- A History of Achievements Nippon Miniature Bearing Co., Ltd., Japan's 1951 first specialized manufacturer of miniature ball bearings, is incorporated in Azusawa, Itabashi-ku, Tokyo. $1956 \mid 10$ The Company relocates its headquarters to Nihonbashi-Kabuto-cho, Chuo-ku, Tokyo, and its factory to Kami Aoki-cho, Kawaguchi, Saitama. 6 A new plant is established at Aoki-cho, 1959 Kawaguchi, Saitama, to serve as the Company's integrated headquarters and factory. The Company's stock is listed on the over-the-1961 counter market of the Tokyo Stock Exchange. With the establishment of the Second Section of the Tokyo Stock Exchange, the company's stock is listed on this section. $1962 \mid 11 \mid A$ representative office is set up in the United States to cultivate the U.S. market. A plant is established in Karuizawa, Nagano. 1963 Some operations are relocated to the Karuizawa Plant. The Kawaguchi Factory is closed and its 1965 equipment is conveyed to Karuizawa. The Company's headquarter is shifted from Kawaguchi, Saitama, to Miyota-machi, Kitasaku-gun, Nagano. A representative office is set up in London 1967 to promote business in Europe. 1968 Subsidiary Nippon Miniature Bearing Corporation (the present NMB Technologies Corporation) is established in Los Angeles, California.
- 1981 1982 1983 1984 | $1970 \mid 10$ The Company's stock listing is shifted from 1985 the Second Section to the First Section of the Tokyo Stock Exchange. Sales subsidiary NMB (U.K.) Ltd. is 1971 established in the United Kingdom. The Company's stock is listed on the First 1986 | Sections of the Osaka Securities Exchange and Nagoya Stock Exchange. The Company acquires the U.S. firm Reed Instrument Corp. (the present Chatsworth 1987 | Plant of New Hampshire Ball Bearings, Inc.) from SKF, Inc., of Sweden and commences production in the United States. 2 Manufacturing subsidiary NMB Singapore 1988 | 1972 | Ltd. is established in Singapore. (Production begins in 1973.) The Company acquires Shinko Communication 1974 Industry Co., Ltd., a major strain gage manufacturer listed on the Second Section of the Tokyo Stock Exchange. The Company acquires U.S. company IMC 1975

Magnetics Corp., a listed manufacturer of

producer, Tokyo Screw Co., Ltd. (the present

manufacturer, Shin Chuo Kogyo Co., Ltd.

listed on the Second Section of the Tokyo

(the present Omori Plant), both of which are

Fujisawa Plant), and an electromagnetic clutch

7 The Company acquires a leading fastener

small precision motors.

Stock Exchange.

- The Company acquires Hansen Manufacturing 1977 Co., Inc. (the present Hansen Corporation), which is, at the time, the motor manufacturing division of Mallory Corp., a U.S. multinational. Sales subsidiary Nippon Miniature Bearing GmbH (the present NMB-Minebea-GmbH) is established in Germany. The Company acquires the Singapore factory 1980 of Koyo Seiko Co., Ltd., and establishes Pelmec Industries (Pte.) Ltd. to manufacture small-sized ball bearings. 8 Manufacturing subsidiary NMB Thai Limited (the present NMB-Minebea Thai Ltd.) is established in Thailand. (Production begins The marketing division of the Company is spun off as subsidiary NMB (Japan) Corporation, which is charged with integrating marketing operations for all manufacturing companies in the Minebea Group. 10 The Company absorbs four of its manufacturing affiliates-Tokyo Screw Co., Ltd., Shinko Communication Industry Co., Ltd., Shin Chuo Kogyo Co., Ltd., and Osaka Motor Wheel Co., Ltd.—and changes its name to Minebea Co., Ltd. Sales subsidiary NMB Italia S.r.l. is established in Italy. The Company acquires a cooling fan manufacturer, Kondo Electric Works Ltd. (the present NMB Electro Precision, Inc.). Two manufacturing subsidiaries, Minebea Thai Limited and Pelmec Thai Ltd. (the present NMB-Minebea Thai Ltd.), are established in Thailand. The Company acquires New Hampshire Ball Bearings, Inc., a listed U.S. ball bearing manufacturer. The Company acquires the Miami Lakes operations of Harris Corporation, a U.S. manufacturer of switching power supplies. The R&D Center and subsidiary Minebea Electronics Co., Ltd., are established in Asaba-cho, Iwata-gun (the present city of Fukuroi), Shizuoka. Manufacturing joint venture Thai Ferrite Co., Ltd. (the present NMB-Minebea Thai Ltd.), is established in Thailand. The Company acquires Rose Bearings Ltd. (the present NMB-Minebea UK Ltd), a U.K.
 - manufacturer of rod-end and spherical bearings.
 - Sales subsidiary NMB Technologies, Inc. (the present NMB Technologies Corporation), is established in the United States to coordinate sales and marketing of Minebea's electronic devices.
 - Manufacturing joint venture Minebea Electronics (Thailand) Company Limited (the present NMB-Minebea Thai Ltd.) is established.
 - 12 Manufacturing subsidiaries NMB Hi-Tech Bearings Ltd. and NMB Precision Balls Limited (the present NMB-Minebea Thai Ltd.) are established in Thailand.

1 Marketing subsidiary NMB France S.a.r.l. (the Minebea dissolves joint venture agreement 2006 1989 present NMB Minebea S.A.R.L.) is established. with Huan Hsin Holdings Ltd. of Singapore and purchases all shares in joint venture Sheng $1990 \mid 10$ Papst-Minebea-Disc-Motor GmbH (the present Ding Pte. Ltd. Precision Motors Deutsche Minebea GmbH), a joint venture with Papst-Motoren GmbH & Co. Minebea amalgamates seven companies in 2008 | KG, is established in Germany to manufacture Thailand (NMB Thai Ltd., Pelmec Thai Ltd., HDD spindle motors. Minebea Thai Ltd., NMB Hi-Tech Bearings 11 Rose Bearings Ltd. (the present NMB-Ltd., NMB Precision Balls Limited, Minebea Electronics (Thailand) Co., Ltd., and Power Minebea UK Ltd), in the United Kingdom, Electronics of Minebea Co., Ltd.) under the commences production of ball bearings at its name NMB-Minebea Thai Ltd. Skegness Plant. Minebea opens the Advanced Electronic R&D The Company absorbs Sorensen Ltd. and rees-1992 Center Europe (Advanced Electronic Research tablishes it as Minebea Electronics (UK) Ltd., and Development Centre Europe) in a manufacturer of switching power supplies Odelzhausen, Germany. 8 Joint venture agreement with Papst-Motoren 2009 Minebea acquires the stepping motor division 1993 | of FDK Corporation and establishes the Micro GmbH & Co. KG of Germany is cancelled. Actuator Business Unit. The Company acquires all outstanding shares in Papst-Minebea-Disc-Motor GmbH and Minebea acquires miniature and small-sized changes the company's name to Precision ball bearings manufacturer myonic Holding Motors Deutsche Minebea GmbH (PMDM). GmbH of Germany and its subsidiaries. 10 Sales and R&D subsidiary Minebea Trading Pte. Minebea Motor Manufacturing Corp. acquires 2010 Ltd. is established in Singapore. the information motor division in the Motor Company of Panasonic Corporation and △ Manufacturing subsidiary Minebea Electronics 1994 established the Brushless Motor Division. & Hi-Tech Components (Shanghai) Ltd. is established in China. Minebea acquires Daiichi Seimitsu Sangyo 2010 Co.,Ltd., a manufacturer of precision molds A vertically integrated ball bearing production 1996 for plastic injection molding, from NMC2002 facility—Minebea's largest to date—commences L.P., a private equity fund managed by Nippon operations in Shanghai. Mirai Capital Co.,Ltd. 10 U.K. subsidiary NMB (U.K.) Ltd. establishes a Minebea establishes a manufacturing company new PC keyboard printing plant in Inchinnan, Minebea Electronic Devices (Suzhou) Ltd. in Scotland. Suzhou(China), and commenced the produc-The Company commences quality evaluation 1999 tion of lighting devices for LCDs in April and testing at the NMB Corporation Technical 2011. Center in the United States. 2010 | 10 Minebea establishes a manufacturing company 7 U.S. subsidiaries NMB Corporation and NMB Minebea (Cambodia) Co., Ltd. in Cambodia, Technologies, Inc., merge to form NMB and commenced the production of small sized Technologies Corporation. motors at a rental plant in Phnom Penh Special Economic Zone in April 2011. The Company acquires Kuen Dar (M) Sdn. 2000 Bhd., a Malaysian speaker box manufacturer. NMB-Minebea Thai Ltd. commences the 4th 2011 | 10 ball bearing factory in Bang Pa-in factory. Huan Hsin Holdings Ltd., of Singapore, and 2002 Installs the ball bearings factory which Sheng Ding Pte. Ltd.—a joint venture between becomes the 4th in Thailand in a Bang Pa-in Minebea and Huan Hsin-establishes PC factory. keyboard manufacturing subsidiary Shanghai Shun Ding Technologies Ltd. in China. 2012 Minebea has resolved to sign a capital and business alliance agreement with the Minebea establishes sales company Minebea Development Bank of Japan Inc. for joint (Hong Kong) Ltd. in China. investments. Minebea establishes sales companies Minebea Minebea has acquired the majority shares of 2012 Trading (Shenzhen) Ltd. and Minebea Trading Moatech, a Korean stepping motor manufac-(Shanghai) Ltd. in China. turer, from the company and its principal △ Minebea establishes joint venture Minebea-2004 shareholders. Matsushita Motor Corporation (the present Minebea Motor Manufacturing Corporation) with Matsushita Electric Industrial Co., Ltd.,

with the aim of integrating the fan motor, stepping motor, vibration motor and brush DC motor businesses of the two parent companies. Subsidiary NMB-Minebea UK Ltd establishes wholly owned subsidiary NMB Minebea Slovakia s.r.o. in the Slovak Republic and later shifts printing of Minebea's Europeanlanguage PC keyboards to the new company.