

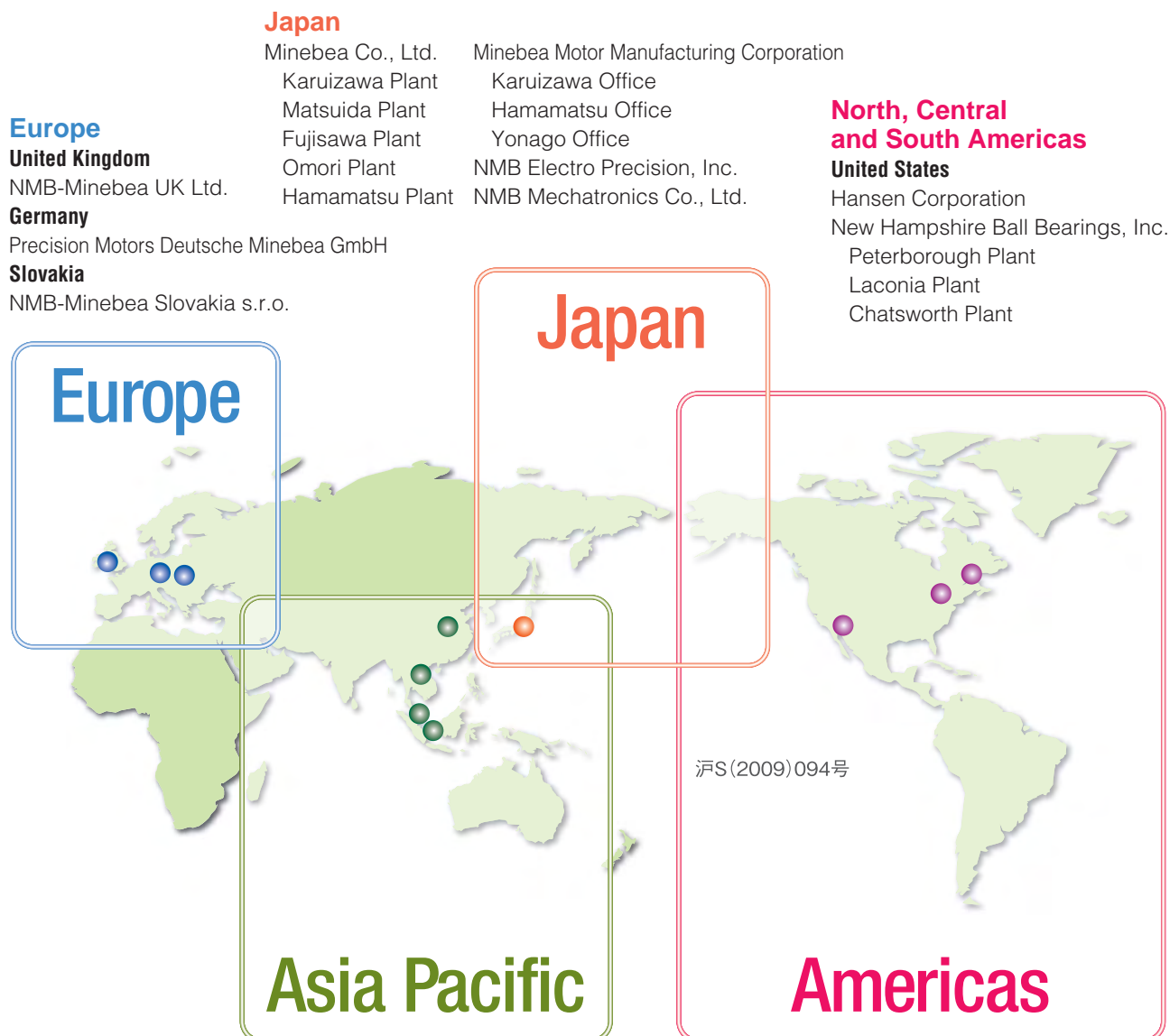
## ■ Period under review

- Fiscal 2008 (April 1, 2008 - March 31, 2009)

(Some activities that took place subsequent to March 31, 2009, are also included.)

## ■ Manufacturing facilities

- This report covers the following Minebea Group manufacturing facilities.



## Asia Pacific

### Thailand

NMB-Minebea Thai Ltd.

- Ayutthaya Plant
- Bang Pa-in Plant
- Rojana Plant
- Lop Buri Plant

Minebea Electronics Motor (Thailand) Co., Ltd.

- Bang Pa-in Plant
- Lop Buri Plant

NMB Mechatronics (Thailand) Co., Ltd.

### China

Minebea Electronics & Hi-Tech Components (Shanghai) Ltd.

- Shanghai Plant
- Xicen Plant

Shanghai Shun Ding Technologies Ltd.

Minebea Electronics Motor (Zhuhai) Co., Ltd.

### Singapore

NMB Singapore Ltd.

Pelmec Industries (Pte.) Ltd.

Malaysia

Minebea Electronics Motor (Malaysia) Sdn.Bhd.