The following is an English translation of the Notice of the Resolutions Made at the 57th Ordinary General Meeting of Shareholders of Minebea Co., Ltd.

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# **To the Shareholders**

June 27, 2003

4106-73, Oaza Miyota, Miyota-machi, Kitasaku-gun, Nagano Prefecture **MINEBEA CO., LTD.** Tsugio Yamamoto Representative Director

## Notice of the Resolutions Made at the 57th Ordinary General Meeting of Shareholders

We are pleased to notify our shareholders that the proposed items were presented and resolved as follows at the Company's 57th Ordinary General Meeting of Shareholders (hereafter the "Meeting") held on June 27, 2003.

### Matters reported:

The Balance Sheet as of March 31, 2003, the Business Report and the Profit and Loss Statement for the 57th Business Term (began on April 1, 2002 and ended on March 31, 2003) were reported at the Meeting.

#### Matters voted on and resolved:

#### **First proposal:**

Approval of the proposed appropriation of unappropriated retained earnings for the 57th Business Term

This First proposal was approved as originally proposed, and it was resolved that the amount of dividend be 7 yen per share.

#### Second proposal:

Partial revision of the Articles of Incorporation

This Second proposal was approved as originally proposed. Details of the revision are shown in the Table of Revisions on the following pages.

#### Third proposal:

Election of Ten Directors

With respect to this proposal, the following 10 Directors were elected as originally proposed and have assumed office:

Messrs. Tsugio Yamamoto, Yoshihisa Kainuma, Takayuki Yamagishi, Rikuro Obara, Ryusuke Mizukami, Kenji Senoue, Tosei Takenaka, Koichi Dosho, Atsushi Matsuoka, Chanchai Leetavorn (all of them reelected)

Messrs. Atsushi Matsuoka and Chanchai Leetavorn are the independent Directors as are provided in Article 188 paragraph 2 item (7)-2 of the Commercial Code.

### Fourth proposal:

Election of Three Corporate Auditors

With respect to this proposal, the following 3 Corporate Auditors were elected as originally proposed and have assumed office:

Messrs. Shinichi Mori, Yoshinori Amano (both reelected), Isao Hiraide (newly elected) Mr. Isao Hiraide is an external Corporate Auditor as required under paragraph 1 of Article 18 of the Law For Special Exceptions to the Commercial Code concerning Audit etc., of Corporations.

### Fifth proposal:

Payment of Retirement Allowances to the Retiring Directors and Corporate Auditor

With regard to this proposal, it was approved as originally proposed that the Company grant Messrs. Masahito Saigusa and Tomeshiro Takeuchi, retiring Directors; and Mr. Toshiro Uchida, a retiring Corporate Auditor; and also Messrs. Takashi Yamaguchi, Tomihiro Maruta, Sadao Sawamura, Akihiro Hirao, Sadahiko Oki, Takuya Naka, Yukio Shimizu, Masayoshi Yamanaka, Shunji Mase, Hiroharu Katogi, Susumu Fujisawa, Masamitsu Osada and Akio Okamiya, who are retiring from Directors and taking the Offices of Executive Officers, Retirement Allowances within the appropriate range of amount and in accordance with the Company regulations, and that specific amounts of Retirement Allowances as well as the timing and method of presentation, etc., be left to the discretion of the Board of Directors and the deliberation of Corporate Auditors, respectively.

#### Sixth proposal:

Amendment to Remuneration for Directors

This proposal was approved as originally proposed, and it was resolved that the maximum amount of remuneration for Directors be 25 million yen per month.

Table of Revisions	(Underlines indicate the revised text.)
Before Revision	After Revision
CHAPTER I	CHAPTER I
GENERAL PROVISIONS	GENERAL PROVISIONS
Article 2. (Purpose) The purpose of the Company shall be to engage in the following businesses :	Article 2. (Purpose) The purpose of the Company shall be to engage in the following businesses :
<ol> <li>Manufacture, sale, export and import of the following :         <ol> <li>steel balls and ball and other type bearings;</li> <li>electric rotating components, control devices and gear trains;</li> <li>semiconductor elements, electronic devices and precision machinery;</li> <li>equipment loaded on aircraft or flight object, parts, components and materials thereof or therefor, and machinery and equipment related thereto;</li> <li>welding machinery;</li> <li>medical instruments and apparatus for medical use;</li> <li>electronic sound instruments;</li> <li>fasteners and metal products and jigs related thereto;</li> <li>ordinary and special steel wires and steel bars and rods;</li> <li>fine-treated products, handguns and other firearms;</li> <li>household electric appliances, electric machinery and equipment, industrial machinery and equipment, machinery and equipment related thereto, machinery and equipment for vehicle applications, and scientific and chemical equipment and instruments;</li> <li>wheels and other important parts for motor vehicles;</li> <li>furniture, room interior, artistic handicrafts and interior decorations;</li> </ol> </li> </ol>	<ol> <li>Manufacture, sale, export and import of the following :         <ol> <li>steel balls and ball and other type bearings;</li> <li>electric rotating components, control devices and gear trains;</li> <li>semiconductor elements, electronic devices and precision machinery;</li> <li>equipment loaded on aircraft or flight object, parts, components and materials thereof or therefor, and machinery and equipment related thereto;</li></ol></li></ol>
( <u>16</u> ) parking facilities and parts thereof; and ( <u>17</u> ) machinery, equipment, parts and components	(14) parking facilities and parts thereof; and (15) machinery, equipment, parts and components required
required for the manufacture of any of the foregoing products;	for the manufacture of any of the foregoing products;
2. Consulting for various measuring operations, electric works,	2. Consulting for various measuring operations, electric works,
and engineering and supervision;	and engineering and supervision;

3. Heat treating and surface treating;
4.Sheet metal processing and pressing;
(Deleted)
(Deleted)
(Deleted)
(Deleted)
(Deleted)
5. Purchase, sale, leasing, brokerage and management of real
estate;
6. Money-lending;
(Deleted)
(Deleted)
(Deleted)
(Deleted)
(Deleted)
7. Any and all other business incidental or relating to any of the
foregoing; and
<u>8.</u> Securities investment.
CHAPTER II.
SHARES
SHANLS
Article 7. (Claim for Additional Purchase of the Shares
less Than One Unit)
A shareholder (Including beneficial shareholder
entered on or recorded in the register of beneficial
shareholders; hereinafter the same) who owns such
shares as their number counts less than one unit shall
be entitled to claim to the Company to sell the number
of shares that becomes one unit if added with such
shares less than one unit now in hand.
Article 8. (Transfer Agent)
The Company shall have a transfer agent concerning
shares. The transfer agent and its business handling
place shall be determined by a resolution of the Board
of Directors.
The register of shareholders, the register of beneficial
shareholders of the Company and registry of loss of share
shareholders of the company <u>and registry</u> of loss of share i

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transfer of shares, receipt of notices of beneficial shareholders, registration of pledges, indications of trust property, delivery of the share certificates, receipt of notifications, handling request of purchase of shares falling short of one unit of shares, and other business connected with the shares shall be handled by the transfer agent and not by the Company.	transfer agent, and the registration of transfer of shares, receipt of notices of beneficial shareholders, handling request of purchase of shares falling short of one unit of shares, <u>sales of</u> the number of shares that becomes one unit if added with such <u>shares less than one unit now in hand</u> and other business connected with the shares shall be handled by the transfer agent and not by the Company
Article <u>8</u> . (Share Handling Regulation) The kind of share certificates of the Company and the procedures and fees relating to the registration of transfer of shares, receipt of notices of beneficial shareholders, handling request of purchase of shares falling short of one unit of shares, and other business connected with the shares shall be in accordance with the share handling regulation as established by the Board of Directors.	Article <u>9</u> . (Share Handling Regulation) The kind of share certificates of the Company and the procedures and fees relating to the registration of transfer of shares, receipt of notices of beneficial shareholders, handling request of purchase of shares falling short of one unit of shares, <u>sales of the number</u> <u>of shares</u> that becomes one unit if added with such shares less than one unit now in hand and other business connected with the shares shall be in accordance with the shares handling regulation as established by the Board of Directors.
Article <u>9</u> . (Record date) Shareholders entered on or recorded in the register of shareholders (Including beneficial shareholders entered on the register of beneficial shareholders; hereinafter the same) as of each date for the settlement of accounts shall be deemed to be the shareholders entitled to vote at the ordinary general meeting of shareholders pertaining to such date for settlement of accounts. In addition to the preceding paragraph, in case of necessity, the Company may, by a resolution of the Board of Directors and giving prior public notice, deem that shareholders or registered pledges entered on the register of shareholders as of a specified date be those entitled to exercise their rights.	Article <u>10</u> . (Record date) Shareholders entered on or recorded in the register of shareholders as of each date for the settlement of accounts shall be deemed to be the shareholders entitled to vote at the ordinary general meeting of shareholders pertaining to such date for settlement of accounts. In addition to the preceding paragraph, in case of necessity, the Company may, by a resolution of the Board of Directors and giving prior public notice, deem that shareholders or registered pledges entered on the register of shareholders as of a specified date be those entitled to exercise their rights.
CHAPTER III. GENERAL MEETINGS OF SHAREHOLDERS	CHAPTER III. GENERAL MEETINGS OF SHAREHOLDERS
Article <u>10</u> . ( <u>Time of Convening</u> of General Meetings of Shareholders) An ordinary general meeting of shareholders shall be convened every June and extraordinary general meetings of shareholders shall be convened whenever need arises. (New)	Article <u>11</u> . ( <u>Time and Place</u> of General Meetings of Shareholders) An ordinary general meeting of shareholders shall be convened every June and extraordinary general meetings of shareholders shall be convened whenever need arises. <u>General meeting of shareholders of the Company shall be held at the place where the Company has its head office, or in its adjoining location, or within the wards of Tokyo.</u>
Article <u>11</u> . ( <u>Chairman</u> at General Meetings of Shareholders) Chairmanship at general meetings of shareholders shall be assumed by the <u>President</u> , or in case the office of <u>President</u> is vacant or he/she is unable to act, then by another Director in the order previously determined by the Board of Directors.	Article <u>12</u> . ( <u>Chairman</u> at General Meetings of Shareholders) Chairmanship at general meetings of shareholders shall be assumed by the <u>Representative Director</u> , or in case <u>more than one person are elected as the</u> <u>Representative Director</u> , then it may be convened by <u>Representative Director</u> in the order previously <u>determined by the Board of Directors</u> , and the office of <u>Representative Director</u> is vacant or he/she is unable to act, then by another Directors.

Article <u>12</u> . (Exercise of Voting Rights by Proxy) Article <u>13</u> . (Method of Resolutions)	Article <u>13</u> . (Exercise of Voting Rights by Proxy) Not amended Article <u>14</u> . (Method of Resolutions)
Unless otherwise provided by law or orders, a resolution of the general meeting of shareholders shall be adopted by a majority of the votes of shareholders present. (New)	Unless otherwise provided by law or orders, a resolution of the general meeting of shareholders shall be adopted by a majority of the votes of shareholders present. <u>A resolution presented to a general meeting of</u>
	shareholders of the Company as is stipulated by Article 343 of the Commercial Code shall be adopted in case the shareholders holding more than one-third of the voting rights held by total shareholders are present at the said meeting and the resolution is supported by the
	majority exceeding two-thirds of the voting rights of the shareholders presented.
CHAPTER IV. DIRECTORS AND THE BOARD OF DIRECTORS	CHAPTER IV. DIRECTORS AND THE BOARD OF DIRECTORS
Article <u>14</u> . (Number of Directors) The Company shall have not more than thirty-five( <u>35</u> ) Directors.	Article <u>15</u> . (Number of Directors) The Company shall have not more than ten( <u>10</u> ) Directors.
Article <u>15</u> . (Election of Directors)	Article <u>16</u> . (Election of Directors) Not amended
Article <u>16</u> . (Representative Directors and Executive Directors) By a resolution of the Board of Directors, there shall be elected a Representative Director or Representative Directors. By a resolution of the Board of Directors, there may be elected one (1) Chairman of the Board of Directors, one (1) Vice Chairman of the Board of	Article <u>17</u> . (Representative Directors and Executive Directors) By a resolution of the Board of Directors, there shall be elected a Representative Director or Representative Directors. By a resolution of the Board of Directors, there may be elected one (1) Chairman of the Board of Directors, one (1) Vice Chairman of the Board of
Directors, <u>one (1) President/Director</u> , <u>one (1) or more</u> <u>Vice Presidents/Directors</u> , <u>one (1) or more Senior</u> <u>Managing Directors and one (1) or more Managing</u> <u>Directors</u> .	Directors.
Article <u>17</u> . (Duties of Directors) The Chairman of the Board of Directors shall preside over the principal features of business and the Vice Chairman of the Board of Directors shall assist the Chairman of the Board of Directors. <u>The</u> <u>President/Director shall execute resolutions of the</u>	Article <u>18</u> . (Duties of Directors) Chairman of the Board of Directors shall preside over the principal features of business and Vice-Chairman of the Board of Directors shall assist the Chairman of the Board of Directors. <u>A</u> <u>Representative Director shall represent the Company</u>
Board of Directors and control the overall business of the Company. The Vice President(s)/Director(s), Senior Managing Director(s) and Managing Director(s) shall manage daily business of the Company, assisting the President/Director. In case the Chairman of the Board of Directors is unable to act, the Vice Chairman of the Board of Directors shall preside over the principal features of business.	and shall supervise the progress of business execution of the Company In case the Chairman of the Board of Directors is/are unable to act, the Vice-Chairman of the Board of Directors shall become the acting chairman. In case the <u>Representative Director</u> is unable to act, another Director shall <u>take the acting role</u> according to the order previously determined by the Board of Directors.
In case the <u>President/Director</u> is unable to act, another Director shall, in the order previously determined by the Board of Directors, <u>control</u> the <u>overall business of the Company in his/her place</u> .	
Article <u>18</u> . (Term of Office of Directors)	Article <u>19</u> . (Term of Office of Directors) Not amended
Article <u>19</u> . (Remuneration of Directors)	Article <u>20</u> . (Remuneration of Directors) Not amended

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Article <u>20</u> . (Chairman and Convening of Meetings of the Board of Directors) A meeting of the Board of Directors shall be convened by <u>the President</u> , by whom the chairmanship shall be assumed. In case the office of <u>President</u> is vacant or he/she is unable to act, then it may be convened by another Director in the order previously determined by the Board of Directors. Notice of a meeting of the Board of Directors shall be dispatched to each Director and each Corporate Auditor not later than three (3) days prior to the date set for the meeting; provided, however, that, in case of emergency, such period may be shortened.	Article <u>21</u> . (Chairman and Convening of Meetings of the Board of Directors) A meeting of the Board of Directors shall be convened by <u>Representative Director</u> , by whom the chairmanship shall be assumed. In case <u>more than one</u> <u>person are elected as the Representative Director</u> then it may be convened by Representative Director in the order previously determined by the Board of Directors, and the office of <u>Representative Director</u> is vacant or he/she is unable to act, then it may be convened by another Director in the order previously determined by the Board of Directors. Notice of a meeting of the Board of Directors shall be dispatched to each Director and each Corporate Auditor not later than three (3) days prior to the date set for the meeting; provided, however, that, in case of emergency, such period may be shortened.
Article <u>21</u> . (Method of Resolutions of the Board)	Article <u>22</u> . (Method of Resolutions of the Board) Not amended
Article <u>22</u> . (Consultants and Advisers) Article <u>23</u> . (Board of Directors Regulation)	Article <u>23</u> . (Consultants and Advisers) Not amended Article <u>24</u> . (Board of Directors Regulation) Not amended
CHAPTER V. CORPORATE AUDITORS AND THE BOARD OF CORPORATE AUDITORS	CHAPTER V. CORPORATE AUDITORS AND THE BOARD OF CORPORATE AUDITORS
Article <u>24</u> . (Number of Corporate Auditors)	Article <u>25</u> . (Number of Corporate Auditors) Not amended
Article <u>25</u> . (Election of Corporate Auditors)	Article <u>26</u> . (Election of Corporate Auditors) Not amended
Article <u>26</u> . (Term of Office of Corporate Auditors)	Article <u>27</u> . (Term of Office of Corporate Auditors) Not amended
Article <u>27</u> . (Remuneration of Corporate Auditors)	Article <u>28</u> . (Remuneration of Corporate Auditors) Not amended
Article <u>28</u> . (Full-time Corporate Auditors)	Article <u>29</u> . (Full-time Corporate Auditors) Not amended
Article <u>29</u> . (Convening of Meetings of the Board of Corporate Auditors)	Article <u>30</u> . (Convening of Meetings of the Board of Corporate Auditors) Not amended
Article <u>30</u> . (Method of Resolutions of the Board of Corporate Auditors)	Article <u>31</u> . (Method of Resolutions of the Board of Corporate Auditors)
Article <u>31</u> . (Board of Corporate Auditors Regulation)	Not amended Article <u>32</u> . (Board of Corporate Auditors Regulation) Not amended
CHAPTER VI. ACCOUNTS	CHAPTER VI. ACCOUNTS
Article <u>32.</u> (Business Year and the Date for the Settlement of Accounts)	Article <u>33.</u> (Business Year and the Date for the Settlement of Accounts) Not amended
Article <u>33</u> . (Dividends)	Article <u>34</u> . (Dividends) Not amended

At the meeting of the Board of Directors held after the Meeting, the following person was elected as Representative Director and has assumed office.

Representative Director: Tsugio Yamamoto

Additionally, the following Executive Officers were elected at the meeting of the Board of Directors and have assumed office. (\* = Director)

\*President and Chief Executive Officer \*Senior Managing Executive Officer \*Managing Executive Officer Managing Executive Officer Managing Executive Officer **Executive Officer** Executive Officer **Executive Officer** Executive Officer **Executive Officer** 

Tsugio Yamamoto Yoshihisa Kainuma Takayuki Yamagishi Rikuro Obara Ryusuke Mizukami Kenji Senoue Tosei Takenaka Koichi Dosho Takashi Yamaguchi Tomihiro Maruta Sadao Sawamura Akihiro Hirao Sadahiko Oki Takuya Naka Yukio Shimizu Masayoshi Yamanaka Shunji Mase Hiroharu Katogi Susumu Fujisawa Masamitsu Osada Akio Okamiya Eiichi Kobayashi Motoyuki Niijima Tadahiko Mori Hiroyuki Yajima Masao Iwasa Hirotaka Fujita Kunio Shimba Junichi Mochizuki

## Payment of dividend

The dividend for the 57th business term will be paid on and after June 30, 2003. The payment may be received either by postal transfer or by bank transfer.

For those who have chosen postal transfer, please receive your dividend at a post office by submitting the enclosed "Payment by Postal Transfer Form" after affixing your seal to it.

For those who have chosen bank transfer, please check the remittance of your dividend shown on the enclosed "Statement for Payment of Dividend for the 57th Business Term" and "Notice of Remittance to Your Bank Account."