## **Consolidated Statements of Cash Flows**

Years ended March 31, 2013, 2012 and 2011

	Millions of yen			Thousands of U.S. dollars (Note 3)
	2013	2012	2011	2013
Cash Flows from Operating Activities:				
Income before income taxes and minority interests	¥ 4,882	¥ 5,551	¥18,656	\$ 51,910
Depreciation and amortization	20,800	19,588 775	20,806 554	221,168 30,842
Impairment losses (Note 5) Amortization of goodwill (Note 2-k)	2,901 1,769	1,332	1,321	18,814
Losses on disaster (Note 6)	· —	2,239		· —
Losses on settlement of retirement benefit plan (Note 8) Insurance income	1,642 (2,572)	(9,614)		17,454
Interest and dividend income	(588)	(605)	(388)	(27,349) (6,260)
Interest expense	2,651	2,321	1,833	28,196
Gains (losses) on sales and disposals of fixed assets	(4,399)	(112) (28)	337	(46,767)
Gains on sales of investment securities (Note 2-g) Losses on revaluation of investment securities (Note 2-g)		831	_	_
Losses on sales of investments in subsidiaries and affiliates			38	
Decrease (increase) in notes and accounts receivables–trade Decrease (increase) in inventories	4,692 78	(3,651) (5,539)	(7,141) (10,207)	49,891 832
(Decrease) increase in notes and accounts payable–trade	(6,499)	4,929	2,907	(69,102)
Decrease in warranty reserve	(16)	(20)	(256)	(176)
Increase (decrease) in provision for business restructuring losses Other	342 (4,278)	(14) 1,489	(5) 1,040	3,639 (45,499)
Subtotal	21,405	19,472	29,495	227,593
Interest and dividends received	572	605	388	6,092
Interest paid	(2,594)	(2,321)	(1,859)	(27,591)
Income taxes paid Income tax refund	(3,871) 88	(3,960) 1,101	(4,197) 612	(41,160) 938
Proceeds from insurance income	7,390	5,336		78,578
Net cash provided by operating activities	22,990	20,233	24,439	244,450
1 3 1 6				·
Cash Flows from Investing Activities:	(7.701)	(7. (77)	(2.752)	(04.070)
Transfers to time deposits Proceeds from withdrawals from time deposits	(7,701) 7,889	(7,677) 4,870	(3,753) 3,315	(81,878) 83,876
Payments for purchases of securities	(544)			(5,780)
Proceeds from sales of securities	610	(25.0(1)	(26, 517)	6,485
Payments for purchases of tangible fixed assets Proceeds from sales of tangible fixed assets	(42,963) 5,845	(25,961) 510	(26,517) 953	(456,807) 62,151
Payments for purchases of intangible fixed assets	(893)	(383)	(343)	(9,497)
Payments for purchases of investment securities Proceeds from sales of investment securities	(206) 155	(244)	(165)	(2,186)
Payments for acquisition of shares in subsidiaries	(150)	(85)	(1,328)	1,646 (1,595)
Proceeds from acquisition of shares in subsidiaries associated with		(00)	(-,)	
change in scope of consolidation (Note 19) Proceeds from sales of investments in affiliate	356		18	3,784
Payments for loans provided	(29)	(732)	(199)	(310)
Proceeds from collection of loans receivables	49	684	92	521
Other	(231)	(31)	(704)	(2,462)
Net cash used in investing activities	(37,813)	(29,018)	(28,631)	(402,052)
Cash Flows from Financing Activities:				
Net increase in short-term debt	6,888	1,328	1,583	73,234
Proceeds from long-term debt	30,670	32,630	23,600	326,103
Repayment of long-term debt Cash dividends paid	(15,522) (2,634)	(24,581) (2,665)	(14,370) (2,674)	(165,038) (28,003)
Payments for purchases of treasury stock	(2,156)	(2,011)	(23)	(22,920)
Proceeds from disposals of treasury stock Proceeds from stock issuances to minority shareholders	382 77	440	365	4,059 819
Repayment of lease obligations	(296)	(380)	(497)	(3,144)
Net cash provided by financing activities	17,409	4,761	7,984	185,110
		(222)	(1.025)	
Effect of Exchange Rate Changes on Cash and Cash Equivalents	2,158	(232)	(1,025)	22,943
Net Increase (Decrease) in Cash and Cash Equivalents	4,744 23 366	(4,256)	2,767 24,855	50,451 248,441
Cash and Cash Equivalents at Beginning of Year Increase in Cash and Cash Equivalents from	23,366	27,622	24,833	240,44 l
Consolidation of Previously Non-consolidated Subsidiaries	113			1,197
Cash and Cash Equivalents at End of Year	¥28,223	¥23,366	¥27,622	\$300,089