

Minebea Co., Ltd.

First Quarter of Fiscal Year ending March 31, 2017 Supplementary Financial Data (August 2, 2016)

Any statements in this material which are not an historical fact are future projections made based on certain assumptions and our management's judgment drawn from currently available information.

Please note that actual performance may vary significantly from any particular projection, due to various factors.

Factors affecting our actual performance include: (i) changes in economic conditions surrounding us or demand trends; (ii) fluctuation of foreign exchange rates or interest rates; and (iii) our ability to continue R&D, manufacturing and marketing in a timely manner in the electronics business sector, where technological innovations are rapid and new products are launched continuously. However, this is not a complete list of the factors affecting actual performance.



Consolidated Balance Sheets

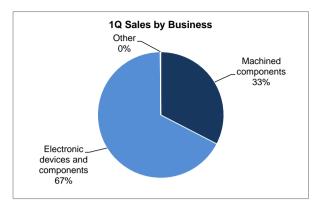
Assets

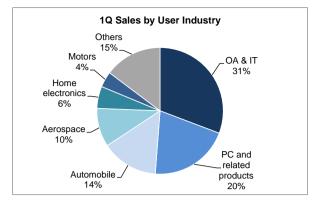
		Year ende	ed Mar. '16		Year ending Mar. '17	Change	Remarks
(8.47)	1Q	2Q	3Q	4Q	1Q	1Q - 4Q	
(Millions of yen)	(Jun. '15)	(Sep. '15)	(Dec. '15)	(Mar. '16)	(Jun. '16)		(Millions of yen)
Current assets	260,751	318,944	310,206	249,820	256,642	6,822	
Cash and cash equivalents	39,084	42,092	41,141	39,594	43,788	4,194	
Notes and accounts receivable	107,188	138,727	122,802	92,275	90,402	(1,873)	
Inventories	94,496	118,140	126,681	103,009	86,995	(16,014)	Decrease mainly in LED backlights
Others	19,979	19,981	19,578	14,939	35,453	20,514	
Fixed assets	229,746	219,581	219,835	209,597	194,746	(14,851)	
Tangible fixed assets	197,302	187,403	186,685	177,993	164,065	(13,928)	Effect of FX fluctuations (11,807)
Intangible fixed assets	12,028	13,208	13,357	12,905	12,304	(601)	
Investment and other assets	20,415	18,969	19,793	18,699	18,377	(322)	
Deferred charges	20	16	13	9	6	(3)	
Total assets	490,517	538,542	530,055	459,427	451,395	(8,032)	Effect of FX fluctuations (31,952)

Liabilities and Net Assets

		Year ende	ed Mar. '16		Year ending Mar. '17	01	Remarks
(Millians of you)	1Q	2Q	3Q	4Q	1Q	Change 1Q - 4Q	
(Millions of yen)	(Jun. '15)	(Sep. '15)	(Dec. '15)	(Mar. '16)	(Jun. '16)		(Millions of yen)
Current liabilities	159,663	216,452	210,690	165,424	182,121	16,697	
Notes and accounts payable	53,074	93,102	73,064	35,807	36,902	1,095	Short-term loans payable 78,803 Current portion of long-term
Short-term interest-bearing debts	65,435	77,781	98,647	97,344	109,302 ^{*1}	11,958	*1 loans payable 13,519 Current portion of Bonds 10,000
Others	41,150	45,566	38,976	32,269	35,914	3,645	Convertible bond-type bonds with subscription rights to shares 7,700
Long-term liabilities	87,643	85,325	73,974	56,029	54,095	(1,934)	
Long-term interest-bearing debts	71,055	70,025	58,827	39,765	39,167 ^{*2}	(598)	*2 Long-term loans payable 39,167
Others	16,586	15,298	15,144	16,262	14,924	(1,338)	
Total liabilities	247,306	301,778	284,665	221,454	236,216	14,762	
Total net assets	243,210	236,764	245,390	237,973	215,178	(22,795)	Decrease in foreign currency translation adjustments (22,522)
Total liabilities and net assets	490,517	538,542	530,055	459,427	451,395	(8,032)	, , , ,
Interest-bearing debts	136,490	147,806	157,474	137,109	148,469	11,360	Effect of FX fluctuations (1,549) Difference of principal 11,360
Net interest-bearing debts	97,406	105,714	116,333	97,515	104,681	7,166	Effect of FX fluctuations 1,887 Difference of principal 13,233







Consolidated Statements of Income

Consolidated Statements of Inc	ome							_
		Year	ended Ma	r. '16		Year ending Mar. '17	Change	Remarks
(Millions of yen)	1Q (Apr. '15 - Jun. '15)	2Q (Jul. '15 - Sep. '15)	3Q (Oct. '15 - Dec. '15)	4Q (Jan. '16 - Mar. '16)	Full Year (Apr. '15 - Mar. '16)	1Q (Apr. '16 - Jun. '16)	1Q - 1Q	
Net sales	127,391	168,162	178,661	135,599	609,814	120,288	(7,103)	Increase in sensing devices Decrease in EMS products and others
Cost of sales	97,918	134,948	144,811	108,992	486,671	95,922	(1,996)	
Gross profit	29,472	33,214	33,849	26,607	123,143	24,366	(5,106)	Increase in ball bearings and motor Decrease in LED backlights
Gross profit margin	23.1%	19.8%	18.9%	19.6%	20.2%	20.3%	(2.8%)	
SG&A expenses	16,960	18,309	18,365	18,070	71,704	17,394	434	One-time expenses on MITSUMI integration Effect of FX fluctuations
SG&A % sales ratio	13.3%	10.9%	10.3%	13.3%	11.8%	14.5%	1.2%	
Operating income	12,512	14,905	15,484	8,536	51,438	6,971	(5,541)	
Operating income margin	9.8%	8.9%	8.7%	6.3%	8.4%	5.8%	(4.0%)	
Other income (expenses)	360	(4,450)	(364)	(322)	(4,777)	284	(76)	
Net interest income (expenses)	(97)	(103)	(124)	(137)	(461)	(38)	59	
Others	457	(4,348)	(240)	(183)	(4,315)	321	(136)	
Ordinary income	12,872	10,453	15,120	8,215	46,661	7,255	(5,617)	
Net extraordinary income (loss)	185	(270)	(273)	659	301	(111)	(296)	Refer to breakdown below
Income before income taxes	13,058	10,183	14,847	8,874	46,963	7,144	(5,914)	
Total income taxes	2,911	2,303	2,913	2,234	10,363	3,789	878	
Current (including enterprise tax)	2,246	4,622	2,813	3,073	12,757	1,629	(617)	
Income taxes for prior periods	-	-	-	-	-	2,043	2,043	
Adjustment of income taxes	664	(2,318)	99	(839)	(2,393)	117	(547)	
Net income (loss) attributable to non-controlling interests	88	178	108	(162)	212	178	90	
Net income attributable to owners of the parent	10,058	7,700	11,825	6,802	36,386	3,176	(6,882)	

Breakdown for Extraordinary Income and Loss

	Year ending Mar. '17	Rema
	1Q	
(Millions of yen)	(Apr. '16 - Jun. '16)	
Extraordinary income	18	
Gain on sales of fixed assets	18	
Extraordinary loss	129	
Loss on sales of fixed assets	86	
Loss on disposal of fixed assets	9	
Business restructuring losses	9	
Loss for after-care of products	12	
Allowance for environmental remediation expenses	12	
Net extraordinary income (loss)	(111)	

Remarks



Consolidated Statements of Cash Flows

		Yea	r ended Ma	r. '16		Year ending Mar. '17	
(Millions of yen)	1Q (Apr. '15 - Jun. '15)	2Q (Jul. '15 - Sep. '15)	3Q (Oct. '15 - Dec. '15)	4Q (Jan. '16 - Mar. '16)	Full Year (Apr. '15 - Mar. '16)	1Q (Apr. '16 - Jun. '16)	Change 1Q - 1Q
Cash flows from operating activities	10,606	2,607	3,483	26,884	43,582	17,899	7,293
Income (loss) before income taxes	13,058	10,183	14,847	8,874	46,963	7,144	(5,914)
Depreciation and amortization	7,494	8,937	9,586	8,769	34,787	7,374	(120)
Amortization of consolidation adjustments	214	247	255	252	969	248	34
(Gain) loss on sales and disposal of fixed assets	47	13	13	26	100	77	30
(Increase) decrease in notes and accounts receivable	4,391	(35,436)	16,179	26,041	11,176	(4,679)	(9,070)
Decrease (increase) in inventories	(1,709)	(29,755)	(8,094)	18,440	(21,119)	8,415	10,124
Increase (decrease) in notes and accounts payable	(6,523)	43,604	(20,591)	(35,508)	(19,019)	3,780	10,303
Income tax paid / refund (paid)	(3,194)	(3,673)	(4,867)	(3,808)	(15,541)	(2,152)	1,042
Others	(3,168)	8,483	(3,846)	3,797	5,266	(2,308)	860
Cash flows from investing activities	(13,465)	(13,685)	(9,362)	(8,129)	(44,642)	(19,977)	(6,512)
Purchase of tangible fixed assets	(12,714)	(11,187)	(8,417)	(7,816)	(40,136)	(5,504)	7,210
Proceeds from sales of tangible fixed assets	72	199	207	185	664	344	272
Purchase of intangible fixed assets	(309)	(164)	(1,500)	(268)	(2,243)	(412)	(103)
Purchase of investments in subsidiaries resulting in change in scope of consolidation	-	(257)	-	-	(257)	-	-
Purchase of securities	-	-	-	-	-	(13,896)	(13,896)
Others	(513)	(2,275)	348	(232)	(2,670)	(529)	(16)
Cash flows from financing activities	(4,151)	13,119	6,001	(19,169)	(4,200)	9,250	13,401
Increase (decrease) in loans and debts	(1,938)	12,917	9,533	(19,300)	1,212	12,908	14,846
Purchase of treasury stock	(0)	(4)	(3)	(0)	(8)	(0)	0
Proceeds from disposal of treasury stock	79	236	233	151	700	128	49
Cash dividends paid	(2,243)	-	(3,740)	-	(5,983)	(3,743)	(1,500)
Others	(49)	(29)	(21)	(18)	(119)	(40)	9
Effect of exchange rate changes on cash and cash equivalents	174	(573)	(454)	(883)	(1,735)	(2,280)	(2,454)
Net increase (decrease) in cash and cash equivalents	(6,835)	1,468	(332)	(1,297)	(6,996)	4,871	11,706
Cash and cash equivalents at beginning of period	36,137	29,302	30,771	30,438	36,137	29,141	(6,996)
Cash and cash equivalents at end of period	29,302	30,771	30,438	29,141	29,141	34,013	4,711



Consolidated Sales and Income and Performance by Business Segment Quarterly

(Millions of yen)		FY ended	Mar. '13			FY ende	d Mar. '14	•		FY ended	Mar. '15 *	·		FY ended	d Mar. '16	•	FY ending Mar. '17
` , ,	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q
Machined components	29,966	26,977	26,137	30,490	34,092	34,597	34,795	36,547	36,602	37,085	40,185	41,911	40,974	42,272	40,766	39,797	39,207
Electronic devices and components	38,434	43,275	45,326	40,874	50,982	60,646	62,073	56,812	62,892	79,899	105,173	96,759	86,311	125,753	137,750	95,653	80,911
Other	220	227	240	236	242	238	267	248	36	41	44	44	105	137	144	148	169
Adjustment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total sales	68,621	70,480	71,705	71,601	85,317	95,482	97,135	93,608	99,531	117,025	145,403	138,715	127,391	168,162	178,661	135,599	120,288
Machined components	7,463	7,008	5,745	5,242	6,889	8,537	8,622	9,500	9,554	9,776	10,088	10,303	9,956	10,218	10,605	10,073	10,401
Operating margin	24.9%	26.0%	22.0%	17.2%	20.2%	24.7%	24.8%	26.0%	26.1%	26.4%	25.1%	24.6%	24.3%	24.2%	26.0%	25.3%	26.5%
Electronic devices and components	(447)	130	210	(2,346)	(327)	3,420	4,235	2,252	3,238	7,195	11,723	8,590	5,608	6,740	7,618	2,368	432
Operating margin	(1.2%)	0.3%	0.5%	(5.7%)	(0.6%)	5.6%	6.8%	4.0%	5.1%	9.0%	11.1%	8.9%	6.5%	5.4%	5.5%	2.5%	0.5%
Other	38	39	172	(83)	15	386	447	16	66	52	(17)	(129)	(41)	65	(59)	(89)	(16)
Operating margin	17.3%	17.2%	71.7%	(35.2%)	6.2%	162.2%	167.4%	6.5%	183.3%	126.8%	(38.6%)	(293.2%)	(39.0%)	47.4%	(41.0%)	(60.1%)	(9.5%)
Adjustment	(3,361)	(3,170)	(3,185)	(3,286)	(3,040)	(2,879)	(2,993)	(2,886)	(2,334)	(2,786)	(2,713)	(2,505)	(3,010)	(2,120)	(2,680)	(3,816)	(3,846)
Operating income (loss)	3,693	4,007	2,943	(474)	3,538	9,465	10,312	8,883	10,524	14,237	19,080	16,259	12,512	14,905	15,484	8,536	6,971
Operating margin	5.4%	5.7%	4.1%	(0.7%)	4.1%	9.9%	10.6%	9.5%	10.6%	12.2%	13.1%	11.7%	9.8%	8.9%	8.7%	6.3%	5.8%
Ordinary income (loss)	3,368	3,573	2,319	(1,587)	3,068	8,682	8,370	7,943	10,473	14,162	18,599	16,905	12,872	10,453	15,120	8,215	7,255
Net income attributable to owners of the parent	1,718	2,002	1,076	(2,992)	2,852	5,920	7,107	4,998	6,831	10,985	13,163	8,906	10,058	7,700	11,825	6,802	3,176

^{*} Due to some organizational changes, including incorporating its in-house manufacturing division into the Electronic devices and components manufacturing headquarters from FY 3/16, business segment classification is changed, and FY 3/15 numbers are also adjusted for comparison.

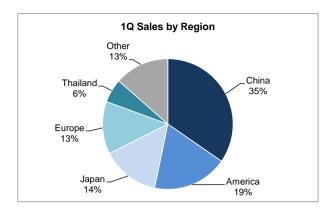
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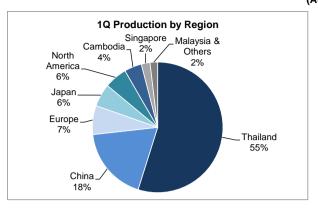
(Millions of yen)	FY	ended Mar.	'13	FY	ended Mar.	'14	FY 6	ended Mar. '	15 *1	FY	ended Mar.	'16	Forecasts	of FY endir	ng Mar. '17
, , ,	1H	2H	Year	1H	2H	Year	1H	2H	Year	1H	2H	Year	1H (E) *2	2H (E) *2	Year (E) *2
Machined components	56,944	56,628	113,573	68,690	71,342	140,032	73,687	82,097	155,785	83,247	80,564	163,811	75,100	76,100	151,200
Electronic devices and components	81,709	86,201	167,911	111,628	118,886	230,514	142,792	201,932	344,724	212,064	233,403	445,467	184,700	223,700	408,400
Other	447	477	924	480	516	996	77	88	166	242	294	536	200	200	400
Adjustment	-	-	•	-	-	•	-	-	-	-	•	-	-		-
Total sales	139,101	143,308	282,409	180,799	190,744	371,543	216,557	284,119	500,676	295,554	314,260	609,814	260,000	300,000	560,000
Machined components	14,471	10,988	25,459	15,427	18,123	33,550	19,330	20,392	39,722	20,175	20,679	40,854	18,200	19,900	38,100
Operating margin	25.4%	19.4%	22.4%	22.5%	25.4%	24.0%	26.2%	24.8%	25.5%	24.2%	25.7%	24.9%	24.2%	26.1%	25.2%
Electronic devices and components	(317)	(2,135)	(2,452)	3,093	6,488	9,581	10,434	20,313	30,747	12,349	9,987	22,336	7,100	14,200	21,300
Operating margin	(0.4%)	(2.5%)	(1.5%)	2.8%	5.5%	4.2%	7.3%	10.1%	8.9%	5.8%	4.3%	5.0%	3.8%	6.3%	5.2%
Other	78	89	167	402	464	866	118	(146)	(28)	24	(148)	(124)	(200)	(200)	(400)
Operating margin	17.4%	18.7%	18.1%	83.8%	89.9%	86.9%	153.2%	(165.9%)	(16.9%)	9.9%	(50.3%)	(23.1%)	(100.0%)	(100.0%)	(100.0%)
Adjustment	(6,532)	(6,472)	(13,004)	(5,919)	(5,880)	(11,799)	(5,121)	(5,218)	(10,340)	(5,130)	(6,497)	(11,627)	(6,800)	(7,200)	(14,000)
Operating income	7,700	2,469	10,169	13,003	19,196	32,199	24,761	35,340	60,101	27,417	24,021	51,438	18,300	26,700	45,000
Operating margin	5.5%	1.7%	3.6%	7.2%	10.1%	8.7%	11.4%	12.4%	12.0%	9.3%	7.6%	8.4%	7.0%	8.9%	8.0%
Ordinary income	6,942	731	7,673	11,751	16,314	28,065	24,635	35,505	60,140	23,326	23,335	46,661	17,800	26,200	44,000
Net income attributable to owners of the parent	3,720	(1,916)	1,804	8,772	12,106	20,878	17,817	22,070	39,887	17,758	18,628	36,386	12,100	18,900	31,000

^{*1} Due to some organizational changes, including incorporating its in-house manufacturing division into the Electronic devices and components manufacturing headquarters from FY 3/16, business segment classification is changed, and FY 3/15 numbers are also adjusted for comparison.

^{*2} Forecasts for 1H, 2H and full year were announced on May 10, 2016.







Consolidated Sales by Region

	FY ended	FY ended	FY ended	FY ended		FY	ended Mar.	'16		FY ending Mar. '17
(Millions of yen)	Mar. '12	Mar. '13	Mar. '14	Mar. '15	1Q	2Q	3Q	4Q	Full Year	1Q
China	61,307	81,999	119,828	164,641	39,903	54,412	46,521	43,235	184,073	41,683
Japan	58,994	56,853	69,797	108,039	28,774	18,680	15,560	17,063	80,078	17,201
Thailand	33,546	36,413	48,047	70,735	16,714	15,972	14,343	11,210	58,240	7,081
America	24,848	28,542	37,013	42,528	12,212	44,783	68,792	31,459	157,248	22,405
Europe	26,499	28,688	40,258	47,221	14,472	15,687	15,276	16,190	61,626	15,663
Other	46,161	49,912	56,597	67,509	15,314	18,626	18,165	16,440	68,547	16,252
Total	251,358	282,409	371,543	500,676	127,391	168,162	178,661	135,599	609,814	120,288

Production by Region

	FY ended	FY ended	FY ended	FY ended		FY	ended Mar.	. '16		FY ending Mar. '17
(Millions of yen)	Mar. '12	Mar. '13	Mar. '14	Mar. '15	1Q	2Q	3Q	4Q	Full Year	1Q
Japan	22,402	22,922	26,741	29,430	7,578	7,400	7,004	7,227	29,209	6,815
Asia (excluding Japan)	197,287	226,843	302,371	427,248	106,094	146,936	156,466	111,684	521,181	98,120
Thailand	130,111	139,759	193,038	264,502	56,671	104,527	120,041	76,663	357,903	65,984
Cambodia	388	3,264	16,084	41,288	14,581	12,748	7,913	5,713	40,955	5,174
Singapore	10,452	10,660	13,713	15,647	4,493	4,437	4,206	3,813	16,949	2,599
China	53,234	69,737	75,722	101,086	28,887	23,552	22,916	23,929	99,284	22,105
Malaysia & Others *	3,102	3,423	3,814	4,725	1,462	1,672	1,390	1,566	6,090	2,258
North America	22,763	23,769	28,521	27,305	7,249	7,090	6,454	7,497	28,290	6,763
Europe	8,906	8,875	13,910	16,693	6,470	6,736	8,737	9,191	31,134	8,590
Total	251,358	282,409	371,543	500,676	127,391	168,162	178,661	135,599	609,814	120,288

^{*} From FY 3/17, other regions are added to Malaysia.

Exchange Rates

		FY ended	FY ended	FY ended	FY ended		FY	ended Mar.	'16		FY	ending Mar	. '17
	(Yer) Mar. '12	Mar. '13	Mar. '14	Mar. '15	1Q	2Q	3Q	4Q	Full Year	1Q	Assumption for 2Q *	Assumption for 2H *
US\$	PL	79.07	82.33	99.76	109.19	120.97	122.56	121.23	118.37	120.78	111.12	105.00	105.00
	BS	82.19	94.05	102.92	120.17	122.45	119.96	120.61	112.68	112.68	102.91	105.00	105.00
Euro	PL	110.20	106.48	133.38	139.38	132.74	136.35	132.56	129.35	132.75	125.16	122.00	122.00
	BS	109.80	120.73	141.65	130.32	137.23	134.97	131.77	127.70	127.70	114.39	122.00	122.00
Thai Baht	PL	2.59	2.67	3.18	3.37	3.66	3.51	3.37	3.30	3.46	3.14	3.00	3.00
	BS	2.67	3.20	3.17	3.70	3.62	3.29	3.34	3.19	3.19	2.93	3.00	3.00
RMB	PL	12.33	13.08	16.28	17.60	19.49	19.55	19.02	18.06	19.03	17.03	16.20	16.20
	BS	13.03	15.14	16.55	19.34	19.72	18.85	18.56	17.40	17.40	15.47	16.20	16.20

^{*} Assumption for 2Q and 2H were announced on May 10, 2016.



Capital Expenditure, Depreciation and Amortization, R&D Costs

	FY ended	FY ended	FY ended	FY ended		FY	ended Mar.	'16		FY ending Mar. '17	Forecasts for FY
(Millions of yen)	Mar. '12	Mar. '13	Mar. '14	Mar. '15	1Q	2Q	3Q	4Q	Full Year	1Q	ending Mar. '17 *
Capital expenditure	27,306	43,687	20,679	37,557	13,787	13,182	9,258	7,649	43,878	5,506	29,200
Depreciation and amortization	19,588	20,800	23,740	28,775	7,494	8,937	9,586	8,769	34,787	7,374	30,000
Research and development costs	7,490	7,743	8,561	8,972	2,284	2,273	2,501	2,622	9,680	2,675	10,000

^{*} Forecasts for full year was announced on May 10, 2016.

Long Term Data

	FY ended	FY ended	FY ended	FY ended		FY	ended Mar	. '16		FY ending Mar. '17
(Millions of yen)	Mar. '12	Mar. '13	Mar. '14	Mar. '15	1Q	2Q	3Q	4Q	Full Year	1Q
Cash flows from operating activities	20,233	22,990	49,173	59,864	10,606	2,607	3,483	26,884	43,582	17,899
Cash flows from investing activities	(29,018)	(37,813)	(24,957)	(35,326)	(13,465)	(13,685)	(9,362)	(8,129)	(44,642)	(19,997)
Cash flows from financing activities	4,761	17,409	(25,233)	(19,627)	(4,151)	13,119	6,001	(19,169)	(4,200)	9,250
Total Liabilities and net assets	306,772	362,805	381,278	490,043	490,517	538,542	530,055	459,427	459,427	451,395
Total net assets	109,777	137,858	163,463	233,679	243,210	236,764	245,390	237,973	237,973	215,178
Interest-bearing debts	142,543	170,411	148,498	138,461	136,490	147,806	157,474	137,109	137,109	148,469
Net interest-bearing debts	114,213	136,229	109,883	93,134	97,406	105,714	116,333	97,515	97,515	104,681
D/E ratio	1.3	1.2	0.9	0.6	0.6	0.6	0.6	0.6	0.6	0.7
Net D/E ratio	1.0	1.0	0.7	0.4	0.4	0.4	0.5	0.4	0.4	0.5
Interest expense	2,320	2,651	2,138	1,504	323	245	304	294	1,168	212
ROE	5.5%	1.5%	14.4%	20.8%	-	-	-	-	15.9%	-
ROA (based on net income)	2.0%	0.5%	5.6%	9.2%	-	-	-	-	7.7%	-

Per Share Data

(Yen, Shares)		FY ended Mar. '13	FY ended Mar. '14	FY ended Mar. '15		FY	FY ending Mar. '17	Forecasts for FY			
					1Q	2Q	3Q	4Q	Full Year	1Q	ending Mar. '17 *2
Net income per share (EPS)	15.6	4.8	55.9	106.7	26.9	20.6	31.6	18.2	97.3	8.5	82.8
Fully diluted net income per share	15.5	4.7	53.1	101.3	25.5	19.6	30.0	17.3	92.4	8.1	-
Interim dividends	3.0	3.0	3.0	6.0	-	10.0	-	-	10.0	-	*3
Year-end dividends	4.0	4.0	5.0	6.0	-	-	-	10.0	10.0	-	*3
BPS	288.7	351.7	422.6	604.8	630.1	611.9	635.7	616.4	616.4	555.7	-
Total weighted average number of shares outstanding *1	379,013,837	373,699,462	373,225,855	373,727,342	373,912,996	374,024,509	374,139,930	374,347,645	374,106,139	374,493,349	-
Number of shares outstanding at end of term *1	378,858,714	373,456,068	373,530,149	373,885,780	373,925,283	374,047,940	374,234,361	374,392,602	374,392,602	374,561,527	-

^{*1} Number of outstanding shares : Total number of shares issued -Treasury stock *2 Forecasts for full year was announced on May 10, 2016.

Number of Group Employees

		FY ended Mar. '13	FY ended Mar. '14	FY ended Mar. '15		FY ending Mar. '17			
(Persons)	Mar. '12				1Q	2Q	3Q	4Q	1Q
Japan	3,368	3,425	3,401	3,493	3,608	3,603	3,604	3,600	3,730
Thailand	31,117	31,221	31,537	37,058	38,618	41,351	40,423	37,696	36,927
China	10,119	8,984	9,125	9,623	9,953	10,137	10,051	9,484	10,147
Cambodia	1,320	2,924	4,419	7,286	6,542	5,944	5,666	5,289	4,907
Other Asian Countries	2,507	3,576	2,990	2,973	2,909	2,883	2,919	2,835	2,775
Europe	1,057	1,114	1,254	1,807	1,809	1,859	1,875	1,904	2,062
North and South America	1,918	2,083	2,042	1,727	1,660	1,641	1,674	1,672	1,684
Group	51,406	53,327	54,768	63,967	65,099	67,418	66,212	62,480	62,232

^{*3} Regarding the annual dividends for FY March 2017, Minebea will determine the dividend payout of around 20% on a consolidated basis.