## Supplementary Financial Data for the Fiscal Year ended March 31, 2006

## 1. Consolidated Results of Operations



| (Millions of yen) | Fiscal year ended Mar. '05 |  |  |  | Fiscal year ended Mar. '06 |  |  |  | 4Q \%Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | 4Q | Q/Q*3 | Y/Y*4 |
| Net sales | 71,324 | 75,427 | 75,180 | 72,491 | 75,690 | 80,049 | 80,948 | 81,759 | +1.0\% | +12.8\% |
| Operating income | 2,802 | 2,666 | 4,165 | 4,450 | 3,010 | 4,214 | 6,043 | 6,002 | -0.7\% | +34.9\% |
| Ordinary income | 1,982 | 1,903 | 2,950 | 3,371 | 2,163 | 3,159 | 4,694 | 4,579 | -2.4\% | +35.8\% |
| Income before income taxes | 1,937 | 1,454 | 2,445 | 1,942 | 830 | 3,595 | 4,474 | 721 | -83.9\% | -62.9\% |
| Net income | 208 | 887 | 1,575 | 2,911 | 980 | 1,441 | 2,400 | -564 |  |  |
| Net income per share (yen) | 0.52 | 2.22 | 3.95 | 7.24 | 2.46 | 3.61 | 6.01 | -1.41 | - |  |

## 2. Consolidated Sales and Operating Income by Division

| (Millions of yen) | Fiscal year ended Mar. '05 |  |  | Fiscal year ended Mar. '06 |  |  | \%Change Y/Y |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1st Half | 2nd Half | Full Year | 1st Half | 2nd Half | Full Year | 2nd Half ${ }_{1}$ | Full Year*2 |
| Machined components | 57,350 | 58,755 | 116,105 | 62,204 | 67,391 | 129,595 | +14.7\% | +11.6\% |
| Bearing related products | 49,153 | 49,065 | 98,218 | 52,384 | 57,163 | 109,547 | +16.5\% | +11.5\% |
| Other machined components | 8,197 | 9,690 | 17,887 | 9,820 | 10,227 | 20,047 | +5.5\% | +12.1\% |
| Electronic devices and components | 89,400 | 88,917 | 178,317 | 93,535 | 95,316 | 188,851 | +7.2\% | +5.9\% |
| Rotary components | 54,061 | 52,689 | 106,750 | 54,323 | 55,813 | 110,136 | +5.9\% | +3.2\% |
| Other electronic devices | 35,340 | 36,226 | 71,566 | 39,212 | 39,503 | 78,715 | +9.0\% | +10.0\% |
| Total sales | 146,751 | 147,671 | 294,422 | 155,739 | 162,707 | 318,446 | +10.2\% | +8.2\% |
| Machined components | 10,478 | 11,094 | 21,572 | 11,112 | 13,444 | 24,556 | +21.2\% | +13.8\% |
| Electronic devices and components | -5,010 | -2,479 | -7,489 | -3,887 | -1,400 | -5,287 |  |  |
| Total operating income | 5,468 | 8,615 | 14,083 | 7,224 | 12,045 | 19,269 | +39.8\% | +36.8\% |


| (Millions of yen) | Fiscal year ended Mar. '05 |  |  |  | Fiscal year ended Mar. '06 |  |  |  | 4Q \%Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | 4Q | Q/Q*3 | $\mathrm{Y} / \mathrm{Y}^{*} 4$ |
| Machined components | 28,256 | 29,094 | 28,927 | 29,828 | 30,573 | 31,631 | 32,938 | 34,453 | +4.6\% | +15.5\% |
| Bearing related products | 24,247 | 24,906 | 24,491 | 24,574 | 25,982 | 26,402 | 27,837 | 29,326 | +5.3\% | +19.3\% |
| Other machined components | 4,009 | 4,188 | 4,436 | 5,254 | 4,591 | 5,229 | 5,101 | 5,126 | +0.5\% | -2.4\% |
| Electronic devices and components | 43,067 | 46,333 | 46,254 | 42,663 | 45,116 | 48,419 | 48,009 | 47,307 | -1.5\% | +10.9\% |
| Rotary components | 26,852 | 27,209 | 27,350 | 25,339 | 26,443 | 27,880 | 27,724 | 28,089 | +1.3\% | +10.9\% |
| Other electronic devices | 16,216 | 19,124 | 18,903 | 17,323 | 18,673 | 20,539 | 20,285 | 19,218 | -5.3\% | +10.9\% |
| Total sales | 71,324 | 75,427 | 75,180 | 72,491 | 75,690 | 80,049 | 80,948 | 81,759 | +1.0\% | +12.8\% |
| Machined components | 5,082 | 5,396 | 5,952 | 5,142 | 5,067 | 6,045 | 6,972 | 6,472 | -7.2\% | +25.9\% |
| Electronic devices and components | -2,279 | -2,731 | -1,786 | -693 | -2,056 | -1,831 | -930 | -470 |  |  |
| Total operating income | 2,802 | 2,666 | 4,165 | 4,450 | 3,010 | 4,214 | 6,043 | 6,002 | -0.7\% | +34.9\% |

*1 2nd half \% change Y/Y : 2nd half in comparison with the 2nd half of the previous fiscal year
*2 Full year \% change $Y / Y$ : Full year in comparison with the previous full year
*3 $4 \mathrm{Q} \%$ change $\mathrm{Q} / \mathrm{Q}: 4 \mathrm{Q}$ in comparison with 3 Q
*4 $4 \mathrm{Q} \%$ change $\mathrm{Y} / \mathrm{Y}: 4 \mathrm{Q}$ in comparison with 4 Q of the previous fiscal year

## 3. Prospect for the Fiscal Year ending March 31, 2007

| (Millions of yen) | Fiscal year ending Mar. '07 |  |  | \%Change Y/Y |
| :---: | :---: | :---: | :---: | :---: |
|  | 1st Half | 2nd Half | Full Year |  |
| Net sales | 152,000 | 158,000 | 310,000 | -2.7\% |
| Operating income | 11,500 | 13,500 | 25,000 | +29.7\% |
| Ordinary income | 8,400 | 10,600 | 19,000 | +30.2\% |
| Income before income taxes | 8,000 | 10,000 | 18,000 | +87.1\% |
| Net income | 5,300 | 4,700 | 10,000 | +134.9\% |
| Net income per share (yen) | 13.28 | 11.78 | 25.06 | +134.9\% |

4. Prospect for the Consolidated Sales and Operating Income by Division

| (Millions of yen) | Fiscal year ending Mar. '07 |  | $\%$ Change |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 1st Half | 2nd Half | Full Year | Y/Y |
| Machined components | 64,000 | 68,000 | 132,000 | $+1.9 \%$ |
|  | 55,500 | 59,500 | 115,000 | $+5.0 \%$ |
| Other machined components | 8,500 | 8,500 | 17,000 | $-15.2 \%$ |
| Electronic devices and components | 88,000 | 90,000 | 178,000 | $-5.7 \%$ |
| Rotary components | 53,500 | 56,500 | 110,000 | $-0.1 \%$ |
| Other electronic devices | 34,500 | 33,500 | 68,000 | $-13.6 \%$ |
| Total sales | 152,000 | 158,000 | 310,000 | $-2.7 \%$ |
| Machined components | 12,150 | 12,350 | 24,500 | $-0.2 \%$ |
| Electronic devices and components | -650 | 1,150 | 500 | - |
| Total operating income | 11,500 | 13,500 | 25,000 | $+29.7 \%$ |

## 5. Capital Expenditure, Depreciation, Research and Development Costs

| (Millions of yen) | FY ended Mar. '05 | Fiscal year ended Mar. '06 |  |  |  |  | Assumption for the FY ending Mar. '07 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1Q | 2Q | 3Q | 4Q | Full Year |  |
| Capital expenditure | * 23,060 | 4,317 | 6,239 | 6,565 | 4,776 | 21,897 | 21,000 |
| Depreciation (Including Intangible Fixed Assets' | 22,462 | 5,766 | 5,922 | 6,272 | 6,012 | 23,972 | 24,000 |
| Research and development costs | 10,012 | 2,358 | 2,106 | 2,232 | 2,352 | 9,048 | 10,000 |

* Does not include 8,018 million yen in tangible fixed assets, which was taken over from Matsushita Electric Industrial Co., Ltd. as a result of establishment of Minebea-Matsushita Motor Corporation.


## 6. Exchange Rates

|  |  | FY ended Mar. '05 | Fiscal year ended Mar. '06 |  |  |  |  | Assumption for the FY ending Mar. '07 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1Q | 2Q | 3Q | 4Q | Full Year |  |
| US\$ | PL |  | 107.46 | 107.28 | 111.50 | 116.21 | 117.36 | 113.09 | 115.0 |
|  | BS | 107.39 | 110.62 | 113.19 | 118.07 | 117.47 | 117.47 | 115.0 |
| EURO | PL | 134.90 | 136.99 | 135.39 | 138.91 | 139.93 | 137.81 | 135.0 |
|  | BS | 138.87 | 133.63 | 136.13 | 139.83 | 142.81 | 142.81 | 135.0 |
| S'PORE\$ | PL | 64.04 | 64.92 | 66.46 | 68.68 | 71.60 | 67.92 | 68.0 |
|  | BS | 65.19 | 65.58 | 66.96 | 70.89 | 72.57 | 72.57 | 68.0 |
| THAI BAHT | PL | 2.67 | 2.70 | 2.68 | 2.83 | 2.95 | 2.79 | 2.80 |
|  | BS | 2.73 | 2.67 | 2.75 | 2.87 | 3.02 | 3.02 | 2.80 |
| RMB | PL | 12.98 | 12.94 | 13.65 | 14.38 | 14.49 | 13.87 | 14.20 |
|  | BS | 12.99 | 13.34 | 13.99 | 14.59 | 14.66 | 14.66 | 14.20 |

7. Non-Consolidated Results of Operations

| (Millions of yen) | Fiscal year ended Mar. '05 |  |  | Fiscal year ended Mar. '06 |  |  | \%Change Y/Y |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1st Half | 2nd Half | Full Year | 1st Half | 2nd Half | Full Year | 2nd Half*1 | Full Year*2 |
| Net sales | 93,363 | 91,869 | 185,232 | 94,193 | 112,638 | 206,831 | +22.6\% | +11.7\% |
| Operating income | 917 | 1,029 | 1,946 | 336 | 2,739 | 3,075 | +166.2\% | +58.0\% |
| Ordinary income | 2,745 | 8,312 | 11,057 | 4,635 | 5,601 | 10,236 | -32.6\% | -7.4\% |
| Income before income taxes | 1,990 | 4,855 | 6,845 | 2,964 | -3,049 | -85 |  |  |
| Net income | 801 | 2,703 | 3,504 | 1,713 | -5,091 | -3,378 |  |  |

8. Prospect for the Non-Consolidated Performance for the Fiscal Year ending March 31, 2007

| (Millions of yen) | Fiscal year ending Mar. '07 |  |  | \%Change Y/Y |
| :---: | :---: | :---: | :---: | :---: |
|  | 1st Half | 2nd Half | Full Year |  |
| Net sales | 104,000 | 110,000 | 214,000 | +3.5\% |
| Operating income | -400 | 700 | 300 | -90.2\% |
| Ordinary income | 3,400 | 8,600 | 12,000 | +17.2\% |
| Income before income taxes | 3,400 | 8,600 | 12,000 |  |
| Net income | 1,900 | 5,400 | 7,300 |  |

