

5. MinebeaMitsumi's New Growth Axis

Accelerating growth by developing products and supplying components which will contribute to solving social issues

In addition to organic growth and - M&As in the markets we serve today, which have been our growth drivers thus far, "developing products and supplying components for solving social issues" will be MinebeaMitsumi's new axis to continue to accelerate corporate growth.

1 Organic growth

- Market disposable income per capita will rise in line with the growth in global GDP
- The sale of high-end functional products = The necessity of parts for high-end functional products

2 M&A

- Integration of synergistic companies, with a focus on MinebeaMitsumi's Eight Spears products that make up its core business

New

3 Developing products and supplying components for solving social issues

- Synergistic and close alliances with the Eight Spears

Strategies by Business Pages 38, 40, 42, 44

Past

Current

Future

New trends ③

Development of products for solving social issues listed below

Energy

Bearings with 3 times the precision of today's products

To create extreme reduction of electric power consumption!



Environment

Smart city solutions

To centralized control of street light luminance, etc., through wireless communication



Declining birthrate and aging population

Bed Sensor System™



Disaster countermeasures

Integrated environmental sensors

To allow visualization of meteorological data in real time



Autonomous driving

Actuators for laser scanners

Innovate the LiDAR image quality and function

Traditional trends ① ②

Organic + M&A Compound Average Growth Rate ("CAGR") 11%

Convenience and comfort

Automotive precision components

Contribute to safety, comfort, and energy saving of automobile

High functioning

Precision components for mobile device

Contribute to the functionality and slimness of smartphones

Growth by solving social issues

Growing with development of the global economy

The 4th industrial revolution will produce new technologies that will solve social issues, some of which are noted below:

Social issues to be addressed

- Declining birthrate and aging population
- Population issues
- Healthcare issues
- Promotion of telemedicine
- Electric Vehicles ("EV")
- Autonomous driving
- Environmental Issues
- Robotics
- Energy issues
- Global warming etc.

Keyword

Electrification

+

Automation (AI)

+

Ultra-high-speed communication

+

Sensing (Control)

Needs

The needs are:

High voltage

High electrical current

Large capacity

High precision

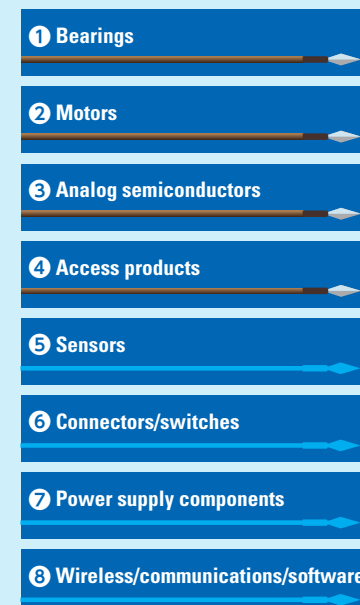
High efficiency

Low electric power consumption

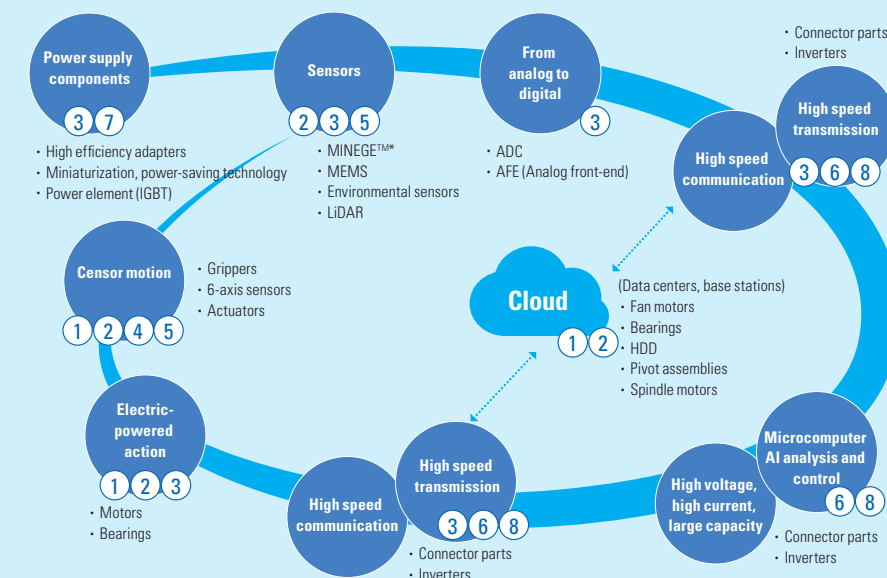
The products required for social issues make up the

Eight Spears

Deepen and INTEGRATE each of the Eight Spears technologies to solve social issues



Looking at autonomous driving and telemedicine as examples...



*MINEGE™: Film-type high-sensitivity strain gauge