<b>+2,626</b>	Effect of FX fluctuation 3,640
Notes and accounts receivable	58,241	61,013	63,630	63,548	62,610	66,308	67,212	67,600	<b>66,362</b>	<b>+3,752</b>	Effect of FX fluctuation 4,034
Inventories	41,534	47,313	49,261	47,809	46,963	48,004	50,351	53,789	<b>48,914</b>	<b>+1,951</b>	Increased in rod-ends, spindle motors
Others	14,397	20,865	18,203	18,649	15,961	18,988	13,849	13,564	<b>13,901</b>	<b>(2,060)</b>	Decreased in bearings, information motors
Fixed assets	175,916	181,500	182,523	182,357	184,808	182,343	187,799	194,048	<b>196,216</b>	<b>+11,407</b>	Decrease in deferred tax assets 1,721
Tangible fixed assets	148,457	155,233	158,381	156,217	156,521	153,744	158,282	163,745	<b>165,759</b>	<b>+9,238</b>	Effect of FX fluctuation 14,185
Intangible fixed assets	12,403	12,141	12,073	14,385	14,113	13,869	13,637	13,439	<b>13,177</b>	<b>(935)</b>	Capital expenditure 21,897
Investment and other assets	15,055	14,125	12,068	11,754	14,174	14,729	15,879	16,864	<b>17,279</b>	<b>+3,104</b>	Depreciation (23,252)
Deferred charges	45	105	99	153	112	99	86	74	<b>81</b>	<b>(30)</b>	Impairment loss on idle assets (land and buildings) 967
Total assets	314,915	332,908	334,806	336,564	332,217	339,151	346,433	351,179	<b>349,862</b>	<b>+17,645</b>	Decrease mainly in consolidation adjustments
											Increase in investment securities (Increase in unrealized profit) 4,655
											Decrease in deferred tax assets (1,464)

#### Liabilities and Equity

	Year ended	Year ended Mar. 05				Year ended Mar. 06				Change 4Q - 4Q	Remarks
	4Q (Mar. 04)	1Q (Jun. 04)	2Q (Sep. 04)	3Q (Dec. 04)	4Q (Mar. 05)	1Q (Jun. 05)	2Q (Sep. 05)	3Q (Dec. 05)	4Q (Mar. 06)		
(Millions of yen)	(Mar. 04)	(Jun. 04)	(Sep. 04)	(Dec. 04)	(Mar. 05)	(Jun. 05)	(Sep. 05)	(Dec. 05)	(Mar. 06)	(Millions of yen)	
Current liabilities	167,626	179,578	178,519	176,249	141,449	148,337	149,004	148,264	<b>150,886</b>	<b>+9,437</b>	Effect of FX fluctuation 1,998
Notes and accounts payable	22,777	27,587	28,755	30,140	25,901	28,695	30,383	32,239	<b>26,683</b>	<b>+782</b>	Short-term loans 80,656
Short-term interest-bearing debts	119,642	122,956	120,377	119,070	87,111	91,691	92,307	91,157	<b>91,771</b>	<b>+4,660</b>	*1 Current portion of long-term loans 8,115
Others	25,203	29,031	29,383	27,035	28,435	27,947	26,310	24,865	<b>32,430</b>	<b>+3,995</b>	Current portion of bonds 3,000
Long-term liabilities	52,743	52,935	52,964	59,092	86,144	86,642	86,870	84,883	<b>80,767</b>	<b>(5,377)</b>	*2 Allowance for the keyboard business's restructuring loss 3,286
Long-term interest-bearing debts	51,842	51,861	52,227	58,146	85,340	85,987	86,037	84,000	<b>79,500</b>	<b>(5,840)</b>	Bonds 36,500
Others	900	1,073	736	945	802	654	831	882	<b>1,266</b>	<b>+464</b>	Long-term loans 43,000
Total liabilities	220,370	232,513	231,483	235,341	227,594	234,980	235,874	233,148	<b>231,653</b>	<b>+4,059</b>	Decrease due to loss of MMMC
Minority interest in consolidated subsidiaries	678	5,342	4,318	3,165	2,534	2,140	1,660	1,120	<b>631</b>	<b>(1,902)</b>	<Increase Factor> Net income 4,257
Shareholders' equity	93,866	95,052	99,005	98,057	102,088	102,030	108,898	116,911	<b>117,577</b>	<b>+15,489</b>	Increase in difference on revaluation of other marketable securities 2,853
Total liabilities and shareholders' equity	314,915	332,908	334,806	336,564	332,217	339,151	346,433	351,179	<b>349,862</b>	<b>+17,645</b>	Decrease in foreign currency translation adjustments 11,181
											<Decrease Factor> Increase in treasury stock 9
											Cash dividends 2,793
Interest-bearing debts	171,484	174,817	172,604	177,216	172,451	177,678	178,344	175,157	<b>171,271</b>	<b>(1,180)</b>	Effect of FX fluctuation 3,108
Net interest-bearing debts	146,704	152,708	151,517	153,171	150,692	154,272	151,210	153,055	<b>146,886</b>	<b>(3,806)</b>	Difference of principal (4,288)
											Effect of FX fluctuation 1,846
											Difference of principal (5,652)



**Consolidated Statements of Income**

	Year ended Mar. 05					Year ended Mar. 06					Change YR - YR	Remarks
	1Q (Apr. 04 ~ Jun. 04)	2Q (Jul. 04 ~ Sep. 04)	3Q (Oct. 04 ~ Dec. 04)	4Q (Jan. 05 ~ Mar. 05)	Full year (Apr. 04 ~ Mar. 05)	1Q (Apr. 05 ~ Jun. 05)	2Q (Jul. 05 ~ Sep. 05)	3Q (Oct. 05 ~ Dec. 05)	4Q (Jan. 06 ~ Mar. 06)	Full year (Apr. 05 ~ Mar. 06)		
(Millions of yen)												(Millions of yen)
Net sales	71,324	75,427	75,180	72,491	294,422	75,690	80,049	80,948	81,759	318,446	+24,023	Increase mainly in sales of bearings, rod-ends, pivot assemblies, keyboards and lighting devices
Cost of sales	56,663	59,334	58,694	57,328	232,019	60,458	62,697	62,722	64,057	249,934	+17,915	
Gross profit	14,661	16,092	16,486	15,164	62,403	15,231	17,353	18,226	17,701	68,511	+6,108	Increase mainly in rod-ends, pivot assemblies and spindle motors
Gross profit margin	20.6%	21.3%	21.9%	20.9%	21.2%	20.1%	21.7%	22.5%	21.7%	21.5%	+0.3%	
SG&A expenses	11,858	13,427	12,320	10,714	48,319	12,221	13,138	12,183	11,700	49,242	+922	Decrease in keyboards
SG&A % sales ratio	16.7%	17.8%	16.4%	14.8%	16.4%	16.1%	16.4%	15.1%	14.3%	15.5%	(0.9%)	
Operating income	2,802	2,666	4,165	4,450	14,083	3,010	4,214	6,043	6,002	19,269	+5,185	Increase in machined components business
Operating income margin	3.9%	3.5%	5.5%	6.1%	4.8%	4.0%	5.3%	7.5%	7.3%	6.0%	+1.2%	
Other income (expenses)	(819)	(764)	(1,215)	(1,078)	(3,876)	(847)	(1,055)	(1,349)	(1,423)	(4,674)	(798)	Improvement of electronic devices and components business
Net interest income (expenses)	(682)	(766)	(804)	(927)	(3,179)	(926)	(1,051)	(1,169)	(1,296)	(4,442)	(1,263)	
Others	(138)	2	(410)	(153)	(699)	79	(5)	(178)	(129)	(233)	+466	Increase in interest expenses due to rising interest rates in overseas 1,410
Ordinary income	1,982	1,903	2,950	3,371	10,206	2,163	3,159	4,694	4,579	14,595	+4,388	
Net extraordinary income (loss)	(45)	(449)	(505)	(1,429)	(2,428)	(1,333)	435	(219)	(3,858)	(4,975)	(2,547)	Refer to breakdown below
Income (loss) before income taxes	1,937	1,454	2,445	1,942	7,778	830	3,595	4,474	721	9,620	+1,842	
Total income taxes	2,071	1,698	1,824	(80)	5,513	285	2,652	2,587	1,617	7,141	+1,628	
Current (including enterprise tax)	1,571	1,168	1,299	1,905	5,943	1,222	2,217	2,035	93	5,567	(376)	
Adjustment of income taxes	500	529	526	(1,985)	(430)	(937)	436	550	1,525	1,574	+2,004	
Minority interests in earnings of consolidated subsidiaries	(342)	(1,131)	(954)	(889)	(3,316)	(435)	(499)	(512)	(332)	(1,778)	+1,538	
Net income	208	887	1,575	2,911	5,581	980	1,441	2,400	(564)	4,257	(1,323)	

**Breakdown for Extraordinary Income and Loss**

	Year ended Mar. 06					Remarks
	1Q	2Q	3Q	4Q	Full year	
(Millions of yen)						(Millions of yen)
Extraordinary income	10	487	456	101	1,054	
Gain on sales of fixed assets	9	40	265	101	415	Mainly gain on sales of company residence at an overseas subsidiary
Gain on sales of investment securities	0	0	191	0	191	Gain on sales of bank shares
Gain on the reversal of preemptive rights	-	447	-	-	447	Gains owing to that none of preemptive rights of warrants related to stock option program were exercised
Extraordinary loss	1,343	52	675	3,959	6,029	
Loss on sales of fixed assets	5	3	12	86	106	
Loss on disposal of fixed assets	75	49	445	194	763	
Impairment loss	803	-	100	64	967	Impairment loss on idle fixed assets (land, building)
Loss on sales of investment securities	0	-	-	-	0	
Loss on liquidation of affiliates	-	-	3	83	86	
Loss for after-care of products	-	-	116	55	171	
Business restructuring loss	-	-	-	3,475	3,475	Business restructuring loss of keyboard business
Retirement benefits to directors and corporate auditors	458	-	-	-	458	
Net extraordinary income (loss)	(1,333)	435	(219)	(3,858)	(4,975)	

**Consolidated Statements of Cash Flows**

(Millions of yen)	Year ended Mar. 05					Year ended Mar. 06					Change YR - YR
	1Q	2Q	3Q	4Q	Full year	1Q	2Q	3Q	4Q	Full year	
Cash flows from operating activities	5,838	7,221	7,640	6,887	27,586	3,752	9,179	4,551	<b>10,755</b>	<b>28,237</b>	<b>+651</b>
Income before income taxes and minority interests	1,937	1,454	2,445	1,942	7,778	830	3,595	4,474	<b>721</b>	<b>9,620</b>	<b>+1,842</b>
Depreciation and amortization	5,572	5,800	5,649	5,441	22,462	5,766	5,922	6,272	<b>6,012</b>	<b>23,972</b>	<b>+1,510</b>
Amortization of consolidation adjustments	270	271	270	272	1,083	265	267	270	<b>271</b>	<b>1,073</b>	<b>(10)</b>
(Gain) loss on sales and disposal of fixed assets	(78)	99	76	620	717	71	13	191	<b>180</b>	<b>455</b>	<b>(262)</b>
(Increase) decrease in notes and accounts receivable	212	(1,656)	(1,541)	1,965	(1,020)	(2,999)	102	1,341	<b>1,446</b>	<b>(110)</b>	<b>+910</b>
Decrease (increase) in inventories	(2,543)	(1,035)	227	1,754	(1,597)	(763)	(1,202)	(1,529)	<b>5,576</b>	<b>2,082</b>	<b>+3,679</b>
Increase (decrease) in notes and accounts payable	3,441	924	1,754	(4,836)	1,283	2,834	1,113	1,001	<b>(6,163)</b>	<b>(1,215)</b>	<b>(2,498)</b>
Income tax paid	(608)	(1,220)	(1,157)	(1,366)	(4,351)	(1,113)	(1,393)	(1,701)	<b>(405)</b>	<b>(4,612)</b>	<b>(261)</b>
Others	(2,364)	2,583	(82)	1,092	1,229	(1,140)	768	(5,773)	<b>3,119</b>	<b>(3,026)</b>	<b>(4,255)</b>
Cash flows from investing activities	(4,210)	(5,864)	(9,843)	(3,872)	(23,789)	(4,232)	(5,294)	(5,359)	<b>(4,235)</b>	<b>(19,120)</b>	<b>+4,669</b>
Purchase of tangible fixed assets	(4,988)	(6,341)	(7,011)	(4,720)	(23,060)	(4,317)	(6,239)	(6,565)	<b>(4,776)</b>	<b>(21,897)</b>	<b>+1,163</b>
Proceeds from sales of tangible fixed assets	873	273	199	828	2,173	175	879	994	<b>999</b>	<b>3,047</b>	<b>+874</b>
Others	(95)	203	(3,030)	19	(2,903)	(89)	65	211	<b>(458)</b>	<b>(271)</b>	<b>+2,632</b>
Cash flows from financing activities	(6,073)	(2,662)	5,470	(5,507)	(8,772)	1,973	(401)	(4,611)	<b>(4,341)</b>	<b>(7,380)</b>	<b>+1,392</b>
Increase (decrease) in loans and debts	(3,286)	(2,658)	5,524	(5,489)	(5,909)	4,766	(383)	(4,610)	<b>(4,339)</b>	<b>(4,566)</b>	<b>+1,343</b>
Cash dividends paid	(2,793)	-	-	-	(2,793)	(2,793)	-	-	-	<b>(2,793)</b>	<b>+0</b>
Cash dividends paid to minority shareholders	-	-	-	(16)	(16)	-	(14)	-	-	<b>(14)</b>	<b>+2</b>
Others	6	(2)	(54)	(2)	(52)	(0)	(2)	(2)	<b>(1)</b>	<b>(5)</b>	<b>+47</b>
Effect of exchange rate changes on cash and cash equivalents	179	282	(308)	205	358	153	244	388	<b>104</b>	<b>889</b>	<b>+530</b>
Net increase (decrease) in cash and cash Equivalents	(4,266)	(1,022)	2,958	(2,286)	(4,616)	1,646	3,729	(5,033)	<b>2,284</b>	<b>2,626</b>	<b>+7,242</b>
Cash and cash equivalents at beginning of period	24,780	22,109	21,087	24,045	24,780	21,759	23,406	27,134	<b>22,102</b>	<b>21,759</b>	<b>(3,020)</b>
Increase in cash and cash equivalents due to establishment of a joint venture	1,596	-	-	-	1,596	-	-	-	-	-	<b>(1,596)</b>
Cash and cash equivalents at end of period	22,109	21,087	24,045	21,759	21,759	23,406	27,134	22,102	<b>24,385</b>	<b>24,385</b>	<b>+2,626</b>

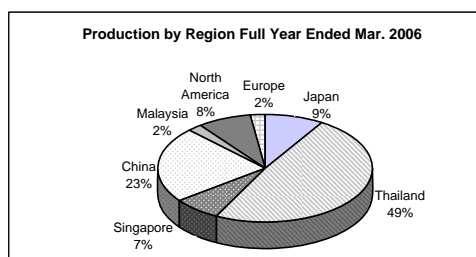
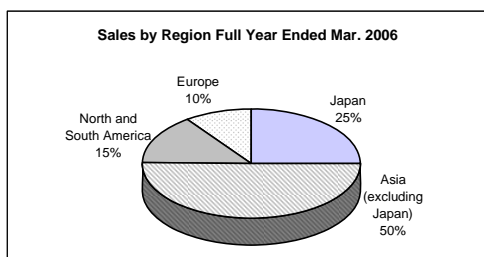
Consolidated Sales and Income and Performance by Business Segment

Quarterly

(Millions of yen)	FY ended Mar. 02				FY ended Mar. 03				FY ended Mar. 04				FY ended Mar. 05				FY ended Mar. 06			
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Machined components	32,021	30,174	28,358	31,472	31,668	28,641	28,723	29,085	28,606	27,059	27,434	28,593	28,256	29,094	28,927	29,828	30,573	31,631	32,938	34,453
Bearing-related products	26,299	24,889	23,166	25,759	26,420	23,638	23,845	24,035	23,959	23,169	23,324	24,152	24,247	24,906	24,491	24,574	25,982	26,402	27,837	29,326
Other machined components	5,722	5,284	5,190	5,715	5,249	5,002	4,879	5,050	4,646	3,892	4,109	4,442	4,009	4,188	4,436	5,254	4,591	5,229	5,101	5,126
Electronic devices and components	37,624	36,354	39,879	42,446	40,699	36,241	40,000	37,144	37,883	40,193	41,294	37,511	43,067	46,333	46,254	42,663	45,116	48,419	48,009	47,307
Rotary components	18,412	17,505	19,435	21,088	20,793	18,140	20,521	19,734	21,458	22,184	22,209	20,890	26,852	27,209	27,350	25,339	26,443	27,880	27,724	28,089
Other electronic devices	19,212	18,850	20,444	21,356	19,908	18,097	19,480	17,412	16,424	18,011	19,084	16,622	16,216	19,124	18,903	17,323	18,673	20,539	20,285	19,218
Consumer business and others	343	366	300	7	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total sales	69,988	66,894	68,536	73,926	72,367	64,882	68,723	66,230	66,489	67,252	68,728	66,105	71,324	75,427	75,180	72,491	75,690	80,049	80,948	81,759
Machined components	7,014	5,550	4,678	4,893	5,098	4,065	4,771	4,585	4,908	4,270	5,035	5,292	5,082	5,396	5,952	5,142	5,067	6,045	6,972	6,472
Electronic devices and components	(457)	383	296	(384)	933	80	748	(929)	(648)	937	(503)	(1,186)	(2,279)	(2,731)	(1,786)	(693)	(2,056)	(1,831)	(930)	(470)
Consumer business and others	(3)	9	(9)	3	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating income	6,554	5,942	4,964	4,512	6,031	4,145	5,519	3,657	4,259	5,208	4,531	4,106	2,802	2,666	4,165	4,450	3,010	4,214	6,043	6,002
Ordinary income	4,804	4,148	3,835	3,208	4,524	3,143	4,036	1,717	3,285	4,273	3,707	2,535	1,982	1,903	2,950	3,371	2,163	3,159	4,694	4,579
Income before income taxes	-	-	-	-	4,203	2,614	3,735	(10,057)	2,177	4,122	3,590	3,069	1,937	1,454	2,445	1,942	830	3,595	4,474	721
Net income	-	-	-	-	1,903	640	1,889	(6,866)	421	2,305	1,622	1,671	208	887	1,575	2,911	980	1,441	2,400	(564)

Semiannual

(Millions of yen)	FY ended Mar. 01			FY ended Mar. 02			FY ended Mar. 03			FY ended Mar. 04			FY ended Mar. 05			FY ended Mar. 06			Estimate of FY ending Mar. 07		
	1H	2H	Year	1H	2H	Year	1H	2H	Year	1H	2H	Year	1H	2H	Year	1H	2H	Year	1H	2H	Year
Machined components	60,953	63,508	124,461	62,195	59,830	122,025	60,309	57,808	118,117	55,665	56,027	111,692	57,350	58,755	116,105	62,204	67,391	129,595	64,000	68,000	132,000
Bearing-related products	49,343	51,753	101,096	51,188	48,925	100,113	50,058	47,880	97,938	47,128	47,476	94,604	49,153	49,065	98,218	52,384	57,163	109,547	55,500	59,500	115,000
Other machined components	11,610	11,755	23,365	11,006	10,905	21,911	10,251	9,929	20,180	8,538	8,551	17,089	8,197	9,690	17,887	9,820	10,227	20,047	8,500	8,500	17,000
Electronic devices and components	75,472	76,438	151,910	73,978	82,325	156,303	76,940	77,144	154,084	78,076	78,805	156,881	89,400	88,917	178,317	93,535	95,316	188,851	88,000	90,000	178,000
Rotary components	35,628	37,975	73,603	35,917	40,523	76,440	38,933	40,255	79,188	43,642	43,099	86,741	54,061	52,689	106,750	54,323	55,813	110,136	53,500	56,500	110,000
Other electronic devices	39,844	38,463	78,307	38,062	41,800	79,862	38,005	36,892	74,897	34,435	35,706	70,141	35,340	36,226	71,566	39,212	39,503	78,715	34,500	33,500	68,000
Consumer business and others	5,699	4,975	10,674	709	307	1,016	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total sales	142,124	144,921	287,045	136,882	142,462	279,344	137,249	134,953	272,202	133,741	134,833	268,574	146,751	147,671	294,422	155,739	162,707	318,446	152,000	158,000	310,000
Machined components	12,019	11,887	23,906	12,564	9,571	22,135	9,163	9,356	18,519	9,178	10,327	19,505	10,478	11,094	21,572	11,112	13,444	24,556	12,150	12,350	24,500
Operating margin	19.7%	18.7%	19.2%	20.2%	16.0%	18.1%	15.2%	16.2%	15.7%	16.5%	18.4%	17.5%	18.3%	18.9%	18.6%	17.9%	19.9%	18.9%	19.0%	18.2%	18.6%
Electronic devices and components	4,669	3,590	8,259	(74)	(88)	(162)	1,013	(181)	832	289	(1,689)	(1,400)	(5,010)	(2,479)	(7,489)	(3,887)	(1,400)	(5,287)	(650)	1,150	500
Operating margin	6.2%	4.7%	5.4%	(0.1%)	(0.1%)	(0.1%)	1.3%	(0.2%)	0.5%	0.4%	(2.1%)	(0.9%)	(5.6%)	(2.8%)	(4.2%)	(4.2%)	(1.5%)	(2.8%)	(0.7%)	1.3%	0.3%
Consumer business and others	489	323	812	6	(6)	0	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating income	17,177	15,800	32,977	12,496	9,476	21,972	10,176	9,176	19,352	9,467	8,637	18,104	5,468	8,615	14,083	7,224	12,045	19,269	11,500	13,500	25,000
Operating margin	12.1%	10.9%	11.5%	9.1%	6.7%	7.9%	7.4%	6.8%	7.1%	7.1%	6.4%	6.7%	3.7%	5.8%	4.8%	4.6%	7.4%	6.1%	7.6%	8.5%	8.1%
Ordinary income	12,987	11,739	24,726	8,952	7,043	15,995	7,667	5,753	13,420	7,558	6,242	13,800	3,885	6,321	10,206	5,322	9,273	14,595	8,400	10,600	19,000
Income before income taxes	11,755	10,632	22,387	8,040	4,908	12,948	6,817	(6,322)	495	6,299	6,659	12,958	3,391	4,387	7,778	4,425	5,195	9,620	8,000	10,000	18,000
Net income	7,084	7,742	14,826	4,384	914	5,298	2,543	(4,977)	(2,434)	2,726	3,293	6,019	1,095	4,486	5,581	2,421	1,836	4,257	5,300	4,700	10,000



**Consolidated Sales by Region**

(Millions of yen)	FY ended Mar. 01	FY ended Mar. 02	FY ended Mar. 03	FY ended Mar. 04	FY ended Mar. 05					FY ended Mar. 06				
					1Q	2Q	3Q	4Q	Full year	1Q	2Q	3Q	4Q	Full year
Japan	109,591	83,021	73,835	69,402	19,378	20,066	18,998	20,234	78,676	19,743	20,395	19,832	<b>19,607</b>	<b>79,577</b>
Asia (excluding Japan)	84,687	96,758	106,941	121,597	33,759	35,560	36,889	34,021	140,229	37,432	40,343	40,979	<b>41,027</b>	<b>159,781</b>
North and South America	58,203	60,733	57,102	45,336	10,974	12,659	11,543	10,836	46,012	11,193	11,847	11,424	<b>12,791</b>	<b>47,255</b>
Europe	34,564	38,832	34,322	32,238	7,212	7,143	7,749	7,401	29,505	7,321	7,464	8,713	<b>8,335</b>	<b>31,833</b>
<b>Total</b>	<b>287,045</b>	<b>279,344</b>	<b>272,202</b>	<b>268,574</b>	<b>71,324</b>	<b>75,427</b>	<b>75,180</b>	<b>72,491</b>	<b>294,422</b>	<b>75,690</b>	<b>80,049</b>	<b>80,948</b>	<b>81,759</b>	<b>318,446</b>

**Production by Region**

(Excluding consumer business)

(Millions of yen)	FY ended Mar. 01	FY ended Mar. 02	FY ended Mar. 03	FY ended Mar. 04	FY ended Mar. 05					FY ended Mar. 06				
					1Q	2Q	3Q	4Q	Full year	1Q	2Q	3Q	4Q	Full year
Japan	29,474	28,900	25,738	25,180	6,242	7,835	7,555	7,178	28,810	6,748	7,280	7,490	<b>7,014</b>	<b>28,532</b>
Asia (excluding Japan)	219,392	215,097	215,680	216,912	57,962	60,303	59,801	57,744	235,810	61,248	64,747	65,612	<b>65,807</b>	<b>257,414</b>
Thailand	163,494	156,160	154,015	156,745	34,858	35,763	34,436	34,708	139,765	36,333	37,542	38,911	<b>41,390</b>	<b>154,176</b>
Singapore	18,789	16,982	17,745	16,770	6,944	7,305	6,242	5,911	26,402	6,439	6,102	5,443	<b>5,354</b>	<b>23,338</b>
China	36,047	40,432	42,959	43,397	13,667	14,925	17,257	15,268	61,117	16,684	19,239	19,458	<b>17,242</b>	<b>72,623</b>
Malaysia	1,062	1,523	961	0	2,493	2,310	1,866	1,857	8,526	1,792	1,864	1,800	<b>1,821</b>	<b>7,277</b>
North America	22,122	28,345	24,622	21,127	5,454	5,492	5,187	5,674	21,807	6,005	6,154	6,038	<b>7,055</b>	<b>25,252</b>
Europe	5,382	5,986	6,162	5,355	1,666	1,797	2,637	1,895	7,995	1,689	1,868	1,807	<b>1,884</b>	<b>7,248</b>
<b>Total</b>	<b>276,370</b>	<b>278,328</b>	<b>272,202</b>	<b>268,574</b>	<b>71,324</b>	<b>75,427</b>	<b>75,180</b>	<b>72,491</b>	<b>294,422</b>	<b>75,690</b>	<b>80,049</b>	<b>80,948</b>	<b>81,759</b>	<b>318,446</b>

**Effect of FX Fluctuations on Net Sales and Operating Income**

**Actual**

(Millions of yen)	Actual 4Q
Net Sales	<b>81,759</b>
Operating Income	<b>6,002</b>

**Exchange Rates**

(Yen)	Actual 4Q	Year ended Mar. 06 3Q	Year ended Mar. 05 4Q	Assumption for Second half *
US\$	<b>117.36</b>	116.21	104.19	112.00
Euro	<b>139.93</b>	138.91	138.53	136.00
S'pore\$	<b>71.60</b>	68.68	63.74	68.00
Thai Baht	<b>2.95</b>	2.83	2.70	2.70
RMB	<b>14.49</b>	14.38	12.59	13.90

\* Assumption for second half was announced in November '05.

**Effect of FX fluctuations**

(Millions of yen)	vs. 3Q	vs. 4Q of last year	vs. Assumed rates
Net Sales	1,026	6,397	3,049
Operating Income	101	298	229

**Exchange Rates**

(Yen)		Year ended Mar. 01	Year ended Mar. 02	Year ended Mar. 03	Year ended Mar. 04	Year ended Mar. 05					Year ended Mar. 06					Assumption for year ending Mar. 07
						1Q	2Q	3Q	4Q	Full year	1Q	2Q	3Q	4Q	Full year	
US\$	PL	109.77	125.11	122.29	113.97	108.71	110.14	106.80	104.19	107.46	107.28	111.50	116.21	<b>117.36</b>	<b>113.09</b>	<b>115.00</b>
	BS	123.90	133.25	120.20	105.69	108.43	111.05	104.21	107.39	107.39	110.62	113.19	118.07	<b>117.47</b>	<b>117.47</b>	<b>115.00</b>
Euro	PL	100.10	110.41	120.34	132.73	131.75	132.88	136.43	138.53	134.90	136.99	135.39	138.91	<b>139.93</b>	<b>137.81</b>	<b>135.00</b>
	BS	109.33	116.14	129.83	128.88	131.06	137.04	141.61	138.87	138.87	133.63	136.13	139.83	<b>142.81</b>	<b>142.81</b>	<b>135.00</b>
S'pore\$	PL	63.18	69.05	69.08	65.58	64.12	64.15	64.14	63.74	64.04	64.92	66.46	68.68	<b>71.60</b>	<b>67.92</b>	<b>68.00</b>
	BS	69.03	72.36	68.01	62.91	63.21	65.69	63.55	65.19	65.19	65.58	66.96	70.89	<b>72.57</b>	<b>72.57</b>	<b>68.00</b>
Thai Baht	PL	2.65	2.81	2.86	2.79	2.71	2.66	2.62	2.70	2.67	2.70	2.68	2.83	<b>2.95</b>	<b>2.79</b>	<b>2.80</b>
	BS	2.77	3.06	2.80	2.67	2.65	2.67	2.67	2.73	2.73	2.67	2.75	2.87	<b>3.02</b>	<b>3.02</b>	<b>2.80</b>
RMB	PL	13.40	15.11	14.77	13.77	13.14	13.30	12.89	12.59	12.98	12.94	13.65	14.38	<b>14.49</b>	<b>13.87</b>	<b>14.20</b>
	BS	14.96	16.09	14.48	12.79	13.08	13.41	12.53	12.99	12.99	13.34	13.99	14.59	<b>14.66</b>	<b>14.66</b>	<b>14.20</b>

### Capex, Depreciation, R&D Costs

(Millions of yen)	FY ended Mar. 01	FY ended Mar. 02	FY ended Mar. 03	FY ended Mar. 04	FY ended Mar. 05					FY ended Mar. 06					Forecasts for FY ending Mar. 07
					1Q	2Q	3Q	4Q	Full year	1Q	2Q	3Q	4Q	Full year	
Capital expenditure	39,876	26,245	16,382	18,825	4,988	6,341	7,011	4,720	23,060	4,317	6,239	6,565	<b>4,776</b>	<b>21,897</b>	<b>21,000</b>
Depreciation and amortization (including intangible fixed assets)	22,149	24,385	22,826	21,705	5,572	5,800	5,649	5,441	22,462	5,766	5,922	6,272	<b>6,012</b>	<b>23,972</b>	<b>24,000</b>
Research and development costs	9,193	10,682	9,741	9,639	2,551	2,455	2,535	2,471	10,012	2,358	2,106	2,232	<b>2,352</b>	<b>9,048</b>	<b>10,000</b>

### Long Term Data

(Millions of yen)	FY ended Mar. 01	FY ended Mar. 02	FY ended Mar. 03	FY ended Mar. 04	FY ended Mar. 05					FY ended Mar. 06				
					1Q	2Q	3Q	4Q	Full year	1Q	2Q	3Q	4Q	Full year
Cash flows from operating activities	38,332	34,017	32,279	21,714	5,838	7,221	7,640	6,887	27,586	3,752	9,179	4,551	<b>10,755</b>	<b>28,237</b>
Cash flows from investing activities	(33,099)	(24,346)	(16,223)	(14,932)	(4,210)	(5,864)	(9,843)	(3,872)	(23,789)	(4,232)	(5,294)	(5,359)	<b>(4,235)</b>	<b>(19,120)</b>
Cash flows from financing activities	(17,138)	(8,317)	(15,471)	4,391	(6,073)	(2,662)	5,470	(5,507)	(8,772)	1,973	(401)	(4,611)	<b>(4,341)</b>	<b>(7,380)</b>
Total assets	346,965	350,037	320,069	314,915	332,908	334,806	336,564	332,217	-	339,151	346,433	351,179	<b>349,862</b>	-
Shareholders' equity	100,573	112,731	98,212	93,866	95,052	99,005	98,057	102,088	-	102,030	108,898	116,911	<b>117,577</b>	-
Interest-bearing debts	185,158	182,672	167,124	171,484	174,817	172,604	177,216	172,451	-	177,678	178,344	175,157	<b>171,271</b>	-
Net interest-bearing debts	173,228	168,720	152,947	146,704	152,708	151,517	153,171	150,692	-	154,272	151,210	153,055	<b>146,886</b>	-
D/E ratio	1.8	1.6	1.7	1.8	1.8	1.7	1.8	1.7	-	1.7	1.6	1.5	<b>1.5</b>	-
Net D/E ratio	1.7	1.5	1.6	1.6	1.6	1.5	1.6	1.5	-	1.5	1.4	1.3	<b>1.2</b>	-
Interest expense	7,553	5,673	4,765	3,213	747	798	843	973	3,361	1,019	1,108	1,261	<b>1,383</b>	<b>4,771</b>
ROE	11.6%	5.0%	(2.3%)	6.3%	-	-	-	-	5.7%	-	-	-	-	<b>3.9%</b>
ROA (based on net income)	3.9%	1.5%	(0.7%)	1.9%	-	-	-	-	1.7%	-	-	-	-	<b>1.2%</b>

### Per Share Data

(Yen, Shares)	FY ended Mar. 01	FY ended Mar. 02	FY ended Mar. 03	FY ended Mar. 04	FY ended Mar. 05					FY ended Mar. 06					Forecasts for FY ending Mar. 07
					1Q	2Q	3Q	4Q	Full year	1Q	2Q	3Q	4Q	Full year	
EPS	37.1	13.3	(6.1)	15.1	0.5	2.2	4.0	7.2	13.9	2.5	3.6	6.0	<b>(1.4)</b>	<b>10.7</b>	<b>25.1</b>
Cash dividends	7.0	7.0	7.0	7.0	-	-	-	-	7.0	-	-	-	-	<b>7.0</b>	<b>7.0</b>
BPS	252.0	282.4	246.1	235.2	-	-	-	-	255.8	-	-	-	-	<b>294.7</b>	-
Total weighted average number of shares outstanding	399,163,019	399,165,043	399,131,972	399,090,062	399,082,456	399,080,603	399,077,438	399,074,238	399,074,238	399,061,265	399,055,449	399,053,767	<b>399,052,181</b>	<b>399,052,181</b>	-
Number of shares outstanding at end of term	399,167,104	399,159,121	399,100,842	399,083,036	-	-	-	-	399,062,072	-	-	-	-	<b>399,046,324</b>	-

\* EPS : Net income per share before dilution

\* Number of outstanding shares : Total number of shares issued -Treasury stock

\* Quarterly EPS is calculated by dividing aggregate net income from the first quarter by total weighted average number of share outstanding from the first quarter then subtracting, thus the average number of shares outstanding from the first quarter is shown for the quarterly average shares

### Number of Group Employees

(Persons)	FY ended Mar. 01	FY ended Mar. 02	FY ended Mar. 03	FY ended Mar. 04	FY ended Mar. 05				FY ended Mar. 06			
					1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Japan		3,093	3,032	2,804	2,882	2,810	2,766	2,716	2,763	2,742	2,736	<b>2,725</b>
Thailand		31,390	30,304	30,632	29,265	29,121	29,021	28,648	28,450	28,311	28,214	<b>27,855</b>
China		3,902	4,976	6,220	9,066	9,682	10,139	9,819	10,071	11,618	11,263	<b>9,980</b>
Other Asian Countries		2,216	1,741	1,524	5,299	4,772	4,667	4,573	4,546	4,619	4,323	<b>4,152</b>
Europe		1,072	953	884	878	773	809	855	873	912	900	<b>913</b>
North and South America		2,085	2,028	1,809	1,799	1,775	1,854	1,862	1,888	1,910	1,902	<b>1,901</b>
Group	45,237	43,758	43,034	43,873	49,189	48,933	49,256	48,473	48,591	50,112	49,338	<b>47,526</b>

\* The number of group employees is as disclosed at the time of announcement of quarterly financial results.