

# MinebeaMitsumi

Passion to Create Value through Difference

## 2021年3月期第3四半期 財務補足資料【国際会計基準】 Financial Data for the Third Quarter of FY3/2021 【IFRS】

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2019年4月10日より(株)ユーシンを、2020年4月30日よりエイブリック(株)を連結しています。また、(株)ユーシンのPPAの確定に伴い、2020年3月期の各四半期の数値を修正しております。年間累計の数値は変更ありません。

We have included U-Shin Ltd. and ABLIC Inc. in the scope of consolidation since April 10, 2019 and April 30, 2020, respectively. The quarterly figures for the fiscal year ended March 31, 2020 have been revised in accordance with finalization of PPA for U-Shin Ltd. The annual total figures remain unchanged.

本資料の内容のうち歴史的事実でないものは、一定の前提の下に作成した将来の見通しであり、また、それらは現在入手可能な情報から得られた当社経営者の判断にもとづいております。  
実際の業績は、さまざまな要素により、これら見通しとは大きく異なる結果となる場合があります。  
実際の業績に影響を与える重要な要素としては、(1)当社を取り巻く経済情勢、需要動向等の変化、(2)為替レート、金利等の変動、(3)エレクトロニクスビジネス分野で顕著な急速な技術革新と継続的な新製品の導入の中で、タイムリーに設計・開発、製造・販売を続けていく能力、などです。但し、業績に影響を与えうる要素はこれらに限定されるものではありません。  
本資料に掲載のあらゆる情報はミネベアミツミ株式会社に帰属しております。手段・方法を問わず、いかなる目的においても当社の事前の書面による承認なしに複製・変更・転載・転送等を行わないようお願いいたします。

Any statements in this material which are not an historical fact are future projections made based on certain assumptions and our management's judgment drawn from currently available information.  
Please note that actual performance may vary significantly from any particular projection, due to various factors.  
Factors affecting our actual performance include: (i) changes in economic conditions surrounding us or demand trends; (ii) fluctuation of foreign exchange rates or interest rates; and (iii) our ability to continue R&D, manufacturing and marketing in a timely manner in the electronics business sector, where technological innovations are rapid and new products are launched continuously. However, this is not a complete list of the factors affecting actual performance.  
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1. 主要連結業績データ推移 / Overview

財務ハイライト / Financial Highlights

単位: 百万円 / Unit: Millions of Yen

|  | FY3/2020 |         |         |         |                 | FY3/2021 |         |         |    |              | FY3/21<br>通期予想<br>Full Year<br>Forecast |
|--|----------|---------|---------|---------|-----------------|----------|---------|---------|----|--------------|---|
|  | 1Q       | 2Q      | 3Q      | 4Q      | 通期<br>Full Year | 1Q       | 2Q      | 3Q      | 4Q | 累計<br>Accum. |   |
| 売上高<br>Net sales   | 204,425  | 279,473 | 267,650 | 226,897 | 978,445         | 187,463  | 274,267 | 275,709 |    | 737,439      | 980,000                                 |
| 営業利益<br>Operating income   | 3,324    | 19,623  | 23,299  | 12,401  | 58,647          | 5,364    | 17,557  | 19,595  |    | 42,516       | 58,000                                  |
| 営業利益率 (%)<br>Operating margin (%)  | 1.6%     | 7.0%    | 8.7%    | 5.5%    | 6.0%            | 2.9%     | 6.4%    | 7.1%    |    | 5.8%         | 5.9%                                    |
| 税引前当期利益<br>Profit before income taxes  | 3,341    | 19,632  | 23,246  | 11,870  | 58,089          | 5,274    | 16,975  | 19,392  |    | 41,641       | 57,000                                  |
| 税引前当期利益率 (%)<br>Profit before income taxes margin (%)  | 1.6%     | 7.0%    | 8.7%    | 5.2%    | 5.9%            | 2.8%     | 6.2%    | 7.0%    |    | 5.6%         | 5.8%                                    |
| 親会社の所有者に帰属する当期利益<br>Profit for the period attributable to owners of the parent                 | 2,173    | 14,142  | 19,232  | 10,428  | 45,975          | 3,573    | 13,239  | 16,172  |    | 32,984       | 45,000                                  |
| 親会社の所有者に帰属する当期利益率 (%)<br>Profit for the period attributable to owners of the parent margin (%) | 1.1%     | 5.1%    | 7.2%    | 4.6%    | 4.7%            | 1.9%     | 4.8%    | 5.9%    |    | 4.5%         | 4.6%                                    |

1株当たり指標 / Per Share

単位: 円、株 / Unit: Yen, Shares

|   | FY3/2020    |             |             |             |                 | FY3/2021    |             |             |    |              | FY3/21<br>通期予想<br>Full Year<br>Forecast |
|---|-------------|-------------|-------------|-------------|-----------------|-------------|-------------|-------------|----|--------------|---|
|   | 1Q          | 2Q          | 3Q          | 4Q          | 通期<br>Full Year | 1Q          | 2Q          | 3Q          | 4Q | 累計<br>Accum. |   |
| 基本的1株当たり当期利益 (EPS)<br>Earnings per share, basic (EPS)                     | 5.23        | 34.07       | 46.35       | 25.44       | 111.11          | 8.75        | 32.42       | 39.60       |    | 80.76        | 110.19                                  |
| 希薄化後1株当たり当期利益<br>Earnings per share, diluted                              | 5.15        | 33.32       | 45.32       | 24.88       | 108.68          | 8.57        | 31.69       | 38.71       |    | 78.98        |   |
| 1株当たり配当金<br>Cash dividends per share                                      |             | 14.00       |             | 14.00       | 28.00           |             | 14.00       | -           |    | 14.0         | 28.0                                    |
| 1株当たり資本 (BPS)<br>Book-value per share (BPS)                               | 933.28      | 955.00      | 1,013.75    | 965.64      | 965.64          | 989.49      | 1,008.35    | 1,047.61    |    | 1,047.61     |   |
| 発行済株式数 期中平均 *1<br>Total weighted average number of shares outstanding *1  | 415,131,317 | 415,131,029 | 414,958,342 | 409,906,296 | 413,788,647     | 408,404,225 | 408,403,484 | 408,402,935 |    | 408,403,546  |   |
| 発行済株式数 期末 *1<br>Number of shares outstanding at the end of each period *1 | 415,131,247 | 415,130,977 | 414,619,614 | 408,404,478 | 408,404,478     | 408,403,995 | 408,403,352 | 408,402,341 |    | 408,402,341  |   |

経営指標 / Performance Indicators

単位: 百万円 / Unit: Millions of Yen

|  | FY3/2020 |          |         |          |                 | FY3/2021 |          |          |    |              | FY3/21<br>通期予想<br>Full Year<br>Forecast |
|--|----------|----------|---------|----------|-----------------|----------|----------|----------|----|--------------|---|
|  | 1Q       | 2Q       | 3Q      | 4Q       | 通期<br>Full Year | 1Q       | 2Q       | 3Q       | 4Q | 累計<br>Accum. |   |
| 親会社所有者帰属持分当期利益率 (%)<br>Return on equity (%)                            | -        | -        | -       | -        | 11.6%           | -        | -        | -        | -  | -            |   |
| 資産合計税引前利益率 (%)<br>Profit before income taxes to total assets ratio (%) | -        | -        | -       | -        | 7.2%            | -        | -        | -        | -  | -            |   |
| EBITDA *2<br>EBITDA *2   | 14,290   | 31,574   | 35,004  | 24,024   | 104,892         | 17,124   | 29,617   | 31,740   |    | 78,481       | 107,000                                 |
| EBITDAマージン (%)<br>EBITDA margin (%)                                    | 7.0%     | 11.3%    | 13.1%   | 10.6%    | 10.7%           | 9.1%     | 10.8%    | 11.5%    |    | 10.6%        | 10.9%                                   |
| 有利子負債 *3<br>Interest-bearing debt *3                                   | 210,017  | 217,767  | 226,605 | 221,712  | 221,712         | 279,956  | 279,547  | 273,385  |    | 273,385      |   |
| ネット有利子負債 *3<br>Net interest-bearing debts *3                           | 91,474   | 97,908   | 82,909  | 75,175   | 75,175          | 126,484  | 137,578  | 121,717  |    | 121,717      | 90,000                                  |
| ネットD/Eレシオ *3<br>Net D/E ratio *3                                       | 0.2      | 0.2      | 0.2     | 0.2      | 0.2             | 0.3      | 0.3      | 0.3      |    | 0.3          |   |
| 自己資本比率 (%)<br>Equity ratio (%)   | 45.6%    | 45.0%    | 45.9%   | 45.6%    | 45.6%           | 43.0%    | 44.0%    | 44.8%    |    | 44.8%        |   |
| 営業活動によるキャッシュ・フロー<br>Cash flows from operating activities               | 2,934    | 10,958   | 38,814  | 33,780   | 86,486          | 3,537    | 4,194    | 36,013   |    | 43,744       |   |
| 投資活動によるキャッシュ・フロー<br>Cash flows from investing activities               | (11,787) | (15,230) | (9,381) | (7,142)  | (43,540)        | (34,108) | (13,347) | (10,326) |    | (57,781)     |   |
| 財務活動によるキャッシュ・フロー<br>Cash flows from financing activities               | (10,112) | 8,631    | (8,349) | (18,928) | (28,758)        | 35,962   | (2,537)  | (13,541) |    | 19,884       |   |
| フリー・キャッシュ・フロー<br>Free cash flows                                       | (8,853)  | (4,272)  | 29,433  | 26,638   | 42,946          | (30,571) | (9,153)  | 25,687   |    | (14,037)     | 28,900                                  |

投資他 / Expenditures etc.

単位: 百万円 / Unit: Millions of Yen

|   | FY3/2020 |        |        |        |                 | FY3/2021 |        |        |    |              | FY3/21<br>通期予想<br>Full Year<br>Forecast |
|---|----------|--------|--------|--------|-----------------|----------|--------|--------|----|--------------|---|
|   | 1Q       | 2Q     | 3Q     | 4Q     | 通期<br>Full Year | 1Q       | 2Q     | 3Q     | 4Q | 累計<br>Accum. |   |
| 減価償却費および償却費<br>Depreciation and amortization            | 10,966   | 11,951 | 11,705 | 11,623 | 46,245          | 11,760   | 12,060 | 12,145 |    | 35,965       | 49,000                                  |
| 設備投資額 *4<br>Capital expenditures *4                     | 12,214   | 14,027 | 11,687 | 12,215 | 50,144          | 12,443   | 10,788 | 9,424  |    | 32,655       | 40,000                                  |
| 研究開発費<br>R&D expenses                                   | 7,278    | 7,139  | 7,138  | 7,331  | 28,886          | 8,013    | 7,889  | 8,049  |    | 23,951       | 30,000                                  |
| 研究開発費対売上高比率 (%)<br>Ratio of R&D expenses to revenue (%) | 3.6%     | 2.6%   | 2.7%   | 3.2%   | 3.0%            | 4.3%     | 2.9%   | 2.9%   |    | 3.2%         | 3.1%                                    |

\*1 自己株式を除く

\*2 EBITDA = 営業利益 + 減価償却費および償却費

\*3 ネット有利子負債 = 「社債および借入金」 - (「現金および現金同等物」 + 3か月超の定期預金)

\*4 設備投資額には、IFRS16号適用開始日に増加したリース資産は含まれておりません。

\*1 Excluding Treasury stock

\*2 EBITDA = Operating income + Depreciation and amortization

\*3 Net interest-bearing debts = "Bonds and borrowings" - ("Cash and cash equivalents" + Time deposit more than 3 months)

\*4 Capital expenditures do not include the increase of asset from lease contracts at the IFRS16 application start date.

1. 主要連結業績データ推移 / Overview

主要為替換算レート / Exchange Rates

単位: 円 / Unit: Yen

|   | FY3/2020 |        |        |        |                 | FY3/2021 |        |        |    |              | FY3/21<br>4Q想定<br>Assumption |
|---|----------|--------|--------|--------|-----------------|----------|--------|--------|----|--------------|------------------------------|
|   | 1Q       | 2Q     | 3Q     | 4Q     | 通期<br>Full Year | 1Q       | 2Q     | 3Q     | 4Q | 累計<br>Accum. |                              |
| 米ドル/円(期中平均レート)<br>USD/Yen (Average rate)              | 110.73   | 107.63 | 108.79 | 109.35 | 109.12          | 107.74   | 105.90 | 104.76 |    | 106.13       | 103.50                       |
| 米ドル/円(期末日レート)<br>USD/Yen (At the end of the period)   | 107.79   | 107.92 | 109.56 | 108.83 | 108.83          | 107.74   | 105.80 | 103.50 |    | 103.50       | 103.50                       |
| ユーロ/円(期中平均レート)<br>EUR/Yen (Average rate)              | 123.56   | 120.44 | 120.02 | 121.05 | 121.27          | 118.23   | 123.56 | 123.56 |    | 121.78       | 125.00                       |
| ユーロ/円(期末日レート)<br>EUR/Yen (At the end of the period)   | 122.49   | 118.02 | 122.54 | 119.55 | 119.55          | 121.08   | 124.17 | 126.95 |    | 126.95       | 125.00                       |
| タイバーツ/円(期中平均レート)<br>THB/Yen (Average rate)            | 3.47     | 3.50   | 3.59   | 3.54   | 3.52            | 3.34     | 3.41   | 3.38   |    | 3.38         | 3.45                         |
| タイバーツ/円(期末日レート)<br>THB/Yen (At the end of the period) | 3.50     | 3.53   | 3.63   | 3.34   | 3.34            | 3.49     | 3.34   | 3.44   |    | 3.44         | 3.45                         |
| 人民元/円(期中平均レート)<br>CNY/Yen (Average rate)              | 16.28    | 15.44  | 15.37  | 15.63  | 15.68           | 15.12    | 15.16  | 15.62  |    | 15.30        | 16.00                        |
| 人民元/円(期末日レート)<br>CNY/Yen (At the end of the period)   | 15.65    | 15.14  | 15.63  | 15.28  | 15.28           | 15.21    | 15.51  | 15.84  |    | 15.84        | 16.00                        |

従業員数 / Number of Employees \*1

単位: 人 / Unit: Persons

|                                 | FY3/2020              |                       |                        |                       | FY3/2021              |                       |                        |                       |
|---------------------------------|-----------------------|-----------------------|------------------------|-----------------------|-----------------------|-----------------------|------------------------|-----------------------|
|                                 | 19/6末<br>As of Jun 30 | 19/9末<br>As of Sep 30 | 19/12末<br>As of Dec 31 | 20/3末<br>As of Mar 31 | 20/6末<br>As of Jun 30 | 20/9末<br>As of Sep 30 | 20/12末<br>As of Dec 31 | 21/3末<br>As of Mar 31 |
| 日本<br>Japan                     | 7,329                 | 7,337                 | 7,293                  | 7,331                 | 8,402                 | 8,430                 | 8,424                  |                       |
| タイ<br>Thailand                  | 33,095                | 32,898                | 32,834                 | 32,035                | 31,933                | 31,647                | 32,152                 |                       |
| 中国<br>China                     | 17,025                | 16,286                | 15,624                 | 15,566                | 15,703                | 15,350                | 15,604                 |                       |
| カンボジア<br>Cambodia               | 9,194                 | 6,933                 | 6,349                  | 5,731                 | 5,702                 | 5,491                 | 5,812                  |                       |
| フィリピン<br>The Philippines        | 9,351                 | 9,319                 | 9,303                  | 9,898                 | 10,312                | 10,682                | 10,964                 |                       |
| その他アジア<br>Other Asian Countries | 2,708                 | 2,728                 | 2,736                  | 2,719                 | 2,714                 | 2,697                 | 2,677                  |                       |
| ヨーロッパ<br>Europe                 | 5,380                 | 5,522                 | 5,491                  | 5,510                 | 5,420                 | 5,397                 | 5,405                  |                       |
| 米州<br>Americas                  | 3,420                 | 3,511                 | 3,547                  | 3,827                 | 3,709                 | 3,599                 | 3,584                  |                       |
| 合計<br>Total                     | 87,502                | 84,534                | 83,177                 | 82,617                | 83,895                | 83,293                | 84,622                 |                       |

\*1 連結従業員数は正社員のみでパート、および臨時工は含まれておりません。

\*1 The number of temporary employees is not included in the number of employees (consolidated).

## 2. 連結財政状態計算書 / Consolidated Statements of Financial Position

単位：百万円 / Unit: Millions of Yen

|  | FY3/2020              |                       |                        |                       | FY3/2021              |                       |                        |                       |
|--|-----------------------|-----------------------|------------------------|-----------------------|-----------------------|-----------------------|------------------------|-----------------------|
|  | 19/6末<br>As of Jun 30 | 19/9末<br>As of Sep 30 | 19/12末<br>As of Dec 31 | 20/3末<br>As of Mar 31 | 20/6末<br>As of Jun 30 | 20/9末<br>As of Sep 30 | 20/12末<br>As of Dec 31 | 21/3末<br>As of Mar 31 |
| <b>流動資産</b><br>Current assets  | 489,183               | 520,342               | 549,685                | 515,871               | 545,533               | 543,561               | 562,509                |                       |
| 現金及び現金同等物<br>Cash and cash equivalents                                     | 100,948               | 102,656               | 124,026                | 130,746               | 136,932               | 124,569               | 134,497                |                       |
| 営業債権及びその他の債権<br>Trade and other receivables                                | 172,698               | 201,042               | 207,575                | 182,890               | 163,236               | 198,600               | 214,303                |                       |
| 棚卸資産<br>Inventories  | 174,441               | 181,444               | 175,894                | 169,803               | 204,385               | 186,469               | 174,251                |                       |
| その他の金融資産(流動)<br>Other financial assets                                     | 20,407                | 19,389                | 21,798                 | 18,057                | 18,998                | 18,866                | 20,004                 |                       |
| その他の流動資産<br>Other current assets   | 20,689                | 15,811                | 20,392                 | 14,375                | 21,982                | 15,057                | 19,454                 |                       |
| <b>非流動資産</b><br>Non-current assets   | 359,973               | 360,790               | 365,110                | 348,610               | 394,476               | 391,346               | 392,206                |                       |
| 有形固定資産<br>Property, plant and equipment                                    | 281,323               | 281,513               | 284,204                | 275,064               | 292,954               | 288,257               | 288,320                |                       |
| のれん<br>Goodwill  | 17,332                | 18,527                | 18,808                 | 18,626                | 43,576                | 43,715                | 43,842                 |                       |
| 無形資産<br>Intangible assets  | 14,438                | 14,024                | 13,930                 | 13,798                | 14,265                | 14,081                | 13,865                 |                       |
| その他の金融資産(非流動)<br>Other financial assets                                    | 21,803                | 21,654                | 23,080                 | 18,896                | 20,211                | 20,781                | 22,165                 |                       |
| 繰延税金資産<br>Deferred tax assets  | 20,588                | 20,322                | 20,305                 | 18,008                | 19,118                | 20,247                | 19,972                 |                       |
| その他の非流動資産<br>Other non-current assets                                      | 4,489                 | 4,750                 | 4,783                  | 4,218                 | 4,352                 | 4,265                 | 4,042                  |                       |
| <b>資産</b><br>Assets  | 849,156               | 881,132               | 914,795                | 864,481               | 940,009               | 934,907               | 954,715                |                       |
| <b>流動負債</b><br>Current liabilities   | 327,984               | 356,763               | 318,591                | 295,683               | 355,602               | 344,943               | 350,257                |                       |
| 営業債務及びその他の債務<br>Trade and other payables                                   | 139,228               | 157,814               | 160,844                | 143,964               | 152,853               | 132,951               | 147,749                |                       |
| 社債及び借入金(流動)<br>Bonds and borrowings  | 131,255               | 139,255               | 100,528                | 95,268                | 145,843               | 146,374               | 141,251                |                       |
| その他の金融負債(流動)<br>Other financial liabilities                                | 9,787                 | 6,189                 | 7,851                  | 6,984                 | 9,302                 | 6,290                 | 8,629                  |                       |
| 未払法人所得税等<br>Income taxes payable   | 3,970                 | 5,964                 | 5,751                  | 2,905                 | 4,764                 | 7,778                 | 7,512                  |                       |
| 引当金(流動)<br>Provisions  | 4,310                 | 4,367                 | 4,306                  | 4,353                 | 4,310                 | 4,485                 | 4,399                  |                       |
| その他の流動負債<br>Other current liabilities                                      | 39,434                | 43,174                | 39,311                 | 42,209                | 38,530                | 47,065                | 40,717                 |                       |
| <b>非流動負債</b><br>Non-current liabilities                                    | 121,245               | 120,276               | 167,949                | 166,522               | 177,003               | 175,615               | 174,040                |                       |
| 社債及び借入金(非流動)<br>Bonds and borrowings                                       | 78,762                | 78,512                | 126,077                | 126,444               | 134,113               | 133,173               | 132,134                |                       |
| その他の金融負債(非流動)<br>Other financial liabilities                               | 15,385                | 14,702                | 14,699                 | 13,639                | 15,978                | 15,473                | 14,774                 |                       |
| 退職給付に係る負債<br>Net defined benefit liabilities                               | 20,534                | 20,897                | 21,264                 | 22,482                | 23,126                | 23,063                | 23,203                 |                       |
| 引当金(非流動)<br>Provisions   | 1,310                 | 982                   | 696                    | 579                   | 560                   | 581                   | 568                    |                       |
| 繰延税金負債<br>Deferred tax liabilities   | 3,549                 | 3,438                 | 3,453                  | 1,702                 | 1,750                 | 1,709                 | 1,668                  |                       |
| その他の非流動負債<br>Other non-current liabilities                                 | 1,705                 | 1,745                 | 1,760                  | 1,676                 | 1,476                 | 1,616                 | 1,693                  |                       |
| <b>負債</b><br>Liabilities   | 449,229               | 477,039               | 486,540                | 462,205               | 532,605               | 520,558               | 524,297                |                       |
| <b>親会社の所有者に帰属する持分</b><br>Total equity attributable to owners of the parent | 387,433               | 396,451               | 420,319                | 394,372               | 404,113               | 411,814               | 427,845                |                       |
| 資本金<br>Common stock  | 68,259                | 68,259                | 68,259                 | 68,259                | 68,259                | 68,259                | 68,259                 |                       |
| 資本剰余金<br>Capital surplus   | 137,464               | 134,759               | 134,759                | 134,707               | 139,339               | 139,361               | 139,318                |                       |
| 自己株式<br>Treasury stock   | (19,449)              | (19,449)              | (20,629)               | (34,455)              | (34,456)              | (34,468)              | (34,470)               |                       |
| 利益剰余金<br>Retained earnings   | 198,562               | 212,704               | 225,984                | 234,667               | 232,522               | 245,761               | 256,216                |                       |
| その他の資本の構成要素<br>Other components of equity                                  | 2,597                 | 178                   | 11,946                 | (8,806)               | (1,551)               | (7,099)               | (1,478)                |                       |
| <b>非支配持分</b><br>Non-controlling interests                                  | 12,494                | 7,642                 | 7,936                  | 7,904                 | 3,291                 | 2,535                 | 2,573                  |                       |
| <b>資本</b><br>Equity  | 399,927               | 404,093               | 428,255                | 402,276               | 407,404               | 414,349               | 430,418                |                       |
| <b>負債及び資本 合計</b><br>Total liabilities and equity                           | 849,156               | 881,132               | 914,795                | 864,481               | 940,009               | 934,907               | 954,715                |                       |

3. 連結損益計算書 / Consolidated Statements of Income

単位: 百万円 / Unit: Millions of Yen

|   | FY3/2020 |         |         |         |                 | FY3/2021 |         |         |    |              | FY3/21<br>通期予想<br>Full Year<br>Forecast |
|---|----------|---------|---------|---------|-----------------|----------|---------|---------|----|--------------|---|
|   | 1Q       | 2Q      | 3Q      | 4Q      | 通期<br>Full Year | 1Q       | 2Q      | 3Q      | 4Q | 累計<br>Accum. |   |
| 売上高<br>Net sales  | 204,425  | 279,473 | 267,650 | 226,897 | 978,445         | 187,463  | 274,267 | 275,709 |    | 737,439      | 980,000                                 |
| 売上原価<br>Cost of sales   | 175,542  | 232,991 | 218,121 | 185,205 | 811,859         | 153,903  | 231,076 | 228,378 |    | 613,357      |   |
| 売上総利益<br>Gross profit   | 28,883   | 46,482  | 49,529  | 41,692  | 166,586         | 33,560   | 43,191  | 47,331  |    | 124,082      |   |
| 販売費及び一般管理費<br>Selling, general and administrative expenses                        | 26,745   | 27,285  | 26,644  | 26,973  | 107,647         | 25,205   | 26,064  | 27,549  |    | 78,818       |   |
| その他の収益<br>Other income  | 1,697    | 663     | 553     | 1,056   | 3,969           | 1,263    | 2,039   | 763     |    | 4,065        |   |
| その他の費用<br>Other expenses  | 511      | 237     | 139     | 3,374   | 4,261           | 4,254    | 1,609   | 950     |    | 6,813        |   |
| 営業利益<br>Operating income  | 3,324    | 19,623  | 23,299  | 12,401  | 58,647          | 5,364    | 17,557  | 19,595  |    | 42,516       | 58,000                                  |
| 金融収益<br>Finance income  | 554      | 407     | 462     | 399     | 1,822           | 515      | 286     | 363     |    | 1,164        |   |
| 金融費用<br>Finance expenses  | 537      | 398     | 515     | 930     | 2,380           | 605      | 868     | 566     |    | 2,039        |   |
| 税引前当期利益<br>Profit before income taxes   | 3,341    | 19,632  | 23,246  | 11,870  | 58,089          | 5,274    | 16,975  | 19,392  |    | 41,641       | 57,000                                  |
| 法人所得税費用<br>Income taxes   | 831      | 5,128   | 3,880   | 1,327   | 11,166          | 1,658    | 3,742   | 3,227   |    | 8,627        |   |
| 当期利益<br>Profit for the period   | 2,510    | 14,504  | 19,366  | 10,543  | 46,923          | 3,616    | 13,233  | 16,165  |    | 33,014       |   |
| 親会社の所有者に帰属する当期利益<br>Profit for the period attributable to owners of the parent    | 2,173    | 14,142  | 19,232  | 10,428  | 45,975          | 3,573    | 13,239  | 16,172  |    | 32,984       | 45,000                                  |
| 非支配株主に帰属する当期利益<br>Profit for the period attributable to non-controlling interests | 337      | 362     | 134     | 115     | 948             | 43       | (6)     | (7)     |    | 30           |   |

4. セグメント別情報 / Information by Business Segment

単位: 百万円 / Unit: Millions of Yen

|   | FY3/2020 |         |         |         |                 | FY3/2021 |         |         |    |              | FY3/21<br>通期予想<br>Full Year<br>Forecast |
|---|----------|---------|---------|---------|-----------------|----------|---------|---------|----|--------------|---|
|   | 1Q       | 2Q      | 3Q      | 4Q      | 通期<br>Full Year | 1Q       | 2Q      | 3Q      | 4Q | 累計<br>Accum. |   |
| 機械加工品事業<br>Machined components              | 46,053   | 45,134  | 45,242  | 44,456  | 180,885         | 35,507   | 38,041  | 39,720  |    | 113,268      | 155,000                                 |
| ボールベアリング<br>Ball bearings                   | 29,787   | 29,161  | 29,442  | 28,726  | 117,116         | 23,562   | 25,960  | 28,133  |    | 77,655       | 107,000                                 |
| ロッドエンド・ファスナー<br>Rod-ends/Fasteners          | 10,027   | 9,620   | 9,547   | 10,089  | 39,283          | 7,422    | 6,938   | 6,278   |    | 20,638       | 28,000                                  |
| ピボットアッセンブリー<br>Pivot assemblies             | 6,239    | 6,353   | 6,253   | 5,641   | 24,486          | 4,523    | 5,143   | 5,309   |    | 14,975       | 20,000                                  |
| 電子機器事業<br>Electronic devices and components | 77,639   | 101,280 | 111,471 | 89,032  | 379,422         | 79,675   | 98,599  | 90,678  |    | 268,952      | 360,000                                 |
| モーター<br>Motors                              | 45,830   | 45,684  | 45,965  | 42,724  | 180,203         | 39,041   | 49,103  | 53,274  |    | 141,418      | 200,000                                 |
| エレクトロデバイス<br>Electronic devices             | 22,446   | 46,375  | 55,861  | 37,683  | 162,365         | 32,528   | 39,728  | 28,065  |    | 100,321      | 123,500                                 |
| センシングデバイス<br>Sensing devices                | 8,276    | 8,196   | 8,591   | 7,453   | 32,516          | 6,895    | 8,654   | 8,193   |    | 23,743       | 32,000                                  |
| その他<br>Other                                | 1,087    | 1,025   | 1,054   | 1,172   | 4,338           | 1,211    | 1,114   | 1,146   |    | 3,470        | 4,500                                   |
| ミツミ事業<br>MITSUMI business                   | 49,654   | 100,924 | 79,243  | 62,422  | 292,243         | 56,632   | 110,714 | 114,271 |    | 281,617      | 360,000                                 |
| ユーシン事業<br>U-Shin business                   | 30,734   | 32,058  | 31,475  | 30,878  | 125,145         | 15,581   | 26,572  | 30,717  |    | 72,870       | 104,000                                 |
| その他<br>Other                                | 345      | 77      | 219     | 109     | 750             | 68       | 341     | 323     |    | 732          | 1,000                                   |
| 売上高<br>Net sales                            | 204,425  | 279,473 | 267,650 | 226,897 | 978,445         | 187,463  | 274,267 | 275,709 |    | 737,439      | 980,000                                 |

|   |         |         |         |         |          |         |         |         |  |          |          |
|---|---------|---------|---------|---------|----------|---------|---------|---------|--|----------|----------|
| 機械加工品事業<br>Machined components              | 10,699  | 10,207  | 9,589   | 9,379   | 39,874   | 7,152   | 6,912   | 8,312   |  | 22,376   | 31,000   |
| 営業利益率<br>Operating profit margin            | 23.2%   | 22.6%   | 21.2%   | 21.1%   | 22.0%    | 20.1%   | 18.2%   | 20.9%   |  | 19.8%    | 20.0%    |
| 電子機器事業<br>Electronic devices and components | (577)   | 6,652   | 8,763   | 2,714   | 17,552   | 2,189   | 5,492   | 4,288   |  | 11,969   | 18,000   |
| 営業利益率<br>Operating profit margin            | -0.7%   | 6.6%    | 7.9%    | 3.0%    | 4.6%     | 2.7%    | 5.6%    | 4.7%    |  | 4.5%     | 5.0%     |
| ミツミ事業<br>MITSUMI business                   | 16      | 7,133   | 7,305   | 4,202   | 18,656   | 1,370   | 7,614   | 9,956   |  | 18,940   | 24,000   |
| 営業利益率<br>Operating profit margin            | 0.0%    | 7.1%    | 9.2%    | 6.7%    | 6.4%     | 2.4%    | 6.9%    | 8.7%    |  | 6.7%     | 6.7%     |
| ユーシン事業<br>U-Shin business                   | 677     | 777     | 1,430   | (286)   | 2,598    | (2,169) | 1,194   | 1,663   |  | 689      | 2,000    |
| 営業利益率<br>Operating profit margin            | 2.2%    | 2.4%    | 4.5%    | -0.9%   | 2.1%     | -13.9%  | 4.5%    | 5.4%    |  | 0.9%     | 1.9%     |
| その他<br>Other                                | (367)   | (327)   | (424)   | (384)   | (1,502)  | (427)   | (403)   | (504)   |  | (1,335)  | (2,000)  |
| 調整額<br>Adjustments                          | (7,124) | (4,820) | (3,364) | (3,223) | (18,531) | (2,751) | (3,252) | (4,120) |  | (10,123) | (15,000) |
| 営業利益<br>Operating income                    | 3,324   | 19,623  | 23,299  | 12,401  | 58,647   | 5,364   | 17,557  | 19,595  |  | 42,516   | 58,000   |

5. 連結キャッシュ・フロー計算書 / Consolidated Statements of Cash Flows

単位：百万円 / Unit: Millions of Yen

|   | FY3/2020 |          |          |          |                 | FY3/2021 |          |          |    |              |
|---|----------|----------|----------|----------|-----------------|----------|----------|----------|----|--------------|
|   | 1Q       | 2Q       | 3Q       | 4Q       | 通期<br>Full Year | 1Q       | 2Q       | 3Q       | 4Q | 累計<br>Accum. |
| 営業活動によるキャッシュ・フロー<br>Net cash flows from operating activities  | 2,934    | 10,958   | 38,814   | 33,780   | 86,486          | 3,537    | 4,194    | 36,013   |    | 43,744       |
| 税引前当期利益<br>Profit before income taxes   | 3,341    | 19,632   | 23,246   | 11,870   | 58,089          | 5,274    | 16,975   | 19,392   |    | 41,641       |
| 減価償却費及び償却費<br>Depreciation and amortization   | 10,966   | 11,951   | 11,705   | 11,623   | 46,245          | 11,760   | 12,060   | 12,145   |    | 35,965       |
| 受取利息及び受取配当金<br>Interest income and dividends income   | (495)    | (380)    | (439)    | (367)    | (1,681)         | (409)    | (205)    | (313)    |    | (927)        |
| 支払利息<br>Interest expenses   | 401      | 378      | 389      | 316      | 1,484           | 390      | 414      | 391      |    | 1,195        |
| 固定資産除売却損益(益)<br>Loss (gain) on sale and disposal of property, plant and equipment   | (641)    | 25       | 32       | (404)    | (988)           | (287)    | 40       | 9        |    | (238)        |
| 営業債権及びその他の債権の増減額(増加)<br>Decrease (increase) in trade and other receivables  | 8,810    | (29,806) | (3,161)  | 20,189   | (3,968)         | 24,140   | (36,416) | (15,193) |    | (27,469)     |
| 棚卸資産の増減額(増加)<br>Decrease (increase) in inventories  | (18,169) | (7,768)  | 9,114    | 211      | (16,612)        | (26,568) | 16,435   | 13,537   |    | 3,404        |
| 営業債務及びその他の債務の増減額(減少)<br>Increase (decrease) in trade and other payables   | (2,119)  | 16,114   | 8,036    | (13,300) | 8,731           | (6,772)  | (10,734) | 9,470    |    | (8,036)      |
| その他<br>Other  | 3,935    | 3,102    | (5,535)  | 7,000    | 8,502           | (3,042)  | 8,123    | (321)    |    | 4,760        |
| 利息の受取額<br>Interest received   | 325      | 342      | 323      | 307      | 1,297           | 266      | 169      | 249      |    | 684          |
| 配当金の受取額<br>Dividends received   | 156      | 26       | 119      | 67       | 368             | 152      | 22       | 79       |    | 253          |
| 利息の支払額<br>Interest paid   | (310)    | (293)    | (299)    | (487)    | (1,389)         | (371)    | (405)    | (393)    |    | (1,169)      |
| 法人所得税の支払額<br>Income taxes paid  | (3,266)  | (2,365)  | (4,716)  | (3,245)  | (13,592)        | (996)    | (2,284)  | (3,039)  |    | (6,319)      |
| 投資活動によるキャッシュ・フロー<br>Net cash flows from investing activities  | (11,787) | (15,230) | (9,381)  | (7,142)  | (43,540)        | (34,108) | (13,347) | (10,326) |    | (57,781)     |
| 定期預金の増減額(増加)<br>Decrease (increase) in time deposits  | (150)    | (175)    | (1,792)  | 3,379    | 1,262           | (744)    | (582)    | 718      |    | (608)        |
| 有形固定資産の取得による支出<br>Purchase of property, plant and equipment   | (12,754) | (13,373) | (10,872) | (10,296) | (47,295)        | (10,985) | (12,888) | (9,319)  |    | (33,192)     |
| 有形固定資産の売却による収入<br>Proceeds from sales of property, plant and equipment  | 1,035    | 521      | 3,482    | 900      | 5,938           | 639      | 326      | 239      |    | 1,204        |
| 無形資産の取得による支出<br>Purchase of intangible assets   | (256)    | (322)    | (260)    | (234)    | (1,072)         | (367)    | (285)    | (353)    |    | (1,005)      |
| 有価証券の取得による支出<br>Purchase of securities  | (515)    | (626)    | (514)    | (109)    | (1,764)         | (330)    | (607)    | (320)    |    | (1,257)      |
| 有価証券の売却及び償還による収入<br>Proceeds from sale and redemption of securities   | 556      | 635      | 357      | 192      | 1,740           | 288      | 632      | 299      |    | 1,219        |
| 連結の範囲の変更を伴う子会社株式の取得による収入<br>Proceeds from purchase of investments in subsidiaries resulting in change in scope of consolidation | 47       | -        | -        | -        | 47              | -        | -        | -        |    | -            |
| 連結の範囲の変更を伴う子会社株式の取得による支出<br>Purchase of investments in subsidiaries resulting in change in scope of consolidation               | -        | (1,822)  | -        | -        | (1,822)         | (22,686) | -        | (1,474)  |    | (24,160)     |
| その他<br>Other  | 250      | (68)     | 218      | (974)    | (574)           | 77       | 57       | (116)    |    | 18           |
| 財務活動によるキャッシュ・フロー<br>Net cash flows from financing activities  | (10,112) | 8,631    | (8,349)  | (18,928) | (28,758)        | 35,962   | (2,537)  | (13,541) |    | 19,884       |
| 短期借入金の増減額(減少)<br>Increase (decrease) in short-term borrowings   | 6,163    | 27,013   | (41,201) | (1,804)  | (9,829)         | 48,239   | 224      | (3,792)  |    | 44,671       |
| 長期借入れによる収入<br>Proceeds from long-term borrowings  | -        | -        | 50,220   | 630      | 50,850          | -        | -        | -        |    | -            |
| 長期借入金の返済による支出<br>Repayments of long-term borrowings   | (9,819)  | (17,491) | (1,943)  | (2,923)  | (32,176)        | (837)    | (791)    | (2,788)  |    | (4,416)      |
| 社債の償還による支出<br>Redemption of bonds   | -        | (100)    | -        | -        | (100)           | -        | -        | -        |    | -            |
| 非支配持分からの子会社持分取得による支出<br>Acquisition of non-controlling interests  | -        | -        | (7,693)  | -        | (7,693)         | (4,620)  | (757)    | -        |    | (5,377)      |
| 自己株式の処分による収入<br>Proceeds from disposal of treasury stock  | -        | -        | -        | -        | -               | -        | 240      | 0        |    | 240          |
| 自己株式の取得による支出<br>Purchase of treasury stock  | (1)      | (0)      | (1,180)  | (13,878) | (15,059)        | (1)      | (241)    | (2)      |    | (244)        |
| 配当金の支払額<br>Dividends paid   | (5,812)  | -        | (5,812)  | -        | (11,624)        | (5,718)  | -        | (5,717)  |    | (11,435)     |
| 非支配持分への配当金の支払額<br>Dividends paid to non-controlling interests   | -        | -        | (22)     | -        | (22)            | -        | (43)     | -        |    | (43)         |
| リース負債の支払額<br>Repayments of lease liabilities  | (643)    | (791)    | (718)    | (953)    | (3,105)         | (1,101)  | (1,169)  | (1,242)  |    | (3,512)      |
| その他<br>Other  | -        | -        | -        | -        | -               | 0        | -        | -        |    | 0            |
| 現金及び現金同等物に係る換算差額<br>Effect of exchange rate changes on cash and cash equivalents  | (2,519)  | (2,651)  | 286      | (990)    | (5,874)         | 795      | (673)    | (2,218)  |    | (2,096)      |
| 現金及び現金同等物の増減額(減少)<br>Increase (decrease) in cash and cash equivalents   | (21,484) | 1,708    | 21,370   | 6,720    | 8,314           | 6,186    | (12,363) | 9,928    |    | 3,751        |
| 現金及び現金同等物の期首残高<br>Cash and cash equivalents at beginning of period  | 122,432  | 100,948  | 102,656  | 124,026  | 122,432         | 130,746  | 136,932  | 124,569  |    | 130,746      |
| 現金及び現金同等物の当期末残高<br>Cash and cash equivalents at end of period   | 100,948  | 102,656  | 124,026  | 130,746  | 130,746         | 136,932  | 124,569  | 134,497  |    | 134,497      |

6. ご参考: 地域別情報 / Ref.: Information by Region

地域別売上高 / Sales by Region

単位: 百万円 / Unit: Millions of Yen

|                            | FY3/2020 |         |         |         |                 | FY3/2021 |         |         |    |              |
|----------------------------|----------|---------|---------|---------|-----------------|----------|---------|---------|----|--------------|
|                            | 1Q       | 2Q      | 3Q      | 4Q      | 通期<br>Full Year | 1Q       | 2Q      | 3Q      | 4Q | 累計<br>Accum. |
| 日本<br>Japan                | 59,990   | 120,451 | 88,160  | 62,986  | 331,587         | 57,528   | 105,404 | 101,548 |    | 264,480      |
| 構成比率<br>Distribution Ratio | 29.3%    | 43.1%   | 32.9%   | 27.8%   | 33.9%           | 30.7%    | 38.4%   | 36.8%   |    | 35.9%        |
| 中国<br>China                | 52,968   | 58,578  | 68,128  | 50,247  | 229,921         | 50,531   | 53,915  | 55,454  |    | 159,900      |
| 構成比率<br>Distribution Ratio | 25.9%    | 21.0%   | 25.5%   | 22.1%   | 23.5%           | 27.0%    | 19.7%   | 20.1%   |    | 21.7%        |
| タイ<br>Thailand             | 11,188   | 13,560  | 14,689  | 15,273  | 54,709          | 10,003   | 14,864  | 18,673  |    | 43,540       |
| 構成比率<br>Distribution Ratio | 5.5%     | 4.9%    | 5.5%    | 6.7%    | 5.6%            | 5.3%     | 5.4%    | 6.8%    |    | 5.9%         |
| 欧州<br>Europe               | 29,776   | 28,807  | 45,118  | 46,837  | 150,538         | 32,120   | 45,176  | 37,001  |    | 114,297      |
| 構成比率<br>Distribution Ratio | 14.6%    | 10.3%   | 16.9%   | 20.6%   | 15.4%           | 17.1%    | 16.5%   | 13.4%   |    | 15.5%        |
| 米国<br>America              | 23,691   | 26,401  | 24,084  | 23,174  | 97,349          | 16,034   | 20,212  | 18,112  |    | 54,358       |
| 構成比率<br>Distribution Ratio | 11.6%    | 9.4%    | 9.0%    | 10.2%   | 9.9%            | 8.6%     | 7.4%    | 6.6%    |    | 7.4%         |
| その他<br>Other               | 26,811   | 31,677  | 27,472  | 28,380  | 114,340         | 21,247   | 34,695  | 44,922  |    | 100,864      |
| 構成比率<br>Distribution Ratio | 13.1%    | 11.3%   | 10.3%   | 12.5%   | 11.7%           | 11.3%    | 12.7%   | 16.3%   |    | 13.7%        |
| 合計<br>Total                | 204,425  | 279,473 | 267,650 | 226,897 | 978,445         | 187,463  | 274,267 | 275,709 |    | 737,439      |

地域別生産高 / Production by Region

単位: 百万円 / Unit: Millions of Yen

|                                     | FY3/2020 |         |         |         |                 | FY3/2021 |         |         |    |              |
|-------------------------------------|----------|---------|---------|---------|-----------------|----------|---------|---------|----|--------------|
|                                     | 1Q       | 2Q      | 3Q      | 4Q      | 通期<br>Full Year | 1Q       | 2Q      | 3Q      | 4Q | 累計<br>Accum. |
| 日本<br>Japan                         | 28,454   | 29,833  | 31,277  | 30,996  | 120,560         | 27,478   | 35,816  | 38,717  |    | 102,011      |
| 構成比率<br>Distribution Ratio          | 13.9%    | 10.7%   | 11.7%   | 13.7%   | 12.3%           | 14.7%    | 13.1%   | 14.0%   |    | 13.8%        |
| アジア(除く日本)<br>Asia (excluding Japan) | 143,290  | 214,878 | 203,246 | 161,833 | 723,243         | 138,847  | 208,877 | 205,862 |    | 553,586      |
| 構成比率<br>Distribution Ratio          | 70.0%    | 76.9%   | 75.9%   | 71.3%   | 73.9%           | 74.1%    | 76.2%   | 74.7%   |    | 75.1%        |
| タイ<br>Thailand                      | 60,212   | 85,888  | 98,173  | 81,592  | 325,864         | 63,687   | 79,298  | 73,481  |    | 216,466      |
| 構成比率<br>Distribution Ratio          | 29.5%    | 30.7%   | 36.7%   | 36.0%   | 33.3%           | 34.0%    | 28.9%   | 26.7%   |    | 29.4%        |
| カンボジア<br>Cambodia                   | 5,440    | 4,867   | 4,496   | 3,556   | 18,358          | 4,056    | 5,223   | 5,119   |    | 14,398       |
| 構成比率<br>Distribution Ratio          | 2.7%     | 1.7%    | 1.7%    | 1.6%    | 1.9%            | 2.2%     | 1.9%    | 1.9%    |    | 2.0%         |
| シンガポール<br>Singapore                 | 3,327    | 3,082   | 1,688   | 1,388   | 9,484           | 1,712    | 1,598   | 1,572   |    | 4,882        |
| 構成比率<br>Distribution Ratio          | 1.6%     | 1.1%    | 0.6%    | 0.6%    | 1.0%            | 0.9%     | 0.6%    | 0.6%    |    | 0.7%         |
| 中国<br>China                         | 49,438   | 89,548  | 65,835  | 38,398  | 243,218         | 47,681   | 90,875  | 82,859  |    | 221,415      |
| 構成比率<br>Distribution Ratio          | 24.2%    | 32.0%   | 24.6%   | 16.9%   | 24.9%           | 25.4%    | 33.1%   | 30.1%   |    | 30.0%        |
| フィリピン<br>The Philippines            | 21,239   | 27,888  | 29,776  | 33,553  | 112,456         | 19,608   | 28,452  | 39,321  |    | 87,381       |
| 構成比率<br>Distribution Ratio          | 10.4%    | 10.0%   | 11.1%   | 14.8%   | 11.5%           | 10.5%    | 10.4%   | 14.3%   |    | 11.8%        |
| その他<br>Other                        | 3,634    | 3,605   | 3,278   | 3,346   | 13,863          | 2,103    | 3,431   | 3,510   |    | 9,044        |
| 構成比率<br>Distribution Ratio          | 1.8%     | 1.3%    | 1.2%    | 1.5%    | 1.4%            | 1.1%     | 1.3%    | 1.3%    |    | 1.2%         |
| 欧州<br>Europe                        | 19,660   | 21,748  | 20,407  | 20,779  | 82,593          | 11,786   | 18,279  | 20,484  |    | 50,549       |
| 構成比率<br>Distribution Ratio          | 9.6%     | 7.8%    | 7.6%    | 9.2%    | 8.4%            | 6.3%     | 6.7%    | 7.4%    |    | 6.9%         |
| 北米<br>North America                 | 13,022   | 13,014  | 12,721  | 13,290  | 52,047          | 9,352    | 11,294  | 10,646  |    | 31,292       |
| 構成比率<br>Distribution Ratio          | 6.4%     | 4.7%    | 4.8%    | 5.9%    | 5.3%            | 5.0%     | 4.1%    | 3.9%    |    | 4.2%         |
| 合計<br>Total                         | 204,425  | 279,473 | 267,650 | 226,897 | 978,445         | 187,463  | 274,267 | 275,709 |    | 737,439      |

7. ご参考: 用途別売上高比率 / Ref.: Sales by User Industry

|                                     | FY3/2020 |      |      |      |                 | FY3/2021 |      |      |    |              |
|-------------------------------------|----------|------|------|------|-----------------|----------|------|------|----|--------------|
|                                     | 1Q       | 2Q   | 3Q   | 4Q   | 通期<br>Full Year | 1Q       | 2Q   | 3Q   | 4Q | 累計<br>Accum. |
| 自動車<br>Automobile                   | 29%      | 22%  | 23%  | 26%  | 25%             | 17%      | 21%  | 24%  |    | 21%          |
| 航空・宇宙<br>Aerospace                  | 7%       | 5%   | 5%   | 6%   | 6%              | 6%       | 4%   | 3%   |    | 4%           |
| 家電<br>Home electronics              | 6%       | 5%   | 5%   | 5%   | 5%              | 6%       | 5%   | 5%   |    | 5%           |
| OA・通信<br>OA & IT                    | 22%      | 26%  | 31%  | 31%  | 28%             | 29%      | 24%  | 23%  |    | 25%          |
| PC及び周辺機器<br>PC and related products | 10%      | 7%   | 9%   | 9%   | 9%              | 11%      | 9%   | 10%  |    | 10%          |
| モーター<br>Motors                      | 3%       | 2%   | 2%   | 2%   | 2%              | 3%       | 2%   | 2%   |    | 3%           |
| その他<br>Other                        | 23%      | 33%  | 25%  | 21%  | 25%             | 28%      | 35%  | 33%  |    | 32%          |
| 合計<br>Total                         | 100%     | 100% | 100% | 100% | 100%            | 100%     | 100% | 100% |    | 100%         |