



SECOND QUARTER BRIEF REPORT OF FINANCIAL RESULTS

[under Japanese GAAP] (Consolidated)

(Year ending March 31, 2015)

November 5, 2014

Registered

Contact:

MINEBEA CO., LTD. Company Name: Common Stock Listings: Tokyo and Nagoya

Code No: 6479

Representative: Yoshihisa Kainuma

http://www.minebea.co.jp/ URL: Representative Director, President and Chief Executive Officer Executive Officer, General Manager of Accounting Department

Satoshi Yoneda Quarterly report filing date: November 12, 2014

Tel. (03) 6758-6711

Expected date of payment for dividends: December 4, 2014

Preparation of supplementary explanation material for quarterly financial results: Yes Holding of presentation meeting for quarterly financial results: Yes (For Analyst)

(Amounts less than one million yen have been omitted.)

1. Business performance (April 1, 2014 through September 30, 2014)

(1) Consolidated Results of Operations (Year-to-date) (%: Changes from corresponding period of previous fiscal year) Net sales % Ordinary income Operating income

| | 1100 50105 | 70 | Operating meetic | 70 | Oramary monne | 70 |
|--------------------------------|-------------------|--------|-------------------|--------|-------------------|--------|
| | (millions of yen) | Change | (millions of yen) | Change | (millions of yen) | Change |
| Six months ended Sep. 30, 2014 | 216,557 | 19.8 | 24,761 | 90.4 | 24,635 | 109.6 |
| Six months ended Sep. 30, 2013 | 180,799 | 30.0 | 13,003 | 68.9 | 11,751 | 69.3 |
| · | · | | · | | · | |

| | Net income | % | Net income per share | Fully diluted net income |
|--------------------------------|-------------------|--------|----------------------|--------------------------|
| | (millions of yen) | Change | (yen) | per share (yen) |
| Six months ended Sep. 30, 2014 | 17,817 | 103.1 | 47.69 | 45.27 |
| Six months ended Sep. 30, 2013 | 8,772 | 135.8 | 23.52 | 22.35 |

(Notes) Comprehensive Income:

Six months ended September 30, 2014: 32,363 million ven 199.6% Six months ended September 30, 2013: 10,803 million yen -%

(2) Consolidated Financial Position

| | Total assets (millions of yen) | Net assets (millions of yen) | Equity ratio (%) | Net assets per share (yen) |
|--------------------------|--------------------------------|---------------------------------|------------------|----------------------------|
| As of September 30, 2014 | 435,529 | 194,350 | 43.2 | 503.89 |
| As of March 31, 2014 | 381,278 | 163,463 | 41.4 | 422.62 |

(Reference) Shareholders' equity: As of September 30, 2014: 188,312 million yen

As of March 31, 2014: 157,862 million yen

0 Distilanda

| 2. Dividends | _ | | | | | |
|---|---------------|------------------|---------------|----------|-----------------------|--|
| | | Annual dividends | | | | |
| | End of | End of | End of | Year-end | For the week | |
| | first quarter | second quarter | third quarter | (yen) | For the year (yen) | |
| | (yen) | (yen) | (yen) | (yen) | (yen) | |
| Year ended March 31, 2014 | _ | 3.00 | | 5.00 | 8.00 | |
| Year ended March 31, 2015 | _ | 6.00 | | | | |
| Year ended March 31, 2015 (Forecast) | | | _ | 6.00 | 12.00 | |

(Notes) Changes from the latest dividend forecast: Yes

3. Prospect for consolidated forecast for the fiscal year (April 1, 2014 through March 31, 2015)

(%: Changes from corresponding period of previous fiscal year)

| | | (,, | CHAILES HOM COLLC | opomaning | period or provides is | isour jour, |
|---------------------------|--------------------------------|-------------|------------------------------------|-------------|-----------------------------------|-------------|
| | Net sales (millions of yen) | % Change | Operating income (millions of yen) | % Change | Ordinary income (millions of yen) | % Change |
| Year ended March 31, 2015 | 460,000 | 23.8 | 50,000 | 55.3 | 48,000 | 71.0 |

| | Net income (millions of yen) | % Change | Net income per share (yen) |
|---------------------------|---------------------------------|-------------|----------------------------|
| Year ended March 31, 2015 | 31,000 | 48.5 | 82.96 |

(Notes) Changes from the latest consolidated results forecast: None

* Notes

- (1) Changes in significant subsidiaries during the quarter (Changes in certain subsidiaries resulting in change in the scope of consolidation): None
- (2) Application of accounting peculiar to preparation of quarterly consolidated financial statements: None
- (3) Changes in accounting policy, changes in accounting estimates, and restatements
 - 1. Changes in accounting policy associated with revision of accounting standards, etc. Yes
 - 2. Change in accounting policy other than 1: None
 - 3. Changes in accounting estimates: Yes
 - 4. Restatements: None

(Notes) For details, please refer to "(2) Changes in accounting policy, changes in accounting estimates, and restatements" under "2. Other summary information" on page 6.

- (4) Number of shares outstanding (Common stock)
 - 1. Number of shares outstanding at end of period (Including treasury stock)

As of September 30, 2014: 399,167,695 shares As of March 31, 2014: 399,167,695 shares

2. Number of treasury shares at end of period

As of September 30, 2014: 25,447,830 shares As of March 31, 2014: 25.637,546 shares

3. Average number of shares (Quarterly cumulative period)

Six months ended September 30, 2014: 373,635,119 shares Six months ended September 30, 2013: 373,016,667 shares

* Explanation for implementation of the quarterly review presentations

When disclosing this Quarter Brief Report of Financial Results, the review procedures for quarterly financial statements under the Financial Instruments and Exchange Law have not been brought to completion.

* Explanation for appropriate use of financial forecasts and other special remarks (Caution Concerning Forward-Looking Statements)

The aforementioned forecasts are based on the information available as of the date when this information is disclosed as well as on the assumptions as of the disclosing date of this information related to unpredictable parameters that will most likely affect our future business performance. As such, this is not intended for the Company to give assurance that the said forecast number would be achieved. In other words, our actual performances are likely to differ greatly from these estimates depending on a variety of factors that will take shape from now on. As for the assumptions used for these forecasts and other related items, please refer to ("1. Qualitative information related to the financial results for the quarter," "(3) Explanation of Consolidated Forecast and Other Forecasts") on page 5 of the documents attached hereunder.

(Investor Briefing Materials for Analysts)

Investor briefing materials will be made available via the Minebea corporate website (http://www.minebea.co.jp/) on Wednesday, November 5, 2014.

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1. Qualitative information related to the financial results for the quarter

(1) Explanation of Operating Results

The Japanese economy remained on a gradual recovery track during the first half of the fiscal year (April 1, 2014 to September 30, 2014) as government initiatives coupled with the weak yen boosted corporate earnings, capital expenditures, and employment although the consumption tax hike put a damper on consumer spending. Fueled by increased capital expenditures and improved employment that went hand in hand with higher corporate earnings, the U.S. economy continued to gradually pick up steam. The European economy remained at a standstill due to the lagging sovereign debt crisis as well as the Ukrainian political crisis that led to a decline in exports. The Asian economy continued to lose steam as a sluggish housing market in China weighed down on the country's slowing economic growth rate. All ASEAN countries enjoyed moderate economic recoveries with the exception of Thailand whose economy was hurt by political upheaval there.

Working against this backdrop, the Minebea Group has been focusing on cutting costs, creating high-value-added products, developing new technologies, and enhancing its marketing approach to boost profitability further.

As a result, net sales increased by 35,758 million yen (19.8%) year on year to reach 216,557 million yen. Operating income rose 11,758 million yen (90.4%) year on year to total 24,761 million yen, and ordinary income was up 12,884 million yen (109.6%) year on year at 24,635 million yen. Net income for the quarter also increased by 9,045 million yen (103.1%) year on year to reach 17,817 million yen.

Performance by segment was as follows:

Products in our Machined components business segment include our mainstay, ball bearings, in addition to mechanical components such as rod-end bearings used primarily in aircraft and hard disk drive (HDD) pivot assemblies, etc., as well as fasteners for automobiles and aircraft. Ball bearings saw increases in both sales and profits as demand grew in major markets. Sales to the automobile industry were particularly robust, with the sales volume hitting a record high in September. Sales of rod-end bearings used in aircraft were also upbeat, especially in the civil aviation market. Sales of pivot assemblies were up in the HDD market, mainly for game console applications, as were sales of products used for PCs due to software updates. Sales were also healthy for high-end products used in data centers, etc. due partly to the completion of inventory adjustments in the HDD market. These factors combined brought overall sales and profits of pivot assemblies up.

In the end, net sales for the first six-month period increased by 4,997 million yen (7.3%) year on year to total 73,687 million yen. Operating income was also up 3,903 million yen (25.3%) year on year, totaling out at 19,330 million yen.

The core products of our Electronic devices and components business include electronic devices (liquid crystal display backlights and measuring components, etc.), HDD spindle motors, information motors (stepping motors, DC brushless motors, DC brush motors, and fan motors), precision motors, and special devices. Sales and profits of liquid crystal display (LCD) backlights soared. This increase resulted from surging sales of Minebea products boasting both a technological and supply edge in the growing market for high-end smartphones. Sales of rotary components like HDD spindle motors, information motors, etc. also rose. The information motor business, in particular, saw increases in both sales and profits thanks to growing sales to the office automation, automobile, and other markets. Reduced costs resulting from the transfer of manufacturing operations to our Cambodian plant as well as improved quality and production efficiency also contributed to the better performance.

All these factors combined brought net sales for the first fiscal half up 30,732 million yen (27.5%) year on year to total 142,360 million yen. Operating income soared by 6,793 million yen (219.6%) year on year to reach 9,886 million yen.

Net sales for the first fiscal half in our Other business segment, which includes dies and parts produced in-house, were up 28 million yen (5.9%) year on year to total 508 million yen. Operating income also increased by 241 million yen (59.8%) year on year to total 643 million yen.

In addition to the figures noted above, 5,098 million yen in corporate expenses, etc. not belonging to any particular segment has been recorded as adjustments. Adjustments for the first half of last fiscal year amounted to 5,919 million yen.

(2) Explanation of Financial Position

The Minebea Group sees "strengthening its financial standing" as a top priority and is taking various steps toward that end, including reducing total assets and interest-bearing debts as well as cutting back capital investments. Over the past few years, however, we have been making aggressive capital investments to enhance our business performance.

Total assets at the end of the current second quarter amounted to 435,529 million yen, up 54,251 million yen compared to the end of the previous fiscal year. The main reasons for this uptick include increases in notes and accounts receivable, inventories, as well as tangible fixed assets. Total liabilities amounted to 241,178 million yen, up 23,364 million yen over what it was at the end of the previous fiscal year. This jump was primarily due to increases in notes and accounts payable. Net assets totaled 194,350 million yen, up 30,887 million yen over what it was at the end of the previous fiscal year. Equity ratio rose 1.8 percentage points above what it was at the end of the last fiscal year to reach 43.2%.

(Cash flow)

The balance of cash and cash equivalents at the end of the second quarter of the current fiscal year totaled 29,183 million yen, up 151 million yen compared with the end of the previous fiscal year and up 2,438 million yen on a year-on-year basis.

Cash flows from various business activities during the first fiscal half and relevant factors are as follows:

Net cash provided by operating activities amounted to 19,127 million yen, down 3,840 million yen year on year due to increases in income before income taxes and minority interests, notes and accounts receivable, notes and accounts payable, as well as inventories along with depreciation and amortization, etc. Net cash used for investment activities declined 4,098 million yen year on year, to total 9,861 million yen due to the acquisition of tangible and intangible fixed assets as well as the sales of shares of subsidiaries and affiliates, etc. Net cash used for financing activities fell off by 1,626 million yen year on year due to a cash outflow of 9,819 million yen for the repayment of short-term loans as well as a dividend payment, etc.

(3) Explanation of Consolidated Forecast and Other Forecasts

The first half of this fiscal year saw the Japanese economy continue to recover despite the impact of the consumption tax increase. The U.S. economy also enjoyed a gradual recovery. Both factors had a positive effect on our operations these past two quarters. While the Japanese economy and the U.S. economy are expected to remain on an upward trajectory for the rest of this fiscal year, there remain various risk factors. These include concerns over the slowing European economy, the outbreak of the Ebola virus, international instabilities arising from the Ukrainian political and Islamic State crises, etc. Working against this backdrop and in light of our projection that steady orders will keep our overall performance up during the second fiscal half, we have decided to revise our consolidated forecast for the fiscal year based on our best estimate of the total impact market factors will have on our operations. The revised consolidated forecast for the fiscal year ending March 31, 2015 is as shown below.

Our dividend forecast is based on our basic dividend policy that gives priority to enhancing equity efficiency and improving returns to our shareholders. Dividends are calculated to reflect performance in light of the overall business environment as we aim to maintain a stable and continuous distribution of profits. Working in line with our basic policy and in light of good performance projections for this fiscal year, we have revised our forecast for the annual dividend from 10 year per share to 12 year per share, increasing the interim and year-end dividends by 1 year each.

| | <u>Full year</u> | | <u>Full year</u> |
|-----------------------|---------------------|------------|------------------------------|
| | announced on Octobe | r 28, 2014 | announced on July 31, 2014 |
| Net sales | 460,000 million yen | (123.8%) | 408,000 million yen (109.8%) |
| Operating income | 50,000 million yen | (155.3%) | 40,000 million yen (124.2%) |
| Ordinary income | 48,000 million yen | (171.0%) | 38,000 million yen (135.4%) |
| Net income | 31,000 million yen | (148.5%) | 26,000 million yen (124.5%) |
| (%): Year-on-year cha | inge | | |

- 2. Other summary information
- (1) Summary of changes to major subsidiaries during the quarter Not applicable.
- (2) Changes in accounting policy, changes in accounting estimates, and restatements (Changes in accounting policy)

(Adoption of accounting standard for retirement benefits, etc.)

The Accounting Standard for Retirement Benefits (ASBJ Statement No. 26, May 17, 2012) and the Guidance on Accounting Standard for Retirement Benefits (ASBJ Guidance No. 25, May 17, 2012) have been adopted with regard to the provisions set forth in Article 35 of the Accounting Standard for Retirement Benefits and Article 67 of the Guidance on Accounting Standard for Retirement Benefits in the preparation of consolidated financial statements since the first quarter of the fiscal year. Accordingly, the method to calculate retirement benefit obligations and service costs has been revised, and the method to attribute expected retirement benefits to each period has been changed from the straight-line basis to the benefit formula basis. In addition, the determination of the discount rate has been changed from a single discount rate based on the average number of years approximating the residual terms of all employees to plural discount rates that have been set forth based on the expected benefit payments attributed to periods of service of relevant employees.

In accordance with transitional accounting as stipulated in Article 37 of the Accounting Standard for Retirement Benefits, the effect of the changes in accounting policies arising from the revision of liabilities for retirement benefits and service costs is recognized in retained earnings on a consolidated basis at the beginning of the first quarter of the fiscal year.

As a result of these adjustments, liabilities for retirement benefits have increased by 368 million yen, and retained earnings have decreased by 237 million yen at the beginning of the first quarter of the fiscal year. The effect of these adjustments on consolidated operating income, ordinary income and income before income taxes and minority interests for the second quarter of the current fiscal year is immaterial.

(Application of practical solution on transactions of delivering the Company's own stock to employees etc. through trusts)

Practical Solution on Transactions of Delivering the Company's Own Stock to Employees etc. through Trusts (ASBJ Practical Issues Task Force (PITF) No. 30, issued on Dec 25, 2013), have been applied since the first quarter of the fiscal year. The accounting for those transactions has been conducted according to the conventional method which had been put into practice previously.

(Change in accounting estimates)

(Change in the useful life of fixed assets)

After taking a comprehensive and more realistic look at the product life cycle of certain machinery used for manufacturing LCD backlight products, some of our consolidated subsidiaries changed their useful life estimate from 5 to 10 years to 2 years beginning with the first quarter of the fiscal year.

As a result, depreciation and amortization costs for the second quarter of the current fiscal year increased while operating income, ordinary income, and income before income taxes and minority interests decreased by 665 million yen respectively.

(3) Additional Information

(Transactions to transfer the Company shares to the employees through the trust)

(a) Outline of the transactions

The Company has introduced the "Trust-type Employee Shareholding Incentive Plan" (the "Plan"), in order to provide the Company group's employees with incentives to increase the enterprise value of the Company, and to promote the benefit and welfare of the employees of the Company group and others. The Plan is an incentive plan, in which all employees of the Company group who are members of the "Minebea Employee Stock Holding Partnership" ("Stock Holding Partnership") (a Company group employee who is a member of the Stock Holding Partnership is hereinafter referred to as an "Employee") may participate. Based on the Plan, as of May 10, 2012, Minebea entered into the Minebea Employee Stock Holding Partnership Exclusive Trust Agreement (the "Trust Agreement") with the bank in which the Company is Truster and the Bank is Trustee. As per the Plan and the Trust Agreement, the "Minebea Employee Stock Holding Partnership Exclusive Trust Account" (the "Trust"), which had been established for the purpose of securing the Company shares for the Stock Holding Partnership to effect purchases, has borrowed money from banks (the Company guarantees the Trust's borrowings) for a considerable number of Company shares that were expected to be acquired by the Stock Holding Partnership by the end of May 2017, and acquired Company shares in a number equal to such borrowings from the market at the time the Plan was introduced in May 2012. Subsequently, the Trust is to continuously transfer the Company shares to the Stock Holding Partnership in accordance with certain plans (conditions and methods) and terminate, e.g. if all of the Company shares belonging to the trust assets of the Trust are transferred. If any capital gains, such as gains on sale of the Company shares, accumulate within the Trust by the time of its termination, and if any money remains within the Trust after repaying all the debts such as borrowings to be borne by the Trust, then such money is to be distributed as residual assets to those Employees that fulfill the requirements for eligible beneficiaries.

A trust administrator or an agent of the beneficiaries gives instructions to the trustee of the Trust with regard to preserving and exercising the rights (including the exercise of voting rights) relating to the Company shares held as

the trust assets in the Trust, while eligible beneficiaries of the Trust will preserve and exercise their rights in accordance with such instructions. A trust administrator or an agent of the beneficiaries of the Trust shall follow the guidelines relating to the exercise of the voting rights stipulated in the Trust Agreement, in case of executing instructions regarding the exercise of voting rights on behalf of beneficiaries.

- (b) Aforementioned transactions have been carried out in accordance with the Trust Agreement that had been entered into before the beginning of the first quarter of the fiscal year. As such, the accounting for those transactions has been conducted according to the conventional method.
- (c) The items relating to the Company shares owned by the Trust
 - 1. Book value of the Company shares owned by the Trust

As of March 31, 2014: 1,491 million yen
As of September 30, 2014: 1,428 million yen

- 2. The Company shares owned by the Trust are accounted for as treasury stock.
- 3. Number of the Company shares owned by the Trust at the end of the last fiscal year and the average number of shares owned by the Trust

Number of the Company shares owned by the Trust at the end of the last fiscal year

As of March 31, 2014: 4,619,000 shares As of September 30, 2014: 4,424,000 shares Average number of shares owned by the Trust

Six months ended September 30, 2013: 5,136,027 shares Six months ended September 30, 2014: 4,510,896 shares

4. The number of the Company shares mentioned in part 3. was included in the treasury stock to be deducted in terms of calculating relevant per share indicators.

3. Quarterly Consolidated Financial Statements (1) Quarterly Consolidated Balance Sheets

| (Amount: | millions | of | yen) |
|----------|----------|----|------|
| | | | |

| | | (Amount: millions of yen) |
|--|----------------------|---------------------------|
| | As of March 31, 2014 | As of September 30, 2014 |
| ASSETS | | |
| ~ | | |
| Current assets | 189,637 | 234,878 |
| Cash and cash equivalents | 38,615 | 35,816 |
| Notes and accounts receivable | 74,340 | 103,021 |
| Marketable securities | 1,284 | 2,833 |
| Finished goods | 23,697 | 27,673 |
| Work in process | 17,157 | 22,655 |
| Raw materials | 11,046 | 13,957 |
| Supplies | 4,581 | 4,914 |
| Goods in transit | 7,169 | 8,906 |
| Deferred tax assets | 4,198 | 3,977 |
| Other | 7,735 | 11,319 |
| Allowance for doubtful receivables | (188) | (195) |
| Fixed assets | 191,602 | 200,620 |
| Tangible fixed assets | 166,899 | 176,083 |
| Buildings and structures | 132,084 | 139,471 |
| Machinery and transportation equipment | 280,366 | 300,714 |
| Tools, furniture and fixtures | 50,402 | 52,778 |
| Land | 24,893 | 25,588 |
| Leased assets | 972 | 931 |
| Construction in progress | 2,811 | 3,183 |
| Accumulated depreciation | (324,631) | (346,583) |
| Intangible fixed assets | 5,529 | 6,869 |
| Goodwill | 2,998 | 2,780 |
| Other | 2,530 | 4,089 |
| Investments and other assets | 19,173 | 17,667 |
| Investments in securities | 10,947 | 8,971 |
| Long-term loans receivable | 368 | 403 |
| Deferred tax assets | 5,965 | 5,939 |
| Other | 2,521 | 3,023 |
| Allowance for doubtful receivables | (630) | (671) |
| Deferred charges | 37 | 30 |
| Total assets | 381,278 | 435,529 |

(Amount: millions of yen)

| | | (Amount: millions of yen) |
|---|----------------------|---------------------------|
| | As of March 31, 2014 | As of September 30, 2014 |
| LIABILITIES | | |
| | | |
| Current liabilities | 120,937 | $145,\!212$ |
| Notes and accounts payable | 29,898 | 51,783 |
| Short-term loans payable | 48,794 | 42,120 |
| Current portion of long-term loans payable | $15,\!250$ | 16,550 |
| Lease obligations | 201 | 192 |
| Accrued income taxes | 3,189 | 4,077 |
| Accrued bonuses | 4,923 | 8,333 |
| Allowance for bonuses to directors | 193 | 60 |
| Allowance for environmental remediation | | |
| expenses | 356 | 249 |
| Allowance for business restructuring losses | 265 | 717 |
| Other | 17,864 | 21,126 |
| | | |
| Long-term liabilities | 96,877 | 95,966 |
| Bonds | 10,000 | 10,000 |
| Convertible bond-type bonds with | , | , |
| subscription rights to shares | 7,700 | 7,700 |
| Long-term loans payable | 66,754 | 64,716 |
| Lease obligations | 255 | 237 |
| Allowance for retirement benefits | | |
| to executive officers | 165 | 161 |
| Allowance for environmental remediation | | |
| expenses | 848 | 751 |
| Net defined benefit liability | 8,850 | 9,569 |
| Other | 2,303 | 2,829 |
| Total liabilities | 217,814 | 241,178 |
| NET ASSETS | , | |
| Shareholders' equity | 212,818 | 228,739 |
| Common stock | 68,258 | 68,258 |
| Capital surplus | 94,874 | 95,026 |
| Retained earnings | 59,190 | 74,902 |
| Treasury stock | (9,505) | (9,448) |
| Total accumulated other comprehensive income | (54,955) | (40,426) |
| • | (54,355) | (40,420) |
| Difference on revaluation of available-for-sale | 4 4 = 0 | 1010 |
| securities | 1,153 | 1,243 |
| Deferred gains or losses on hedges | (7) | 2 |
| Foreign currency translation adjustments | (52,365) | (38,315) |
| Remeasurements of defined benefit plans | (3,737) | (3,356) |
| Subscription rights to shares | 116 | 108 |
| Minority interests in consolidated subsidiaries | 5,483 | 5,928 |
| Total net assets | 163,463 | 194,350 |
| Total liabilities and net assets | 381,278 | 435,529 |
| | | |

(2) Quarterly Consolidated Statements of Income and Quarterly Consolidated Statements of Comprehensive Income (Quarterly Consolidated Statements of Income)
(Six months ended September 30, 2014)

| / . | | . \ |
|----------|----------|---------|
| (Amount: | millions | of ven) |

| Net sales 180,799 216,557 Cost of sales 141,624 163,106 Gross profit 39,175 53,456 Selling, general and administrative expenses 26,171 28,688 Operating income 13,003 24,761 Other income 902 1,436 Interest income 253 275 Dividends income 79 88 Foreign currency exchange gains — 202 Dividends income of insurance 189 218 Other 379 652 Other expenses 1,156 1,561 Interest expenses 2,154 1,561 Interest expenses 24 — Other 971 80 Other 971 80 Ordinary income 79 18 Gain on sales of fixed assets 25 17 Insurance income — 50 Gain on sales of subsidiaries and affiliates' stocks — 119 Gain on sales of investments in securities <th></th> <th>Six months ended</th> <th>Six months ended</th> | | Six months ended | Six months ended | |
|--|--|------------------|------------------|--|
| Net sales | | | | |
| Cost of sales 141,624 163,106 Gross profit 39,175 53,456 Selling, general and administrative expenses 26,171 28,688 Operating income 13,003 24,761 Other income 902 1,436 Interest income 253 27 Dividends income 79 85 Foreign currency exchange gains - 200 Dividends income of insurance 189 218 Other 379 652 Other expenses 2,154 1,561 Interest expenses 2,154 1,561 Interest expenses 24 - Other 971 80 Other 971 80 Ordinary income 79 187 Gain on sales of fixed assets 25 17 Insurance income - 56 Gain on sales of subsidiaries and affiliates' stocks - 119 Gain on sales of investments in securities 53 - Extraordinary loss | | , | | |
| Cost of sales 141,624 163,106 Gross profit 39,175 53,456 Selling, general and administrative expenses 26,171 28,688 Operating income 13,003 24,761 Other income 902 1,436 Interest income 253 27 Dividends income 79 85 Foreign currency exchange gains - 20 Dividends income of insurance 189 218 Other 379 652 Other expenses 2,154 1,561 Interest expenses 2,154 1,561 Interest expenses 24 - Other 971 80 Ordinary income 11,751 24,632 Extraordinary income 79 187 Gain on sales of fixed assets 25 17 Insurance income - 56 Gain on sales of subsidiaries and affiliates' stocks - 119 Gain on sales of investments in securities 53 - Ex | Net sales | 180,799 | 216,557 | |
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| Selling, general and administrative expenses 26,171 28,688 Operating income. 13,003 24,761 Other income. 902 1,433 Interest income. 253 273 Dividends income. 79 85 Foreign currency exchange gains. — 200 Dividends income of insurance. 189 218 Other. 379 652 Other expenses. 1,157 757 Foreign currency exchange losses 24 — Other. 971 803 Ordinary income. 11,751 24,633 Extraordinary income. 79 185 Gain on sales of fixed assets 25 17 Insurance income. — 56 Gain on sales of subsidiaries and affiliates' stocks. — 118 Gain on sales of investments in securities 53 — Extraordinary loss 1,180 2,424 Loss on sales of fixed assets. 22 11 Loss on disposal of fixed assets. 24 | | | 53,450 | |
| Operating income 13,003 24,761 Other income 902 1,436 Interest income 253 275 Dividends income 79 82 Foreign currency exchange gains — 20 Dividends income of insurance 189 218 Other 379 652 Other expenses 2,154 1,561 Interest expenses 24 — Foreign currency exchange losses 24 — Other 971 803 Ordinary income 11,751 24,636 Extraordinary income — 56 Gain on sales of fixed assets 25 17 Insurance income — 56 Gain on sales of subsidiaries and affiliates' stocks — 118 Gain on sales of investments in securities 53 — Extraordinary loss 1,180 2,424 Loss on sales of fixed assets 22 15 Loss on disposal of fixed assets 24 106 | | | , | |
| Other income 902 1,436 Interest income 253 275 Dividends income 79 85 Foreign currency exchange gains — 202 Dividends income of insurance 189 218 Other 379 655 Other expenses 2,154 1,561 Interest expenses 1,157 757 Foreign currency exchange losses 24 — Other 971 803 Ordinary income 79 187 Gain on sales of fixed assets 25 17 Insurance income — 50 Gain on sales of subsidiaries and affiliates' stocks — 119 Gain on sales of investments in securities 53 — Extraordinary loss 1,180 2,424 Loss on sales of fixed assets 22 13 Loss on disposal of fixed assets 24 106 | | | | |
| Interest income 253 276 Dividends income 79 82 Foreign currency exchange gains — 202 Dividends income of insurance 189 218 Other 379 655 Other 2,154 1,561 Interest expenses 1,157 757 Foreign currency exchange losses 24 — Other 971 803 Ordinary income 11,751 24,633 Extraordinary income 79 187 Gain on sales of fixed assets 25 17 Insurance income — 56 Gain on sales of subsidiaries and affiliates' stocks — 115 Gain on sales of investments in securities 53 — Extraordinary loss 1,180 2,424 Loss on sales of fixed assets 22 13 Loss on disposal of fixed assets 24 105 | <u> </u> | -7 | ,,,, | |
| Interest income 253 275 Dividends income 79 82 Foreign currency exchange gains — 202 Dividends income of insurance 189 218 Other 379 652 Other expenses 2,154 1,561 Interest expenses 1,157 757 Foreign currency exchange losses 24 — Other 971 803 Ordinary income 11,751 24,633 Extraordinary income 79 187 Gain on sales of fixed assets 25 17 Insurance income — 56 Gain on sales of subsidiaries and affiliates' stocks — 115 Gain on sales of investments in securities 53 — Extraordinary loss 1,180 2,424 Loss on sales of fixed assets 22 13 Loss on disposal of fixed assets 24 106 | Other income | 902 | 1,435 | |
| Dividends income 79 82 Foreign currency exchange gains — 202 Dividends income of insurance 189 218 Other 379 652 Other 2,154 1,561 Interest expenses 1,157 757 Foreign currency exchange losses 24 — Other 971 80 Ordinary income 971 80 Extraordinary income 79 187 Gain on sales of fixed assets 25 17 Insurance income — 50 Gain on sales of subsidiaries and affiliates' stocks — 118 Gain on sales of investments in securities 53 — Extraordinary loss 1,180 2,424 Loss on sales of fixed assets 22 13 Loss on disposal of fixed assets 24 106 | Interest income | 253 | 279 | |
| Foreign currency exchange gains — 202 Dividends income of insurance 189 218 Other 379 652 Other expenses 2,154 1,561 Interest expenses 1,157 757 Foreign currency exchange losses 24 — Other 971 803 Ordinary income 79 187 Gain on sales of fixed assets 25 17 Insurance income — 50 Gain on sales of subsidiaries and affiliates' stocks — 116 Gain on sales of investments in securities 53 — Extraordinary loss 1,180 2,424 Loss on sales of fixed assets 22 13 Loss on disposal of fixed assets 24 106 | | 79 | 82 | |
| Dividends income of insurance 189 218 Other 379 652 Other expenses 2,154 1,561 Interest expenses 1,157 757 Foreign currency exchange losses 24 — Other 971 803 Ordinary income 11,751 24,633 Extraordinary income 79 187 Gain on sales of fixed assets 25 17 Insurance income — 50 Gain on sales of subsidiaries and affiliates' stocks — 116 Gain on sales of investments in securities 53 — Extraordinary loss 1,180 2,424 Loss on sales of fixed assets 22 13 Loss on disposal of fixed assets 24 106 | | _ | 202 | |
| Other 379 652 Other expenses 2,154 1,561 Interest expenses 1,157 757 Foreign currency exchange losses 24 — Other 971 803 Ordinary income 11,751 24,633 Extraordinary income 79 187 Gain on sales of fixed assets 25 17 Insurance income — 50 Gain on sales of subsidiaries and affiliates' stocks — 118 Gain on sales of investments in securities 53 — Extraordinary loss 1,180 2,424 Loss on sales of fixed assets 22 15 Loss on disposal of fixed assets 24 105 | | 189 | 218 | |
| Other expenses 2,154 1,560 Interest expenses 1,157 757 Foreign currency exchange losses 24 — Other 971 803 Ordinary income 11,751 24,638 Extraordinary income 79 187 Gain on sales of fixed assets 25 17 Insurance income — 50 Gain on sales of subsidiaries and affiliates' stocks — 119 Gain on sales of investments in securities 53 — Extraordinary loss 1,180 2,424 Loss on sales of fixed assets 22 15 Loss on disposal of fixed assets 24 105 | | 379 | 652 | |
| Interest expenses 1,157 757 Foreign currency exchange losses 24 — Other 971 809 Ordinary income 11,751 24,635 Extraordinary income 79 187 Gain on sales of fixed assets 25 17 Insurance income — 50 Gain on sales of subsidiaries and affiliates' stocks — 119 Gain on sales of investments in securities 53 — Extraordinary loss 1,180 2,424 Loss on sales of fixed assets 22 15 Loss on disposal of fixed assets 24 105 | | | | |
| Interest expenses 1,157 757 Foreign currency exchange losses 24 — Other 971 803 Ordinary income 11,751 24,635 Extraordinary income 79 187 Gain on sales of fixed assets 25 17 Insurance income — 50 Gain on sales of subsidiaries and affiliates' stocks — 115 Gain on sales of investments in securities 53 — Extraordinary loss 1,180 2,424 Loss on sales of fixed assets 22 15 Loss on disposal of fixed assets 24 106 | Other expenses | 2,154 | 1,561 | |
| Foreign currency exchange losses 24 — Other 971 803 Ordinary income 11,751 24,635 Extraordinary income 79 187 Gain on sales of fixed assets 25 17 Insurance income — 50 Gain on sales of subsidiaries and affiliates' stocks — 119 Gain on sales of investments in securities 53 — Extraordinary loss 1,180 2,424 Loss on sales of fixed assets 22 13 Loss on disposal of fixed assets 24 106 | | 1,157 | 757 | |
| Other 971 803 Ordinary income 11,751 24,638 Extraordinary income 79 187 Gain on sales of fixed assets 25 17 Insurance income - 50 Gain on sales of subsidiaries and affiliates' stocks - 118 Gain on sales of investments in securities 53 - Extraordinary loss 1,180 2,424 Loss on sales of fixed assets 22 15 Loss on disposal of fixed assets 24 106 | | | _ | |
| Ordinary income 11,751 24,635 Extraordinary income 79 187 Gain on sales of fixed assets 25 17 Insurance income — 50 Gain on sales of subsidiaries and affiliates' stocks — 115 Gain on sales of investments in securities 53 — Extraordinary loss 1,180 2,424 Loss on sales of fixed assets 22 15 Loss on disposal of fixed assets 24 105 | | 971 | 803 | |
| Extraordinary income 79 187 Gain on sales of fixed assets 25 17 Insurance income — 50 Gain on sales of subsidiaries and affiliates' stocks — 115 Gain on sales of investments in securities 53 — Extraordinary loss 1,180 2,424 Loss on sales of fixed assets 22 15 Loss on disposal of fixed assets 24 105 | | | 24,635 | |
| Gain on sales of fixed assets 25 17 Insurance income - 50 Gain on sales of subsidiaries and affiliates' stocks - 119 Gain on sales of investments in securities 53 - Extraordinary loss 1,180 2,424 Loss on sales of fixed assets 22 15 Loss on disposal of fixed assets 24 105 | _ | , | , | |
| Gain on sales of fixed assets 25 17 Insurance income — 50 Gain on sales of subsidiaries and affiliates' stocks — 119 Gain on sales of investments in securities 53 — Extraordinary loss 1,180 2,424 Loss on sales of fixed assets 22 15 Loss on disposal of fixed assets 24 105 | Extraordinary income | 79 | 187 | |
| Insurance income — 50 Gain on sales of subsidiaries and affiliates' stocks — 119 Gain on sales of investments in securities 53 — Extraordinary loss 1,180 2,424 Loss on sales of fixed assets 22 15 Loss on disposal of fixed assets 24 105 | | 25 | 17 | |
| Gain on sales of subsidiaries and affiliates' stocks | | | 50 | |
| affiliates' stocks | | | | |
| Gain on sales of investments in securities 53 - Extraordinary loss 1,180 2,424 Loss on sales of fixed assets 22 15 Loss on disposal of fixed assets 24 105 | | _ | 119 | |
| Loss on sales of fixed assets | | 53 | _ | |
| Loss on sales of fixed assets | | | | |
| Loss on disposal of fixed assets | Extraordinary loss | 1,180 | 2,424 | |
| | Loss on sales of fixed assets | 22 | 13 | |
| | Loss on disposal of fixed assets | 24 | 105 | |
| | Impairment loss | 963 | 67 | |
| Loss on disaster | Loss on disaster | _ | 5 | |
| Loss on sales of subsidiaries and | Loss on sales of subsidiaries and | | | |
| affiliates' stocks – 1,261 | affiliates' stocks | _ | 1,261 | |
| Business restructuring losses | Business restructuring losses | 157 | 721 | |
| Loss on abolishment of retirement benefit plan – 215 | Loss on abolishment of retirement benefit plan | _ | 215 | |
| Allowance for environmental | Allowance for environmental | | | |
| remediation expenses | remediation expenses | 12 | 35 | |
| Income before income taxes and | Income before income taxes and | | | |
| minority interests | minority interests | 10,650 | 22,398 | |
| | | | | |
| Income taxes | | | | |
| | · . | | 3,724 | |
| | | | 886 | |
| Total income taxes | Total income taxes | 2,179 | 4,610 | |
| Income before minority interests | Income before minority interests | 8,471 | 17,787 | |
| Minority interests in loss | Minority interests in loss | (301) | (29) | |
| Net income | Net income | 8,772 | 17,817 | |

(Quarterly Consolidated Statements of Comprehensive Income) (Six months ended September 30, 2014)

(Amount: millions of yen)

| | Six months ended September 30, 2013 | Six months ended September 30, 2014 |
|---|--|--|
| Income before minority interests | 8,471 | 17,787 |
| Other comprehensive income: | | |
| Difference on revaluation of available-for-sale | | |
| securities | 248 | 123 |
| Deferred gains or losses on hedges | 3 | 9 |
| Foreign currency translation adjustments Unfunded retirement benefit obligation of | 1,919 | 14,180 |
| foreign subsidiaries | 160 | _ |
| Remeasurements of defined benefit plans Share of other comprehensive income of | _ | 380 |
| associates accounted for using equity method | _ | (118) |
| Total other comprehensive income | 2,332 | 14,575 |
| Total comprehensive income | 10,803 | 32,363 |
| Comprehensive income attributable to: | | |
| Comprehensive income attributable to | | |
| owners of the parent | 10,660 | 32,346 |
| Comprehensive income attributable to | | |
| minority interests | 143 | 16 |

| | Six months ended September 30, 2013 | (Amount: millions of yen Six months ended September 30, 2014 | |
|--|--|--|--|
| 1. Cash flows from operating activities: | | | |
| Income before income taxes and minority interests | 10,650 | 22,398 | |
| Depreciation and amortization | 11,730 | 12,135 | |
| Impairment loss | 963 | 76 | |
| Amortization of goodwill | 303 | 289 | |
| Loss on disaster | _ | 5 | |
| Business restructuring losses | 53 | _ | |
| Loss on abolishment of retirement benefit plan | _ | 215 | |
| Insurance income | | (50) | |
| Interest and dividends income | (333) | (361) | |
| Interest expenses | 1,157 | 757 | |
| Loss (gain) on sales of fixed assets | (3) | (3) | |
| Loss on disposal of fixed assets | 24 | 105 | |
| Loss (gain) on sales of shares of subsidiaries and affiliates | | 1,141 | |
| Loss (gain) on sales of investments in securities | (53) | | |
| Decrease (increase) in notes and accounts receivable | (13,245) | (25,477) | |
| Decrease (increase) in inventories | (243) | (11,641) | |
| Increase (decrease) in notes and accounts payable | 11,718 | 20,074 | |
| Increase (decrease) in allowance for doubtful receivables | 18 | 4 | |
| Increase (decrease) in accrued bonuses | 2,605 | 3,136 | |
| Increase (decrease) in allowance for bonuses to directors | 60 | (133) | |
| Increase (decrease) in net defined benefit liability | _ | 34 | |
| Increase (decrease) in net defined benefit asset | _ | (423) | |
| Increase (decrease) in allowance for retirement benefits | (502) | _ | |
| Decrease (increase) in prepaid pension cost | 500 | _ | |
| Increase (decrease) in allowance for retirement benefits | | | |
| to executive officers | (34) | (4) | |
| Increase (decrease) in allowance for environmental remediation | | | |
| expenses | (105) | (262) | |
| Increase (decrease) in allowance for business restructuring | , | | |
| losses | (447) | 424 | |
| Other | (407) | 208 | |
| Sub-total | 24,408 | 22,648 | |
| Interest and dividends received | 321 | 349 | |
| Interest paid | (1,148) | (749) | |
| Income taxes paid | (951) | (3,121) | |
| Proceeds from income taxes refund | 336 | | |
| Net cash provided by operating activities | 22,967 | 19,127 | |
| 2. Cash flows from investing activities: | | | |
| Payments into time deposits | (7,931) | (3,749) | |
| Proceeds from withdrawal of time deposits | 6,135 | 7,078 | |
| Purchase of marketable securities | (103) | (100) | |
| Proceeds from sales of marketable securities | 27 | 100 | |
| Purchase of tangible fixed assets | (9,488) | (13,973) | |
| Proceeds from sales of tangible fixed assets | 464 | 282 | |
| Purchase of intangible fixed assets | (471) | (1,612) | |
| Purchase of investments in securities | (498) | (172) | |
| Proceeds from sales of investments in securities | 154 | 39 | |
| Purchase of investments in subsidiaries resulting | 104 | 00 | |
| in change in scope of consolidation | (1,888) | (22) | |
| Proceeds from purchase of investments in subsidiaries | (1,000) | (22) | |
| resulting in change in scope of consolidation | _ | 49 | |
| Proceeds from sales of investments in shares of subsidiaries | | 10 | |
| resulting in change in scope of consolidation | _ | 1,261 | |
| Proceeds from sales of shares in subsidiaries and affiliates | _ | 977 | |
| Payments for loans provided | (30) | (100) | |
| Proceeds from collection of loans receivables | 43 | 69 | |
| Other | (371) | 10 | |
| | | | |
| Net cash used in investing activities | (13,959) | (9,861) | |

(Amount: millions of yen)

| | Six months ended | Six months ended |
|---|--------------------|--------------------|
| | September 30, 2013 | September 30, 2014 |
| 3. Cash flows from financing activities: | | |
| Net increase (decrease) in short-term loans payable | (9,108) | (7,318) |
| Proceeds from long-term loans | 5,000 | _ |
| Repayment of long-term loans | (5,407) | (732) |
| Payment for redemption of bonds | | |
| with subscription rights to shares | (247) | _ |
| Purchase of treasury stock | (256) | (5) |
| Proceeds from disposal of treasury stock | 204 | 214 |
| Cash dividends paid | (1,493) | (1,867) |
| Repayment of lease obligations | (136) | (109) |
| Other | 0 | _ |
| Net cash used in financing activities | (11,445) | (9,819) |
| 4. Effect of exchange rate changes on cash and cash equivalents | 959 | 705 |
| 5. Net increase (decrease) in cash and cash equivalents | (1,477) | 151 |
| 6. Cash and cash equivalents at beginning of period | 28,223 | 29,031 |
| 7. Cash and cash equivalents at end of period | 26,745 | 29,183 |

(4) Notes on Quarterly Consolidated Financial Statements (Notes on Going Concern Assumptions) Not applicable.

(Notes for Significant Change in the Amount of Net Assets) Not applicable.

(Segment Information etc.)

I Six months ended September 30, 2013

1. Information related to sales and income (loss) by reportable segments

(Amount: millions of ven)

| | Reportable segments | | | | | (Milouit- iii | _ |
|----------------------------|------------------------------|---|---------|----------|---------|---------------|--|
| | Machined components business | Electronic devices and components business | Total | Other *1 | Total | Adjustment *2 | Quarterly Consolidated Statements of Income amount *3 |
| Total sales | | | | | | | |
| (1) Sales to customers | 68,690 | 111,628 | 180,318 | 480 | 180,799 | _ | 180,799 |
| (2) Sales to other segment | 1,834 | 661 | 2,495 | 11,766 | 14,261 | (14,261) | _ |
| Total | 70,524 | 112,289 | 182,813 | 12,247 | 195,061 | (14,261) | 180,799 |
| Segment income | 15,427 | 3,093 | 18,520 | 402 | 18,923 | (5,919) | 13,003 |

- (Notes) *1. The classification of "Other" is the operating segment, which is not included in the reportable segments, and its products are mainly dies and parts produced in-house.
 - *2. Adjustments to segment income are amortization of goodwill -303 million yen as well as corporate expenses such as general and administrative expenses in addition to research and development expenses that do not belong to the reportable segments -5,616 million yen.
 - *3. Segment income is reconciled to operating income in the quarterly consolidated statements of income.
- 2. Information related to impairment loss of fixed assets or goodwill, etc. by reportable segments (Significant impairment loss of fixed assets)

(Amount: millions of yen)

| | Re | portable segment | | | | |
|-----------------|------------------------------|--|-----|-------|---------------|-------|
| | Machined components business | Electronic devices and components business | | Other | All companies | Total |
| Impairment loss | _ | 963 | 963 | _ | _ | 963 |

(Significant change in the amount of goodwill) Not applicable.

(Significant gain on negative goodwill) Not applicable.

II Six months ended September 30, 2014

1. Information related to sales and income (loss) by reportable segments

(Amount: millions of yen)

| | | | | | | (Timount in | illions of yell? |
|----------------------------|------------------------------|---|---------|-------------|---------|------------------|--|
| | Reportable segments | | | | | | |
| | Machined components business | Electronic devices and components business | Total | Other *1 | Total | Adjustment *2 | Quarterly Consolidated Statements of Income amount *3 |
| Total sales | | | | | | | |
| (1) Sales to customers | 73,687 | 142,360 | 216,048 | 508 | 216,557 | _ | 216,557 |
| (2) Sales to other segment | 1,792 | 978 | 2,770 | 13,663 | 16,433 | (16,433) | _ |
| Total | 75,479 | 143,339 | 218,819 | 14,172 | 232,991 | (16,433) | 216,557 |
| Segment income | 19,330 | 9,886 | 29,216 | 643 | 29,860 | (5,098) | 24,761 |

(Notes) *1. The classification of "Other" is the operating segment, which is not included in the reportable segments, and its products are mainly dies and parts produced in house.

- *2. Adjustments to segment income are amortization of goodwill -289 million yen as well as corporate expenses such as general and administrative expenses in addition to research and development expenses that do not belong to the reportable segments -4,809 million yen.
- *3. Segment income is reconciled to operating income in the quarterly consolidated statements of income.
- 2. Information related to impairment loss of fixed assets or goodwill, etc. by reportable segments (Significant impairment loss of fixed assets)

(Amount: millions of ven)

| | | | | (Timount) | mmons of yen, | |
|-----------------|------------------------------------|---|---|-----------|---------------|-------|
| | Re | | | | | |
| | Machined components business | Electronic devices and components business Total | | Other | All companies | Total |
| Impairment loss | _ | 9 | 9 | _ | 67 | 76 |

(Significant change in the amount of goodwill) Not applicable.

(Significant gain on negative goodwill) Not applicable.

3. Information related to changes reportable segments, etc.

(Adoption of accounting standard for retirement benefits, etc.)

The Accounting Standard for Retirement Benefits (ASBJ Statement No. 26, May 17, 2012) and the Guidance on Accounting Standard for Retirement Benefits (ASBJ Guidance No. 25, May 17, 2012) have been adopted with regard to the provisions set forth in Article 35 of the Accounting Standard for Retirement Benefits and Article 67 of the Guidance on Accounting Standard for Retirement Benefits in the preparation of consolidated financial statements since the first quarter of the fiscal year. Accordingly, the method to calculate retirement benefit obligations and service costs has been revised, and the method to attribute expected retirement benefits to each period has been changed from the straight-line basis to the benefit formula basis. In addition, the determination of the discount rate has been changed from a single discount rate based on the average number of years approximating the residual terms of all employees to plural discount rates that have been set forth based on the expected benefit payments attributed to periods of service of relevant employees.

As a result, the effect of this change on segment income for the second quarter of the current fiscal year is immaterial.

(Change in the useful life of fixed assets)

After taking a comprehensive and more realistic look at the product life cycle of certain machinery used for manufacturing LCD backlight products, some of our consolidated subsidiaries changed their useful life estimate from 5 to 10 years to 2 years beginning with the first quarter of the fiscal year.

Due to this change, depreciation and amortization costs for the second quarter of the current fiscal year rose while segment income for Electronic devices and components business fell 665 million yen.