

Minebea Co., Ltd.

First Quarter of Fiscal Year ending March 31, 2014 Supplementary Financial Data (July 31, 2013)

Any statements in this material which are not an historical fact are future projections made based on certain assumptions and our management's judgment drawn from currently available information.

Please note that actual performance may vary significantly from any particular projection, due to various factors.

Factors affecting our actual performance include: (i) changes in economic conditions surrounding us or demand trends; (ii) fluctuation of foreign exchange rates or interest rates; and (iii) our ability to continue R&D, manufacturing and marketing in a timely manner in the electronics business sector, where technological innovations are rapid and new products are launched continuously. However, this is not a complete list of the factors affecting actual performance.

Consolidated Balance Sheets

Minebea Passion to Exceed Precision

		Year ende	ed Mar. '13		Year ending Mar. '14	Change	Remarks	
(NAILing of your)	1Q	2Q	3Q	4Q	1Q	1Q - 4Q		
(Millions of yen)	(Jun. '12)	(Sep. '12)	(Dec. '12)	(Mar. '13)	(Jun. '13)			(Millions of yen)
Current assets	160,499	162,322	175,821	170,976	175,690	4,714	Effect of FX fluctuations	5,289
Cash and cash equivalents	24,027	25,393	29,743	34,182	27,344	(6,838)		
Notes and accounts receivable	64,718	63,348	66,915	62,645	70,797	8,152		
Inventories	51,751	54,775	60,171	58,232	59,084	852	Effect of FX fluctuations	1,479
Others	20,000	18,802	18,988	15,913	18,461	2,548		
Fixed assets	150,132	155,619	181,832	191,777	193,613	1,836	Effect of FX fluctuations	1,491
Tangible fixed assets	128,173	135,583	160,513	170,762	171,294	532		
Intangible fixed assets	7,119	5,477	5,244	4,868	4,810	(58)		
Investment and other assets	14,839	14,557	16,074	16,146	17,507	1,361		
Deferred charges	61	58	54	51	47	(4)		
Total assets	310,693	317,999	357,708	362,805	369,351	6,546	Effect of FX fluctuations	6,780

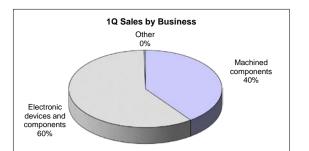
Liabilities and Net Assets

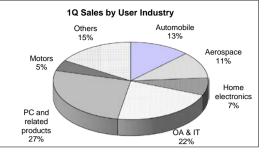
		Year ende	ed Mar. '13		Year ending Mar. '14	Change	Remarks
(Millions of yen)	1Q	2Q	3Q	4Q	1Q	1Q - 4Q	
	(Jun. '12)	(Sep. '12)	(Dec. '12)	(Mar. 13)	(Jun. '13)		(Millions of yen)
Current liabilities	125,862	131,401	136,355	128,484	129,494	1,010	Effect of FX fluctuations 1,771
Notes and accounts payable	27,542	26,391	25,304	20,397	27,246	6,849	
Short-term interest-bearing debts	76,125	82,185	91,287	85,203	^{*1} 77,712	(7,491)	*1 Current portion of long-term loans payable 18,100 Current portion of bonds with subscription
Others	22,191	22,821	19,760	22,880	24,533	1,653	rights to shares 202
Long-term liabilities	82,520	81,313	96,222	96,463	97,997	1,534	Effect of FX fluctuations 157 Bonds 10.000
Long-term interest-bearing debts	75,139	73,951	87,946	85,208	87,019 ^{*2}	1,811	*2 Convertible bond-type bonds with subscription rights to shares 7,700
Others	7,378	7,358	8,272	11,251	10,974	(277)	Bonds with subscription rights to shares14Long-term loans payable69,305
Total liabilities	208,383	212,715	232,577	224,947	227,492	2,545	Effect of FX fluctuations 1,928
Total net assets	102,309	105,284	125,131	137,858	141,859	4,001	- Effect of FX fluctuations 4,852
Total liabilities and net assets	310,693	317,999	357,708	362,805	369,351	6,546	Effect of FX fluctuations 6,780
Interest-bearing debts	151,264	156,136	179,233	170,411	164,731	(5,680)	Effect of FX fluctuations449Difference of principal(6,129)
Net interest-bearing debts	127,237	130,743	149,490	136,229	137,387	1,158	Effect of FX fluctuations (727) Difference of principal 1,885



Minebea Co., Ltd. Supplementary Financial Data First Quarter of Fiscal Year ending March 31, 2014

(July 31, 2013)





Consolidated Statements of Income

		Year	r ended Ma	r. '13		Year ending Mar. '14	Change	Remarks
(Millions of yen)	1Q (Apr. '12 - Jun. '12)	2Q (Jul. '12 - Sep. '12)	3Q (Oct. '12 - Dec. '12)	4Q (Jan. '13 - Mar. '13)	Full Year (Apr. '12 - Mar. '13)	1Q (Apr. '13 - Jun. '13)	1Q - 1Q	(Millions of yen)
Net sales	68,621	70,480	71,705	71,601	282,409	85,317	16,696	∫ Increase in motors, LED backlights and ball bearings
Cost of sales	53,223	54,655	57,114	60,120	225,113	68,796	15,573	
Gross profit	15,398	15,824	14,590	11,481	57,295	16,520	1,122	 Increase in LED backlights, rod-ends/fastners and motors Decrease in pivot assemblies
Gross profit margin	22.4%	22.5%	20.3%	16.0%	20.3%	19.4%	(3.0%)	
SG&A expenses	11,704	11,817	11,647	11,956	47,125	12,982	1,278	Effect of FX fluctuations 1,388
SG&A % sales ratio	17.1%	16.8%	16.2%	16.7%	16.7%	15.2%	(1. 9 %)	
Operating income (loss)	3,693	4,007	2,943	(474)	10,169	3,538	(155)	
Operating income margin	5.4%	5.7%	4.1%	(0.7%)	3.6%	4.1%	(1.3%)	
Other income (expenses)	(324)	(434)	(624)	(1,113)	(2,496)	(469)	(145)	
Net interest income (expenses)	(436)	(537)	(512)	(579)	(2,064)	(402)	34	
Others	110	102	(111)	(534)	(433)	(68)	(178)	
Ordinary income (loss)	3,368	3,573	2,319	(1,587)	7,673	3,068	(300)	
Net extraordinary income (loss)	(739)	(1,241)	(306)	(505)	(2,791)	(68)	671	Refer to breakdown below
Income (loss) before income taxes	2,629	2,333	2,012	(2,092)	4,882	3,000	371	
Total income taxes	1,064	427	1,065	1,091	3,649	248	(816)	
Current (including enterprise tax)	742	1,360	1,013	940	4,057	454	(288)	
Adjustment of income taxes	321	(933)	51	151	(408)	(205)	(526)	
Minority interests	(153)	(96)	(129)	(191)	(571)	(99)	54	
Net income (loss)	1,718	2,002	1,076	(2,992)	1,804	2,852	1,134	

Breakdown for Extraordinary Income and Loss

	Year ending Mar. '14
(Millions of yen)	1Q
Extraordinary income	66
Gain on sales of fixed assets	12
Gain on sales of investment securities	53
Extraordinary loss	134
Loss on sales of fixed assets	6
Loss on disposal of fixed assets	15
Business restructuring losses	104
Allowance for environmental remediation expenses	7
Net extraordinary income (loss)	(68)



Minebea Co., Ltd. Supplementary Financial Data First Quarter of Fiscal Year ending March 31, 2014 (July 31, 2013)

Consolidated Statements of Cash Flows

		Year	ended Mar	r. '13		Year ending Mar. '14	Change
(Millions of yen)	1Q (Apr. '12 - Jun. '12)	2Q (Jul. '12 - Sep. '12)	3Q (Oct. '12 - Dec. '12)	4Q (Jan. '13 - Mar. '13)	Full Year (Apr. '12 - Mar. '13)	1Q (Apr. '13 - Jun. '13)	1Q - 1Q
Cash flows from operating activities	1,259	6,615	1,007	14,108	22,990	5,314	+4,055
Income (loss) before income taxes	2,629	2,333	2,012	(2,092)	4,882	3,000	+371
Depreciation and amortization	4,657	4,896	5,234	6,012	20,800	5,896	+1,239
Amortization of consolidation adjustments	360	370	247	790	1,769	146	(214)
(Gain) loss on sales and disposal of fixed assets	(119)	(45)	45	(4,280)	(4,398)	9	+128
(Increase) decrease in notes and accounts receivable	(5,622)	501	1,350	8,462	4,692	(6,505)	(883)
Decrease (increase) in inventories	(4,031)	(3,064)	265	6,908	78	775	+4,806
Increase (decrease) in notes and accounts payable	3,991	(1,224)	(2,696)	(6,570)	(6,499)	6,820	+2,829
Income tax paid / refund (paid)	(531)	(820)	(1,982)	(449)	(3,783)	(445)	+86
Others	(76)	3,667	(3,468)	5,322	5,445	(4,381)	(4,305)
Cash flows from investing activities	(10,270)	(10,855)	(16,950)	263	(37,813)	(7,141)	+3,129
Purchase of tangible fixed assets	(8,899)	(11,768)	(17,484)	(4,810)	(42,962)	(4,999)	+3,900
Proceeds from sales of tangible fixed assets	167	105	76	5,495	5,845	324	+157
Purchase of intangible fixed assets	(102)	(104)	(222)	(464)	(893)	(277)	(175)
Purchase of investments in subsidiaries resulting in change in scope of consolidation	(1,662)	1,662	-	-	-	-	+1,662
Others	226	(751)	680	42	196	(2,189)	(2,415)
Cash flows from financing activities	5,148	4,955	19,147	(11,841)	17,409	(7,887)	(13,035)
Increase (decrease) in loans and debts	8,879	4,882	20,121	(11,847)	22,036	(6,132)	(15,011)
Purchase of treasury stock	(2,154)	(0)	(0)	(0)	(2,155)	(254)	+1,900
Proceeds from disposal of treasury stock	22	147	134	76	381	63	+41
Cash dividends paid	(1,515)	-	(1,118)	-	(2,633)	(1,493)	+22
Others	(82)	(75)	9	(70)	(219)	(69)	+13
Effect of exchange rate changes on cash and cash equivalents	(534)	(259)	1,404	1,546	2,157	829	+1,363
Net increase (decrease) in cash and cash equivalents	(4,396)	455	4,608	4,077	4,744	(8,885)	(4,489)
Cash and cash equivalents at beginning of period	23,365	19,082	19,537	24,146	23,365	28,223	+4,858
Increase in cash and cash equivalents from newly consolidated subsidiaries	112	-	-	-	112	-	(112)
Cash and cash equivalents at end of period	19,082	19,537	24,146	28,223	28,223	19,337	+255



Minebea Co., Ltd. Supplementary Financial Data First Quarter of Fiscal Year ending March 31, 2014 (July 31, 2013)

Consolidated Sales and Income and Performance by New Business Segment

Quarterly

(Millions of yen)		FY ended	Mar. 13 *1		FY ending Mar. 14
	1Q	2Q	3Q	4Q	1Q
Machined components	29,966	26,977	26,137	30,490	34,092
Electronic devices and components	38,434	43,275	45,326	40,874	50,982
Other	220	227	240	236	242
Adjustment	-	-	-	-	-
Total sales	68,621	70,480	71,705	71,601	85,317
Machined components	7,463	7,008	5,745	5,242	6,889
Operating margin	24.9%	26.0%	22.0%	17.2%	20.2%
Electronic devices and components	(447)	130	210	(2,346)	(327)
Operating margin	(1.2%)	0.3%	0.5%	(5.7%)	(0.6%)
Other	38	39	172	(83)	15
Operating margin	17.3%	17.2%	71.7%	(35.2%)	6.2%
Adjustment	(3,361)	(3,170)	(3,185)	(3,286)	(3,040)
Operating income (loss)	3,693	4,007	2,943	(474)	3,538
Operating margin	5.4%	5.7%	4.1%	(0.7%)	4.1%
Ordinary income (loss)	3,368	3,573	2,319	(1,587)	3,068
Net income (loss)	1,718	2,002	1,076	(2,992)	2,852

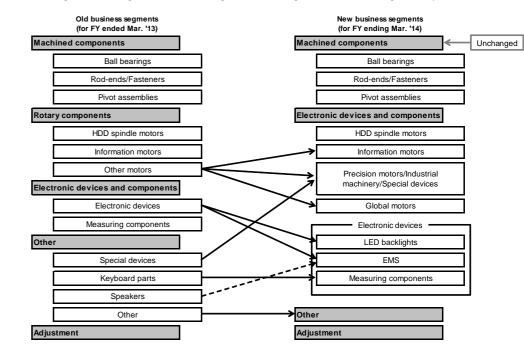
Semiannual

(Millions of yen)	FY e	nded Mar. 1	3 *1	Forecasts	of FY endin	g Mar. '14
	1H	2H	Year	1H *2	2H	Year *2
Machined components	56,944	56,628	113,573	68,000	62,100	130,100
Electronic devices and components	81,709	86,201	167,911	110,000	102,000	212,000
Other	447	477	924	500	400	900
Adjustment	-	-	-	-	-	-
Total sales	139,101	143,308	282,409	178,500	164,500	343,000
Machined components	14,471	10,988	25,459	14,800	12,600	27,400
Operating margin	25.4%	19.4%	22.4%	21.8%	20.3%	21.1%
Electronic devices and components	(317)	(2,135)	(2,452)	1,160	1,840	3,000
Operating margin	(0.4%)	(2.5%)	(1.5%)	1.1%	1.8%	1.4%
Other	78	89	167	40	160	200
Operating margin	17.4%	18.7%	18.1%	8.0%	40.0%	22.2%
Adjustment	(6,532)	(6,472)	(13,004)	(6,000)	(5,400)	(11,400)
Operating income (loss)	7,700	2,469	10,169	10,000	9,200	19,200
Operating margin	5.5%	1.7%	3.6%	5.6%	5.6%	5.6%
Ordinary income (loss)	6,942	731	7,673	8,800	7,900	16,700
Net income (loss)	3,720	(1,916)	1,804	6,500	4,700	11,200

*1 The segment results by new business segment for the fiscal year ended March 2013 are unaudited. *2 Forecasts for 1H and full year were revised on July 31, 2013.

New Business Segments

Following a structural reorganization, we have changed our business segment classification starting this fiscal year.





Historical Consolidated Sales and Income and Performance by Old Business Segment

Quarterly

		FY ended	d Mar. '10			FY ended	d Mar. '11			FY ended	d Mar. '12		FY ended Mar. '13			
(Millions of yen)	1Q *1	2Q *1	3Q *1	4Q *1	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Machined components	22,559	24,912	25,123	26,695	28,180	26,782	26,550	26,327	27,482	27,121	24,426	28,008	29,966	26,977	26,137	30,490
Rotary components	16,142	18,293	19,442	20,307	24,889	26,707	25,275	24,266	24,347	25,633	19,267	22,115	24,079	26,140	24,491	27,208
Electronic devices and components	8,820	9,467	9,009	8,483	9,707	10,653	10,932	9,209	8,959	10,497	9,184	9,245	12,131	14,979	18,533	11,547
Other	4,314	4,757	5,141	4,975	5,114	5,660	4,741	4,140	4,013	4,393	3,837	2,823	2,444	2,383	2,542	2,355
Adjustment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total sales	51,837	57,430	58,716	60,461	67,891	69,803	67,500	63,944	64,802	67,646	56,716	62,193	68,621	70,480	71,705	71,601
Machined components	3,060	4,748	5,938	6,886	7,105	7,306	6,891	6,785	6,302	7,076	5,691	6,542	7,463	7,008	5,745	5,242
Operating margin	13.6%	19.1%	23.6%	25.8%	25.2%	27.3%	26.0%	25.8%	22.9%	26.1%	23.3%	23.4%	24.9%	26.0%	22.0%	17.2%
Rotary components	(1,867)	(716)	388	368	8	265	16	(515)	(878)	(538)	(1,602)	(1,098)	(542)	(420)	(1,382)	(2,023)
Operating margin	(11.6%)	(3.9%)	2.0%	1.8%	0.0%	1.0%	0.1%	(2.1%)	(3.6%)	(2.1%)	(8.3%)	(5.0%)	(2.3%)	(1.6%)	(5.6%)	(7.4%)
Electronic devices and components	1,706	1,541	1,162	973	1,497	1,308	921	432	(102)	140	(259)	(737)	(67)	471	1,365	(237)
Operating margin	19.3%	16.3%	12.9%	11.5%	15.4%	12.3%	8.4%	4.7%	(1.1%)	1.3%	(2.8%)	(8.0%)	(0.6%)	3.1%	7.4%	(2.1%)
Other	(603)	(179)	37	60	112	345	102	(63)	(59)	(96)	(80)	(101)	181	127	97	(174)
Operating margin	(14.0%)	(3.8%)	0.7%	1.2%	2.2%	6.1%	2.2%	(1.5%)	(1.5%)	(2.2%)	(2.1%)	(3.6%)	7.4%	5.3%	3.8%	(7.4%)
Adjustment	(2,901)	(2,673)	(3,078)	(2,793)	(2,699)	(2,878)	(2,334)	(2,445)	(2,957)	(2,832)	(2,896)	(2,909)	(3,341)	(3,179)	(2,882)	(3,279)
Operating income (loss)	(605)	2,720	4,449	5,494	6,024	6,346	5,597	4,194	2,303	3,749	850	1,695	3,693	4,007	2,943	(474)
Operating margin	(1.2%)	4.7%	7.6%	9.1%	8.9%	9.1%	8.3%	6.6%	3.6%	5.5%	1.5%	2.7%	5.4%	5.7%	4.1%	(0.7%)
Ordinary income (loss)	(1,101)	2,130	3,988	5,185	5,600	5,935	5,117	3,710	1,870	3,162	323	1,142	3,368	3,573	2,319	(1,587)
Net income (loss)	(1,680)	1,315	3,936	3,090	3,815	3,502	3,331	1,816	668	2,100	(3,055)	6,208	1,718	2,002	1,076	(2,992)

*1 The quarterly segment results for the fiscal year ended March 2010 are unaudited.

Minebea Passion to Exceed Precision

Minebea Co., Ltd. Supplementary Financial Data First Quarter of Fiscal Year ending March 31, 2014 (July 31, 2013)

Historical Consolidated Sales and Income and Performance by Old Business Segment

Semiannual

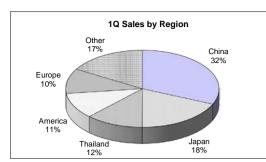
	FY ended Mar. '10	FY	ended Mar	. '11	FY	ended Mar	. '12	FY ended Mar. '13			
(Millions of yen)	Year *1	1H	2H	Year	1H	2H	Year	1H	2H	Year	
Machined components	99,291	54,962	52,879	107,841	54,603	52,434	107,037	56,944	56,629	113,573	
Rotary components	74,185	51,597	49,542	101,139	49,980	41,383	91,363	50,219	51,700	101,919	
Electronic devices and components	35,780	20,360	20,142	40,502	19,457	18,430	37,887	27,110	30,080	57,190	
Other	19,189	10,774	8,883	19,657	8,407	6,661	15,068	4,827	4,899	9,726	
Adjustment	-	-	-	-	-	-	-	-	-	-	
Total sales	228,446	137,695	131,444	269,139	132,448	118,910	251,358	139,101	143,308	282,409	
Machined components	20,634	14,411	13,677	28,088	13,378	12,233	25,611	14,471	10,988	25,459	
Operating margin	20.8%	26.2%	25.9%	26.0%	24.5%	23.3%	23.9%	25.4%	19.4%	22.4%	
Rotary components	(1,826)	274	(498)	(224)	(1,417)	(2,701)	(4,118)	(962)	(3,406)	(4,368)	
Operating margin	(2.5%)	0.5%	(1.0%)	(0.2%)	(2.8%)	(6.5%)	(4.5%)	(1.9%)	(6.6%)	(4.3%)	
Electronic devices and components	5,384	2,805	1,355	4,160	38	(997)	(959)	404	1,127	1,531	
Operating margin	15.0%	13.8%	6.7%	10.3%	0.2%	(5.4%)	(2.5%)	1.5%	3.7%	2.7%	
Other	(684)	458	40	498	(156)	(182)	(338)	308	(77)	231	
Operating margin	(3.6%)	4.3%	0.5%	2.5%	(1.9%)	(2.7%)	(2.2%)	6.4%	(1.6%)	2.4%	
Adjustment	(11,447)	(5,578)	(4,780)	(10,358)	(5,789)	(5,806)	(11,595)	(6,520)	(6,163)	(12,683)	
Operating income (loss)	12,059	12,371	9,792	22,163	6,052	2,547	8,599	7,700	2,469	10,169	
Operating margin	5.3%	9.0%	7.4%	8.2%	4.6%	2.1%	3.4%	5.5%	1.7%	3.6%	
Ordinary income (loss)	10,203	11,536	8,828	20,364	5,032	1,467	6,499	6,942	731	7,673	
Net income (loss)	6,662	7,317	5,148	12,465	2,769	3,153	5,922	3,720	(1,916)	1,804	

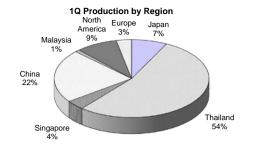
*1 The segment results for the fiscal year ended March 2010 are unaudited.



Minebea Co., Ltd. Supplementary Financial Data First Quarter of Fiscal Year ending March 31, 2014







Consolidated Sales by Region

	FY ended Mar. '11	FY ended FY ended FY ended Mar. '13 Mar. '11 Mar. '12 FY ended Mar. '13							
(Millions of yen)	Full Year	Full Year	1Q	2Q	3Q	4Q	Full Year	1Q	
China	71,542	61,307	17,016	19,904	23,060	21,831	81,999	26,919	
Japan	63,308	58,994	15,281	14,418	13,894	13,258	56,853	15,785	
Thailand	36,470	33,546	9,274	9,759	8,452	8,926	36,413	10,327	
America	26,225	24,848	7,052	6,636	6,548	8,305	28,542	9,226	
Europe	26,296	26,499	6,901	6,553	6,813	8,419	28,688	8,955	
Other	45,297	46,161	13,094	13,208	12,936	10,860	49,912	14,102	
Total	269,139	251,358	68,621	70,480	71,705	71,601	282,409	85,317	

Production by Region

	FY ended			FY ended		FY	ended Mar.	'13		FY ending Mar. '14
(Millions of yen)	Mar. '09	Mar. '10	Mar. '11	Mar. '12	1Q	2Q	3Q	4Q	Full Year	1Q
Japan	24,392	18,364	20,985	22,402	5,699	5,716	5,841	5,666	22,922	6,363
Asia (excluding Japan)	197,608	180,349	216,160	197,287	54,635	57,245	58,502	56,460	226,843	68,792
Thailand	123,626	121,550	137,298	130,499	35,041	34,507	36,530	36,944	143,023	45,722
Singapore	10,592	10,184	10,923	10,452	3,052	2,435	2,318	2,855	10,660	3,363
China	58,917	43,976	63,769	53,234	15,686	19,442	18,864	15,745	69,737	18,870
Malaysia	4,473	4,639	4,170	3,102	856	861	790	916	3,423	837
North America	25,889	21,326	23,514	22,763	6,047	5,550	5,170	7,002	23,769	7,430
Europe	8,274	8,407	8,480	8,906	2,240	1,969	2,193	2,473	8,875	2,732
Total	256,163	228,446	269,139	251,358	68,621	70,480	71,705	71,601	282,409	85,317

Exchange Rates

			FY ended	FY ended	Y ended FY ended			FY	ended Mar.	FY ending Mar. '14				
		(Yen)	Mar. '09	Mar. '10	Mar. '11	Mar. '12	1Q	2Q	3Q	4Q	Full Year	1Q	Assumption for 2Q *1	Assumption for 2H
US\$	PL		100.83	93.04	86.04	79.07	80.77	78.69	79.79	90.08	82.33	97.72	100.00	90.00
	BS		98.23	93.04	83.15	82.19	79.31	77.60	86.58	94.05	94.05	98.59	100.00	90.00
Euro	PL		145.65	131.10	113.22	110.20	104.89	97.65	103.36	120.02	106.48	126.96	130.00	120.00
	BS		129.84	124.92	117.57	109.80	98.74	100.24	114.71	120.73	120.73	128.53	130.00	120.00
Thai Baht	PL		2.98	2.74	2.75	2.59	2.60	2.49	2.60	3.00	2.67	3.30	3.20	3.00
	BS		2.76	2.87	2.75	2.67	2.49	2.52	2.82	3.20	3.20	3.16	3.20	3.00
RMB	PL		14.64	13.61	12.78	12.33	12.76	12.36	12.76	14.44	13.08	15.84	16.20	14.40
	BS		14.34	13.65	12.65	13.03	12.46	12.31	13.87	15.14	15.14	16.03	16.20	14.40

*1 Assumption for 2Q was revised on July 31, 2013.

Minebea Passion to Exceed Precision

Capital Expenditure, Depreciation and Amortization, R&D Costs

	FY ended Mar. '09	FY ended Mar. '10	FY ended Mar. '11	FY ended Mar. '12		FY	FY ending Mar. '14	Forecasts for FY			
(Millions of yen)					1Q	2Q	3Q	4Q	Full Year	1Q	ending Mar. '14
Capital expenditure	20,182	11,081	27,335	27,306	8,877	11,909	17,511	5,390	43,687	5,852	20,900
Depreciation and amortization	23,987	21,140	20,805	19,588	4,657	4,896	5,234	6,012	20,800	5,896	21,700
Research and development costs	9,458	8,410	7,895	7,490	1,925	1,788	1,916	2,114	7,743	2,025	8,000

Long Term Data

	FY ended			FY ended		FY ending Mar. '14				
(Millions of yen)	Mar. '09	Mar. '10	Mar. '10 Mar. '11	Mar. '12	1Q	2Q	3Q	4Q	Full Year	1Q
Cash flows from operating activities	37,063	30,408	24,439	20,233	1,259	6,615	1,007	14,108	22,990	5,314
Cash flows from investing activities	(24,554)	(12,733)	(28,631)	(29,018)	(10,270)	(10,855)	(16,950)	263	(37,813)	(7,141)
Cash flows from financing activities	(6,974)	(20,118)	7,984	4,761	5,148	4,955	19,147	(11,841)	17,409	(7,887)
Total Liabilities and net assets	285,396	277,967	291,092	306,772	310,693	317,999	357,708	362,805	362,805	369,351
Total net assets	106,762	108,381	109,967	109,777	102,309	105,284	125,131	137,858	137,858	141,859
Interest-bearing debts	137,890	123,399	133,212	142,543	151,264	156,136	179,233	170,411	170,411	164,731
Net interest-bearing debts	109,995	96,892	103,622	114,213	127,237	130,743	149,490	136,229	136,229	137,387
D/E ratio	1.3	1.1	1.2	1.3	1.5	1.5	1.4	1.2	1.2	1.2
Net D/E ratio	1.0	0.9	0.9	1.0	1.2	1.2	1.2	1.0	1.0	1.0
Interest expense	2,645	1,897	1,832	2,320	593	640	687	729	2,651	612
ROE	2.1%	6.3%	11.6%	5.5%	-	-	-	-	1.5%	-
ROA (based on net income)	0.8%	2.4%	4.4%	2.0%	-	-	-	-	0.5%	-

Per Share Data

				FY ended		FY		FY ending Mar. '14	Forecasts for FY		
(Yen, Shares)	Mar. '09	Mar. '10	Mar. '11	Mar. '12	1Q	2Q	3Q	4Q	Full Year	10	ending Mar. '14
Net income per share (EPS)	6.2	17.2	32.6	15.6	4.6	5.4	2.9	(8.0)	4.8	7.7	30.0
Fully diluted net income per share	-	-	-	15.5	4.4	5.1	2.8	(7.6)	4.7	7.3	-
Interim dividends	5.0	3.0	3.0	3.0	-	3.0	-	-	3.0	-	3.0
Year-end dividends	2.0	4.0	4.0	4.0	-	-	-	4.0	4.0	-	4.0
BPS	271.9	279.9	282.0	288.7	262.1	267.6	319.9	351.7	351.7	362.1	-
Total weighted average number of shares outstanding	394,853,473	387,296,335	382,318,700	379,013,837	375,785,480	372,655,219	372,984,408	373,388,656	373,699,462	372,817,372	-
Number of shares outstanding at end of term	388,979,693	381,943,161	382,644,492	378,858,714	372,248,860	372,739,404	373,210,613	373,456,068	373,456,068	372,876,662	-

Number of outstanding shares : Total number of shares issued -Treasury stock

Number of Group Employees

	FY ended	FY ended Mar. '10	FY ended Mar. '11	FY ende Mar. '12		FY ending Mar. '14			
(Persons)	Mar. '09				1Q	2Q	3Q	4Q	1Q
Japan	3,107	3,183	3,319	3,368	3,487	3,462	3,456	3,425	3,470
Thailand	25,145	29,336	31,011	31,117	32,453	33,126	32,688	31,221	31,453
China	11,159	10,329	13,550	10,119	11,030	10,754	10,526	8,984	9,219
Cambodia	0	0	224	1,320	1,276	2,141	2,866	2,924	3,938
Other Asian Countries	2,926	3,315	2,778	2,507	3,072	3,149	3,611	3,576	4,464
Europe	1,328	1,082	1,068	1,057	1,078	1,104	1,130	1,114	1,147
North and South America	1,979	1,846	1,877	1,918	2,009	2,033	2,065	2,083	2,138
Group	45,644	49,091	53,827	51,406	54,405	55,769	56,342	53,327	55,829