## Supplementary Financial Data for the Fiscal Year ended March 31, 2005

## 1. Consolidated Results of Operations

| (Millions of yen) | Fiscal year ended Mar. 04 |  |  | Fiscal year ended Mar. 05 |  |  | \%Change Y/Y |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1st Half | 2nd Half | Full Year | 1st Half | 2nd Half | Full Year | 2nd Half* | Full Year*2 |
| Net sales | 133,741 | 134,833 | 268,574 | 146,751 | 147,671 | 294,422 | +9.5\% | +9.6\% |
| Operating income | 9,467 | 8,637 | 18,104 | 5,468 | 8,615 | 14,083 | -0.3\% | -22.2\% |
| Ordinary income | 7,558 | 6,242 | 13,800 | 3,885 | 6,321 | 10,206 | +1.3\% | -26.0\% |
| Income before income taxes | 6,299 | 6,659 | 12,958 | 3,391 | 4,387 | 7,778 | -34.1\% | -40.0\% |
| Net income | 2,726 | 3,293 | 6,019 | 1,095 | 4,486 | 5,581 | +36.2\% | -7.3\% |
| Net income per share (yen) | 6.83 | 8.25 | 15.08 | 2.74 | 11.19 | 13.93 | +35.6\% | -7.6\% |


| (Millions of yen) | Fiscal year ended Mar. 04 |  |  |  | Fiscal year ended Mar. 05 |  |  |  | 4Q \%Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | 4Q | Q/Q*3 | $\mathrm{Y} / \mathrm{Y}^{* 4}$ |
| Net sales | 66,489 | 67,252 | 68,728 | 66,105 | 71,324 | 75,427 | 75,180 | 72,491 | -3.6\% | +9.7\% |
| Operating income | 4,259 | 5,208 | 4,531 | 4,106 | 2,802 | 2,666 | 4,165 | 4,450 | +6.8\% | +8.4\% |
| Ordinary income | 3,285 | 4,273 | 3,707 | 2,535 | 1,982 | 1,903 | 2,950 | 3,371 | +14.3\% | +33.0\% |
| Income before income taxes | 2,177 | 4,122 | 3,590 | 3,069 | 1,937 | 1,454 | 2,445 | 1,942 | -20.6\% | -36.7\% |
| Net income | 421 | 2,305 | 1,622 | 1,671 | 208 | 887 | 1,575 | 2,911 | +84.8\% | +74.2\% |
| Net income per share (yen) | 1.06 | 5.77 | 4.07 | 4.18 | 0.52 | 2.22 | 3.95 | 7.24 | +83.3\% | +73.2\% |

## 2. Consolidated Sales and Operating Income by Division

| (Millions of | Fiscal year ended Mar. 04 |  |  | Fiscal year ended Mar. 05 |  |  | \%Change Y/Y |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1st Half | 2nd Half | Full Year | 1st Half | 2nd Half | Full Year | 2nd Half* | Full Year*2 |
| Machined components | 55,665 | 56,027 | 111,692 | 57,350 | 58,755 | 116,105 | +4.9\% | +4.0\% |
| Bearing related products | 47,128 | 47,476 | 94,604 | 49,153 | 49,065 | 98,218 | +3.3\% | +3.8\% |
| Other machined components | 8,538 | 8,551 | 17,089 | 8,197 | 9,690 | 17,887 | +13.3\% | +4.7\% |
| Electronic devices and components | 78,076 | 78,805 | 156,881 | 89,400 | 88,917 | 178,317 | +12.8\% | +13.7\% |
| Rotary components | 43,642 | 43,099 | 86,741 | 54,061 | 52,689 | 106,750 | +22.3\% | +23.1\% |
| Other electronic devices | 34,435 | 35,706 | 70,141 | 35,340 | 36,226 | 71,566 | +1.5\% | +2.0\% |
| Total sales | 133,741 | 134,833 | 268,574 | 146,751 | 147,671 | 294,422 | +9.5\% | +9.6\% |
| Machined components | 9,178 | 10,327 | 19,505 | 10,478 | 11,094 | 21,572 | +7.4\% | +10.6\% |
| Electronic devices and components | 289 | -1,689 | -1,400 | -5,010 | -2,479 | -7,489 |  |  |
| Total operating income | 9,467 | 8,637 | 18,104 | 5,468 | 8,615 | 14,083 | -0.3\% | -22.2\% |


| (Millions of yen) | Fiscal year ended Mar. 04 |  |  |  | Fiscal year ended Mar. 05 |  |  |  | 4Q \%Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | 4Q | Q/Q*3 | $\mathrm{Y} / \mathrm{Y} * 4$ |
| Machined components | 28,606 | 27,059 | 27,434 | 28,593 | 28,256 | 29,094 | 28,927 | 29,828 | +3.1\% | +4.3\% |
| Bearing related products | 23,959 | 23,169 | 23,324 | 24,152 | 24,247 | 24,906 | 24,491 | 24,574 | +0.3\% | +1.7\% |
| Other machined components | 4,646 | 3,892 | 4,109 | 4,442 | 4,009 | 4,188 | 4,436 | 5,254 | +18.4\% | +18.3\% |
| Electronic devices and components | 37,883 | 40,193 | 41,294 | 37,511 | 43,067 | 46,333 | 46,254 | 42,663 | -7.8\% | +13.7\% |
| Rotary components | 21,458 | 22,184 | 22,209 | 20,890 | 26,852 | 27,209 | 27,350 | 25,339 | -7.4\% | +21.3\% |
| Other electronic devices | 16,424 | 18,011 | 19,084 | 16,622 | 16,216 | 19,124 | 18,903 | 17,323 | -8.4\% | +4.2\% |
| Total sales | 66,489 | 67,252 | 68,728 | 66,105 | 71,324 | 75,427 | 75,180 | 72,491 | -3.6\% | +9.7\% |
| Machined components | 4,908 | 4,270 | 5,035 | 5,292 | 5,082 | 5,396 | 5,952 | 5,142 | -13.6\% | -2.8\% |
| Electronic devices and components | -648 | 937 | -503 | -1,186 | -2,279 | -2,731 | -1,786 | -693 | - |  |
| Total operating income | 4,259 | 5,208 | 4,531 | 4,106 | 2,802 | 2,666 | 4,165 | 4,450 | +6.8\% | +8.4\% |

*1 2nd half \% change $\mathrm{Y} / \mathrm{Y}:$ 2nd half in comparison with the 2nd half of the previous fiscal year
*2 Full year \% change $Y / Y$ : Full year in comparison with the previous full year
*3 4Q \% change Q/Q : 4Q in comparison with 3 Q
*4 $4 \mathrm{Q} \%$ change $\mathrm{Y} / \mathrm{Y}: 4 \mathrm{Q}$ in comparison with 4 Q of the previous fiscal year
3. Prospect for the Fiscal Year ending March 31, 2006

| (Millions of yen) | Fiscal year ending Mar. 06 |  |  | \%Change Y/Y |
| :---: | :---: | :---: | :---: | :---: |
|  | 1st Half | 2nd Half | Full Year |  |
| Net sales | 142,000 | 153,000 | 295,000 | +0.2\% |
| Operating income | 7,500 | 10,500 | 18,000 | +27.8\% |
| Ordinary income | 5,500 | 8,500 | 14,000 | +37.2\% |
| Income before income taxes | 4,500 | 8,000 | 12,500 | +60.7\% |
| Net income | 3,000 | 4,500 | 7,500 | +34.4\% |
| Net income per share (yen) | 7.52 | 11.27 | 18.79 | +34.9\% |

## 4. Prospect for the Consolidated Sales and Operating Income by Division

| (Millions of yen) | 1st Half | 2nd Half | Full Year | Fiscal year ending Mar. O6 <br> Y/Y |
| :--- | :---: | :---: | :---: | :---: |


| Machined components | 58,500 | 61,400 | 119,900 | $+3.3 \%$ |
| :--- | ---: | ---: | ---: | ---: |
| Bearing related products | 49,800 | 51,800 | 101,600 | $+3.4 \%$ |
| Other machined components | 8,700 | 9,600 | 18,300 | $+2.3 \%$ |
| Electronic devices and components | 83,500 | 91,600 | 175,100 | $-1.8 \%$ |
| Rotary components | 49,600 | 55,800 | 105,400 | $-1.3 \%$ |
| Other electronic devices | 33,900 | 35,800 | 69,700 | $-2.6 \%$ |
| Total sales | 142,000 | 153,000 | 295,000 | $+0.2 \%$ |
| Machined components | 11,250 | 11,500 | 22,750 | $+5.5 \%$ |
| Electronic devices and components | $-3,750$ | $-1,000$ | $-4,750$ | - |
| Total operating income | 7,500 | 10,500 | 18,000 | $+27.8 \%$ |

5. Capital Expenditure, Depreciation, Research and Development Costs

| (Millions of yen) | FY endedMar. 04 | Fiscal year ended Mar. 05 |  |  |  |  | Prospect for the FY ending Mar. 06 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1Q | 2Q | 3Q | 4Q | Full Year |  |
| Capital expenditure | 18,825 | * 4,988 | * 6,341 | 7,011 | 4,720 | * 23,060 | 22,500 |
| Depreciation (Including Intangible Fixed Assets) | 21,705 | 5,572 | 5,800 | 5,649 | 5,441 | 22,462 | 22,000 |
| Research and development costs | 9,639 | 2,551 | 2,455 | 2,535 | 2,471 | 10,012 | 10,000 |

* Does not include 8,018 million yen in tangible fixed assets, which was taken over from Matsushita Electric Industrial Co., Ltd. as a result of establishment of Minebea-Matsushita Motor Corporation.

| FY ended $\quad$ Fiscal year ended Mar. 05 |  |  |  |  |  |  |  | $\begin{array}{\|\|c\|} \hline \text { Assumption for } \\ \text { the FY ending } \\ \text { Mar. } 06 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY ended <br> Mar. 04 | 1Q | 2Q | 3Q | 4Q | Full Year |  |
| US\$ | PL | 113.97 | 108.71 | 110.14 | 106.80 | 104.19 | 107.46 | 103.00 |
|  | BS | 105.69 | 108.43 | 111.05 | 104.21 | 107.39 | 107.39 | 103.00 |
| EURO | PL | 132.73 | 131.75 | 132.88 | 136.43 | 138.53 | 134.90 | 137.00 |
|  | BS | 128.88 | 131.06 | 137.04 | 141.61 | 138.87 | 138.87 | 137.00 |
| S'PORE\$ | PL | 65.58 | 64.12 | 64.15 | 64.14 | 63.74 | 64.04 | 63.00 |
|  | BS | 62.91 | 63.21 | 65.69 | 63.55 | 65.19 | 65.19 | 63.00 |
| THAI BAHT | PL | 2.79 | 2.71 | 2.66 | 2.62 | 2.70 | 2.67 | 2.60 |
|  | BS | 2.67 | 2.65 | 2.67 | 2.67 | 2.73 | 2.73 | 2.60 |
| RMB | PL | 13.77 | 13.14 | 13.30 | 12.89 | 12.59 | 12.98 | 12.40 |
|  | BS | 12.79 | 13.08 | 13.41 | 12.53 | 12.99 | 12.99 | 12.40 |

## 7. Non-Consolidated Results of Operations


8. Prospect for the Non-Consolidated Performance for the Fiscal Year ending March 31, 2006

|  | Fiscal year ending Mar. 06 |  |  | \%Change <br> (Millions of yen) |
| :--- | ---: | ---: | ---: | ---: |
|  | 1st Half | 2nd Half | Full Year |  |
| Net sales | 85,000 | 92,000 | 177,000 | $-4.4 \%$ |
| Operating income | 0 | 800 | 800 | $-58.9 \%$ |
| Ordinary income | 2,500 | 6,500 | 9,000 | $-18.6 \%$ |
| Income before income taxes | 900 | 6,100 | 7,000 | $+2.3 \%$ |
| Net income | 450 | 3,550 | 4,000 | $+14.2 \%$ |

