

Reducing environmental impact over the course of a product's life necessitates improving the environmental soundness of distribution practices. Minebea is taking steps to reduce emissions of CO<sub>2</sub> and atmospheric pollutants.

## Implementation of Environmentally Sound Distribution Practices

### Monitoring Diesel Levels (Fujisawa Plant)

Since October 2003, Minebea has prohibited the use of diesel-powered vehicles that fail to meet standards for the release of particulate matter in effect in Tokyo, Chiba, Saitama and Kanagawa prefectures.

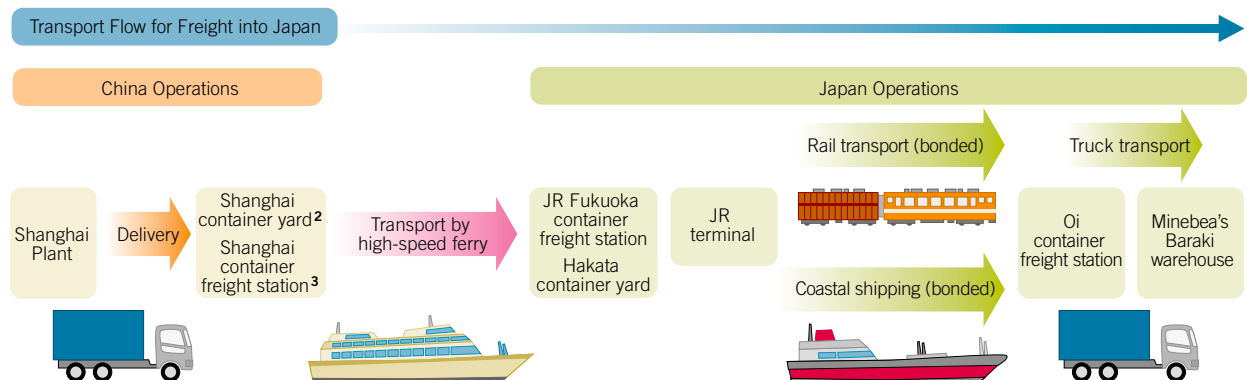
Trucks and other diesel-powered vehicles used to transport materials to and from the Fujisawa Plant are subjected to regular checks of vehicle inspection certificates, thereby facilitating effective monitoring of vehicles' compliance with diesel regulations.



Check of vehicle inspection certification  
Fujisawa Plant (Japan)

### Energy-Efficient Transport

Minebea uses high-speed ferries to transport freight from Shanghai to Hakata and Japan Railways (JR) rail transport or coastal shipping between Hakata and Tokyo. This reduces the transport lead time by eight or nine days over conventional transport methods while at the same time uses less fuel and releases less CO<sub>2</sub> into the atmosphere.



#### Glossary

##### 1. Transport lead time

Period from commencement of arrangements through to transfer into Minebea warehouse.

##### 2. Container yard

Container storage facility designated by the shipping company.

##### 3. Container freight station

Station where the shipping company transfers loaded freight to shipping containers.